



Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture Global Practice |
IBRD/IDA | Specific Investment Loan | FY 2013 | Seq No: 10 | ARCHIVED on 17-Jun-2017 | ISR28469 |

Implementing Agencies: Plurinational State of Bolivia, EMPODERAR, Plurinational State of Bolivia, GOVERNMENT OF BOLIVIA

Key Dates

Key Project Dates

Bank Approval Date:23-Oct-2012

Effectiveness Date:09-May-2013

Planned Mid Term Review Date:04-May-2015

Actual Mid-Term Review Date:04-May-2015

Original Closing Date:30-Nov-2017

Revised Closing Date:30-Nov-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components

Name

Institutional Strengthening:(Cost \$7.83 M)

Implementation of Rural Alliances:(Cost \$117.22 M)

Project Management, Monitoring and Evaluation:(Cost \$20.20 M)

Front end Fee:(Cost \$0.25 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Satisfactory	● Satisfactory
Overall Implementation Progress (IP)	● Satisfactory	● Satisfactory



Overall Risk Rating

● Substantial

● Substantial

Implementation Status and Key Decisions

This ISR reflects the implementation status of BO Rural Alliances Project II (PAR II) (P127743) as of May 2, 2017. It complements the interim ISR approved on February 6, 2017, and summarizes findings of the implementation support mission conducted April 26 to May 2, 2017.

Implementation progress and progress towards achievement of PDO objectives continue to be Satisfactory.

- Implementation of components 1 and 2 is on track. The active portfolio of subprojects includes the following: 519 alliances model 1 (integral support); 34 alliances model 2 (technical assistance); 104 alliances model 3 (linked to commercial credits); and 12 infrastructure subprojects.

-Component 3 (M&E and Project Management) is progressing well. Progress has been made with the process of updating the M&E system (two modules still to be completed) and there is a significant progress in the design of the public information system, which would be fully operational by August 30, 2017.

- Safeguards and Fiduciary compliance are satisfactory.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Moderate	● Moderate
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Substantial	● Substantial
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Substantial	● Substantial
Environment and Social	--	● Moderate	● Moderate
Stakeholders	--	● Low	● Low
Other	--	--	--
Overall	--	● Substantial	● Substantial

Results

Project Development Objective Indicators

► Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)

Baseline

Actual (Previous)

Actual (Current)

End Target



Value	0.00	35.00	37.00	35.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

The actual value of this indicator is reported on the basis of 106 Business Plans that have been completed and their results have been systematically evaluated.

► Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	44.00	19.00	85.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

This indicator is reported on a relatively small number of business plans undergoing two productive cycles (99 in total). The figure is expected to increase with larger number of business plans reaching completion and reporting results. The reporting of the actual number is incorrect and will need to be revised in the system, as there was not a previous reporting on this indicator.

► Members of beneficiary SPOs that apply improved technologies/practices as defined in the business plans (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	70.00
Date	02-May-2017	--	02-May-2017	30-Nov-2021

Comments

This indicator was introduced for the Additional Financing, which is not yet effective.

► Direct project beneficiaries (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
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Value	0.00	18,609.00	17,870.00	46,434.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

The value of this indicator is reduced from the previous number as a couple of alliances did not materialized in the end.

▲ Female beneficiaries (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	34.00	35.00	30.00

▲ Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4,900.00	4,374.00	10,360.00

Overall Comments

The reporting is lower than the previous ISR because the signed agreements for the implementation of two bridges are yet to be implemented.

Intermediate Results Indicators



► 2.4 Producer organizations whose leaders are periodically accountable to their members (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	63.00	82.00	80.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

► 2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	85.00
Date	02-May-2017	--	02-May-2017	30-Nov-2021

Comments

This indicator was added with the AF, which is not yet operational. The baseline would be updated at the time the current credit is closed, once the final results of alliance implementation are available.

► 1.4. Service providers to SPOs that benefit of capacity building to improve their knowledge (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	--	514.00
Date	02-May-2017	--	02-May-2017	30-Nov-2021

Comments

This indicator was added with the AF, which is not yet operational.



▶ 3.1. Management Geo-referencing Information System improved and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	100.00	100.00
Date	15-Jan-2013	--	02-May-2017	30-Nov-2021

Comments

The reporting of this indicator has been modified from an absolute number to percentage. The updated systems is fully operating.

▶ 3.2. Project's Public Information System installed and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

There is a significant progress in the design of the system and components are operating, but it is not yet fully functioning. The supplemental indicators have been added at the time of preparation of the AF, which is not yet effective and therefore will be reported once the new credit is effective. Furthermore, supplemental indicators were added with the AF, which is not yet effective (3.2.1. and 3.2.2).

▲ 3.2.1. Grievances responded within the stipulated service standards for response times (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	80.00



▶ 3.2.2. Members of beneficiary SPOs that expressed satisfaction with the support provided by the Project, via alliances (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	70.00

▶ 1.1 Producer organizations that receive assistance to be formalized (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	796.00	313.00	1,150.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

The intermediate value for this indicator was wrongly reported in the last ISR. The real value is 313 of a target of 300 alliances formalized under the original credit. The end target value might also need to be revised in the future, as it is probably overestimated.

▶ 1.2 Alliances with signed financial agreement for project support (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	522.00	521.00	1,200.00
Date	15-Jan-2013	30-Nov-2016	30-Nov-2016	30-Nov-2021

▶ 1.3 SPOs that receive training and support for organization strengthening (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	522.00	521.00	1,290.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

One BP did not materialized in the end, therefore the lower reporting for the indicator target value.



► 2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	44.00	82.00	85.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

► 2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	61.00	80.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

► 2.5 Executed public investment subprojects (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	14.00	12.00	62.00
Date	15-Jan-2013	30-Nov-2016	02-May-2017	30-Nov-2021

Comments

There have been difficulties to get the counterpart funding for two of the bridges the project has already signed agreements with the local governments. Therefore, at least for now this indicator reports 12 bridges under implementation.



► 2.6 Alliances that apply environmental measures satisfactorily (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80.00	74.00	80.00
Date	15-Jan-2013	02-Nov-2016	02-May-2017	30-Nov-2021

► 2.7 Area provided with improved irrigation investments (Hectare(Ha), Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	15,960.00
Date	02-May-2017	--	02-May-2017	30-Nov-2021

Comments

Indicator that would be reported in the AF phase.

► 3.1 Management Geo-referencing Information System improved and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80.00	80.00	100.00
Date	15-Jan-2013	30-Nov-2016	30-Nov-2016	30-Nov-2021

► 3.3. Collaborative/strategic partnerships with public and private institutions established (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	94.00
Date	02-May-2017	--	02-May-2017	30-Nov-2021

Overall Comments



Indicator added with the AF, which is not yet effective.

Data on Financial Performance

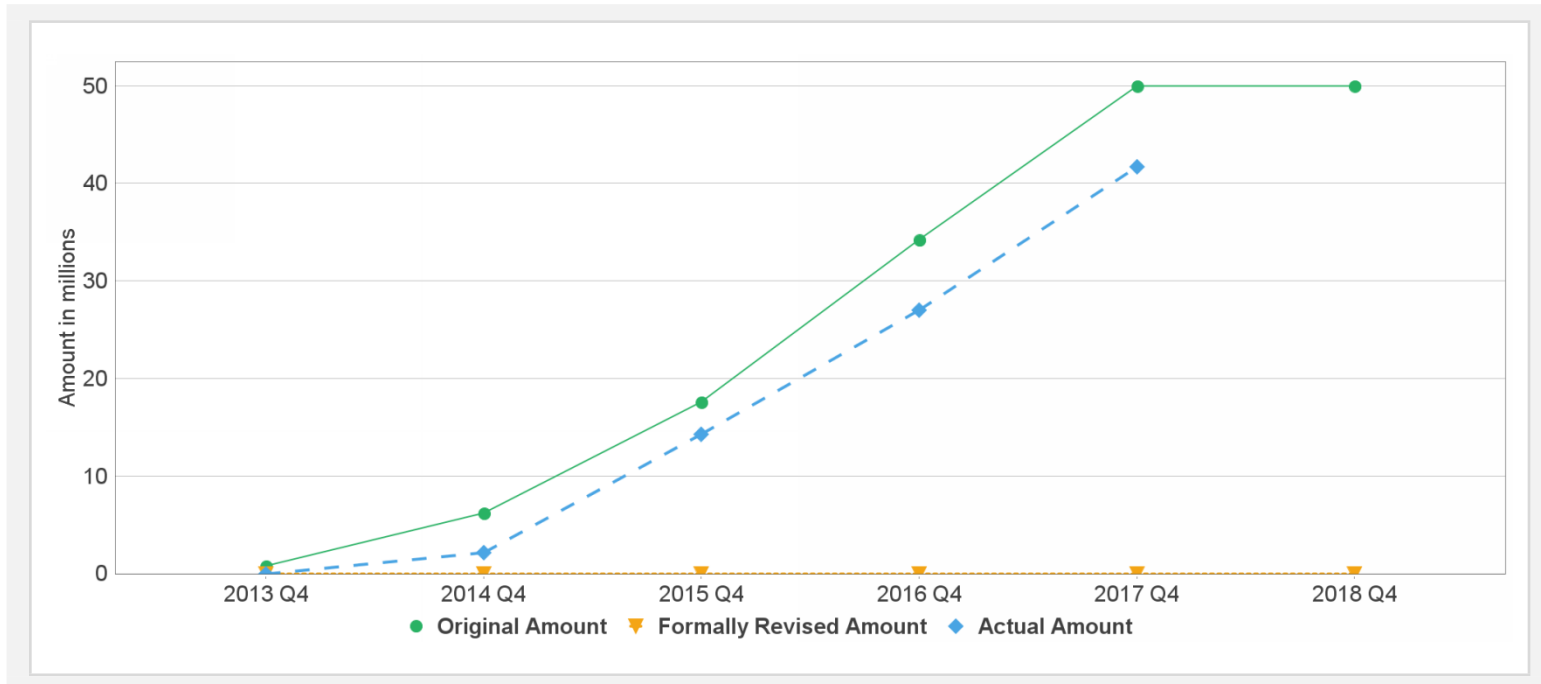
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P127743	IBRD-87350	Not Effective	USD	100.00	100.00	0.00	0.00	100.00	0%
P127743	IDA-51700	Effective	USD	50.00	50.00	0.00	41.69	4.35	83%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P127743	IBRD-87350	Not Effective	13-Apr-2017	--	--	30-Nov-2021	30-Nov-2021
P127743	IDA-51700	Effective	23-Oct-2012	12-Dec-2012	09-May-2013	30-Nov-2017	30-Nov-2017

Cumulative Disbursements





Restructuring History

There has been no restructuring to date.

Related Project(s)

P158532-Additional Finance BO Rural Alliances Project II
