



Strengthening Agri-Food Value Chains (P158346)

MIDDLE EAST AND NORTH AFRICA | Morocco | Agriculture and Food Global Practice | Requesting Unit: MNC01 | Responsible Unit: SMNAG
IBRD/IDA | Program-for-Results Financing | FY 2018 | Team Leader(s): Mohamed Medouar, Hind Kadiri

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Program Development Objectives

Program Development Objective (from Program Appraisal Document)

The Program Development Objective is to increase the volume of added-value products commercialized in selected agri-food value chains in the Program area.

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	■ Satisfactory	■ Satisfactory
Overall Implementation Progress (IP)	■ Satisfactory	■ Moderately Satisfactory

Implementation Status and Key Decisions

The Midterm Review (MTR) mission was conducted by Videoconference, due to the COVID-19, on October 21-28, 2020. Despite the COVID-19 pandemic which slowed down the implementation of certain activities of the Program, during the period encompassing March to August 2020, the Program achieved the following results: (i) Two out of three indicators of the Program Development Objective (PDO) and nine of the thirteen intermediate indicators are progressing towards reaching the 2022 target values; (ii) Among the 16 planned activities of the Program Action Plan (PAP), 9 actions have been achieved and; (iii) disbursements reached US \$ 89.5 million US \$ (45%), as of November 30, 2020, excluding the US\$ 50 million advance. Eight million US \$ were used to repay the advance. A follow up discussion to close formally the MTR will be organized on December 16, 2020 to review the progress made on some critical activities, including: (i) The amendment of the aggregation Law 04-12 to facilitate the commercialization of fruit and vegetables from aggregation projects, (ii) The establishment and registration of the Local development Company (*Société de Développement Local*, SDL) that will manage the Rabat-Sale-Temara wholesale market as well as the signing of the partnership agreement (*convention de partenariat*) for the construction of the wholesale market and (iii) the construction of the Meknes agribusiness innovation center to support the development and growth of innovative agribusiness SMEs.

Data on Financial Performance

Disbursements (by loan)
















Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P158346	IBRD-88150	Effective	USD	200.00	200.00	0.00	131.50	68.50	66%



Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P158346	IBRD-88150	Effective	20-Dec-2017	21-Dec-2017	27-Dec-2017	30-Sep-2023	30-Sep-2023

DLI Disbursement

DLI ID	DLI Type	Description	Coc	DLI Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for DLI
Loan: IBRD88150-001							
1	Regular	No. interprofessions with Business plan	USD	10,000,000.00	Partially Achieved	5,000,000.00	 50 %
2.1	Regular	Adoption draft amendment to Law 4-12	USD	2,000,000.00	Not Achieved	0.00	
2.2	Regular	Amendment Law4-12	USD	5,000,000.00	Not Achieved	0.00	
2.3	Regular	Borrower's decree implementing law4-12	USD	3,000,000.00	Not Achieved	0.00	
3	Regular	No. new units conditioning cold storage	USD	70,000,000.00	Partially Achieved	46,000,000.00	 66 %
4.1	Regular	SDL/SDR duly established and registered	USD	10,000,000.00	Not Achieved	0.00	
4.2	Regular	wholesale market constructed and equiped	USD	12,500,000.00	Not Achieved	0.00	
4.3	Regular	wholesale market fully operational	USD	12,000,000.00	Not Achieved	0.00	
5	Regular	SM Agrifood authorized by ONSSA	USD	30,000,000.00	Fully Achieved	30,000,000.00	 100 %
6.1	Regular	Agreement Borower & IAEA signed	USD	5,000,000.00	Fully Achieved	5,000,000.00	 100 %
6.2	Regular	Center SterileCeratitis launched activit	USD	10,000,000.00	Not Achieved	0.00	
7.1	Regular	2CIAS have been constructed &operational	USD	5,000,000.00	Not Achieved	0.00	
7.2	Regular	No. SM producers benefit from CIA servic	USD	15,000,000.00	Not Achieved	0.00	
8.1	Regular	Financila system of MAPMDREF designed	USD	3,000,000.00	Fully Achieved	3,000,000.00	 100 %
8.2	Regular	Financial system of MAPMDREF operational	USD	7,000,000.00	Not Achieved	0.00	

Program Action Plan

Action Description	Recruitment of TA to strengthen PMU capacities				
Source	DLI#	Responsibility	Timing	Timing Value	Status



Technical		MAMPDREF	Due Date	30-Apr-2018	Completed
Completion Measurement	-				
Comments	A team of consultants was recruited in September 2018 to provide technical assistance to the PMU for a period of 60 months. However, the PIU has found the service not satisfactory and a new TA was hired on January 13, 2020.				

Action Description	(i) Program Operational Manual (POM) approved by the Bank, and (ii) instructions issued for its use by Program implementing entities				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Other		MAMPDREF, ADA, ONSSA	Due Date	30-Mar-2018	Completed
Completion Measurement	POM				
Comments	The POM was approved by the World Bank on December 20, 2017 and shared with implementing entities on February 6th, 2018. The POM was revised on March 2019 and approved by the WB.				

Action Description	Deployment of the integrated financial management system				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 8	DF	Due Date	31-Dec-2019	In Progress
Completion Measurement	System designed and implemented				
Comments	The Finance Directorate (DF) internally designed the Integrated Financial Management system, MISAGRI. Out of two main modules, the first has been developed and tested, the second should be completed before the end of the current CY.				

Action Description	Strengthen technical staff with dedicated technician, for managing the construction of the wholesale market				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical		RRA	Due Date	29-Jun-2018	Completed
Completion Measurement	Report				
Comments	Rabat Region Aménagement (RRA) has recruited a technician for supervising the construction of the wholesale market.				

Action Description	Periodic reporting on the construction of the wholesale market (physical and financial progress), including technical and fiduciary performance aspects				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems		RRA	Recurrent	Yearly	Not Yet Due



Completion Measurement	Architectural studies completed and bidding documents prepared. Batch#1 of works for soil treatment contract has been awarded to SGTM firm; however the Service Order has not yet been done, pending the signing of the financial partnership.
Comments	Construction of the wholesale market has experienced significant delays because of a change in the project location. The procurement process for Batch#2 launched and works shall start beginning of 2021.

Action Description	Prepare consolidated periodic reports on contract execution with a performance analysis				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems		MAPMDREF/ONSS A/RRRA	Recurrent	Continuous	In Progress
Completion Measurement	Report sent to the World Bank.				
Comments	Periodic reports are being send in a timely manner and are overall satisfactory. The Task Team has reviewed the reports and provided advice to the PIU to improve quality of the reports (detail on substance of some activities, summary tables etc.),				

Action Description	Preparation of a technical guide and tools for environmental and social management practices and Dissemination/training of all parties involved in Program implementation				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems		MAPMDREF	Due Date	29-Jun-2018	Completed
Completion Measurement	Technical guide has been shared with the Bank for approval.				
Comments	The guide was transmitted to the World Bank on January 14, 2019 and subsequently approved. Training for the use of the Guide was organized on December 24, 2019.				

Action Description	Recruitment of Environmental and Social Focal Points (E&S specialists) within PMU				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Other		MAPMDREF	Due Date	30-Apr-2018	Completed
Completion Measurement	-				
Comments	An environmental specialist and a social specialist have been recruited as part of the Technical Assistance in 2018. A new E&S specialist was hired in January 2020 following closing of first TA contract.				

Action Description	Implementation of all procedures and tools defined in the technical manual including M&E				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems		PMU/ Environment & Social specialist	Due Date	31-Dec-2018	Completed



Completion Measurement	Reports
Comments	Pending the start of construction work (wholesale market, CIA) E&S focal point with the support of the new TA E&S specialist is carrying out training sessions (on E&S technical guide) for the benefit of Program stakeholders.

Action Description	Exclusion of involuntary land acquisition under the Program, ensure prior land acquisitions complies with national regulations and WB policy core principles				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems		MI/ Wilaya/RRA/communes	Due Date	29-Jun-2018	Completed
Completion Measurement	Report				
Comments	There's no involuntary land acquisition for the construction of the whole sale market on the new identified site as all land owners are public entities.				

Action Description	Improvement in targeted agricultural production and processing sectors regarding compliance with existing environment and labor laws and regulations, including child labor and social security				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems		PMU/ E & S specialist/ Interprofession	Due Date	31-Dec-2018	Completed
Completion Measurement	-				
Comments	Part of the Technical Assistance.				

Action Description	Consultations undertaken with stakeholders of the existing wholesale market and current land users to ensure that the transfer of wholesale market activities is undertaken in a socially sustainable manner and loss of livelihood is mitigated				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems		Wilaya/communes/M I/RRA/SDL or SDR	Due Date	31-Dec-2019	Delayed
Completion Measurement	Report				
Comments	RRA launched a study on resettlement and social accompanying measures to support the users of the current whole sale market.				

Action Description	Agreement between the Borrower and IAEA duly signed for the provision of equipment and relevant training for the center for the production of sterile ceratitis males, under terms and conditions set in the POM				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Other	DLI 6	ONSSA/DRA de Souss Massa	Due Date	31-Dec-2019	Completed



Completion Measurement	Signature of the agreement between Morocco and IAAE.
Comments	The agreement between ONSSA and IAAE was signed on November 14, 2019 and the construction of the center was completed in February 2020.

Action Description	Signature of partnership agreement and preparation of legal framework and implementation decrees relative to the conditions and modalities of spreading of liquid residues from the crushing units of olives on agricultural land				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Other		MAPMDREF/Min of Env't/ E&S Focal point	Due Date	31-Dec-2020	In Progress
Completion Measurement	Publication in the official gazette.				
Comments	The draft Decree has been prepared and was sent for signature to the Ministry of Equipment, Transport, Logistics and Water (METELE). The draft Convention was sent for signature to the Ministry of Economy and Finance (MEF).				

Action Description	Establishment of a simple integrated M&E system for Program implementation				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical		DSS, DDFP, ADA, DRAs	Due Date	31-Dec-2018	Completed
Completion Measurement	Report				
Comments	A simple M&E system is in place, providing regular quality reports.				

Action Description	Conduct of mid-term evaluation and end-of-Program implementation evaluation of results and impacts				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Other		MAPMDREF	Due Date	30-Jun-2020	Completed
Completion Measurement	MTR mission				
Comments	MTR mission carried out in October 2020				

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	☐ Moderate	☐ Low	☐ Low



Macroeconomic	☐ Moderate	☐ Moderate	☐ Moderate
Sector Strategies and Policies	☐ Low	☐ Low	☐ Low
Technical Design of Project or Program	☐ Substantial	☐ Moderate	☐ Moderate
Institutional Capacity for Implementation and Sustainability	☐ Substantial	☐ Substantial	☐ Substantial
Fiduciary	☐ Substantial	☐ Substantial	☐ Substantial
Environment and Social	☐ Substantial	☐ Substantial	☐ Substantial
Stakeholders	☐ Moderate	☐ Moderate	☐ Moderate
Other	☐ Low	☐ Low	☐ Low
Overall	☐ Substantial	☐ Substantial	☐ Substantial

Results

PDO Indicators by Objectives / Outcomes

To increase the vol of added-value products commercialized in selected agfood VC in the program area				
▶ Volume of conditioned and exported citrus (Tones/year, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	556,800.00	715,000.00	526,908.00	750,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	Due to the drought during two successive agricultural seasons (2018/209 and 2019/2020) the national production of citrus fruits has decreased by almost 30%. However, it is expected that this production will increase during the 2020-2021 agricultural season. The value achieved in 2020 represents 70% of the 2022 target.			
▶ Volume of conditioned and exported olives (Tones/year, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	73,129.00	78,860.00	73,239.00	98,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	Due to the drought during two successive agricultural seasons (2018/209 and 2019/2020) the national production of olives has decreased. However, it is expected that the production will increase during the 2020-2021 agricultural season. The value achieved in 2020 represents 75% of the 2022 target.			
▶ Volume of high quality olive oil commercialized (i.e. quality is higher than lampante) (Tones/year, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	10,000.00	12,000.00	12,000.00	20,000.00
Date	29-Nov-2017	15-Apr-2020	31-Dec-2018	31-Dec-2022



Comments	The value achieved for the 2018-2019 campaign represent 50% of the 2022 target. No data is available yet for the 2019-2020 campaign.
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Intermediate Results Indicators by Results Areas

Increased market efficiency and integration				
► Interprofessions with business plans approved and intra-branch agreements adopted to ensure sust. (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	2.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	Business plan and the intra-branch agreement of "Maroc citrus" approved on October 10, 2019. For "Interprolive", 2 draft intra-branch agreements and a business plan have been elaborated and will be submitted for approval to its general assembly scheduled for December 15, 2020			
► Private investments in conditioning, cold storage and/or processing units (olive, citrus) generated (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	47.00	46.00	70.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	Disbursement was made for 46 units, verification is ongoing for 6 other units and 8 unites received incentives from FDA, e.g a total of 60 units. The remaining 10 units will be achieved by the end of the current CY.			
► Amended Law no. 4-12 on agricultural aggregation dated 2012 is under implementation (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	A first draft of the amended Law was prepared on November 2017 and was discussed with the Ministries (interior, agriculture, Finance) in 2018 and 2019. A meeting was hold on January 15, 2020 during which all aspects were agreed, except the modality for the compensation of the concerned communes. A meeting will be scheduled with the General Secretary of the Government to solve this issue, as soon as possible.			
► Additional producers aggregated (olives, citrus) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	553.00	568.00	1,500.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	The Decrees for a more simplified criteria for aggregation were prepared by ADA, waiting for the approval of the amended aggregation Law.			



► At least one wholesale market is operating and applying the new management model (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	Some progress were made as the design of the wholesale is agreed, the partnership agreement and the ESIA are finalized and all bidding documents are ready. The creation of the SDL is planned by the end of 2020.			
► Use of market information services for mobile phones and of the application Publi-Asaar (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	100,000.00	150,000.00	0.00	200,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	The Publi-Asaar new application, allowing access to price information of agricultural goods, is finalized and available on the web site. Once the issue with the telecom operator solved, it can be uploaded on the mobile phones.			
► At least one public consultation on the Program carried out each year by MAMPDREF (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	A first public consultation on the olive value chain was held on April 3, 2019 in Meknes (accounting for year 1, 2018). A second one agricultural products certification will be hold virtually, due to the COVID-19 pandemic, by the end of 2020.			

Improved added-value of agri-food products				
► Small and/or medium enterprises agri-food authorized by ONSSA (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5,000.00	6,000.00	6,000.00	6,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	DLI fully achieved and disbursed, two years before term.			
► Area treated for Mediterranean fruit fly through the new Center (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	5,800.00	5,800.00	20,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022



Comments	The ceratite center is not operational yet. The area treated mentioned above were with imported Males.			
► Producers with an input register in the Souss-Massa region (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	2,000.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	The register is finalized and printed (6500 copies). A communication campaign was organized on February 27, 2020. Because of the lockdown, the training sessions have been postponed.			
► SDOQ Products certified by the OCC (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	8.00	22.00	22.00	28.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	The number of certified products has increased, awareness communication campaigns were implemented in 2018 and 2019 as well as training on the implementation of SDOQ and organic products.			
► Small- and/or medium-size producers and/or enterprises assisted by the Agri-food Innovation Center (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	For the Meknes Agri-food innovation center, the feasibility study was carried out. The rehabilitation of the laboratories, office spaces and the incubator which began in January 2020 is achieved at 80%. One more month is needed to achieve this work. This part of the CIA is operational since October 2020. The construction of the Technology Hall will be launched in January 2021. For Berkane CIA, the feasibility study will be launched by the end of 2020. A commission made up of the various stakeholders was created to monitor the feasibility study and the construction of the CIA.			
► Projects using green practices and technologies implemented by beneficiaries of the Program (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	1.00	10.00
Date	29-Nov-2017	15-Apr-2020	21-Oct-2020	31-Dec-2022
Comments	A project to set up an olive crushing unit with drying of wet pomace was approved by the FDA and is under implementation.			

Disbursement Linked Indicators

► DLI 1 Number of Interprofessions with business plans approved and intra-branch agreements (Accords Interprofessionnels) adopted to ensure sustainability (Intermediate Outcome, 10,000,000.00, 0%)



	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	0.00	1.00	1.00	2.00
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	The Maroc-Citrus business plan and inter-branch agreement were approved by its governance entity on October 10, 2019. The agreement was submitted to the interprofession committee on February 17, 2020. Disbursed.			

► DLI 2 Amended Law no. 4-12 on Agricultural Aggregation dated 2012 is under implementation: 2.1) Adoption by the Council of Government; 2.2) Amended Law published; 2.3) Implementation Decree and arrêté publ (Output, 10,000,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	No	No	No	Yes
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	A first draft of the amended Law was prepared on November 2017 and was discussed with the concerned Ministries (interior, agriculture, Finance) in 2018 and 2019. A meeting was hold on January 15, 2020 with the Government General secretary. Further discussion is planned after the lockdown, to solve the problem of the compensation of the concerned communes.			

► DLI 3 Number of new/upgraded conditioning, cold storage and/or processing units in selected agri-food value chains under operation (Intermediate Outcome, 70,000,000.00, 66%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	0.00	47.00	46.00	70.00
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	A total of 47 private investment projects in conditioning, cold storage and/or processing units have been supported to date by the Program, including 6 units in the process of verification. 8 other units received fund from FDA, leading to a total of 55 units. 73 other units are already identified and will benefit from the FDA. In accordance with the Program action plan, A partnership has been set with the Ministry of Environment to ensure environmental control of the units once in operation. 15 olive oil processing units were controlled so far out of a total of 17.			

► DLI 4 At least one wholesale market operating and applying the new management model as defined in the POM: 4.1 SDL/SDR established and registered; 4.2 Wholesale market constructed and fully equipped; 4.3 Ne (Intermediate Outcome, 34,500,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	No	No	No	Yes
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	Following the change of site decided by the borrower in spring 2019, the design and the size of the market were agreed and a new partnership agreement has been finalized and will be signed after the COVID-19			



Lockdown. In this context, the creation of the *Societe de Developpement* for the management of the market (DLR 4.1) is delayed. the Wali requested the World bank's support the institutional arrangement of the whole sale market.

► DLI 5 Number of small- and/or medium-size agri-food enterprises authorized by ONSSA (Intermediate Outcome, 30,000,000.00, 100%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	5,000.00	6,000.00	6,000.00	6,000.00
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	Indicator fully attained in 2019 and disbursed.			

► DLI 6 The Borrower's center for the production of sterile ceratitis males providing farm treatment services to citrus producers: 6.1 Agreement between the Borrower and IAEA signed for the provision of equip (Intermediate Outcome, 15,000,000.00, 33%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	No	No	No	Yes
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	The construction works for the center are completed. The agreement between ONSSA and AIEA for the equipment of the center with irradiation material has been signed. A building belonging to INRA (located in Tangiers) has been equipped to temporarily house the irradiator when imported, before the new center in Agadir is delivered and made compliant with safety requirements. .			

► DLI 7 Number of small- and/or medium-size enterprises assisted by the Agri-food Innovation Centers (CIAs): 7.1 Two Agri-food Innovation Centers (CIAs) constructed/rehabilitated and fully equipped, and are o (Intermediate Outcome, 20,000,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	0.00	0.00	0.00	50.00
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	A feasibility study was launched on December, 21 2018 for the establishment of two innovation centers in the regions of Fès-Meknes and Oriental. This is conducted in three phases fas follows: - Phase 1: International benchmark ; - Phase 2: Definition of the concept and procedures for setting up CIAs ; - Phase 3: Definition of CIA management procedures and introduction of a call for projects mechanism for agro-industrial innovation. Phase 1 and 2 have been completed, architectural plans of the CIA as well as list of required equipments have been adopted . In terms of location, MAMPDREF has decided to locate the two enters within existing facilities in the "Qualipoles/Agropoles" of Meknes and Berkane. Adequate restructuring and equipment of existing buildings are completed at 50%. The construction of the technological Hall will be launched in July 2020. It is expected that the center of Meknes would start operations in 2021.			



► DLI 8 Establishment of Integrated Financial Management system to improve program management: 8.1 System designed; 8.2 System fully operational (Process, 10,000,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	December 27 2017 to December 31 2022
Value	No	No	No	Yes
Date	--	15-Apr-2020	21-Oct-2020	--
Comments	The system is designed and disbursed but not fully operational yet.			