



Nouadhibou Eco-Seafood Cluster Project (P151058)

AFRICA WEST | Mauritania | Finance, Competitiveness and Innovation Global Practice |
IBRD/IDA | Investment Project Financing | FY 2016 | Seq No: 10 | ARCHIVED on 26-Jan-2021 | ISR44490 |

Implementing Agencies: Ministry of Economy and Industry, Nouadhibou Free Zone Authority, NESCC - Project Coordination Unit

Key Dates

Key Project Dates

Bank Approval Date: 24-Mar-2016

Effectiveness Date: 06-Jul-2016

Planned Mid Term Review Date: 16-Nov-2020

Actual Mid-Term Review Date: 23-Nov-2020

Original Closing Date: 01-Nov-2020

Revised Closing Date: 01-Nov-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the proposed project is to support the development of a seafood cluster in Nouadhibou that promotes sustainable management of fisheries and generates value for the communities.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Developing a sustainable seafood cluster in Nouadhibou:(Cost \$7.17 M)
Increasing the value of seafood products produced and marketed in the seafood cluster with the participation of local actors:(Cost \$5.88 M)
Strengthening the enabling environment for private sector development:(Cost \$4.70 M)
Project management:(Cost \$0.50 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The Nouadhibou Eco-Seafood Cluster (NESCC) project is performing with Moderately Satisfactory ratings for progress toward the achievement of the project development objective (PDO) and Moderately Unsatisfactory for overall implementation progress (IP).

Since project's effectiveness, important activities have been accomplished with good performance in implementation (i.e. effective multisectoral coordination, execution of the activities, results of numerous investments made, finalization of the fisheries cluster strategy, investment climate



reforms, reform of the PPP) and disbursement rate of 93 percent as of November 2020, of the original grant, reflect this good overall progress on the original activities. However, the positive trend on project implementation of results has significantly slowed down in the past months. This is due primarily to delays in procurement and institutional changes at Nouadhibou Free Zone Authority.

The progress in the implementation of the activities planned under the project's components is as follows:

- Component 1 *Developing a sustainable seafood cluster in Nouadhibou*: most of the initial funding activities were completed or are in progress and some of the Additional Funding (AF) activities are being implemented. The implementation pace is slow mainly for validation of deliverables and key organization of meetings (i.e. relaunch of public-private dialogue platform and Project Steering Committee meeting to validate the 2021 work plan).
- Component 2 *Increasing the value of seafood products produced and marketed in the seafood cluster with the participation of local actors*: part of the activities are being implemented or finalized. However, the component is suffering from lack of progress on a set of priority infrastructure whose execution duration risk to exceed the remaining life of the Project.
- Component 3 *Strengthening the enabling environment for private sector development*: there has been little progress in implementation of this component since last reporting period (July 2020). The activities under the component have stagnated resulting from severe procurement delays. Given such a slow pace of implementation, there is an important risk of non-completion of all the planned activities within the remaining period of the project.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	☐ Substantial	☐ Substantial	☐ Substantial
Macroeconomic	☐ Moderate	☐ Substantial	☐ Substantial
Sector Strategies and Policies	☐ Substantial	☐ Substantial	☐ Substantial
Technical Design of Project or Program	☐ Moderate	☐ Substantial	☐ High
Institutional Capacity for Implementation and Sustainability	☐ Substantial	☐ Substantial	☐ High
Fiduciary	☐ High	☐ Substantial	☐ Substantial
Environment and Social	☐ Moderate	☐ Moderate	☐ Moderate
Stakeholders	☐ Substantial	☐ Moderate	☐ Moderate
Other	--	--	--
Overall	☐ Substantial	☐ Substantial	☐ Substantial

Results

PDO Indicators by Objectives / Outcomes

Support the development of a seafood cluster

► Investments generated from responsible investors (Amount(USD), Custom)

Baseline

Actual (Previous)

Actual (Current)

End Target



Value	0.00	68,200,000.00	75,060,000.00	100,000,000.00
Date	21-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	Amount of direct financing (in the form of equity or debt) mobilized by private entities in the Nouadhibou seafood cluster from responsible investors whose investments contribute, for example, to the implementation of fisheries management plans and only use fish from fisheries that are sustainably managed. Investments in ancillary sectors contributing to the realization of the fisheries management plans and compliance with TAC will also be considered. Potential investors that meet the required standards have been identified and it is expected that one or two large investments will materialize for the largest part of the expected US\$80 million. Illustrative examples include : several pelagic processing plants (US\$40+ million each), a diced-octopus plant (US\$30 million), a shipyard (US\$80 million), and a cold storage facility (US\$15 million) and complemented by smaller investments (storage facilities, reinvestment in lines of production or harvesting effort improvements, and so on).			
► Fresh fish export (Metric tons/year, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	936.00	15,000.00	12,872.00	5,600.00
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	Simplification of procedures to increase refrigerated (fresh) fish exports to all markets from the following points: Nouadhibou International Airport (aerial transportation), and PK55 border post (road transportation). Fish to be exported fresh need to be landed in Nouadhibou before contributing to economic activities at EPBR, which artisanal and coastal fishers use and which connects small-scale fishers and informal processors and traders to the value chain. In addition, fresh fish exports do not go through the government's monopolistic trading company for frozen fish, which can foster private-to-private logistics links between small-scale fishing actors and exporters.			
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,000.00	1,017.00	6,000.00
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	Direct beneficiaries are people or groups who directly derive benefits from an intervention (i.e., children who benefit from an immunization program; families that have a new piped water connection). Please note that this indicator requires supplemental information. Supplemental Value: Female beneficiaries (percentage). Based on the assessment and definition of direct project beneficiaries, specify what proportion of the direct project beneficiaries are female. This indicator is calculated as a percentage.			
□ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	19.00	18.50	30.00
Enhanced collateral and business registry				
► Transaction requests increased from an enhanced Collateral and Business Registry (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	0.00	0.00	1,000.00
Date	01-Mar-2019	29-Sep-2020	13-Jan-2021	01-Nov-2021

Intermediate Results Indicators by Components

Developing a sustainable seafood cluster in Nouadhibou				
▶ Strategic cluster framework documents (consistent with WARFP program objective) adopted and published (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	At the minimum, the cluster strategy and one of the following Nouadhibou strategic documents are adopted and published: <ul style="list-style-type: none"> • Cluster legal framework • Cluster financing options • Responsible cluster operators charter 			
▶ Tripartite PPD stakeholders (public, private, and civil society) reporting satisfaction with their involvement in the design and implementation of the cluster strategy (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	60.00	57.00	70.00
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	Survey feedback through PPD vehicle. Feedback providers will be members of this consultative process from the public, private, and civil society.			
▶ Sustainable management practices enhanced (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	01-Mar-2019	29-Sep-2020	13-Jan-2021	01-Nov-2021
Increasing the value of seafood products produced and marketed in the seafood cluster with the participation of local actors				
▶ Cold storage capacity for fish products built (Metric ton, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	21-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021



Comments:	Thirty tons of fish products over an area of 500 square meters of cold storage in a warehouse built in accordance with project specifications and complying with safety inspection.			
► Landing infrastructure facilities for improved traceability of fish products built (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	01-Mar-2019	29-Sep-2020	13-Jan-2021	01-Nov-2021
► Client days of training provided (number) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,068.00	2,112.00	3,500.00
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	This indicator measures the number of client days of training provided i.e. the number of clients who completed training multiplied by the duration of training expressed in days.			
□ Client days of training provided - Female (number) (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	171.00	228.00	1,500.00
Date	07-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
► Entities reporting improved performance (for example, improvements in business strategy, access to market, or revenue generation) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	21-Jan-2016	29-Sep-2020	13-Jan-2021	01-Nov-2021
Comments:	Seafood cluster entities are expected to improve their overall performance as a result of: (a) direct impact of training provided in Component 2 (that is, on trade facilitation, fisheries management plans, certifications, and post-harvest losses); and (b) indirect impact of improvements in post-harvest facilities management.			
► Women-led MSMEs in Nouadhibou (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	01-Apr-2019	29-Sep-2020	13-Jan-2021	01-Nov-2021

Strengthening the enabling environment for private sector development



► Investment climate reforms implemented (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	12.00	12.00	10.00
Date	07-Jan-2016	29-Sep-2020	29-Sep-2020	01-Nov-2021
► Business and collateral registries computerized in Nouadhibou and Nouakchott (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Mar-2019	29-Sep-2020	01-Nov-2021	01-Nov-2021
► PPP policy framework adopted (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	07-Jan-2016	29-Sep-2020	29-Sep-2020	01-Nov-2021
Comments:	PPP code has been enacted as a result of Project activities.			
► Commercial viability studies for PPP conducted (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2.00	2.00	2.00
Date	07-Jan-2016	29-Sep-2020	29-Sep-2020	01-Nov-2021
Comments:	Commercial viability studies include deep seaport, new airport, and other PPP projects within the scope of this operation and Bank safeguards policies.			
► Commitments by investors and private partnerships signed (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	1.00	0.00	0.00	5.00
Date	07-Jan-2016	29-Sep-2020	29-Sep-2020	01-Nov-2021
Comments:	Memorandum of understanding or similar documents signed between the Government and private entities as a result of Project's investment promotion activities.			

Performance-Based Conditions

Data on Financial Performance



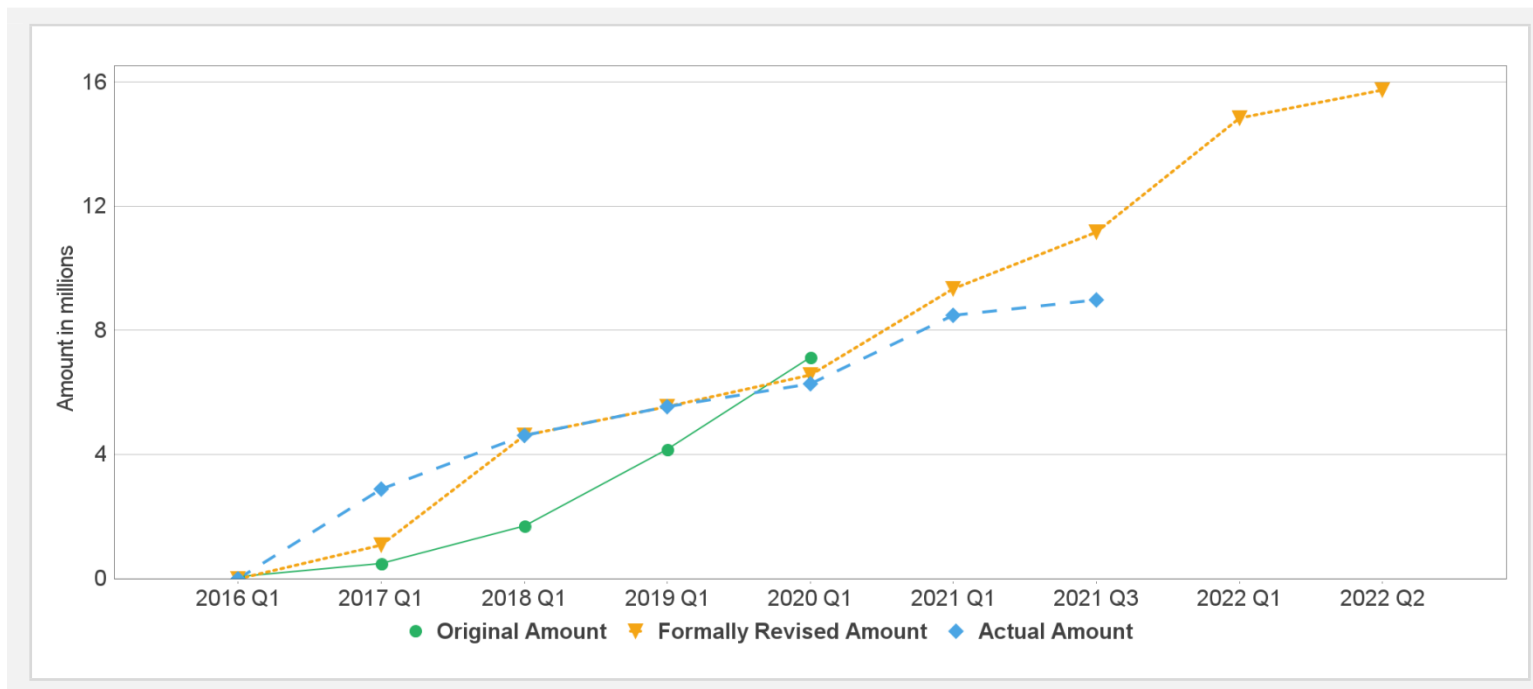
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P151058	IDA-D1040	Effective	USD	7.75	7.75	0.00	7.28	0.53	93%
P151058	IDA-D4660	Effective	USD	8.00	8.00	0.00	1.70	6.59	20%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P151058	IDA-D1040	Effective	24-Mar-2016	13-Apr-2016	06-Jul-2016	01-Nov-2020	01-Nov-2021
P151058	IDA-D4660	Effective	17-May-2019	03-Jul-2019	30-Sep-2019	01-Nov-2021	01-Nov-2021

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

Level 2 Approved on 08-Jan-2018 ,Level 2 Approved on 24-Jun-2019

Related Project(s)

P163645-Nouadhibou Eco-Seafood Cluster Project AF
