

Public Disclosure Authorized

CONFORMED COPY

CREDIT NUMBER 4895-TZ

Financing Agreement

(Development of the National Statistical System Project)

between

THE UNITED REPUBLIC OF TANZANIA

and

INTERNATIONAL DEVELOPMENT ASSOCIATION

Dated May 13, 2011

CREDIT NUMBER 4895-TZ

FINANCING AGREEMENT

AGREEMENT dated May 13, 2011, entered into between the UNITED REPUBLIC OF TANZANIA (“Recipient”) and INTERNATIONAL DEVELOPMENT ASSOCIATION (“Association”). The Recipient and the Association hereby agree as follows:

ARTICLE I — GENERAL CONDITIONS; DEFINITIONS

- 1.01. The General Conditions (as defined in the Appendix to this Agreement) constitute an integral part of this Agreement.
- 1.02. Unless the context requires otherwise, the capitalized terms used in this Agreement have the meanings ascribed to them in the General Conditions or in the Appendix to this Agreement.

ARTICLE II — FINANCING

- 2.01. The Association agrees to extend to the Recipient, on the terms and conditions set forth or referred to in this Agreement, a credit in an amount equivalent to nineteen million three hundred thousand Special Drawing Rights (SDR 19,300,000) (variously, as “Credit” and “Financing”) to assist in financing the project described in Schedule 1 to this Agreement (“Project”).
- 2.02. The Recipient may withdraw the proceeds of the Financing in accordance with Section IV of Schedule 2 to this Agreement
- 2.03. The Maximum Commitment Charge Rate payable by the Recipient on the Unwithdrawn Financing Balance shall be one-half of one percent (1/2 of 1%) per annum.
- 2.04. The Service Charge payable by the Recipient on the Withdrawn Credit Balance shall be equal to three-fourths of one percent (3/4 of 1%) per annum.
- 2.05. The Payment Dates are February 15 and August 15 in each year.
- 2.06. The principal amount of the Credit shall be repaid in accordance with the repayment schedule set forth in Schedule 3 to this Agreement.
- 2.07. The Payment Currency is Dollar.

ARTICLE III — PROJECT

- 3.01. The Recipient declares its commitment to the objectives of the Project. To this end, the Recipient shall carry out the Project through the National Bureau of Statistics (NBS) in accordance with the provisions of Article IV of the General Conditions.
- 3.02. Without limitation upon the provisions of Section 3.01 of this Agreement, and except as the Recipient and the Association shall otherwise agree, the Recipient shall ensure that the Project is carried out in accordance with the provisions of Schedule 2 to this Agreement.

ARTICLE IV — REMEDIES OF THE ASSOCIATION

- 4.01. The Additional Event of Suspension consists of the following:

The Co-financing Deadline for the effectiveness of the Co-financing Agreements is 30 months following the Effective Date.

ARTICLE V — EFFECTIVENESS; TERMINATION

- 5.01. The Additional Conditions of Effectiveness consist of the following:
 - (a) The Recipient has adopted the Project Operations Manual in accordance with the provisions of Section I.B.1 of Schedule 2 to this Agreement.
 - (b) The Recipient has established the Interim National Statistics Steering Committee in accordance with the provisions of Section I.A.6. of Schedule 2 to this Agreement.
- 5.02. The Effectiveness Deadline is the date ninety (90) days after the date of this Agreement.
- 5.03. For purposes of Section 8.05(b) of the General Conditions, the date on which the obligations of the Recipient under this Agreement (other than those providing for payment obligations) shall terminate is twenty years after the date of this Agreement.

ARTICLE VI — REPRESENTATIVE; ADDRESSES

6.01. The Recipient's Representative is its Minister responsible for finance.

6.02. The Recipient's Address is:

Ministry of Finance
P. O. Box 9111
Dar es Salaam
Tanzania

Facsimile:

(+255) 222 11 0326

6.03. The Association's Address is:

International Development Association
1818 H Street, N.W.
Washington, D.C. 20433
United States of America

Cable:

Telex:

Facsimile:

INDEVAS
Washington, D.C.

248423 (MCI)

1-202-477-6391

AGREED at Dar es Salaam, The United Republic of Tanzania, as of the day and year first above written.

THE UNITED REPUBLIC OF TANZANIA

By

/s/ Mustafa Mkulo
Authorized Representative

INTERNATIONAL DEVELOPMENT ASSOCIATION

By

/s/ John McIntire
Authorized Representative

SCHEDULE 1

Project Description

The objective of the Project is to develop a national statistical system (“NSS”) that effectively and efficiently delivers reliable and timely statistics in accordance with international standards and best practices.

The Project consists of the following parts:

Part A: Institutional Development and Legal Reform

1. Carrying out a comprehensive organizational restructuring of the management and administration of NBS and Office of the Chief Government Statistician (OCGS), and of the financial management, human resource management, and communications systems of the Government ministries, departments and agencies (MDAs) and Local Government Authorities (LGAs) benefitting from the project.
2. Revision of existing legislation and promulgation of draft regulations enabling NBS to become an autonomous public office governed by an independent Executive Board of Directors.

Part B: Human Resource Capacity Development

1. Development and implementation of a human resources management strategy, including new job profiles and salary scales for NBS and OCGS, a new career structure and a performance management system that provides rewards and incentives for good performance, and provision of management skills training for professional staff and others with managerial responsibility, and budgeting and procurement skills training.
2. Development and implementation of a professional statistical training program for staff of NBS, OCGS, and MDAs and other relevant user and producers of official statistics to be implemented utilizing local universities and training centers.

Part C: Development of Statistical Infrastructure

Carrying out a program to improve and maintain the Recipient’s NSS by developing: (i) a central business register of establishments and business enterprises; (ii) a national master sampling frame for household-based censuses and sample surveys; (iii) a compendium of concepts, definitions, and

methodologies for application in statistical data collections and analysis; (iv) a spatial geographical information system (“GIS”) for providing maps for survey field work and for providing the basis for dissemination of geographically-disaggregated and referenced statistical data; and (v) a national classification of economic and social statistics.

Part D: Data Development and Dissemination

Improvement (macro and micro) of social and economic statistics within the NSS through carrying out a program to strengthen surveys and routine data collection, storage, processing, compilation, analysis, reporting, dissemination, utilization, archiving and communication within the NSS.

Part E: Physical Infrastructure and Equipment

Construction and equipping of new office buildings for NBS and OCGS with appropriate upgraded information technology and communications infrastructure, consisting primarily of computers and networking equipment, training rooms and library facilities, and provision of appropriate vehicles and other equipment needed to collect, process and disseminate statistical data in NBS, OCGS, MDAs and LGAs.

Part F: Project Management

Carrying out Project management, monitoring and evaluation activities, including provision of consultancies for technical assistance in strategic management, NSS coordination, including a procurement specialist, financial management specialist, monitoring and evaluation specialist and information technology specialist.

SCHEDULE 2

Project Execution

Section I. Institutional and Implementation Arrangements

A. Institutional Arrangements

The Recipient shall:

1. designate the NBS with the responsibility for overall Project implementation, and ensure that NBS is maintained at all times during the implementation of the Project with mandate, staffing and resources satisfactory to the Association for the purpose of ensuring the prompt and efficient overall coordination, monitoring, reporting, evaluation and communication of Project activities;
2. no later than December 31, 2011, establish and thereafter maintain throughout the period of implementation of the Project, four (4) sector statistics working groups (“SSWGs”), [one for each of the following sectors: (i) macro economic statistics; (ii) socio-demographic statistics; and (iii) enterprise and business statistics and (iv) crime and justice statistics], comprised of representatives of the statistics units of selected MDAs and their sectoral counterparts in NBS, each such group with mandate, staffing and resources satisfactory to the Association for the purpose of ensuring for the sector concerned, the prompt and efficient development of a work plan, training plan, procurement plan and sectoral output for the Project for the coming year, and to execute such plans in coordination with the TSMP coordination team (TCT);
3. maintain within NBS throughout the period of Project implementation, a TCT with adequate resources and staffing, including a TCT coordinator, a liaison officer, an experienced statistics management expert, a financial management specialist, an information technology (“IT”) specialist and a procurement specialist, all with terms of reference, qualifications and experience acceptable to the Association, to be responsible for the day to day management of the Project including reporting and auditing, procurement and compliance with the financial management policies and procedures;
4. maintain throughout the period of Project implementation, a joint government/DPs steering committee for the Project with representatives from DPs, and key ministries and agencies of the Recipient, to be responsible for: (i) reviewing work plans and budgets of NBS and OCGS and the various MDAs and LGAs; (ii) discussing sector priorities; (iii) reviewing reports and assessments of performance; and (iv) reviewing quarterly financial reports and annual audit reports;

5. no later than December 31, 2011, appoint an independent auditor under terms of reference and with qualifications and experience satisfactory to the Association in accordance with Section III of this Schedule for purposes of carrying out the audits required pursuant to Section II.C of this Schedule; and
6. establish and thereafter maintain throughout the period of Project implementation until the establishment of the Executive Board of Directors, an interim national statistics steering committee (“INSSC”) comprising representatives from the MDAs and LGAs and with mandate and resources acceptable to the Association, to be responsible for providing policy direction on matters relating to Project implementation, endorsing work programs, procurement plans, budgets and promoting interagency coordination, collaboration, cooperation and supporting and facilitating external evaluation in relation to the Project.

B. Implementation Arrangements

1. Operation Manual

- (a) The Recipient shall: (i) develop under terms of reference satisfactory to the Association, and furnish to the Association for its approval an operations manual for the implementation of the Project, said manual to cover monitoring and evaluation, coordination, financial management (including financial, administrative and accounting procedures, procurement, internal controls and audits), and other matters related to the institutional organization and management of the Project; and (ii) thereafter adopt such manual as shall have been approved by the Association (“Operation Manual”) and carry out the Project implementation in accordance with the Operation Manual.
- (b) Except as the Association shall otherwise agree, the Recipient shall not amend, abrogate or waive the Operation Manual, or any provision thereof. In case of any conflict between the provisions of this Agreement and those of the Operation Manual, the provisions of this Agreement shall prevail.

2. Annual Work Plan and Budget

- (a) The Recipient shall, through NBS, prepare and furnish to Association, not later than April 30 of each Fiscal Year during the implementation of the Project, a proposed annual work plan, procurement plan, training plan, and budget containing all activities proposed to be carried out under the Project in the following Fiscal Year and a budget and financing plan therefor.

- (b) The Recipient shall exchange views with the Association on each such proposed annual work plan and budget, and shall thereafter adopt, and carry out such activities under the Project during such following Fiscal Year and in accordance with such budget and financing plan, all as shall have been agreed with the Association (“Annual Work Plan procurement plan, training plan, and Budget”), and as such agreement, including the amount of Eligible Expenditures and percentage of such expenditures for such activities which may be financed out of the proceeds of the Financing, shall be notified to the Recipient by the Association in writing (“Annual Confirmation”).
- (c) The Recipient shall, not later than July 1 of each Fiscal Year, furnish to the Association evidence satisfactory to it that the funds required of the Recipient pursuant to the Annual Work Plan, procurement plan, training plan, and Budget for such Fiscal Year, have been allocated to the Project.

3. Real Time Access to Recipient’s Project Account(s)

- (1) Within one month of Effectiveness, the Recipient shall ensure that the Association shall at all times have read-only access to the Recipient’s central bank’s real-time statement of the Project account(s).
- (2) The Recipient shall furnish a statement of the Project account(s) to the Association by electronic means no later than the first working day of every month.

4. Part E of the Project

The Recipient shall ensure that no civil works construction activities under Part E of the Project shall commence unless and until (a) (i) the Recipient shall have prepared a draft statistics bill for the establishment of NBS as an autonomous entity headed by an Executive Board of Directors with mandate and composition satisfactory to the Association, adequate to ensure NBS’ professional independence, integrity and accountability; and (ii) the Recipient’s cabinet shall have approved such draft statistics bill for presentation to the Recipient’s parliament for enactment; and (b) the Association shall have notified the Recipient that such activities may commence.

C. Anti-Corruption

The Recipient shall ensure that the Project is carried out in accordance with the provisions of the Anti-Corruption Guidelines.

E. Environmental and Social Safeguards

1. The Recipient shall carry out the Project in accordance with the Environmental Impact Assessments (“EIA”) and the Environmental Management Plans (“EMPs”).
2. The Recipient shall not amend, or permit to be amended, the EMPs, or any provisions thereof, without the prior written agreement of the Association, which amendment shall be subject to the same consultation and disclosure requirements of the Association as the original EMP concerned.
3. The Recipient shall ensure that: (i) all measures for carrying out the EIAs and EMPs are taken in a timely manner; and (ii) the Project Reports referred to in Section II.A of this Schedule shall include adequate information on the progress in carrying out the measures required pursuant to the EIAs and EMPs.

Section II. Project Monitoring, Reporting and Evaluation

A. Project Reports

The Recipient shall monitor and evaluate the progress of the Project and prepare Project Reports in accordance with the provisions of Section 4.08 of the General Conditions and on the basis of indicators acceptable to the Association and included in the Operation Manual. Each Project Report shall cover the period of one calendar semester, and shall be furnished to the Association not later than one month after the end of the period covered by such report.

B. Mid-Term Review

Without limitation on the provisions of Part A of this Section II, the Recipient shall:

1. within thirty (30) months following the Effective Date, carry out jointly with the Association, a mid-term review (“Mid-Term Review”) of the progress made in carrying out the Project implementation process, under terms of reference acceptable to the Association;
2. at the Mid-Term Review assess, *inter alia*: (i) the overall progress made during the implementation of the Project; and (ii) the results of the monitoring and evaluation activities carried out in connection with the Project; and
3. no later than thirty (30) days after the receipt of the Mid-Term Review mission’s report, ensure the commencement of the implementing the recommendations of the Mid-Term Review as agreed with the Association.

C. Financial Management, Financial Reports and Audits

1. The Recipient shall maintain or cause to be maintained a financial management system in accordance with the provisions of Section 4.09 of the General Conditions.
2. Without limitation on the provisions of Part A of this Section, the Recipient shall prepare and furnish to the Association not later than forty five days after the end of each calendar quarter, interim unaudited financial reports for the Project covering the quarter, in form and substance satisfactory to the Association.
3. The Recipient shall have its Financial Statements audited in accordance with the provisions of Section 4.09(b) of the General Conditions. Each audit of the Financial Statements shall cover the period of one Fiscal Year. The audited Financial Statements for each such period shall be furnished to the Association not later than six months after the end of such period.

Section III. Procurement

A. General

1. **Goods, Works and Services other than Consultants' Services.** All goods and works and services other than consultants' services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Section I of the Procurement Guidelines, and with the provisions of this Section.
2. **Consultants' Services.** All consultants' services required for the Project and to be financed out of the proceeds of the Financing shall be procured in accordance with the requirements set forth or referred to in Sections I and IV of the Consultant Guidelines, and with the provisions of this Section.
3. **Definitions.** The capitalized terms used below in this Section to describe particular procurement methods or methods of review by the Association of particular contracts, refer to the corresponding method described in the Procurement Guidelines, or Consultant Guidelines, as the case may be.

B. Particular Methods of Procurement of Goods and Works, and Services other than Consultants' Services

1. **International Competitive Bidding.** Except as otherwise provided in paragraph 2 below, goods, works and services (other than consultants' services) shall be procured under contracts awarded on the basis of International Competitive Bidding.

2. **Other Methods of Procurement of Goods, Works and Services (other than Consultants' Services).** The following table specifies the methods of procurement, other than International Competitive Bidding, which may be used for goods, works and services (other than Consultants' services). The Procurement Plan shall specify the circumstances under which such methods may be used:

Procurement Method	
(a)	National Competitive Bidding subject to the additional provisions in paragraph 3 of this Section III.B.
(b)	Shopping
(c)	Direct Contracting

3. **Additional Provisions Governing National Competitive Bidding referred to in paragraph B.2 (a) of this Section**

National Competitive Bidding for goods, works and services (other than consultants' services) shall be subject to the following:

- (a) In accordance with paragraph 1.14(e) of the Procurement Guidelines, each bidding document and contract financed out of the proceeds of the Financing shall provide that: (i) the bidders, suppliers, contractors and subcontractors shall permit the Association, at its request, to inspect their accounts and records relating to the bid submission and performance of the contract, and to have said accounts and records audited by auditors appointed by the Association; and (ii) the deliberate and material violation by the bidder, supplier, contractor or subcontractor of such provision may amount to an obstructive practice as defined in paragraph 1.14(a)(v) of the Procurement Guidelines.
- (b) There shall be no preference accorded to domestic suppliers and contractors.

C. Particular Methods of Procurement of Consultants' Services

1. **Quality- and Cost-based Selection.** Except as otherwise provided in paragraph 2 below, consultants' services shall be procured under contracts awarded on the basis of Quality- and Cost-based Selection.

2. **Other Methods of Procurement of Consultants' Services.** The following table specifies methods of procurement, other than Quality- and Cost-based Selection, which may be used for consultants' services. The Procurement Plan shall specify the circumstances under which such methods may be used.

Procurement Method	
(a)	Quality Based Selection
(b)	Selection under a Fixed Budget
(c)	Least-cost Selection
(d)	Selection Based on Consultants' Qualifications
(e)	Single-source Selection
(f)	Procedures set forth in paragraphs 5.2 – 5.4 of the Consultant Guidelines for the Selection of Individual Consultants
(g)	Sole Source Procedures for the Selection of Individual Consultants

D. Review by the Association of Procurement Decisions

The Procurement Plan shall set forth those contracts which shall be subject to the Association's Prior Review. All other contracts shall be subject to Post Review by the Association.

Section IV. Withdrawal of the Proceeds of the Financing

A. General

1. The Recipient may withdraw the proceeds of the Financing in accordance with the provisions of Article II of the General Conditions, this Section, and such additional instructions as the Association shall specify by notice to the Recipient (including the "World Bank Disbursement Guidelines for Projects" dated May 2006, as revised from time to time by the Association and as made applicable to this Agreement pursuant to such instructions), to finance Eligible Expenditures as set forth in the table in paragraph 2 below.
2. The following table specifies the categories of Eligible Expenditures that may be financed out of the proceeds of the Financing ("Category"), the allocations of the amounts of the Financing to each Category, and the percentage of expenditures to be financed for Eligible Expenditures in each Category:

Category	Amount of the Credit (expressed in SDR)	Percentage of Expenditures to be Financed (excluding taxes)
(1) Goods and Non-Consulting Service, Consultants' Services, Training and Operating Expenses under Parts A and B of the Project	1,300,000	Such percentage as the Association shall determine and communicate to the Recipient in its Annual Confirmation for the relevant agreed Annual Work Plan and Budget
(2) Goods and Non-Consulting services, Consultants' services, Surveys and Operating Expenses under Parts C, and D of the Project	9,600,000	Such percentage as the Association shall determine and communicate to the Recipient in its Annual Confirmation for the relevant agreed Annual Work Plan and Budget
(3) (a) Goods and Non-Consulting services, and Consultants' services, under Part E of the Project (b) Works under Part E of the Project	350,000 6,050,000	Such percentage as the Association shall determine and communicate to the Recipient in its Annual Confirmation for the relevant agreed Annual Work Plan and Budget
(4) Consultants' Services and Operating Expenses under Part F of the Project	700,000	Such percentage as the Association shall determine and communicate to the Recipient in its Annual Confirmation for the relevant agreed Annual Work Plan and Budget
(5) Project Preparation Advance	1,300,000	Amount payable pursuant to Section 2.07 of the General Conditions
TOTAL	19,300,000	

B. Withdrawal Conditions; Withdrawal Period

1. Notwithstanding the provisions of Part A of this Section, no withdrawal shall be made:
 - (a) for payments made prior to the date of this Agreement; or
 - (b) in respect of any payment for civil works construction activities under Category (3)(b), unless and until the Association shall have notified the Recipient as provided in Section I.B.4 of this Schedule 2.
2. The Closing Date is October 31, 2016.

SCHEDULE 3

Repayment Schedule

Date Payment Due	Principal Amount of the Credit repayable (expressed as a percentage)*
On each February 15 and August 15:	
Commencing August 15, 2021 to and including February 15, 2031	1%
commencing August 15, 2031 to and including February 15, 2051	2%

* The percentages represent the percentage of the principal amount of the Credit to be repaid, except as the Association may otherwise specify pursuant to Section 3.03(b) of the General Conditions.

APPENDIX

Section I. Definitions

1. “Annual Confirmation” means for each Annual Work Plan and Budget, the Association’s written confirmation of: (i) its agreement with such Annual Work Plan and Budget; and (ii) the percentage and amount of the Eligible Expenditures under the Annual Work Plan and Budget which may be financed out of the proceeds of the Financing in respect of Categories (1), (2), (3) or (4) as applicable.
2. “Annual Work Plan and Budget” means the work plan and budget prepared annually for the Project, in accordance with Section I.B.2 of Schedule 2 to this Agreement.
3. “Anti-Corruption Guidelines” means the “Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants”, dated October 15, 2006, and revised in January 2011.
4. “Category” means a category set forth in the table in Section IV of Schedule 2 to this Agreement.
5. “Co-financier” means each DP; and “Co-financiers” means, collectively, all DPs.
6. “Co-financing” means, for the purposes of paragraph 11 of the Appendix to the General Conditions, an aggregate estimated amount of up to twenty seven million five hundred thousand United States Dollars (USD \$27,500,000) equivalent, to be provided by the Co-financiers by thirty (30) months after the Effective Date, to assist in financing the Project.
7. “Co-financing Agreement” means, for the purposes of Section paragraph 12 of the Appendix to the General Conditions, each agreement entered or to be entered into between the Recipient and a Co-financier providing for the Co-financing; and “Co-financing Agreements” means, collectively, all such agreements.
8. “Consultant Guidelines” means the “Guidelines: Selection and Employment of Consultants by World Bank Borrowers” published by the Bank in May 2004 and revised in October 2006 and May 2010.
9. “DPs” means the following development partners who are parties to the Memorandum of Understanding : European Commission (EC), United Nations Population Fund, United Nations Children's Fund, Canada International Development Agency (CIDA), Sweden International Development Agency (SIDA), United Kingdom Department For International Development (DFID), United States Agency for International Aid (USAID), Denmark International

Development Agency (DANIDA); and any other financier (other than the Association) that signs the Memorandum of Understanding.

10. “Environmental Impact Assessment” and “EIA” means the “Environmental and Social Impact Assessment Report on the Proposed Construction of Office Building for the Chief Government Statistician – Zanzibar”, prepared by the Recipient and dated November 27, 2010, and the “Environmental and Social Impacts Assessment for Proposed Construction of a New NBS Office Building in Ilala Municipality in Dar es Salaam”, prepared by the Recipient and dated November 27, 2010.
11. “Environmental Management Plan” or “EMP” means the environmental management plans included in the EIA, as the said plans may be amended and/or supplemented from time to time with the prior agreement of the Association and subject to the Recipient complying with the consultation and disclosure requirements of the Association for such amended and/or supplemented EMP.
12. “Executive Board of Directors” means the board of directors to be established under Part A.2 of the Project.
13. “Fiscal Year” or “FY” means the Recipient’s fiscal year commencing July 1 and ending June 30 of each year.
14. “General Conditions” means the “International Development Association General Conditions for Credits and Grants”, dated July 31, 2010.
15. “INSSC” means Recipient’s Interim National Statistics Steering Committee (INSSC) referred to in Section I.A.6. of Schedule 2 to this Agreement.
16. “JTSC” means the Recipient’s Joint Government/DP Steering Committee referred to in Section I.A.4. of Schedule 2 to this Agreement.
17. “LGA” means any Local Government Authority created by either the Recipient’s Local Government (District Authorities) Act, CAP 287 R.E 2002, or the Recipient’s Local Government (Urban Authorities) Act, CAP 288 R.E 2002, as said acts may be amended from time to time.
18. “MDAs” means, collectively, the Recipient’s line ministries, departments, and any other agencies that will directly benefit from the Project; and “MDA” means any one of such ministries, departments or agencies.
19. “Mid Term Review” or “MTR” means the midterm review, referred to in Section V of Schedule 2 of this Agreement.
20. “MoF” means the Recipient’s Ministry of Finance and any successor(s) thereto.

21. “Memorandum of Understanding” means the memorandum of understanding to be agreed between the Recipient, the Association and the DPs, setting forth the modalities for cooperation and coordination in the provision of financial support for the Project, as the same may be modified from time to time.
22. “NBS” means the Recipient’s National Bureau of Statistics, an agency of the Recipient, established pursuant to the Recipient’s Establishment Order No. 125/2000, and operating under the supervisory authority of MoF, and any successor(s) thereto.
23. “NSS” means the Recipient’s national statistical system to be developed under the Project.
24. “OCGS” means the Recipient’s Office of the Chief Government Statistician in Zanzibar, established pursuant to Statistics Act No. 9 of 2007, and operating under the supervisory authority of MoF, and any successor(s) thereto.
25. “Operating Expenses” means the incremental reasonable operating costs on account of Project implementation, based on Consolidated Annual Work Plans and Budgets approved by the Association pursuant to Section I.B.2. of Schedule 2 to this Agreement, including office equipment and supplies, vehicle operation and maintenance, maintenance of equipment, communication and insurance costs, office administration costs, utilities, rental, consumables, accommodation, travel and per diem, excluding the salaries of the Recipient’s civil service
26. “Operation Manual” means the manual referred to in Section I.B. of Schedule 2 to this Agreement, to be adopted by the Recipient for the purpose of implementing the Project, , as the same may be amended from time to time in accordance with the provisions of said Section.
27. “Partner” means each of the DPs which intends to assist in financing the Project on a pooled joint financing basis, pursuant to the Memorandum of Understanding; and “Partners” means, collectively, all such DPs.
28. “Preparation Advance” means the advance, each referred to in Section 2.07 of the General Conditions, granted by the Association to the Recipient pursuant to a letter agreement signed on behalf of the Association on July 23, 2009, and on behalf of the Recipient on July 26, 2009.
29. “Procurement Guidelines” means the “Guidelines: Procurement under IBRD Loans and IDA Credits” published by the Bank in May 2004 and revised in October, 2006 and May 2010.
30. “Procurement Plan” means the Recipient’s procurement plan for the Project, dated February 17, 2011, and referred to in paragraph 1.16 of the Procurement

Guidelines and paragraph 1.24 of the Consultant Guidelines, as the same shall be updated from time to time in accordance with the provisions of said paragraphs.

31. “SSWGs” means Recipient’s Sector Statistics Working Groups referred to in Section I.A.2. of Schedule 2 to this Agreement.
32. “Surveys” means the costs for reasonable expenditures associated with the undertaking of surveys by NBS in Parts C and D of the Project based on Consolidated Annual Work Plans and Budgets approved by the Association pursuant to Section I.B.2. of Schedule 2 to this Agreement, and includes per diem for periodic supervision travel by Project staff (excluding the salaries of civil servants) and per diem for survey interviewers.
33. “Training” means the cost associated with the training, workshops and study tours, based on Consolidated Annual Work Plans and Budgets approved by the Association pursuant to Section I.B.2. of Schedule 2 to this Agreement, for reasonable expenditures (other than expenditures for consultants’ services), including: (i) travel, room, board and per diem expenditures incurred by trainers and trainees in connection with their training and by non-consultant training facilitators; (ii) course fees; (iii) training facility rentals; and (iv) training material preparation, acquisition, reproduction and distribution expenses.