

OFFICIAL
DOCUMENTS

KP / FATA / BALOCHISTAN MDTF GRANT NUMBER TFA3301-PK

**KP/FATA/Balochistan Multi-Donor
Trust Fund
Grant Agreement**

(Governance and Policy Project for Federally Administered Tribal Areas)

between

ISLAMIC REPUBLIC OF PAKISTAN

and

**INTERNATIONAL BANK FOR RECONSTRUCTION AND DEVELOPMENT
INTERNATIONAL DEVELOPMENT ASSOCIATION
acting as administrator of the KP/FATA/Balochistan Multi-Donor Trust Fund**

Dated *January 18*, 2017

KP / FATA / BALOCHISTAN MDTF GRANT NUMBER TFA3301-PK

**KP / FATA / BALOCHISTAN MULTI-DONOR TRUST FUND
GRANT AGREEMENT**

AGREEMENT dated January 18, 2017, entered into between:
ISLAMIC REPUBLIC OF PAKISTAN ("Recipient") and INTERNATIONAL BANK
FOR RECONSTRUCTION AND DEVELOPMENT AND INTERNATIONAL
DEVELOPMENT ASSOCIATION (collectively, "World Bank"), acting as administrator
of KP/FATA/BALOCHISTAN MULTI-DONOR TRUST FUND.

The Recipient and the World Bank hereby agree as follows:

**Article I
Standard Conditions; Definitions**

- 1.1. The Standard Conditions constitute an integral part of this Agreement.
- 1.2. Unless the context requires otherwise, the capitalized terms used in this Agreement have the meanings ascribed to them in the Standard Conditions or in this Agreement, including the Appendix hereto.

**Article II
The Project**

- 2.1. The Recipient declares its commitment to the objectives of the project described in Schedule 1 to this Agreement ("Project"). To this end, the Recipient shall cause the Federally Administered Tribal Areas ("Project Implementing Entity") to carry out the Project in accordance with the provisions of Article II of the Standard Conditions and the agreement dated the same date as this Agreement between the World Bank and the Project Implementing Entity, as such agreement may be amended from time to time ("Project Agreement").
- 2.2. Without limitation upon the provisions of Section 2.01 of this Agreement, and except as the Recipient and the World Bank shall otherwise agree, the Recipient shall ensure that the Project is carried out in accordance with the provisions of Schedule 2 to this Agreement.

**Article III
The Grant**

- 3.1. The World Bank agrees to extend to the Recipient, on the terms and conditions set forth or referred to in this Agreement, a grant in an amount not to exceed fourteen million United States Dollars (\$14,000,000) ("Grant") to assist in financing the Project.
- 3.2. The Recipient may withdraw the proceeds of the Grant in accordance with Section IV of Schedule 2 to this Agreement.
- 3.3. The Grant is funded out of the abovementioned trust fund for which the World Bank receives periodic contributions from the Donors to the trust fund. In accordance with Section 3.02 of the Standard Conditions, the World Bank's payment obligations in connection with this Agreement are limited to the amount of funds made available to it by the Donors under the abovementioned trust fund, and the Recipient's right to withdraw the Grant proceeds is subject to the availability of such funds.

**Article IV
Effectiveness; Termination**

- 4.1. This Agreement shall not become effective until evidence satisfactory to the World Bank has been furnished to the World Bank that the following conditions have been satisfied: (a) the Project Implementing Entity has appointed a financial management specialist and a procurement management specialist for its Operations Support Unit, both with qualifications, experience and on terms of reference satisfactory to the World Bank; (b) the Project Implementing Entity has prepared an adopted a Project Operations Manual, satisfactory to the World Bank; and (c) the Project Agreement has been executed on behalf of the World Bank and the Project Implementing Entity.
- 4.2. Except as the Recipient and the World Bank shall otherwise agree, this Agreement and the Project Agreement shall enter into effect on the date upon which the World Bank dispatches to the Recipient notice of its acceptance of the evidence required pursuant to Section 4.01 ("Effective Date"). If, before the Effective Date, any event has occurred which would have entitled the World Bank to suspend the right of the Recipient to make withdrawals from the Grant Account if this Agreement had been effective, the World Bank may postpone the dispatch of the notice referred to in this Section until such event (or events) has (or have) ceased to exist.
- 4.3. *Termination for Failure to Become Effective.* This Agreement, the Project Agreement, and all obligations of the parties under it shall terminate if it has not entered into effect by the date 120 days after the date of this Agreement, unless the World Bank, after consideration of the reasons for the delay, establishes a later date

for the purpose of this Section. The World Bank shall promptly notify the Recipient of such later date.

Article V
Recipient's Representative; Addresses

5.1. The Recipient's Representative referred to in Section 7.02 of the Standard Conditions is Secretary, Additional Secretary, Senior Joint Secretary, Joint Secretary, Deputy Secretary, or Section Officer of the Economic Affairs Division of the Recipient's Ministry of Finance, Revenue, Economic Affairs, Statistics and Privatization, each such person acting individually.

5.2. The Recipient's Address referred to in Section 7.01 of the Standard Conditions is:

The Secretary to the Government of Pakistan
Economic Affairs Division
Islamabad
Islamic Republic of Pakistan

Facsimile: 92-51-9202417

5.3. The World Bank's Address referred to in Section 7.01 of the Standard Conditions is:

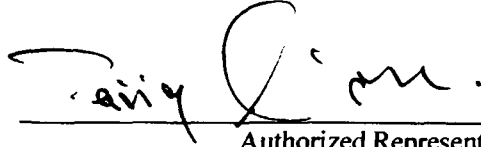
International Bank for Reconstruction and Development
International Development Association
1818 H Street, N.W.
Washington, D.C. 20433
United States of America

Telex:	Facsimile:
248423 (MCI) or 64145 (MCI)	1-202-477-6391

AGREED at Islamabad, Islamic Republic of Pakistan, as of the day and year first above written.

ISLAMIC REPUBLIC OF PAKISTAN

By



Authorized Representative

Name: TARIQ BAJWA

Title: SECRETARY, EAD

INTERNATIONAL BANK FOR RECONSTRUCTION
AND DEVELOPMENT AND INTERNATIONAL
DEVELOPMENT ASSOCIATION
acting as administrator of the
KP/FATA/Balochistan Multi-Donor Trust Fund

By



Authorized Representative

Name: PATCHAMUTHU ILLANGOVAN

Title: COUNTRY DIRECTOR

SCHEDULE 1

Project Description

The objective of the Project is to increase transparency and effectiveness in public resource management and strengthen accountability of public service delivery in the agriculture sector of the Federally Administered Tribal Areas.

The Project consists of the following parts:

Component 1 – Increasing transparency and accountability in the use of public resources

Subcomponent 1.1 – Budget credibility, transparency, and accountability. Provision of technical support and training to improve public financial management, including the following activities:

- (a) Developing regulations to clarify the authority and responsibilities of the Federally Administered Tribal Areas (“FATA”) institutions in budget formulation and execution;
- (b) Extending the national financial management information system (“National FMIS”) to the Agencies and Frontier Regions to enable accurate and timely recording of transactions, accounting, and reporting of budget execution;
- (c) Establishing the internal audit function based on experience of the Governance Support Project pilot;
- (d) Increasing transparency by disseminating accurate budgetary information, and institutionalizing pre-budget consultations and public hearings on budget execution; and
- (e) Carrying out other public financial management activities to strengthen fiduciary management of FATA’s finances.

Subcomponent 1.2 – Strengthening public procurement. Provision of technical assistance and training for the following activities:

- (a) Developing regulations and implementation guidelines for consistent procurement practices;
- (b) Training and certification of procurement officers; and

- (c) Establishing a management information system for tracking the procurement process and e-procurement modules for publishing and receiving tender documentation.

Component 2 – Improving public investment management and service delivery.

Subcomponent 2.1 -- Strengthening public investment management.

- (a) Carrying out an assessment of the current capacity of the FATA Secretariat, and development of a public investment management action plan targeting the main issues identified by the assessment;
- (b) Provision of technical assistance and training for implementing a public investment management action plan, including: (i) processes and tools for the identification, preparation and appraisal of capital projects; (ii) execution of capital projects, including procurement, contract management, progress monitoring, and completion verification; (iii) self-assessments of public investment management systems in the agriculture and livestock sector; and (iv) establishment of an asset management function supported by Geographic Information System (“GIS”) mapping to ensure adequate maintenance of infrastructure (in agriculture, livestock, and irrigation); and
- (c) Designing a revised methodology for measuring infrastructure gaps for the purpose of formula-based calculation for development budget allocations to the Agencies and Frontier Regions.

Subcomponent 2.2: Improving service delivery through citizen engagement and performance management. Provision of technical assistance, training, and ICT equipment in the following areas:

- (a) Using monitoring and evaluation, including informations, communications technology (“ICT”) tools such as management dashboards to improve the performance of agricultural services in partnership with academic and research institutes;
- (b) Improving the regulatory framework to encourage private sector providers to engage in delivering agricultural services in FATA;
- (c) Systematically gathering and analyzing citizen feedback and engaging citizens in improving service delivery using ICT technologies, including GIS, smart phones etc.;
- (d) Expanding access to grievance redress and accountability mechanisms such as the FATA Tribunal and the Governor’s Inspection Team, and expanding their

outreach at the local level through mobile complaint registration units, and raising people's awareness of said mechanisms with a focus on women; and

- (e) Developing core competencies of public officials through: (i) certification courses for public officials, including in financial management, procurement, internal audit, project management, and monitoring and evaluation in collaboration with international and local institutions; and (ii) knowledge sharing with other provinces and countries undertaking similar reforms.

Component 3: Ensuring effective support for the coordination of governance reforms and the operational management of the Project

Sub-component 3.1: Coordination support for governance reforms: Provision of technical and operational support for the Governance Reform Support Unit ("GRSU") to coordinate and monitor governance reforms and the implementation of the FATA Long-Term Governance Action Plan (2015-2025); and

Sub-component 3.2: Implementation support for the Project: Provision of technical and operational support for the Operations Support Unit ("OSU") for procurement and contract management, financial management, internal audit, monitoring and evaluation, Project communications, gender mainstreaming, learning activities, agriculture sector, and ICT support for Project interventions.

SCHEDULE 2

Project Execution

Section I. Institutional and Other Arrangements

A. Institutional Arrangements

1. The Recipient shall or shall cause the Project Implementing Entity to integrate the Project in the National FMIS, no later than six (6) months after the Effective Date.

B. On-Grant Arrangements

1. To facilitate the carrying out of the Project, the Recipient shall make the proceeds of the Grant available to the Project Implementing Entity in accordance with the provisions of this Agreement and the Recipient's on-grant policies and budgetary procedures, and under the same terms and conditions as shall have been received from the World Bank.
2. Notwithstanding paragraph 1 above, in the event that any of the provisions of this Agreement, including the instructions that the World Bank shall have specified by notice to the Recipient pursuant to Section IV.A.1 of this Schedule, were inconsistent with the budgetary procedures of the Recipient, the provisions of this Agreement and related instructions shall govern.
3. The Recipient shall exercise its rights under the on-grant arrangements in such manner as to protect the interests of the Recipient and the World Bank and to accomplish the purposes of the Grant.

C. Anti-Corruption

The Recipient shall ensure that the Project is carried out in accordance with the provisions of the Anti-Corruption Guidelines.

D. Donor Visibility and Visit

1. The Recipient shall take or cause to be taken all such measures as the World Bank may reasonably request to identify publicly the Donors' support for the Project.
2. For the purposes of Section 2.09 of the Standard Conditions, the Recipient shall, upon the World Bank's request, enable the representatives of the Donors to visit any part of the Recipient's territory for purposes related to the Project.

Section II. Project Monitoring, Reporting and Evaluation

A. Documents; Records

1. In addition, and without limitation to the obligations set forth in Section 2.05 of the Standard Conditions, the Recipient shall ensure that:
 - (a) all records evidencing expenditures under the Project are retained for seven (7) years and six (6) months after the Closing Date, such records to include: (i) this Agreement, all addenda thereof, and any amendments thereto; (ii) the Recipient's financial and narrative progress reports submitted to the World Bank; (iii) the Recipient's financial information related to the Grant, including audit reports, invoices and payroll records; (iv) the Recipient's implementation documentation (including sub-agreements, procurement files, contracts, purchase orders); and (v) the corresponding supporting evidence referred to in Section 3.04 of the Standard Conditions; and
 - (b) the representatives of the World Bank are: (i) able to examine all records referred to above in paragraph (a); (ii) provided all such information concerning such records as they may from time to time reasonably request; and (iii) able to disclose such records and information to the Donor(s).

B. Project Reports; Completion Report

1. The Recipient shall monitor and evaluate the progress of the Project and prepare Project Reports in accordance with the provisions of Section 2.06 of the Standard Conditions and on the basis of the indicators acceptable to the World Bank. Each Project Report shall cover the period of one (1) calendar quarter, and shall be furnished to the World Bank not later than forty-five (45) days after the end of the period covered by such report.
2. The Recipient shall prepare the Completion Report in accordance with the provisions of Section 2.06 of the Standard Conditions. The Completion Report shall be furnished to the World Bank not later than six (6) months after the Closing Date.

C. Financial Management; Financial Reports; Audits

1. The Recipient shall ensure that a financial management system is maintained in accordance with the provisions of Section 2.07 of the Standard Conditions.
2. The Recipient shall ensure that interim unaudited financial reports for the Project are prepared and furnished to the World Bank not later than forty-five (45) days after the end of each calendar quarter, covering the quarter, in form and substance satisfactory to the World Bank.
3. The Recipient shall have its Financial Statements for the Project audited in accordance with the provisions of Section 2.07 (b) of the Standard Conditions. Each audit of the Financial Statements shall cover the period of one (1) fiscal year of the Recipient. The audited Financial Statements for each such period shall be furnished to the World Bank not later than six (6) months after the end of such period.

Section III. Procurement

A. General

1. **Procurement and Consultant Guidelines.** All goods, non-consulting-services and consultants' services required for the Project and to be financed out of the proceeds of the Grant shall be procured in accordance with the requirements set forth or referred to in:
 - (a) Section I of the Guidelines in the case of goods and non-consulting services;
 - (b) Sections I and IV of the Consultant Guidelines in the case of consultants' services; and
 - (c) the provisions of this Section III, as the same shall be elaborated in the Procurement Plan.
2. **Definitions.** The capitalized terms used below in this Section to describe particular procurement methods or methods of review by the World Bank of particular contracts, refer to the corresponding method described in Sections II and III of the Procurement Guidelines, or Sections II, III, IV and V of the Consultant Guidelines, as the case may be.

B. Particular Methods of Procurement of Goods and Non-Consulting Services

1. **International Competitive Bidding.** Except as otherwise provided in paragraph 2 below, goods, and non-consulting services shall be procured under contracts awarded on the basis of International Competitive Bidding.

2. **Other Methods of Procurement of Goods and Non-Consulting Services.** The following methods, other than International Competitive Bidding, may be used for procurement of goods and non-consulting services for those contracts specified in the Procurement Plan: (a) National Competitive Bidding (*subject to the additional procedures set forth in the Attachment to this Schedule 2*); (b) Shopping; (c) procurement under Framework Agreements in accordance with procedures which have been found acceptable to the World Bank; (d) Direct Contracting; and (e) Procurement under Public Private Partnership Arrangements in accordance with procedures which have been found acceptable to the World Bank

C. Particular Methods of Procurement of Consultants' Services

1. **Quality- and Cost-based Selection.** Except as otherwise provided in paragraph 2 below, consultants' services shall be procured under contracts awarded on the basis of Quality- and Cost-based Selection.
2. **Other Methods of Procurement of Consultants' Services.** The following methods, other than Quality- and Cost-based Selection, may be used for procurement of consultants' services for those assignments which are specified in the Procurement Plan: (a) Quality-based Selection; (b) Selection under a Fixed Budget; (c) Least Cost Selection; (d) Selection based on Consultants' Qualifications; (e) Single-source Selection of consulting firms; (f) Selection of Individual Consultants; and (g) Single-source procedures for the Selection of Individual Consultants.

D. Review by the World Bank of Procurement Decisions

The Procurement Plan shall set forth those contracts which shall be subject to the World Bank's Prior Review. All other contracts shall be subject to Post Review by the World Bank.

E. Document Retention

1. Notwithstanding the provisions of paragraphs 2(j) and 5 of Appendix 1 to the Procurement Guidelines, and paragraphs 2(k) and 5 of Appendix 1 to the Consultant Guidelines, the Recipient: (i) shall retain all documentation with respect to each contract as described in said paragraphs for at least seven years and six months after the Closing Date set forth in Section IV.B.2 of this Schedule; (ii) shall furnish such documentation to the World Bank at any time upon request; and (iii) hereby authorizes the World Bank to disclose such documentation to the Donor(s).

Section IV. Withdrawal of Grant Proceeds

A. General

1. The Recipient may withdraw the proceeds of the Grant in accordance with the provisions of: (a) Article III of the Standard Conditions; (b) this Section; and (c) such additional instructions as the World Bank may specify by notice to the Recipient (including the "World Bank Disbursement Guidelines for Projects" dated May 2006, as revised from time to time by the World Bank and as made applicable to this Agreement pursuant to such instructions), to finance Eligible Expenditures as set forth in the table in paragraph 2 below.
2. The following table specifies the categories of Eligible Expenditures that may be financed out of the proceeds of the Grant, the allocations of the amounts of the Grant to each Category, and the percentage of expenditures to be financed for Eligible Expenditures in each Category:

Category	Amount of Grant Allocated (expressed in USD)	Percentage of Expenditures to Be Financed (inclusive of Taxes)
(1) Goods, Non-Consulting Services, Consultants' Services, Incremental Operating Costs, Training and Workshops under Component 1 of the Project	5,500,000	100%
(2) Goods, Non-Consulting Services, Consultants' Services, Incremental Operating Costs, Training and Workshops under Component 2 of the Project	5,700,000	100%
(3) Goods, Non-Consulting Services, Consultants' Services, Incremental Operating Costs, Training and Workshops under Component 3 of the Project	2,800,000	100%
TOTAL AMOUNT	14,000,000	

B. Withdrawal Conditions; Withdrawal Period

1. Notwithstanding the provisions of Part A of this Section no withdrawal shall be made under any Category for payments made prior to the date of this Agreement, except that withdrawals up to an aggregate amount not to exceed US\$1,000,000 equivalent may be made for payments made prior to this date but on or after July 1, 2016, for Eligible Expenditures under Categories (1), (2) and (3).
2. The Closing Date referred to in Section 3.06 (c) of the Standard Conditions is June 30, 2020.

**ATTACHMENT
TO
SCHEDULE 2
Improvement of Bidding Procedures under National Competitive Bidding**

The procedures applicable to the procurement of goods, works, and non-consulting services under contracts awarded on the basis of National Competitive Bidding shall be undertaken with the additional provisions set forth below in order to ensure economy, efficiency, transparency, and broad consistency with the provisions of Section I of the Procurement Guidelines, pursuant to paragraph 3.3 of said Guidelines. In the event of a conflict between the Recipient's procedures and the additional provisions set forth below, the latter shall govern.

- (i) invitation to bid shall be advertised in at least one national newspaper with a wide circulation, at least thirty (30) days prior to the deadline for the submission of bids;
- (ii) bid documents shall be made available, by mail or in person, to all who are willing to pay the required fee;
- (iii) foreign bidders shall not be precluded from bidding and price preference as per the Procurement Guidelines shall apply to national bidders in the bidding process;
- (iv) bidding shall not be restricted to pre-registered firms;
- (v) qualification criteria shall be stated in the bidding documents;
- (vi) bids shall be opened in public, immediately after the deadline for submission of bids;
- (vii) bids shall not be rejected merely on the basis of a comparison with an official estimate without the prior concurrence of the World Bank;
- (viii) before rejecting all bids and soliciting new bids, the World Bank's prior concurrence shall be obtained;
- (ix) bids shall be solicited and works contracts shall be awarded on the basis of unit prices and not on the basis of a composite schedule of rates;
- (x) contracts shall not be awarded on the basis of prior negotiated rates;
- (xi) single bid shall also be considered for award;
- (xii) contracts shall be awarded to the lowest evaluated and qualified bidder;
- (xiii) post-bidding price negotiations shall not be allowed with the lowest evaluated or any other bidders;

- (xiv) draft NCB contract would be reviewed by the World Bank in accordance with the prior review procedures;
- (xv) a firm declared ineligible by the World Bank, based on a determination by the World Bank that the firm has engaged in corrupt, fraudulent, collusive, coercive or obstructive practices in competing for or in executing a World Bank-financed contract, shall be ineligible to be awarded a World Bank-financed contract during the period of time determined by the World Bank; and
- (xvi) each contract financed from the proceeds of a Credit shall provide that the suppliers, contractors and subcontractors shall permit the World Bank, at its request, to inspect their accounts and records relating to the performance of the contract and to have said accounts and records audited by auditors appointed by the World Bank. The deliberate and material violation by the supplier, contractor or subcontractor of such provision may amount to obstructive practice.

APPENDIX

Definitions

1. "Agency" means one of the seven (7) administrative units of the FATA whose administrations are headed by a political agent of the Recipient, namely the agencies of Bajaur, Mohmand, Khyber, Orakzai, Kurram, North Waziristan and South Waziristan; and "Agencies" means, collectively, more than one (1) such subdivisions.
2. "Anti-Corruption Guidelines" means the "Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants", dated October 15, 2006 and revised in January 2011.
3. "Category" means a category set forth in the table in Section IV of Schedule 2 to this Agreement.
4. "Consultant Guidelines" means the "Guidelines: Selection and Employment of Consultants under IBRD Loans and IDA Credits and Grants by World Bank Borrowers" published by the Bank in January 2011 (revised July 2014).
5. "Donors" means collectively all donors that have contributed funds to the KP/FATA/Balochistan Multi-Donor Trust Fund at any time during the lifespan of this trust fund, as communicated to the Recipient and the Project Implementing Entity by the World Bank.
6. "FATA" means the Recipient's Federally Administered Tribal Areas.
7. "FATA Long-Term Governance Action Plan (2015-2025)" means the action plan adopted by the FATA Secretariat, which focuses on the following reform areas: political, institutional, justice sector and decentralization and reconciliation.
8. "FATA Secretariat" means the Project Implementing Entity's secretariat, established and operating pursuant to the Recipient's Notification Number F.2(8)-TA/2006 dated November 1, 2007, responsible for the administration of FATA, or any successor thereto.
9. "FATA Tribunal" means an independent judicial institution established in 2011 to provide grievance redress for in response to cases filed by citizens in FATA.
10. "Finance Department" or "FD" means the Project Implementing Entity's Finance Department.
11. "Financial Management Manual" or "FMM" means the Project Implementing Entity's manual, developed for the Governance Support Project, but to be updated

and adopted by the PSC, pursuant to Section II B1 of the Schedule to the Project Agreement, satisfactory to the World Bank.

12. "Frontier Regions" means the six (6) administrative units that are part of FATA, namely, Bannu, Lakki Marwat, Tank, Dera Ismail Khan, Peshawar and Kohat, named after their adjacent settled districts of the Khyber-Pakhtunkhwa (KP) province, whose administration is headed by the district coordination officer/deputy commissioner of the neighboring named district.
13. "GIS" means Geographic Information System.
14. "Governor's Inspection Team" means a unit that reports to the Governor of KP province and has responsibility for exercising oversight of the public administration both in KP and in FATA as well as for conducting enquiries and investigations of reported incidents of malpractice and corruption.
15. "Governance Reform Support Unit" or "GRSU" means the unit to be established within the Project Implementing Entity, and thereafter maintained in accordance with Section I.A.1(b) of the Schedule to the Project Agreement for purposes of coordinating and monitoring governance reforms and the FATA Long-Term Governance Action Plan (2015-2025) related to the Project, and providing cross-cutting support for overall Project activities, including financial management, procurement, internal audit, monitoring and evaluation, communications and training.
16. "Governance Support Project" means the Governance Support Project for KP and FATA financed by the World Bank under a grant agreement entered into between the Recipient and the World Bank on October 11, 2011.
17. "ICT" means information communications technology.
18. "Incremental Operating Costs" means the reasonable costs incurred under the Project for office rental, office supplies, utilities, conveyance, travel and boarding/lodging allowances, operating and maintenance expenditures of office equipment and vehicles, bank charges, insurance, advertising, media projections, newspaper subscriptions, periodicals, printing and stationary costs, which expenditures would not have been incurred in the absence of the Project.
19. "Multi-Donor Trust Fund" or the acronym "MDTF" mean the multi-donor trust fund, approved by the Board of Executive Directors of the World Bank on January 15, 2010, administered by the World Bank, whose objective is to support the implementation of a program of reconstruction and development aimed at facilitating the recovery of affected regions in KP, FATA and Balochistan from the impact of the armed conflict, and reducing the potential for escalation or resumption, or any successor thereto.

20. "National Financial Management Information System" or "National FMIS" means the Recipient's national financial management system for public financial management.
21. "Operations Support Unit" or "OSU" means the unit established for the purposes set forth in Section I.A.1(b) of the Schedule to the Project Agreement.
22. "Planning and Development Department" or "P&DD" means the Project Implementing Entity's Planning and Development Department.
23. "Procurement Guidelines" means the "Guidelines: Procurement of Goods, Works and Non-Consulting Services under IBRD Loans and IDA Credits and Grants by World Bank Borrowers" published by the Bank in January 2011 (revised July 2014).
24. "Procurement Plan" means the Recipient's procurement plan for the Project, dated June 2, 2016 and referred to in paragraph 1.18 of the Procurement Guidelines and paragraph 1.25 of the Consultant Guidelines, as the same shall be updated from time to time in accordance with the provisions of said paragraphs.
25. "Project Implementing Entity" means the Recipient's Federally Administered Tribal Areas.
26. "Project Operations Manual" means the Project Implementing Entity's manual to be prepared satisfactory to the World Bank pursuant to Section 4.01 (b) of this Agreement, setting forth the institutional arrangements for implementation of the Project including: (a) simplified procurement reporting arrangements, record keeping protocols and complaints redress mechanisms consistent with the Consultants' Guidelines and Procurement Guidelines; and (b) financial management procedures and protocols for the carrying out of internal audits, the preparation of financial statements, and withdrawal and accounting of Grant funds and settlement of payments..
27. "Project Steering Committee" or "PSC" means the Project Steering Committee referred to in Section I.A.1(a) of the Schedule to the Project Agreement.
28. "Standard Conditions" means "Standard Conditions for Grants Made by the World Bank Out of Various Funds, dated February 15, 2012.
29. "Training and Workshops" means the reasonable costs of trainings, workshops and conferences conducted in and outside of the territory of the Recipient, including the purchase and publications of material, rental of facilities for conducting training and workshops, facilitators fees, course fees and travel and subsistence allowances for trainers and/or trainees.