



## Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture and Food Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 15 | ARCHIVED on 18-Dec-2019 | ISR39726 |

Implementing Agencies: The Plurinational State of Bolivia, EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario)

### Key Dates

#### Key Project Dates

Bank Approval Date: 23-Oct-2012

Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015

Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017

Revised Closing Date: 30-Nov-2021

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components

Name

Institutional Strengthening:(Cost \$7.83 M)  
Implementation of Rural Alliances:(Cost \$117.22 M)  
Project Management, Monitoring and Evaluation:(Cost \$20.20 M)  
Front end Fee:(Cost \$0.25 M)

### Overall Ratings

| Name                                 | Previous Rating | Current Rating |
|--------------------------------------|-----------------|----------------|
| Progress towards achievement of PDO  | ● Satisfactory  | ● Satisfactory |
| Overall Implementation Progress (IP) | ● Satisfactory  | ● Satisfactory |
| Overall Risk Rating                  | ● Substantial   | ● Substantial  |

### Implementation Status and Key Decisions

This is an interim ISR based on a desk review. A new ISR sequence will be submitted to provide a full update of project ratings and the Results Framework upon completion of the upcoming implementation support mission (likely to take place early in 2020).

**Implementation progress and progress towards achievement of PDO objectives continue to be Satisfactory.** The project continues consolidating the entire portfolio of investments to be financed by the AF as follows:

**a) Alliances subprojects:** A total of 2,465 requests for support have been received, with a total of 1,524 business plans prepared and currently under evaluation.

**b) Public infrastructure subprojects:** The investment portfolio under FPS execution continues to progress well. FPS has started requesting bids and quotations for an initial portfolio of approved public infrastructure subprojects.

## Risks

### Systematic Operations Risk-rating Tool

| Risk Category  | Rating at Approval | Previous Rating | Current Rating |
|--|--------------------|-----------------|----------------|
| Political and Governance                                     | --                 | ● Moderate      | ● Moderate     |
| Macroeconomic  | --                 | ● Moderate      | ● Moderate     |
| Sector Strategies and Policies                               | --                 | ● Moderate      | ● Moderate     |
| Technical Design of Project or Program                       | --                 | ● Substantial   | ● Substantial  |
| Institutional Capacity for Implementation and Sustainability | --                 | ● Substantial   | ● Substantial  |
| Fiduciary  | --                 | ● Substantial   | ● Substantial  |
| Environment and Social                                       | --                 | ● Moderate      | ● Moderate     |
| Stakeholders   | --                 | ● Low           | ● Low          |
| Other  | --                 | --              | --             |
| Overall  | --                 | ● Substantial   | ● Substantial  |

## Results

### PDO Indicators by Objectives / Outcomes

|  |             |                   |                  |             |
|--|-------------|-------------------|------------------|-------------|
| To improve accessibility to markets for small rural producers in the selected areas  |             |                   |                  |             |
| ▶ Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)                                       |             |                   |                  |             |
|  | Baseline    | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00        | 37.00             | 37.00            | 35.00       |
| Date   | 15-Jan-2013 | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| ▶ Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom) |             |                   |                  |             |
|  | Baseline    | Actual (Previous) | Actual (Current) | End Target  |

|  |   |                   |                  |             |
|--|---|-------------------|------------------|-------------|
| Value  | 0.00  | 88.00             | 88.00            | 70.00       |
| Date   | 15-Jan-2013   | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►Members of beneficiary SPOs that apply improved technologies/practices as defined in the business plans (Percentage, Custom)</b> |   |                   |                  |             |
|  | Baseline  | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00  | 0.00              | 0.00             | 70.00       |
| Date   | 02-May-2017   | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:  | This is a new PDO indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. |                   |                  |             |
| <b>►Direct project beneficiaries (Number, Custom)</b>  |   |                   |                  |             |
|  | Baseline  | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00  | 21,652.00         | 21,652.00        | 46,434.00   |
| Date   | 15-Jan-2013   | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:  | These are new PDO indicators added under the AF.  |                   |                  |             |
| <b>▲Female beneficiaries (Percentage, Custom Supplement)</b>   |   |                   |                  |             |
|  | Baseline  | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00  | 33.00             | 33.00            | 30.00       |
| <b>▲Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement)</b>         |   |                   |                  |             |
|  | Baseline  | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00  | 4,729.00          | 4,729.00         | 10,360.00   |

## Intermediate Results Indicators by Components

|   |  |                   |                  |             |
|---|--|-------------------|------------------|-------------|
| <b>Component 2- Implementation of Rural Alliances</b>   |  |                   |                  |             |
| <b>►2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)</b>                          |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 0.00              | 0.00             | 85.00       |
| Date  | 02-May-2017  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:   | This intermediate indicator was added under the AF. Progress will be reported upon implementation of the AF. |                   |                  |             |
| <b>►2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)</b> |  |                   |                  |             |

|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
|---|--|-------------------|------------------|-------------|
| Value   | 0.00   | 88.00             | 88.00            | 85.00       |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)</b> |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 88.00             | 88.00            | 80.00       |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►2.4 Producer organizations whose leaders are periodically accountable to their members (Percentage, Custom)</b>               |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 100.00            | 100.00           | 80.00       |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►2.5 Executed public investment subprojects (Number, Custom)</b>   |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 14.00             | 14.00            | 62.00       |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►2.6 Alliances that apply environmental measures satisfactorily (Percentage, Custom)</b>                                       |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 82.00             | 82.00            | 80.00       |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►2.7 Area provided with improved irrigation investments (Hectare(Ha), Custom)</b>  |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 0.00              | 0.00             | 15,960.00   |
| Date  | 02-May-2017  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:   | This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. |                   |                  |             |

### Component 1- Institutional Strengthening

#### ►1.1 Producer organizations that receive assistance to be formalized (Number, Custom)

|  | Baseline | Actual (Previous) | Actual (Current) | End Target |
|--|----------|-------------------|------------------|------------|
|--|----------|-------------------|------------------|------------|

|  |  |                   |                  |             |
|--|--|-------------------|------------------|-------------|
| Value  | 0.00   | 316.00            | 316.00           | 1,150.00    |
| Date   | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| <b>►1.2 Alliances with signed financial agreement for project support (Number, Custom)</b>   |  |                   |                  |             |
|  | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00   | 624.00            | 624.00           | 1,200.00    |
| Date   | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:  | This indicator was reworded for the AF   |                   |                  |             |
| <b>►1.3 SPOs that receive training and support for organization strengthening (Number, Custom)</b>                                 |  |                   |                  |             |
|  | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00   | 565.00            | 565.00           | 1,290.00    |
| Date   | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:  | This indicator was reworded for the AF and progress will be reported upon implementation of the AF           |                   |                  |             |
| <b>►1.4. Service providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom)</b>             |  |                   |                  |             |
|  | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00   | 329.00            | 329.00           | 514.00      |
| Date   | 02-May-2017  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:  | This intermediate indicator was added under the AF. Progress will be reported upon implementation of the AF. |                   |                  |             |
| <b>▲Female Service Providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom Breakdown)</b> |  |                   |                  |             |
|  | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value  | 0.00   | 19.00             | 19.00            | 30.00       |
| Date   | 02-May-2017  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |

### Component 3- Project Management, Monitoring and Evaluation

#### ►3.1. Management Geo-referencing Information System improved and operating (Percentage, Custom)

|           |   |                   |                  |             |
|-----------|---|-------------------|------------------|-------------|
|           | Baseline  | Actual (Previous) | Actual (Current) | End Target  |
| Value     | 0.00  | 100.00            | 100.00           | 100.00      |
| Date      | 15-Jan-2013   | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments: | This intermediate indicator was added under the AF. |                   |                  |             |

| ▶3.2. Project's Public Information System installed and operating (Percentage, Custom)  |  |                   |                  |             |
|---|--|-------------------|------------------|-------------|
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 100.00            | 100.00           | 100.00      |
| Date  | 15-Jan-2013  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:   | This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. |                   |                  |             |
| ▲3.2.1. Grievances responded within the stipulated service standards for response times (Percentage, Custom Supplement)                                 |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 0.00              | 0.00             | 80.00       |
| ▲3.2.2. Members of beneficiary SPOs that expressed satisfaction with the support provided by the Project, via alliances (Percentage, Custom Supplement) |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 0.00              | 0.00             | 70.00       |
| ▶3.3. Collaborative/strategic partnerships with public and private institutions established (Number, Custom)  |  |                   |                  |             |
|   | Baseline   | Actual (Previous) | Actual (Current) | End Target  |
| Value   | 0.00   | 2.00              | 2.00             | 94.00       |
| Date  | 02-May-2017  | 05-Apr-2019       | 05-Apr-2019      | 30-Nov-2021 |
| Comments:   | This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. |                   |                  |             |

## Data on Financial Performance

### Disbursements (by loan)

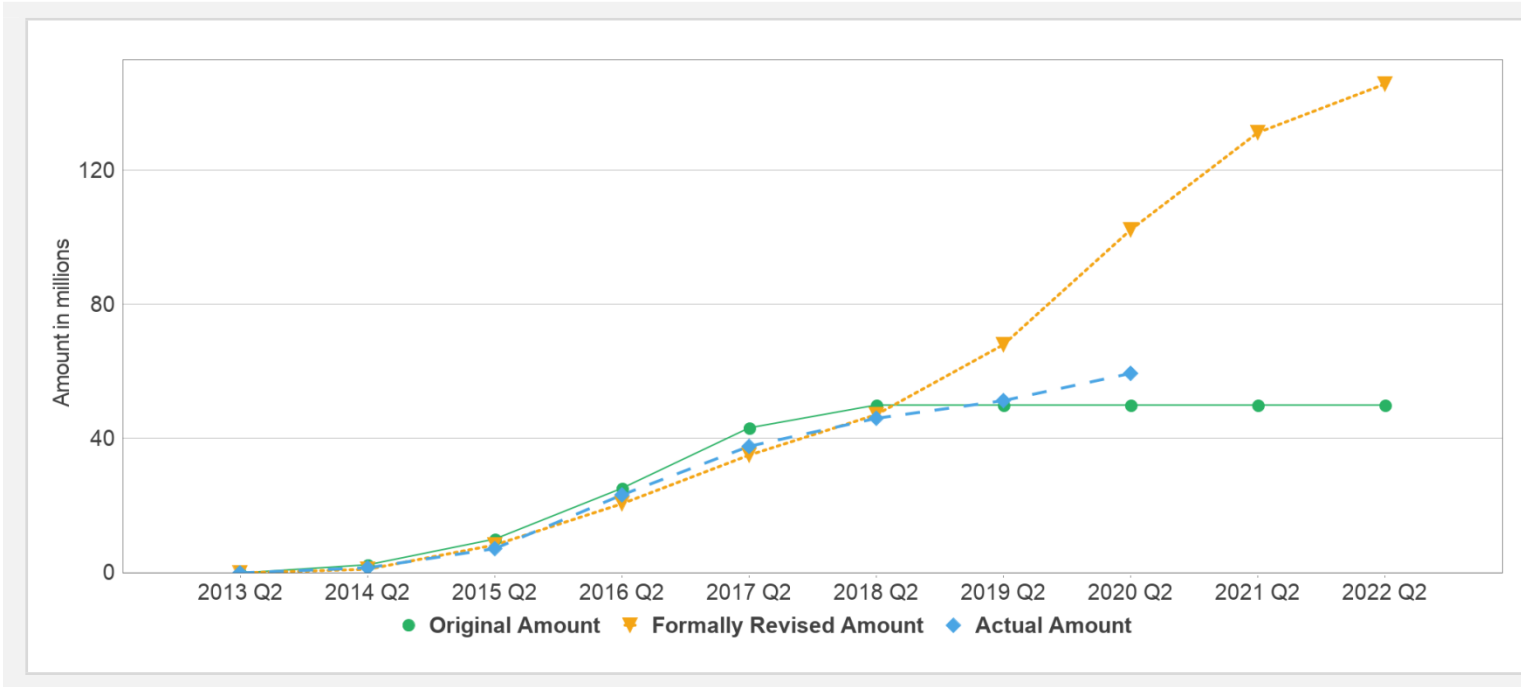
| Project | Loan/Credit/TF | Status    | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | % Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|-------------|
| P127743 | IBRD-87350     | Effective | USD      | 100.00   | 100.00  | 0.00      | 13.61     | 86.39       | 14%         |
| P127743 | IDA-51700      | Closed    | USD      | 50.00    | 49.97   | 0.03      | 46.18     | 0.00        | 100%        |

### Key Dates (by loan)

| Project | Loan/Credit/TF | Status    | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P127743 | IBRD-87350     | Effective | 13-Apr-2017   | 28-Jul-2017  | 08-Feb-2018        | 30-Nov-2021        | 30-Nov-2021       |
| P127743 | IDA-51700      | Closed    | 23-Oct-2012   | 12-Dec-2012  | 09-May-2013        | 30-Nov-2017        | 30-Jun-2018       |



### Cumulative Disbursements



### Restructuring History

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018

### Related Project(s)

P158532-Additional Finance BO Rural Alliances Project II