



Cabo Verde - Transport Sector Reform Project (P126516)

AFRICA WEST | Cabo Verde | Transport Global Practice |
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 15 | ARCHIVED on 25-Feb-2021 | ISR45531 |

Implementing Agencies: Ministry of Infrastructure and Maritime Economy, Ministry of Finance, Ministry of Finance, Project Coordination Unit

Key Dates

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Bank Approval Date: 24-Jun-2013

Effectiveness Date: 17-Sep-2013

Planned Mid Term Review Date: 27-Jun-2016

Actual Mid-Term Review Date: 27-Jun-2016

Original Closing Date: 30-Jun-2019

Revised Closing Date: 31-Dec-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the project is to support the Recipient's efforts to improve efficiency and management of its national road assets and lay the groundwork for transport sector State Owned Enterprise reform.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Component 1: Road Asset Preservation:(Cost \$39.00 M)

Component 2: Institutional Strengthening and Project Management:(Cost \$3.08 M)

Component 3: Road Safety:(Cost \$2.00 M)

Component 4: Inter-island Transport Strategy:(Cost \$6.92 M)

Contingencies:(Cost \$7.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

Road works. As a result of the Covid-19 pandemic, all the road works are experiencing delays. The road works on Santo Antao island is nearing completion, with an expected completion date of end-Feb 2021. On Santiago island, works on the Cidade Velha road are at 80% physical completion (Dec 2020) and are expected to be completed by Jul. 2021. The Entre Picos de Reda road is at 72% physical completion (Dec 2020) and is expected to be completed by Aug. 2021. The Boa Entradinha road is at 62% physical completion (Dec 2020) and is expected to be completed by Aug. 2021; and the Ribeira dos Picos road is at 50% physical completion (Dec 2020) and is expected to be completed by Oct. 2021. On Brava island, the Vila Nova Sintra/Nossa Senhora Do Monte road is at 60% physical completion (Dec 2020) and is expected to be completed by Jul. 2021. Additional road works will be carried out in Santiago, Santo Antao and Brava to repair the damage caused by heavy rainfall in September 2020. Grievance Redress Mechanisms are in place.



Axle Load Control. The new law introducing axle load control was published in the official gazette in June 2020. However, the law is not enforced yet.

New Highway Code. The draft law establishing a new highway code is ready and could be adopted once the electronic platform for the management of driving licenses becomes operational (this activity has been delayed by the pandemic).

Road Fund Study and Climate Change Studies. The project is financing a study to increase the efficacy and effectiveness of the Road Maintenance Fund (FAMR). Despite some delay to launch the study, the study is now ongoing. Another study to assess the vulnerability of the road network to climate risks and propose an adaptation strategy to reduce these risks and enhance the resilience of the road network was completed. Finally, building on this work, a study has been launched to undertake a similar analysis for the aviation and maritime sectors using trust fund money.

Extension of project closing date. As explained above, the road works have been delayed because of the pandemic. Consequently, the project closing date has been extended by one year, from December 31, 2020 to December 31, 2021.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Macroeconomic	--	<input type="checkbox"/> High	<input type="checkbox"/> High
Sector Strategies and Policies	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes

Support recipient's efforts to improve the efficiency and management of its national road assets				
▶ Roads in good and fair condition as a share of total classified roads (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	50.00	85.00	86.00	80.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021



Comments:	1,011km in good and fair condition of 1,176 km of national roads			
► Share of the national road network maintained through performance based contracts (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	44.00	90.00	90.00	80.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	1,054 km of 1,176 km of national roads are maintained under REMADOR (Reabilitação e Manutenção com base no Desempenho e na Obrigação de Resultados) and SEMAC-EN contract (Serviços de Manutenção Corrente em Estrada Nacionais).			
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	139,090.00	139,090.00	120,000.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	The entire population at a distance of 2 km on either side of the roads targeted by the project was considered as benefiting from the project. The following populations have been taken into account for work already completed: 93,803 (Original Credit) + 10,994 (emergency works on Fogo completed in 2018 under Additional Financing) + 34,293 (emergency works on Santiago completed in 2019 under Additional Financing).			

Lay groundwork for transport sector state-owned enterprise reform				
► Realistic plans or strategies defined, adopted, and implemented to reform the transport sector including SOEs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	3.00
Date	29-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	The strategies have been defined in the Government's program; and two measures have been implemented: Privatization of TACV (sales of 61% of the company); and concession of inter-island maritime transport, leading to the reform of Cabo Verde Fast Ferry.			

Intermediate Results Indicators by Components

Component 1: Road Asset Preservation				
► Roads rehabilitated (Kilometers, Corporate)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.90	9.80	50.00
Date	21-Mar-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
<input type="checkbox"/> Roads rehabilitated - rural (Kilometers, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5.90	9.80	50.00
<input type="checkbox"/> Roads rehabilitated - non-rural (Kilometers, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	0.00
► Roads Rehabilitated and/or Maintained under project financed PBMCs (Kilometers, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	479.90	483.83	524.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	1,054 km of national roads are covered by maintenance contracts. Under the Original Credit, the REMADOR contracts covered 474 km of national roads, whereas only 139.7 km were rehabilitated (specific rehabilitation interventions) and financed by the World Bank. FAMR ensured the current maintenance of the total 474 km. Under the Additional Financing (AF), REMADOR contracts cover 418 km of national roads, whereas only 58.7 km is rehabilitated (with complete rehabilitation) and financed by the World Bank. FAMR ensures the current maintenance of the total 418 km. But there was a change in the calculation method at the time of AF approval. Now only km rehabilitated and financed by the World Bank are accounted under AF (see AF project paper: "the change in target reflects PBMCs financed by the Bank and does not include government-financed PBMCs.")			
► Amount of labor and material costs paid for the cobblestone road rehabilitation (Amount(USD), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	531,405.00	784,503.00	1,850,000.00
Date	01-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	This amount resulted as follows: Total stones produced in all 6 works so far, multiplied by the unit price of parallel (9,965,758 cobblestones x 7 CVE) + the paved area so far multiplied by the cost of applying stones (53,900 m2 x 180 CVE)			
► Number of jobs created through the cobblestone road rehabilitation (person-days) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	120,728.00	196,526.00	25,000.00



Date	01-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
<p>□ Number of female jobs created through the cobblestone road rehabilitation (person-days) (Number, Custom Breakdown)</p>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	7,349.00	12,245.00	10,000.00
Date	29-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
<p>► Grievances responded and/or resolved within one month under the performance-based road contracts (Percentage, Custom)</p>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	90.00	100.00	100.00	100.00
Date	11-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	<p>64 grievances have been received for all roads, of which 67% related to compensation for additional areas to be occupied with road rehabilitation works (in the negotiation phase). 33% of the cases have been resolved and closed. All grievances have been responded to/acknowledged. There has been no Gender-Based Violence (GBV) related complaints.</p>			
<p>► Annual reports on the condition of the national network and on priorities in terms of rehabilitation and maintenance (Yes/No, Custom)</p>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
<p>► Percentage of national road network where axle load control is enforced (Percentage, Custom)</p>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	77.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	<p>The law was approved by the Council of Ministers and published into the Boletim Oficial- I Série n.º 67 – 04-jun-2020. It is still not being enforced.</p>			

Component 2: Institutional Strengthening and Project Management

► Number of students benefiting from the training equipment to be acquired under the credit (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,280.00	1,387.00	400.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021



Component 3: Road Safety				
► Annual reports on accidents issued every year from the improved database and monitoring system (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	It is planned to upgrade the entire SIGR platform by migrating it to the technology used on the state network by end of first semester 2021.			
► The highway code is revised (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	Should be finalized and approved by the Council of Ministers during first semester 2021.			

Component 4: Inter-island Transport Strategy				
► Timely publication of annual Financial Audits (ENAPOR, ASA, TACV) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	2.00	2.00	2.00	3.00
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	ENAPOR and ASA.			
► Comprehensive Aggregate Annual Fiscal Risk Report on SOEs (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
► ENAPOR : Port tariffs are adjusted (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021



Comments:	Published in Boletim Oficial : BO I Série N.º 34 25 Mar 2019 Port tariffs have been adjusted, on the basis of modernization and simplification without increasing the total cost of port cargo operation.			
▶ A realistic loss reduction strategy has been defined, adopted, and implemented for TACV (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	29-Apr-2017	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	The Government has sold 61% of its shares in CVA. COVID-19 crisis has suspended the privatization process of the airline: 39% of the company's shares remain owned by the State of Cabo Verde.			
▶ IMP : Regulatory Agency model, training and business plan is defined. (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	08-Apr-2013	30-Jun-2020	31-Dec-2020	31-Dec-2021
Comments:	Study finalized in December 2018 and recommendations under implementation, in particular, the new organization chart, new financial system, and new pricing system, among others.			

Performance-Based Conditions

Data on Financial Performance

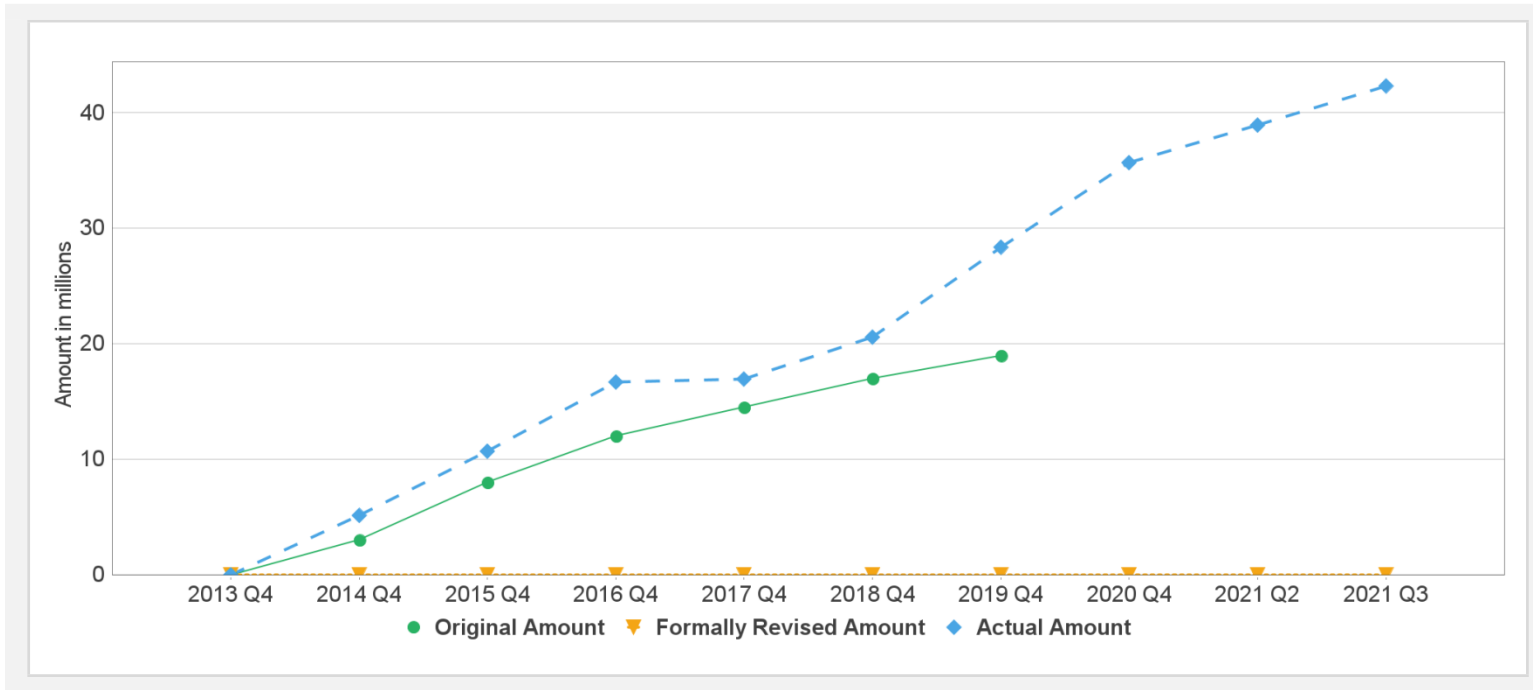
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P126516	IDA-52660	Closed	USD	19.00	19.00	0.00	18.56	0.00	100%
P126516	IDA-61000	Effective	USD	27.00	27.00	0.00	23.77	3.79	86%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P126516	IDA-52660	Closed	24-Jun-2013	19-Jul-2013	17-Sep-2013	30-Jun-2019	30-Jun-2019
P126516	IDA-61000	Effective	15-Jun-2017	18-Aug-2017	14-Nov-2017	31-Dec-2020	31-Dec-2021

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

Level 2 Approved on 18-Aug-2020

Related Project(s)

P161248-First Additional Financing to the Cabo Verde Transport Sector Reform Project