Public Disclosure Authorized

Nepal Health Sector Management Reform Program (P160207)

SOUTH ASIA | Nepal | Health, Nutrition & Population Global Practice | Requesting Unit: SACSN | Responsible Unit: HSAHP IBRD/IDA | Program-for-Results Financing | FY 2017 | Team Leader(s): Sangeeta Carol Pinto, Amit Bhandari

Seq No: 9 | ARCHIVED on 25-Oct-2021 | ISR48338 | Created by: Sangeeta Carol Pinto on 17-Sep-2021 | Modified by: Sangeeta Carol Pinto on 20-Oct-2021

Program Development Objectives

Program Development Objective (from Program Appraisal Document)

The Program Development Objective is to improve efficiency in public resource management systems of the health sector in Nepal.

Board Approved Revised Program Development Objective (If program is formally restructured)

The Program Development Objective is to improve efficiency in the Federal-level public resource management systems of the health sector in Nepal.

Overall Ratings		
Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Satisfactory

Implementation Status and Key Decisions

The Nepal Health Sector Management Reform P4R (HSMRP) has successfully completed Year 5 of the program with verified, full achievement of all eleven Disbursement Linked Indicator Results. The progress has been registered during a particularly difficult period where the Ministry of Health and Population (MOHP) and its various Departments, Divisions and Centers were stretched thin launching a strong public health response to an escalating COVID-19 pandemic in the country. It is evident that the reforms in public procurement, financial management, data for decision making and citizen engagement for accountability were critical in the management of the pandemic and yet were deeply institutionalized so as to not be derailed by the pandemic. All actions on the Program Action Plan are on progressing satisfactorily. The program has disbursed 88.2 percent of Credit for results achieved till Year 4 of implementation. The original Credit of US\$150 million is expected to be fully disbursed by October 31, 2021.

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Dis	bursed
P160207	IDA-59130	Effective	USD	150.00	150.00	0.00	133.95	17.82		88%
P160207	IDA-69110	Not Effective	USD	50.00	50.00	0.00	0.00	49.65		0%

Key Dates (by Ioan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P160207	IDA-59130	Effective	13-Jan-2017	02-Mar-2017	13-Apr-2017	15-Jul-2021	16-Jul-2022

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P160207	IDA-69110	Not Effective 08-Jul-2	021	15-Sep-2021		16-Jul-2022	16-Jul-2022
LI Disbu	ırsement						
OLI ID	DLI Type	Description	Coc	DLI Amount	Achievement Status	Disbursed amount in Coc	Disbursement % f
Loan: ID	A59130-001						
1	Regular	% contracts - LMD PPMO online portal	XDR	11,497,333.00	Partially Achieved	9,278,971.78	81 %
2	Regular	Annual report grievances addressed web b	XDR	7,900,667.00	Partially Achieved	6,422,263.44	81 %
3	Regular	% procurements - LMD std specifications	XDR	9,629,639.00	Partially Achieved	7,488,089.07	78 %
4	Regular	% district stores reporting based om LMI	XDR	14,182,210.00	Partially Achieved	8,228,589.49	58 %
5	Regular	% reduction - stock outs of tracer drugs	XDR	7,224,945.00	Partially Achieved	2,911,545.00	40 %
6	Regular	% improvement - EVM score over 2014 base	XDR	2,419,081.00	Partially Achieved	1,425,461.40	59 %
7	Regular	% MOH spending entities submit annual pl	XDR	10,810,601.00	Partially Achieved	7,869,684.03	73 %
8	Regular	% MoH's annual spending captured TABUCS.	XDR	14,978,482.00	Partially Achieved	11,530,275.58	77 %
9	Regular	% audited spending units responding OAG	XDR	11,722,235.00	Partially Achieved	8,789,090.99	75 %
10	Regular	% districts with all facilities reportin	XDR	14,373,600.00	Partially Achieved	10,652,511.20	74 9
11	Regular	Operationalization of the citizen feedba	XDR	2,861,207.00	Partially Achieved	2,694,744.47	94 9
oan: ID	A69110-001						
1	Regular	DLR 1.7 95% conts by MD thru e-proc Y6	XDR	2,450,000.00	Not Achieved	0.00	
2	Regular	DLR 2.6 MoHP ann reprt on status Y6	XDR	1,400,000.00	Not Achieved	0.00	
3(a)	Regular	DLR 3.7a 95% healthcom by MD on std spec	XDR	1,050,000.00	Not Achieved	0.00	
4	Regular	DLR 4.5 eLMIS info Y6 avl central and pr	XDR	5,900,000.00	Not Achieved	0.00	
5	Regular	DLR 5.3 35% red in undstck of trac hlth	XDR	5,850,000.00	Not Achieved	0.00	
7(a)	Regular	DLR 7.6a eAWPB usd for pl and bud MoHP	XDR	1,079,910.00	Not Achieved	0.00	
8	Regular	DLR 8.6 95% MoHP spend capt by TABUCS/CG	XDR	3,450,000.00	Not Achieved	0.00	

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9	Regular	DLR 9.6 80% MoHPspend uts resp quer in35	XDR	3,350,000.00	Not Achieved	0.00
10	Regular	DLR 10.6 DHIS2 report 70% pub health fac	XDR	4,900,000.00	Not Achieved	0.00
11	Regular	DLR 11.6 MoHP on-site sup to 3 govt in 4	XDR	2,100,000.00	Not Achieved	0.00
3(b)	Regular	DLR 3.7b 80% equip by MD bsd on std spec	XDR	1,050,000.00	Not Achieved	0.00
7(b)	Regular	DLR 7.6b eAWPB usd fr 95% rem units MoHP	XDR	2,320,090.00	Not Achieved	0.00

Program Action Plan

Action Description	Establish (by January 2017) and maintain a Health Sector Partner Forum at the MoHP (with annual consultations).						
Source	DLI# Responsibility Timing Timing Value Status						
Technical		Client	Recurrent	Yearly	In Progress		
Completion Measurement	This Action is recurre	ent and will measured	through the period of	the Program.			
Comments	Due to COVID-19 pandemic, several thematic health sector partner coordination forums were deployed. These include the COVID Crisis Management Center, Health Cluster Coordination meetings, Technical Working Group meetings on Supply Chain Mgmt. etc						

Action Description	Public Health Service	Public Health Service Regulation addresses the health care waste management and infection prevention.						
Source	DLI#	Responsibility	Timing	Timing Value	Status			
Environmental and Social Systems		Client	Due Date	15-Jul-2020	Completed			
Completion Measurement		(a) Regulations of the Public Health Service Act approved by Parliament incorporates health care waste management and infection control; and (b) Healthcare Waste management Guidelines Updated.						
Comments								

Action Description	Expand GESI strategy (to include issues of disability, geriatrics and rehabilitation of gender-based violence victims).						
Source	DLI#	Responsibility	Timing	Timing Value	Status		
Environmental and Social Systems		Client	Other	Sept 2021 Cabinet approval pending	In Progress		
Completion Measurement		Revised GESI strategy to include expanded scope approved; and (b) GESI mainstreamed in the planning, budgeting implementation and monitoring.					
Comments	Cabinet approval of GESI strategy pending.						

Action Description	Procurement planning and budgeting capacity of the MoHP increased
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Source	DLI#	Responsibility	Timing	Timing Value	Status			
Fiduciary Systems		Client	Recurrent	Semi-Annually	In Progress			
Completion Measurement	Electronic Logistics N Plan.	Electronic Logistics Management and Information System data used for improved Consolidated Annual Procurement Plan.						
Comments								

Action Description	Finalize CAPP by August every year.						
Source	DLI# Responsibility Timing Timing Value Status						
Fiduciary Systems		Client	Recurrent	Yearly	In Progress		
Completion Measurement	CAPP approval date	CAPP approval date each year and until the last year of the Program.					
Comments							

Action Description	MoHP evaluates the implications and the options for establishing a post-shipment quality assurance system						
Source	DLI#	Responsibility	Timing	Timing Value	Status		
Fiduciary Systems		Client	Due Date	15-Sep-2021	In Progress		
Completion Measurement	Position paper on pos	st-shipment quality assu	rance system developed	d and discussed, with agree	ement on next steps.		
Comments	Position paper developed. Discussion with Technical Working Group constituted by MOHP pending, following which sub-national dissemination will be undertaken.						

Action Description	Improve accountability and reporting mechanisms of grants provided by the MoHP to different entities (e.g. grants provided to autonomous bodies captured by TABUCS).						
Source	DLI#	PLI# Responsibility Timing Timing Value Status					
Fiduciary Systems		Client	Recurrent	Continuous	In Progress		
Completion Measurement	The inclusion of autonomous bodies (academic and hospitals) reporting to the Federal Ministry of Health and Population will be measured as part of DLI 8.						
Comments							

Action Description	Strengthen MoHP internal control environment: (a) analyze compliance gaps between actual practice & MoH internal control framework; (b) identify key measures to strengthen internal control within MoH for budget execution control & financial reporting					
Source	DLI#	Responsibility	Timing	Timing Value	Status	
Fiduciary Systems	Client Recurrent Continuous In Progress					

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Completion Measurement	(a) Analysis Completed; (b) Recommendations Identified, Presented to the relevant PFM committee; and (c) Inform the Financial Management Strengthening Plan.
Comments	

Action Description	The MoHP reports credible and material complaints regarding fraud and corruption related to the Program to the World Bank (annually by September 1)						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Fiduciary Systems		Client	Recurrent	Yearly	In Progress		
Completion Measurement	This Action is recurrent and will be measured for each year of the Program.						
Comments							

Action Description	Learning resource package for environmental health care waste management and WASH modules deployed nationally and sub-nationally through Training of Trainers approach						
Source	DLI#	LI# Responsibility Timing Timing Value Status					
Environmental and Social Systems		Client	Recurrent	Yearly	Not Yet Due		
Completion Measurement	TOTs completed in all seven provinces with support of Provincial Training Center						
Comments							

Action Description	TOT completed in all provinces on Social Accountability guidelines with support of Provincial Training Centers for conduct of timely and quality Social Audits						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Environmental and Social Systems	DLI 11	МОНР	Recurrent	Yearly	Not Yet Due		
Completion Measurement	TOTs completed for all seven provinces for Provincial Training Centers in SA guidelines						
Comments							

Action Description	Consultations with key stakeholders for development of Nepal Health Sector Strategy 2022-2027						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Technical		MOHP	Recurrent	Yearly	Not Yet Due		
Completion Measurement	Consultations with (i) all 7 provinces; (ii) at least one local government per province; (iii) External Development Partners towards development of NHSS (2022-2027)						

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Comments			

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□High	□High	□High
Macroeconomic	□Moderate	Substantial	Substantial
Sector Strategies and Policies	□Moderate	□Moderate	□Moderate
Technical Design of Project or Program	□Moderate	□Moderate	□Moderate
Institutional Capacity for Implementation and Sustainability	□High	□Moderate	□Moderate
Fiduciary	□High	□Moderate	□Moderate
Environment and Social	□Low	□Low	Low
Stakeholders	□Moderate	□Moderate	Moderate
Other	□Moderate	□Moderate	Moderate
Overall	□High	Substantial	□Substantial

Results

PDO Indicators by Objectives / Outcomes

The PDO is to improve efficiency in public resource management systems of the health sector in Nepal ▶ Percentage reduction of less than minimum stocks (understock) of tracer health commodities in sub-provincial medical stores (DLI 5) (Text, Custom) Baseline Actual (Previous) Actual (Current) **End Target** DLR 5.3: 35% 58.94% reduction in reduction in 42.8% reduction in understock of tracer understock of tracer health commodities in understock of tracer health commodities in health commodities in Year 5 over the Year 6 over the baseline established for Baseline to be established Year 4 over the baseline Value baseline established in Year 3 established for the subthe sub-provincial for the sub-provincial provincial (district) stores (district) stores through (district) stores through through the eLMIS for the eLMIS for two the eLMIS for two two Provinces Provinces of Lumbini Provinces. and Karnali 15-Jul-2019 15-Nov-2020 16-Jul-2022 Date 15-Sep-2021 The list of "tracer health commodities" procured by the MD will be jointly agreed by the government and partners. The required minimum stock of tracer health commodities will be agreed and defined in the Comments baseline for Year 3. Any stock below the minimum required level will be labelled as "understock".

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▶ Percentage of the MoHP's annual spending captured by the TABUCS/CGAS. (DLI 8) (Text, Custom)						
	Baseline	Actual (Previous)	Actual (Current)	End Target		
Value	70%	91.2% of MoHP spending in Year 4 captured by TABUCS	97.96% of MoHP spending in Year 4 captured by TABUCS	DLR 8.6: 95% of MoHP spending in Year 6 captured by TABUCS/CGAS		
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022		
Comments	Audited spending un	its to respond to the OAG's primar	y audit queries within 35 da	ays of receiving the report.		
► Health facilities reporting a Custom)	nnual disaggregated data	using District Health Information S	ystem (DHIS 2) in a timely	manner. (DLI 10) (Text,		
	Baseline	Actual (Previous)	Actual (Current)	End Target		
Value	0%	HMIS/DHIS 2 shows timely reporting from at least 65.9% of public health facilities in Year 4	HMIS/DHIS 2 shows timely reporting from at least 68.71% of public health facilities in Year 5	DLR 10.6 HMIS/DHIS 2 shows timely reporting from at least 70% of public health facilities in Year 6		
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022		
Comments	Data disaggregated	Data disaggregated by geography, gender, and ethnicity reported by facilities using DHIS 2				

Intermediate Results Indicators by Results Areas

Improved Public Procurement							
► Percentage of contracts managed by the MD through the PPMO's online procurement portal (DLI 1) (Text, Custom)							
	Baseline	Actual (Previous)	Actual (Current)	End Target			
Value	No contract is through online e-procurement developed by the Public Procurement Management Office (PPMO)	99.48% of value of total contracts managed by MD done through online e-procurement of Year 4	99.14% of value of total contracts managed by MD done through online e-procurement of Year 5	DLR 1.7: 95% of value of total contracts managed by MD done through online e- procurement of Year 6			
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022			
Comments							
► Establishment and functioning	of web-based grievance redr	essal mechanism (DLI 2) (Te	xt, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target			
Value	Web-based Grievance Redressal Mechanism not established	MOHP has made available an annual report on the website of Management Division providing status of grievances registered	MOHP has made available an annual report on the website of Management Division providing status of grievances registered	DLR 2.6: MoHP has made available on its website an annual report on the status of grievances received in Year 6			
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022			

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Comments	Grievance Redressal Mech chain management.	anism will track complaints a	and responses related to pr	rocurement and supply
► Percentage of procuremen	its done by Management Division	(MD) using standard specifi	cations (DLI 3) (Text, Cust	om)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Procurement not based on standard specifications	100% of MD awarded contract value for Health Commodities is based on the use of standard specification. The specification available at MD website matches with the standard specification mentioned in the bidding document.	100% of MD awarded contract value for Health Commodities and Health Equipment is based on the use of standard specification. The specification available at MD website matches with the standard specification mentioned in the bidding document.	DLR 3.7a For Year 6 procurement, 95% of health commodities procured by MD, is based on the use of standard specifications DLR 3.7b For Year 6 procurement, 80% of equipment procured by MD is based on the use of standard specifications
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments	All procurements done by MoHP and publicly disclose	Management Division will be	tracked. Standard specifica	ations are as defined by
► Central medical stores and	I medical stores of Provinces repo	ort through eLMIS (DLI 4) (To	ext, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	eLMIS not in place	The eLMIS information for program Year 4 is available from central and all the provincial (including sub-provincial) stores of Province	The eLMIS information for program Year 5 is available from central and all the provincial (including sub- provincial) stores of Province	DLR 4.5: eLMIS information for program Year 6 is available from central and provincial (including subprovincial) stores of Provinces.
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments	management information sy	ic warehouses for storing dru ystem which provides inform the verification protocol mat	ation on stocks of drugs an	
► Percentage improvement in	n EVM score over 2014 baseline.	(DLI 6) (Text, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Average EVM Score of 64%, with two attributes achieving 80%	NA-survey suspended due to COVID-19 lockdown	Average EVM Score of 82%, with six attributes achieving 80%	DLR 6.2a Average EVM Score of 70% (based on a survey conducted in 2019 or later) DLR 6.2b Any four (4) attributes in EVM Score achieving at least 80%
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments		onsisting of nine parameters the central, regional, and s		nent and quality of vacc

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Improved Financial Mar	agement			
► Percentage of the Mol	HP spending entities submitting annua	al plan and budget using eA\	WPB. (DLI 7) (Text, Custor	n)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Not all spending units submit their annual plan and budget using eAWPB	eAWPB has been used in Year 4 for planning and budget submission by the MoHP and its all departments, divisions, centers and spending units.	eAWPB has been used in Year 5 for planning and budget submission by the MoHP and its all departments, divisions, centers and spending units.	DLR 7.6a eAWPB used in Year 6 for planning and budget submission by MoHP and all its departments, divisions and centers DLR 7.6b eAWPB used in Year 6 for and 95% of remaining spending units (excluding units included under DLR 7.6a) under MoHP
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments	eAWPB is a software at Mo	HP used for annual workpla	n and budgeting.	
► Percentage of audited	spending units responding to the OA	G's primary audit queries wit	thin 35 days. (DLI 9) (Text,	Custom)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Percentage as derived from MoHP inventory of responses in Year 1	97.4% of the cost centers responded to the OAG's audit queries within 35 days.	91.6% of the cost centers responded to the OAG's audit queries within 35 days.	DLR 9.6 80% of spending units reporting to the MoHF respond to primary audit queries within mandated 35 days
Date	17-Jul-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments	OAG sends primary audit q respond.	ueries to the respective audi	ited spending units and give	es them 35 days to
Improved Reporting and	d Information Sharing for Enhanced A	ccountability and Transparer	ncv.	
	·			
► MOHP to provide guida	ance and support to the subnational g	overnments on citizen engaç	gement mechanism (DLI 11	i) (Text, Custom)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No formal guidelines for citizen feedback mechanisms in place for Provinces and/or Local Governments	MoHP has updated the guideline on social audit mechanism. However, sub-national dissemination of guideline has not been	MoHP has provided orientation to all provinces on new social accountability framework	DLR 11.6: MoHP provided on-site support to at least three (3) Local Governments each in at least four Province

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		possible due to COVID 19 pandemic		in conducting social audits
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	16-Jul-2022
Comments	Social audit is the most frequently used citizen engagement mechanism in the health sector.			

Disbursement Linked Indicators

▶DLI 1 Percentage of contracts managed by the MD through the PPMO's online procurement portal (DLI 1) (Intermediate Outcome, 19,597,452.00, 66%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	No contract is through online e-procurement developed by the Public Procurement Management Office (PPMO)	99.48% of values of total contracts managed by MD is done through online e-procurement of year 4.	99.14% of values of total contracts managed by MD is done through online e-procurement of Year 5.	DLR 1.7: 95% of value of total contracts managed by MD done through online e- procurement of Year 6
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Year 1-4 results achieved			

►DLI 2 Establishment and functioning of web-based grievance redressal mechanism (DLI 2) (Intermediate Outcome, 13,064,968.00, 69%)					
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022	
Value	Web-based Grievance Redressal Mechanism not established	Annual report on status of grievances is made available on the Management Divisions website for the public use	Annual report on status of grievances is made available on the Management Divisions website for the public use	DLR 2.6: MoHP has made available on its website an annual report on the status of grievances received in Year 6	
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021		
Comments	Year 1-4 results achieved				

▶DLI 3 Percentage of procurements done by Management Division (MD) using standard specifications (DLI 3) (Intermediate Outcome, 16,500,022.00, 64%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	Procurement not based on standard specifications	100% of MD awarded contract value for Health Commodities are based on the use of standard specification. The specification available at MD website matches with the standard specification mentioned in the bidding document.	100% of MD awarded contract value for Health Commodities and Health Equipment are based on the use of standard specification. The specification available at MD website matches with the standard specification	DLR 3.7 a: For Year 6 procurement, 95% of health commodities procured by MD, is based on the use of standard specificationsDLR 3.7 b: For Year 6 procurement, 80%

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			mentioned in the bidding document.	of equipment procured by MD is based on the use of standard specifications
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	DLR 3.2 For Year 2 proc standard specifications-	curement, 70% of procurem 100% MoHP, through a public noti the LMD- off track	r basic package of drugs to be prodent of basic package of free drugs fication, has endorsed standard sp	based on the use of

►DLI 4 Central medical stores and medical stores of Provinces report through eLMIS (DLI 4) (Intermediate Outcome, 28,500,057.00, 40%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	eLMIS not in place	eLMIS information for program Year 4 is available from central and all the provincial (including sub-provincial) stores of Province.	eLMIS information for program Year 5 is available from central and all the provincial (including sub-provincial) stores of Province.	DLR 4.5: eLMIS information for program Year 6 is available from central and provincial (including sub-provincial) stores of Provinces.
Date	13-Jan-2017	01-Jun-2020	15-Sep-2021	
Comments	Years 2-4 results achieved			

▶DLI 5 Percentage reduction of less than minimum stocks (understock) of tracer health commodities in sub-provincial medical stores (DLI 5) (Outcome, 18,644,042.00, 22%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	Baseline to be established in Year 3	43.67% and 41.65% reduction in the understock of the tracer health commodities from the baseline to Year 4 in the provinces 5 and Karnali Province respectively.	54.44% and 59.74% reduction in the understock of the tracer health commodities from the baseline to Year 5 in the Lumbini and Karnali Province respectively.	DLR 5.3: 35% reduction in understock of tracer health commodities in Year 6 over the baseline established for the subprovincial (district) stores through the eLMIS for two Provinces.
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Years 4 result achieved			

▶DLI 6 Percentage improvement in EVM score over 2014 baseline. (DLI 6) (Intermediate Outcome, 3,413,620.00, 59%)				
Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022	

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Value	Average EVM Score of 64%, with two attributes achieving 80%	NA- pending EVM survey results. likely to happen next FY	Average EVM score of 82% with six attributes scoring over 80%	
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Average EVM score of 82% with 4 attributes in EVM score achieving 80%. (target achieved).			

▶DLI 7 Percentage of the MoHP spending entities submitting annual plan and budget using eAWPB. (DLI 7) (Intermediate Outcome, 20,049,026.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	Not all spending units submit their annual plan and budget using eAWPB	eAWPB has been used in Year 4 for planning and budget submission by the MoHP and its all departments, divisions, centers and spending units.	eAWPB has been used in Year 4 for planning and budget submission by the MoHP and its all departments, divisions, centers and spending units.	DLR 7.6a: eAWPB used in Year 6 for planning and budget submission by MoHP and all its departments, divisions and centers DLR 7.6b: eAWPB used in Year 6 for and 95% of remaining spending units (excluding units included under DLR 7.6a) under MoHP
Date	13-Jan-2017	15-Nov-2020	15-Nov-2020	
Comments	Years 1-4 results achieved			

▶DLI 8 Percentage of the MoHP's annual spending captured by the TABUCS/CGAS. (DLI 8) (Outcome, 25,957,785.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	70%	91.16% of the MoHP expenditure was captured through TABUCS during the FY 2076/77 (between 17 July 2019 to 16 July 2020)	91.16% of the MoHP expenditure was captured through TABUCS during the FY 2076/77 (between 17 July 2019 to 16 July 2020)	DLR 8.6: 95% of MoHP spending in Year 6 captured by TABUCS/CGAS
Date	13-Jan-2017	15-Nov-2020	15-Nov-2020	
Comments	Years 1-4 results achieved and DLR value for Year 5 revised to US\$4,950,000			

►DLI 9 Percentage of aud 21,250,027.00, 58%)	ited spending units responding t	to the OAG's primary audit qu	eries within 35 days. (DLI 9) (Intermediate Outcome,
	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	Percentage as derived from MoHP inventory of responses in Year 1	97.4% of the cost centers responded to the OAG's audit queries within 35 days.	91.6% of the cost centers responded to the OAG's audit queries within 35 days.	DLR 9.6: 80% of spending units reporting to the MoHP respond to

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				primary audit queries within mandated 35 days
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Years 1-4 results achieved			

▶ DLI 10 Health facilities reporting annual disaggregated data using District Health Information System (DHIS 2) in a timely manner. (DLI 10) (Outcome, 27,161,702.00, 55%)

	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	0%	HMIS/DHIS 2 shows timely reporting from 66.03% of public health facilities in Year 4.	HMIS/DHIS 2 shows timely reporting from 68.71% of public health facilities in Year 5.	DLR 10.6: HMIS/DHIS 2 shows timely reporting from at least 70% of public health facilities in Year 6
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Year 1 to 4 targets achieved and disbursed			

▶DLI 11 MoHP to provide guidance and support to the subnational governments on citizen engagement mechanism (DLI 11) (Intermediate Outcome, 6,976,000.00, 50%)

	Baseline	Actual (Previous)	Actual (Current)	July 16, 2021 - July 16, 2022
Value	No formal guidelines for citizen feedback mechanisms in place for Provinces and/or Local Governments	MoHP has updated the guideline on social audit mechanism. However, sub-national dissemination was not possible due to COVID 19 pandemic	MoHP has provided orientation to all provinces on new social accountability framework	DLR 11.6: MoHP provided on-site support to at least three (3) Local Governments each in at least four Provinces in conducting social audits
Date	13-Jan-2017	15-Nov-2020	15-Sep-2021	
Comments	Year 1 and 3 results fully achieved, Year 4 result partially achieved			

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