

## TZ-Zanzibar Improving Student Prospects Project (P153277)

AFRICA | Tanzania | Education Global Practice | IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 8 | ARCHIVED on 30-Jun-2020 | ISR42325 |

Implementing Agencies: United Republic of Tanzania (Ministry of Finance and Planning), Minstry of Education and Vocational Training

#### **Key Dates**

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Bank Approval Date: 13-Jun-2016	Effectiveness Date: 25-Jan-2017
Planned Mid Term Review Date: 15-Jul-2019	Actual Mid-Term Review Date: 04-Nov-2019
Original Closing Date: 31-Jul-2021	Revised Closing Date: 31-Jul-2021

#### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To improve in the islands of Zanzibar within the Recipientâ s territory the quality of: (a) instruction; and (b) learning environment in targeted grades and targeted subjects.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

#### Components Table

Name

No

Effective Math, Science, and English Instruction:(Cost \$9.00 M) Improved School Autonomy and Learning Environment:(Cost \$9.00 M) Hubs for Enhanced Math, Science, and English Learning:(Cost \$11.50 M) Systems Transformation and Project Management:(Cost \$3.70 M) Unallocated:(Cost \$1.80 M)

#### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating	Substantial	Substantial

#### Implementation Status and Key Decisions

The Zanzibar Improving Student Prospects (ZISP) Project is financed by IDA in the amount of SDR 24.7 million (US\$35 million equivalent). The aim of the Project is to improve the quality of instruction and learning environment of the Zanzibar education system, targeting upper primary and lower secondary education. ZISP is a 5-year project. It was approved in June 2016 and became effective in January 2017. The overall implementation progress is positive and the Project is largely on track to achieve its development objectives.

There are four components under the Project. Progress and achievement of each component are briefly summarized below:



**Component 1: Effective Math, Science and English Instruction:** This component supports activities to enhance teaching and motivate teachers through a cohesive set of interventions that together address constraints in three key domains—availability of trained teachers, teacher skills, and teacher incentives and accountability structures. Accordingly, the component includes three types of activities: (a) retraining of selected in-service teachers to increase the supply of Math and Science teachers in lower secondary grades; (b) training of all English, Math, and Science teachers in targeted grades in enhanced student support; and (c) teacher management reforms to strengthen teacher accountability and motivation structures. Retraining of selected in-service teachers is halfway through and initial reports on the midline assessments indicate improved teacher pedagogy and content knowledge. Teacher Training for Enhanced Student Support (TESS) is also on track with the first cohort having completed training.

**Component 2: Improved School Autonomy and Learning Environment:** The main objective of this component is to equip schools with autonomy, resources, and incentives to improve the quality of instruction and student support by improving the overall learning environment of the school. This includes the provision of: (a) a Base School Improvement Grant to all schools on a per capita basis; and (b) a Performance-Based Top-Up Grant. It also explicitly supports capacity building of school management committees (SMCs) and community outreach to strengthen social accountability mechanisms in education service delivery. Several key achievements under this component include: (i) development, printing and distribution of the School Improvement Grant Manual; (ii) training to all schools on the manual; (iii) three rounds of the Base School Improvement Grants have been disbursed to all 205 lower secondary schools; and (iv) one round of disbursement of the Performance based School Improvement Grant.

**Component 3: Hubs for Enhanced Math, Science, and English Learning:** The main objective of this component is to support the provision of learning facilities/resources for improved Math, Science, and English achievement. It includes building and equipping of 159 additional rooms and MSE learning spaces in existing schools to reduce overcrowding, improve learning conditions, and promote Math, Science, and English learning. Construction of learning facilities was planned for 25 existing secondary schools—with each site serving as a hub for neighboring schools. The construction of facilities had been identified to serve a total of 75-100 lower secondary schools. During implementation, 24 school sites were retained and the 25th site was constructed through funding from another donor. Construction of all 24 sites are nearly completed and full operationalization of hubs is underway.

**Component 4: Systems Transformation and Project Management:** This component focuses on four areas: (i) Examination reform; (ii) Education systems planning and foundational support for Components 1 and 2; (iii) Strengthening data systems and supporting Project M&E; and (iv) Project implementation support. Although technical assistance has been recruited under Component 4, such as the experts to support the examination reform, they have been unable to travel to Zanzibar due to the COVID-19 pandemic.

#### Risks

#### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	Substantial	Substantial	Substantial
Macroeconomic	Moderate	Moderate	Moderate
Sector Strategies and Policies	Low	Low	Low
Technical Design of Project or Program	Substantial	Substantial	Substantial
Institutional Capacity for Implementation and Sustainability	Substantial	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Moderate	Moderate	Moderate
Stakeholders	Low	Low	Low
Other			Substantial



erall		Substantial	Substantial	Substantial
sults				
Indicators by Obje	ectives / Outcomes			
prove instruction in t	targeted grades and targeted sul	pjects		
Targeted teachers e	exhibiting proficiency (DLI) (Perc	entage, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	7.00	92.20	92.20	90.00
Date	29-Sep-2017	15-Nov-2019	17-Jun-2020	31-Jul-2021
Comments:				
□In Math (Percenta		ted upon completion of year 2		esumed on June 22nd. The
□In Math (Percenta	results will be upda			End Target
□In Math (Percenta) Value	results will be upda ge, Custom Breakdown)	ted upon completion of year 2	assessment.	
	results will be upda ge, Custom Breakdown) Baseline	ted upon completion of year 2 Actual (Previous)	assessment. Actual (Current)	End Target
Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00	Actual (Previous) 90.43	Actual (Current) 90.43	End Target 90.00
Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017	Actual (Previous) 90.43	Actual (Current) 90.43	End Target 90.00
Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017 ntage, Custom Breakdown)	Actual (Previous) 90.43 15-Nov-2019	Actual (Current) 90.43 17-Jun-2020	End Target 90.00 31-Jul-2021
Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017 ntage, Custom Breakdown) Baseline	Actual (Previous) 90.43 15-Nov-2019 Actual (Previous)	Actual (Current) 90.43 17-Jun-2020 Actual (Current)	End Target 90.00 31-Jul-2021 End Target
Value Date In Science (Percer Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017 ntage, Custom Breakdown) Baseline 5.00	Actual (Previous) 90.43 15-Nov-2019 Actual (Previous) 93.07	Actual (Current) 90.43 17-Jun-2020 Actual (Current) 93.07	End Target 90.00 31-Jul-2021 End Target 90.00
Value Date In Science (Percer Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017 ntage, Custom Breakdown) Baseline 5.00 29-Sep-2017	Actual (Previous) 90.43 15-Nov-2019 Actual (Previous) 93.07	Actual (Current) 90.43 17-Jun-2020 Actual (Current) 93.07	End Target 90.00 31-Jul-2021 End Target 90.00
Value Date In Science (Percer Value Date	results will be upda ge, Custom Breakdown) Baseline 10.00 29-Sep-2017 ntage, Custom Breakdown) Baseline 5.00 29-Sep-2017 ntage, Custom Breakdown)	Actual (Previous) 90.43 15-Nov-2019 Actual (Previous) 93.07 15-Nov-2019	Actual (Current) 90.43 17-Jun-2020 Actual (Current) 93.07 17-Jun-2020	End Target 90.00 31-Jul-2021 End Target 90.00 31-Jul-2021

Improve learning environment in targeted grades and subjects

► Targeted schools that have access to enhanced learning facilities and resources (Percentage, Custom)

Baseline	Actual (Previous)	Actual (Current)	End Target	



Value	0.00	0.00	0.00	95.00
Date	03-Mar-2016	15-Nov-2019	17-Jun-2020	30-Jun-2021
Comments:	0 /	at the definition of this indicat y measure progress to date. I		, ,

# Intermediate Results Indicators by Components

<ul> <li>Teachers participating</li> </ul>	ng in training on enhanced stude	ent support (TESS) (Number) (N	umber, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	0.00	597.00	597.00	1,500.00
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021
Comments:	First batch of 597 t training (40 days- t resumed June 22n	eachers participating in the TES wo days per week). After delays d.	S training program have su due to COVID-19, training	ccessfully completed their of the second cohort has
► Targeted teachers s	howing improved pedagogy in c	classroom observations (Percent	age, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	0.00	93.71	93.71	90.00
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021
Comments:	Based on classroom	m observations carried out by SU	JZA.	
_	ing out performance based too	cher recognition awards (DLI) (N	Jumber) (Number, Custom)	
Targeted districts given by the second se	ing out performance-based tea		, , , , , , , , , , , , , , , , , , , ,	
Targeted districts given by the second se	Baseline		Actual (Current)	End Target
		Actual (Previous)	Actual (Current) 0.00	End Target 10.00
/alue	Baseline	Actual (Previous)		
/alue Date	Baseline 0.00 25-Apr-2016 The criteria for the	Actual (Previous) 0.00	0.00 17-Jun-2020 n developed and was expe	10.00 31-Jul-2021 cted to take place in May
Value Date Comments:	Baseline 0.00 25-Apr-2016 The criteria for the 2020. However, du ISR.	Actual (Previous) 0.00 15-Nov-2019 issuance of the awards has been	0.00 17-Jun-2020 n developed and was expe n delayed. Further updates	10.00 31-Jul-2021 cted to take place in May
Value Date Comments:	Baseline 0.00 25-Apr-2016 The criteria for the 2020. However, du ISR.	Actual (Previous) 0.00 15-Nov-2019 issuance of the awards has been e to delays this activity has been	0.00 17-Jun-2020 n developed and was expe n delayed. Further updates	10.00 31-Jul-2021 cted to take place in May



Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021				
Comments:	of year 1 examinati	Training is ongoing. Of the original 679 teachers, 639 have completed year 1 and 616 have sat for the end of year 1 examination. After delays to the training due to COVID, The program resumed training activities on June 22nd. Further updates will be provided in the next ISR						
mproved School Auton	omy and Learning Environment	t						
► Targeted secondary	schools receiving SIGs (DLI) (F	Percentage) (Percentage, Custo	m)					
	Baseline	Actual (Previous)	Actual (Current)	End Target				
Value	0.00	100.00	100.00	90.00				
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021				
Targeted head-teach		s in school learning environmen						
	Baseline	Actual (Previous)	Actual (Current)	End Target				
Value	0.00	0.00	0.00	60.00				
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021				
► Schools receiving pe	erformance-based top-up grants	(Number) (Number, Custom)						
	Baseline	Actual (Previous)	Actual (Current)	End Target				
Value	0.00	0.00	0.00	200.00				
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021				
Comments:	The criteria for awa completed.	arding the Performance grants h	as been defined. First round	d of disbursement has been				
Hubs for Enhanced Mat	th, Science, and English Learnii	ng						
► Additional classroom	ns and learning facilities constru	cted (Number) (Number, Custor	m)					
	Baseline	Actual (Previous)	Actual (Current)	End Target				

Comments: School construction is now nearly completed for all 24 hubs and the official handover is expected to happen in the coming weeks.

15-Nov-2019

17-Jun-2020

Systems Transformation and Project Management

25-Apr-2016

Date

31-Jul-2021



	Baseline	Actual (Previous)	Actual (Current)	End Target			
Value	0.00	187,000.00	187,000.00	168,142.00			
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021			
Comments:		The teachers that are currently receiving training and the students who benefit from school grants. It also includes the head teachers, inspectors and teaching staff who received training on the School Grants					
□Female beneficia	ries (Percentage, Custom Supple	ment)					
	Baseline	Actual (Previous)	Actual (Current)	End Target			
Value	0.00	54.00	54.00	50.00			
►Targeted secondar	y schools inspected at least twice	e a year (DLI) (Percentage) (Pe	centage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target			
Value	0.00	42.00	42.00	90.00			
Date	25-Apr-2016	15-Nov-2019	17-Jun-2020	31-Jul-2021			
► Recommendations	of Form 2 exam evaluation imple						
► Recommendations	of Form 2 exam evaluation imple Baseline	emented (Yes/No) (Yes/No, Cus Actual (Previous)	tom) Actual (Current)	End Target			
				End Target Yes			
Value	Baseline	Actual (Previous)	Actual (Current)				
Value Date	Baseline	Actual (Previous) No 15-Nov-2019	Actual (Current) No 17-Jun-2020	Yes 31-Jul-2021			
Value Date	Baseline No 25-Apr-2016	Actual (Previous) No 15-Nov-2019	Actual (Current) No 17-Jun-2020	Yes 31-Jul-2021			
Value Date ►Lower secondary s	Baseline No 25-Apr-2016 schools for which complete data is	Actual (Previous) No 15-Nov-2019 s available on School Data dash	Actual (Current) No 17-Jun-2020 board (Percentage) (Perce	Yes 31-Jul-2021 ntage, Custom)			
Value Date ►Lower secondary s Value	Baseline No 25-Apr-2016 chools for which complete data is Baseline	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous)	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) Actual (Current)	Yes 31-Jul-2021 ntage, Custom) End Target			
Value Date Lower secondary s Value Date	Baseline No 25-Apr-2016 chools for which complete data is Baseline 0.00 25-Apr-2016	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020	Yes 31-Jul-2021 ntage, Custom) End Target 90.00			
Value Date ► Lower secondary s Value Date Comments:	Baseline No 25-Apr-2016 chools for which complete data is Baseline 0.00 25-Apr-2016 Statistical abstracts	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00 15-Nov-2019 s have been prepared and share	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020 ed with all schools	Yes 31-Jul-2021 ntage, Custom) End Target 90.00 31-Jul-2021			
Value Date Lower secondary s Value Date Comments:	Baseline No 25-Apr-2016 chools for which complete data is Baseline 0.00 25-Apr-2016	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00 15-Nov-2019 s have been prepared and share	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020 ed with all schools	Yes 31-Jul-2021 ntage, Custom) End Target 90.00 31-Jul-2021			
Value Date ► Lower secondary s Value Date Comments:	Baseline No 25-Apr-2016 chools for which complete data is Baseline 0.00 25-Apr-2016 Statistical abstracts	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00 15-Nov-2019 s have been prepared and share	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020 ed with all schools	Yes 31-Jul-2021 ntage, Custom) End Target 90.00 31-Jul-2021			
Value Date ► Lower secondary s Value Date Comments: ► Lower secondary s	Baseline No 25-Apr-2016 chools for which complete data is Baseline 0.00 25-Apr-2016 Statistical abstracts	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00 15-Nov-2019 s have been prepared and share Standard 6 and Form 2 exam d	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020 ed with all schools ata (DLI) (Percentage, Cus	Yes 31-Jul-2021 antage, Custom) End Target 90.00 31-Jul-2021			
Value Date Lower secondary s Value Date Comments:	Baseline No 25-Apr-2016 Chools for which complete data is Baseline 0.00 25-Apr-2016 Statistical abstracts chools that receive student-level Baseline	Actual (Previous) No 15-Nov-2019 s available on School Data dash Actual (Previous) 100.00 15-Nov-2019 s have been prepared and share Standard 6 and Form 2 exam d Actual (Previous)	Actual (Current) No 17-Jun-2020 board (Percentage) (Percentage) (Percentage) Actual (Current) 100.00 17-Jun-2020 ed with all schools ata (DLI) (Percentage, Custon Actual (Current)	Yes 31-Jul-2021 antage, Custom) End Target 90.00 31-Jul-2021 stom) End Target			



#### Performance-Based Conditions

► PBC 1 All teacher trainers have been trained. Training material is available at all TCs (Yes/No, Intermediate Outcome, 282,222.00, 0.00%)

	Baseline	Actual (Previous)	Actual (Current)	FY
Value	No	Yes	Yes	
Date		15-Nov-2019	17-Jun-2020	

# ▶ PBC 2 Teachers receiving retraining and/or TESS pass teh corresponding proficiency test in math, science and English (Number, Intermediate Outcome, 2,681,111.00, 0.00%)

	Baseline	Actual (Previous)	Actual (Current)	FY
Value	0.00	595.00	595.00	
Date		15-Nov-2019	17-Jun-2020	

# ► PBC 3 Project Implementing Entity order on diploma and salary entitlement of retrained teachers issued (Yes/No, Intermediate Outcome, 282,222.00, 0.00%)

	Baseline	Actual (Previous)	Actual (Current)	FY
Value	No	Yes	Yes	
Date		15-Nov-2019	17-Jun-2020	

▶PBC 4 Number of targeted schools inspected at least twice a year (Number, Output, 1,769,889.00, 0.00%)							
	Baseline	Actual (Previous)	Actual (Current)	FY			
Value	0.00	25.00	25.00				
Date		15-Nov-2019	17-Jun-2020				



► PBC 5 Number of districts holding performance based recognition awards for teachers (Number, Output, 1,058,333.00, 0.00%)									
	Baseline Actual (Previous) Actual (Current) FY								
Value	0.00	0.00	0.00						
Date		15-Nov-2019	17-Jun-2020						

► PBC 6 Manual for administration and monitoring school grants has been prepared and adopted by PIE and disseminated to all schools (Yes/No, Output, 282,222.00, 0.00%)							
	Baseline	Actual (Previous)	Actual (Current)	FY			
Value	No	Yes	Yes				
Date		15-Nov-2019	17-Jun-2020				

▶PBC 7 Schools receive SIGs each year (Percentage, Intermediate Outcome, 3,951,111.00, 0.00%)							
	Baseline	Actual (Previous)	Actual (Current)	FY			
Value	0.00	100.00	100.00				
Date		15-Nov-2019	17-Jun-2020				

► PBC 8 Information disseminated to lower secondary schools on student level Standard 6 and Form 2 exam data (Percentage, Intermediate Outcome, 2,398,889.00, 0.00%)									
	Baseline Actual (Previous) Actual (Current) FY								
Value	0.00	0.00	0.00						
Date	15-Nov-2019 17-Jun-2020								
Comments: Data not shared formally. Expected to be met based on preliminary data shared.									

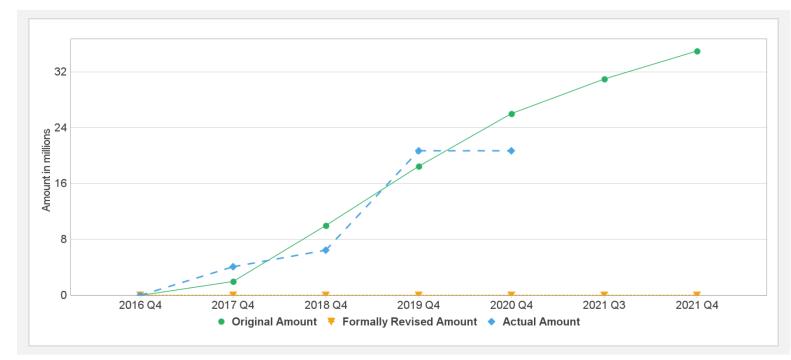
#### **Data on Financial Performance**



#### **Disbursements (by loan)**

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disb	ursed
P153277	IDA-58500	Effective	USD	35.00	35.00	0.00	20.69	13.59		60%
Key Dates	Key Dates (by loan)									
Project	Loan/Credit/TF	Status	Approval Date	e Signi	ng Date	Effectiveness D	oate Orig.	Closing Date	Rev. Closing Dat	е
P153277	IDA-58500	Effective	13-Jun-2016	28-Ju	II-2016	25-Jan-2017	31-Ju	I-2021	31-Jul-2021	

#### **Cumulative Disbursements**



#### **PBC Disbursement**

PBC ID	PBC Type Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC

### **Restructuring History**

There has been no restructuring to date.

# Related Project(s)



There are no related projects.