



RESTRUCTURING PAPER
ON A
PROPOSED PROJECT RESTRUCTURING
OF
TRADE PROMOTION AND QUALITY INFRASTRUCTURE
APPROVED ON JULY 2, 2014
TO
MINISTRY OF FINANCE

FINANCE, COMPETITIVENESS AND INNOVATION

EUROPE AND CENTRAL ASIA

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ABBREVIATIONS AND ACRONYMS

ANIF	Armenian National Interests Fund
DFA	Development Foundation of Armenia
DPM	Deputy Prime Minister
EIF	Enterprise Incubator Foundation
EIPI	Investment, Export Promotion and Industrial Development Agency
FDI	Foreign Direct Investment
FM	Financial Management
ILAC	International Laboratory Accreditation Cooperation
NVF	National Venture Fund
M&E	Monitoring and Evaluation
MLA	Multilateral Agreement
MoE	Ministry of Economy
MRA	Mutual Recognition agreement
NAB	National Accreditation Body
NIM	National Institute of Metrology
NQI	National Quality Infrastructure
PDO	Project Development Objective
PID	Project Implementation Department
PM	Prime Minister
PMU	Project Management Unit
PPP	Public Private Partnerships
RBF	Results-based financing
TPQI	Trade Promotion and Quality Infrastructure Project
WB	World Bank



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BASIC DATA

Product Information

Project ID P146994	Financing Instrument Investment Project Financing
Original EA Category Partial Assessment (B)	Current EA Category Partial Assessment (B)
Approval Date 02-Jul-2014	Current Closing Date 31-May-2022

Organizations

Borrower Ministry of Finance	Responsible Agency Ministry of High-Tech Industry, Office of the Prime Minister
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Project Development Objective (PDO)

Original PDO

The Project Development Objective (PDO) is to strengthen the government's capacity to provide export promotion, investment attraction and quality management services to firms.

Summary Status of Financing (US\$, Millions)

Ln/Cr/Tf	Approval	Signing	Effectiveness	Closing	Net Commitment	Disbursed	Undisbursed
IBRD-83900	02-Jul-2014	06-Aug-2014	14-Jan-2015	31-May-2022	50.00	13.28	36.72

Policy Waiver(s)

Does this restructuring trigger the need for any policy waiver(s)?

No



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I. PROJECT STATUS AND RATIONALE FOR RESTRUCTURING

A. Project Background

The **Project Development Objective (PDO)** is to strengthen the Armenian government’s capacity to provide export promotion, investment attraction, and quality management services to firms. Table 1 shows other essential information about the project.

TABLE 1. KEY PROJECT DATA

Project Approval	July 2, 2014
Project Effectiveness	January 14, 2015
Closing Date	May 31, 2022
Project Amount	US\$50 million
Total Disbursement as of 09/2020	US\$13.28 million

Project components. The project aims to upgrade key services in investment, export promotion, and quality infrastructure that facilitate trade for exporters and promote Foreign Direct Investment (FDI) in tradable sectors. The project is composed of a results-based financing (RBF) component, two technical components, and an implementation support component. A brief description of each component is presented below:

Component 1. Improving the Effectiveness of the Trade Promotion and Quality System (US\$10 million, US\$9.7 million disbursed) is a results-based financing of agreed-upon actions, outputs and outcomes (“Disbursement-Linked Indicators” or DLIs) that result in improvements to the export and investment promotion and quality system. The component consists of fourteen DLIs focused on strengthening the National Investment and Export Promotion Services, National Metrology Services, and National Accreditation Services. Specific project activities under Components 2 and 3 complement these reforms and actions.

Component 2. Promoting Investment and Export (US\$35.9 million, US\$2.4 million disbursed) aims at strengthening the capacity of local exporters to compete in foreign markets, facilitating cluster development, and attracting FDI. Three subcomponents support the achievement of the objective:

- i. Subcomponent 2.1. Support services provided by Investment, Export Promotion and Industrial Development Agency (EIPi) (US\$3.0 million, US\$0.5 million disbursed).
- ii. Subcomponent 2.2. Exporter Development Grants (US\$3.6 million, US\$1.5 million disbursed).
- iii. Subcomponent 2.3. Public Private Partnerships (PPPs) to promote research, skills and cluster Development (US\$19.29 million, US\$0.5 million disbursement).
- iv. Subcomponent 2.4. National Venture Fund (US\$10.0 million, no disbursement). This activity aims to create a VC Fund to make VC financing available for technology start-ups. If successful, this demonstration effect is expected to attract other VC companies and therefore catalyze the VC market in Armenia.



Component 3. Modernizing the National Quality Infrastructure (NQI) (US\$3.0 million, US\$0.3 disbursed) aims at modernizing metrological, accreditation, and standards services to provide quality assurance services to the industry. Three subcomponents support the achievement of the objective:

- i. Subcomponent 3.1. Renovation of metrology building and laboratories, purchase of equipment and capacity building for National Institute of Metrology (NIM) staff (US\$2.8 million, US\$0.3 disbursed).
- ii. Subcomponent 3.2. Refurbishment of the National Accreditation Body's (NAB) offices and facilitating service delivery improvements (US\$0.2 million, US\$0.03 million disbursed). The objective of this subcomponent is to support the NAB to achieve its goal of becoming an internationally recognized body by obtaining multilateral agreements (MLAs) and/or mutual recognition agreements (MRAs) with the international accreditation bodies.

Component 4. Project Management and Monitoring and Evaluation (US\$1.0 million, US\$0.7 million disbursed). The objective of this component is to finance project implementation and monitoring. This component finances: (i) consultants employed as part of the Project Management Unit (PMU) including the Project Manager and other consultant staff including a Translator, a Social and Environmental Safeguards Specialist and a Monitoring and Evaluation (M&E) Specialist; (ii) goods and services to support the functioning of the PMU as needed, including office equipment; (iii) fiduciary consultants of PID, including a Procurement Specialist and Financial Management (FM) Specialist; (iv) the incremental operating costs; and (v) all project related audits.

Project Implementation Arrangements. The Deputy Prime Minister (DPM) chairs the Project Steering Committee. The Project Manager, reporting to the DPM's office oversees and coordinates the implementation of all project activities. Three ministries are responsible for the implementation of project components:

- a. The Ministry of Economy (MoE) is responsible for Component 1 (results-based financing of reforms), Subcomponent 2.1 (strengthening capacity of local exporters, attracting of FDI), and Component 3 (modernization of metrology and accreditation services).
- b. The Armenian National Interests Fund (ANIF, the successor of the DFA) is responsible for Subcomponent 2.1 (investment and export promotion support services).
- c. The Ministry of High-Tech Industry is responsible, through the Enterprise Incubator Foundation (EIF), for Subcomponents 2.2 (Innovation Matching Grants) and 2.3 (PPP activities) as well as the National Venture Fund (Subcomponent 2.4).
- d. The Deputy Prime Minister's Office is responsible for fiduciary and safeguards compliance, procurement and disbursement under various project activities (Component 4).

B. Project Status

The project has been effective since January 14, 2015. As of October 2020, the overall project disbursement of the Bank loan is US\$13.28 million (26.6% disbursement rate), the overall project implementation is rated Moderately Satisfactory. In February 2020, the PDO rating was upgraded to Moderately Satisfactory after the project underwent a significant restructuring to streamline activities under slow disbursing components and extend the Closing Date by nearly 23 months. As a result, a few secondary and non-performing activities were dropped and available funds were reallocated to the well-performing priority activities. The project remains highly relevant for the country and provides timely contribution to Armenia's COVID-19 response through PPP, Innovation Matching Grant and Exporter Development Grants Programs.



Component 1: 12 out of 14 Disbursement-Linked Indicators (DLIs) have been achieved as scheduled. The disbursement rate under the component reached 97%.

Component 2. Promoting Investment and Export demonstrates progress in all four sub-components:

Subcomponent 2.1: The government signed an Entity Agreement with the implementing partner, ANIF, to support its operations under the TPQI project. Currently, ANIF is finalizing the signing of a US\$ 600k consulting contract to design and implement a comprehensive communications outreach to foreign investors (selection complete, pending contract signing). ANIF is also progressing well on establishing representative offices in major foreign markets. It has opened an office in Moscow, is working on the opening of a Paris office and considers opening an office in Dubai.

Subcomponent 2.2: The Investment Support Center announced a call for proposals under Exporter Development Grants Program in January 2020. Overall, 111 applications were received and are being evaluated. The Enterprise Incubator Foundation has received 88 applications under the Innovation Matching Grants Program, of which 23 were shortlisted for pitching and 7 projects were selected for grant funding. The EIF launched the second round of calls for proposals with a focus on COVID-19 response.

Subcomponent 2.3: The Project Steering Committee approved 3 out of 5 PPPs (the Engineering City, the Supercomputer Center and the Cybersecurity Incubator and R&D Lab). For the Engineering City PPP, there has been major progress in completing the design stage. In parallel, the EIF concluded a contract to procure the Engineering City lab equipment (US\$1.5 million). The approval of the remaining two PPPs is expected this calendar year.

Subcomponent 2.4: A consultant hired by the Ministry of High-Tech Industry under TPQI project has finalized the feasibility study for the National Venture Fund establishment. As a next step, the TPQI Steering Committee is to approve the terms of reference for the NVF. In parallel, the ministry kick-started the search for and discussions with potential NVF general partners.

Component 3:

- National Institute of Metrology (NIM) has signed US\$345,000 contract on Thermal measurements laboratory equipment and the equipment has been installed in August 2020.
- The tender for Mass and related measurements laboratory equipment is at the bids evaluation stage. The contract signing is expected in November 2020.
- The tender for the design of NIM building refurbishment was completed and the contract was signed in September 2020. The design works are expected to be completed in three months.
- Contract on development of e-accreditation process automation system was signed in September, 2020.
- NIM also started preparing for obtaining international accreditation (DLI 10) in collaboration with the German National Metrology Institute (PTB) and plans to complete the process in August 2021 for both laboratories. CEPA funding (EUR 4 mln) was secured to finance additional 4 laboratories to complement the metrology infrastructure funded by TPQI.

Component 4: The PMU transition from the Ministry of Finance to the PM office is complete. The new office is fully refurbished, staffed with key personnel and operational. The hiring of engineer, assistant and M&E expert is completed. The PMU has also been strengthened with Environmental and Social Specialist.



C. Rationale for Restructuring

The project restructuring follows the Borrower's letters #01/5-2/10742-2020 dated July 17, 2020 and #04/038/47024-2020 dated October 14, 2020 requesting partial cancellation of loan proceeds in the amount of US\$2 million. The partial cancellation is triggered by the COVID-19 healthcare situation in Armenia, whereby the government has prioritized certain activities to strengthen the healthcare capacities and infrastructure. In particular, the government decided to reallocate resources within the WB current envelope of several projects to replenish the necessary expenditures for the construction of the Martuni and Vayots Dzor Medical Centers. In light of these urgent needs, the TPQI Project Steering Committee, chaired by DPM Avinyan, decided to allocate US\$ 2,000,000 from the TPQI project savings for the construction of the above-mentioned medical centers.

II. DESCRIPTION OF PROPOSED CHANGES

1. Change in component costs. As requested by the Borrower, the restructuring entails the following:

- (i) Partial cancellation of US\$1 million from Subcomponent 2.4 (National Venture Fund). The Ministry of High-Tech Industry discussed the initiative with private sector representatives. The TPQI project has earmarked US\$10 million for the NVE, and the proposed reduction is unlikely to have any significant impact on private sector participation.
- (ii) Partial cancellation of US\$1 million from Subcomponent 3.1 - refurbishment of facilities for two laboratories of the National Body for Standards and Metrology (NBSM). The government decided to house these two laboratories in the NBSM building, which saves the refurbishment and associated costs.

2. Change in Results Framework. The results framework was adjusted in light of the proposed changes in component costs as follows:

- (i) The target figures of the intermediate indicator entitled “Investments made by the National Venture Fund (Amount(USD))” (monitors progress under subcomponent 2.4 - National Venture Fund) have been changed in line with the proposed partial cancellation of US\$1 million from Subcomponent 2.4. In particular, the intermediate target for Year 6 is reduced from US\$5 million to US\$4 million, the end target is reduced from US\$10 million to US\$9 million.

III. SUMMARY OF CHANGES

	Changed	Not Changed
Results Framework	✓	
Components and Cost	✓	
Cancellations Proposed	✓	
Reallocation between Disbursement Categories	✓	
Disbursement Estimates	✓	
Implementing Agency		✓
DDO Status		✓
Project's Development Objectives		✓



PBCs		✓
Loan Closing Date(s)		✓
Disbursements Arrangements		✓
Overall Risk Rating		✓
Safeguard Policies Triggered		✓
EA category		✓
Legal Covenants		✓
Institutional Arrangements		✓
Financial Management		✓
Procurement		✓
Implementation Schedule		✓
Other Change(s)		✓
Economic and Financial Analysis		✓
Technical Analysis		✓
Social Analysis		✓
Environmental Analysis		✓

IV. DETAILED CHANGE(S)

COMPONENTS

Current Component Name	Current Cost (US\$M)	Action	Proposed Component Name	Proposed Cost (US\$M)
Component 1: Improving the Effectiveness of the Trade promotion and Quality system	10.00	No Change	Component 1: Improving the Effectiveness of the Trade promotion and Quality system	10.00
Component 2: Promoting Investment and Exports	35.90	Revised	Component 2: Promoting Investment and Exports	34.90
Component 3: Modernizing the National Quality Infrastructure	3.00	Revised	Component 3: Modernizing the National Quality Infrastructure	2.00
Component 4: Project Management and Monitoring and Evaluation	1.00	No Change	Component 4: Project Management and Monitoring and Evaluation	1.00
TOTAL	49.90			47.90



CANCELLATIONS

Ln/Cr/Tf	Status	Currency	Current Amount	Cancellation Amount	Value Date of Cancellation	New Amount	Reason for Cancellation
IBRD-83900-001	Disbursing	USD	50,000,000.00	2,000,000.00	21-Jul-2020	48,000,000.00	BORROWER'S REQUEST FOR COUNTRY REASONS

REALLOCATION BETWEEN DISBURSEMENT CATEGORIES

Ln/Cr/Tf	Current Allocation	Actuals + Committed	Proposed Allocation	Financing % (Type Total)	
				Current	Proposed
IBRD-83900-001	Currency: USD				
iLap Category Sequence No: 1	Current Expenditure Category: Payments for EEP for Part A				
	10,000,000.00	9,700,000.00	10,000,000.00	100.00	100.00
iLap Category Sequence No: 2	Current Expenditure Category: GD, CW, Non-CS, CS, TRNG, Aud, IOC				
	6,975,000.00	640,777.02	5,975,000.00	100.00	100.00
iLap Category Sequence No: 3	Current Expenditure Category: Grants for Part B.2				
	3,600,000.00	34,466.72	3,600,000.00	100.00	100.00
iLap Category Sequence No: 4	Current Expenditure Category: Financing for PPP Init for Part B.3				
	19,300,000.00	279,573.25	19,300,000.00	100.00	100.00
iLap Category Sequence No: 6	Current Expenditure Category: GO,CW,CS,NonCS -NVF Inv,Subpr,P.B4				
	10,000,000.00	0.00	9,000,000.00	100.00	100.00



Total	49,875,000.00	10,654,816.99	47,875,000.00
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DISBURSEMENT ESTIMATES

Change in Disbursement Estimates
Yes

Year	Current	Proposed
2015	500,000.00	500,000.00
2016	1,500,000.00	1,500,000.00
2017	2,000,000.00	2,000,000.00
2018	2,000,000.00	2,000,000.00
2019	3,686,744.15	3,686,744.15
2020	4,623,781.24	4,623,781.24
2021	18,700,000.00	17,700,000.00
2022	16,989,474.61	15,989,474.61



Results framework

COUNTRY: Armenia

Trade Promotion and Quality Infrastructure

Project Development Objectives(s)

The Project Development Objective (PDO) is to strengthen the government's capacity to provide export promotion, investment attraction and quality management services to firms.

Project Development Objective Indicators by Objectives/ Outcomes

Indicator Name	PBC	Baseline	Intermediate Targets							End Target
			1	2	3	4	5	6	7	
Strengthen the government's capacity to provide export promotion, investment attraction and quality										
1. Number of exporters accessing new markets and/or introducing new products (Number)	0.00	0.00	0.00	6.00	12.00	18.00	18.00	20.00	50.00	50.00
2. Cluster development and research and skills development PPPs established (Number)	0.00	0.00	0.00	0.00	0.00	0.00	2.00	4.00	6.00	6.00
3. Successful investments facilitated by IEPI (Number)	0.00	0.00	0.00	0.00	0.00	0.00	2.00	4.00	10.00	10.00
4 (DLI 10). Industrial Laboratories of the National Institute of Metrology (NIM) accredited by an accreditation	0.00	0.00	0.00	0.00	0.00	1.00	1.00	1.00	2.00	2.00



Indicator Name	PBC	Baseline	Intermediate Targets							End Target	
			1	2	3	4	5	6	7		
DLI 1. Decree on Investment Reform Map issued (Text)		Not in existence									Decree on Investment Reform Map issued
DLI 2. Merger of ADA and IDF into IEPI completed (Text)		Not in existence									Merger of ADA and IDF
DLI 3. Government decree issued to establish the NTO (Text)		Not in existence									Decree issued to establish the NTO
DLI 4. IEPI staffed with organizational structure in line with international best practice (monitored throughout the project period) (Text)		Not in existence	IEPI staffed with organizational structure in line with international best practice	IEPI staffed with organizational structure in line with international best practice	IEPI staffed with organizational structure in line with international best practice	IEPI staffed with organizational structure in line with international best practice	IEPI staffed with organizational structure in line with international best practice	IEPI staffed with organizational structure in line with international best practice			IEPI staffed with organizational structure in line with international best practice
DLI 5. Adequate budget for IEPI included in State budget (monitored throughout the project period) (Text)		Not in existence	Adequate budget for IEPI included in State budget	Adequate budget for IEPI included in State budget	Adequate budget for IEPI included in State budget	Adequate budget for IEPI included in State budget	Adequate budget for IEPI included in State budget	Adequate budget for IEPI included in State budget			IEPI budget for agency included in State budget



Indicator Name	PBC	Baseline	Intermediate Targets							End Target
			1	2	3	4	5	6	7	
DLI 6. Monitoring and Evaluation of IEPI conducted (monitored throughout the project period) (Text)		Not in existence	Monitoring and Evaluation of IEPI conducted	Monitoring and Evaluation of IEPI conducted	Monitoring and Evaluation of IEPI conducted	Monitoring and Evaluation of IEPI conducted	Monitoring and Evaluation of IEPI conducted	Monitoring and Evaluation of IEPI conducted		Monitoring and Evaluation of IEPI conducted
Component 2: Promoting Investment and Exports										
2.1. Number of investment inquiries that lead to site visits generated by foreign representatives (Number)		0.00	0.00	20.00	60.00	104.00	107.00	116.00	128.00	128.00
2.2. Number of export related leads generated by foreign representative offices (Number)		0.00	0.00	30.00	80.00	259.00	262.00	292.00	342.00	342.00
2.3. Number of beneficiaries of the Exporter Development Grants (Number)		0.00	0.00	0.00	0.00	0.00	25.00	30.00	50.00	50.00
Female beneficiaries of the Exporter Development Grants (Percentage)		0.00	0.00	0.00	0.00	0.00	0.00	30.00	30.00	30.00
Number of public-private partnership		0.00	0.00	0.00	0.00	1.00	2.00	4.00	6.00	6.00



Indicator Name	PBC	Baseline	Intermediate Targets							End Target
			1	2	3	4	5	6	7	
concepts approved (Number)										
Establishment of the National Venture Fund (Yes/No)	No	No	No	No	No	No	No	Yes	Yes	Yes
Investments made by the National Venture Fund (Amount(USD))	0.00	0.00	0.00	0.00	0.00	0.00	0.00	4,000,000.00	9,000,000.00	9,000,000.00
Action: This indicator has been Revised	Rationale: <i>The target figures of the intermediate indicator have been changed in line with the proposed partial cancellation of US\$1 million from Subcomponent 2.4. In particular, the target for Year 6 is reduced from US\$5 million to US\$4 million, the target for Year 7 and the End Target are reduced from US\$10 million to US\$9 million.</i>									
The beneficiaries who reported that the approaches discussed in the framework of the discussions held during the Project reflect their opinion (Percentage)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00	75.00	75.00
Component 3: Modernizing the National Quality Infrastructure										
1.2. Strengthening national metrology services (Text)		See Sub Indicators	See Sub indicators	See Sub indicators	See Sub indicators	See Sub indicators	See Sub indicators	See Sub Indicators		See Sub indicators
DLI 7. NIM staffed with organizational structure in line		Not adequately staffed	NIM staffed with organizational structure in line	NIM staffed with organizational structure in line	NIM staffed with organizational structure in line	NIM staffed with organizational structure in line	NIM staffed with organizational structure in line			NIM staffed with organizational structure in line



Indicator Name	PBC	Baseline	Intermediate Targets							End Target
			1	2	3	4	5	6	7	
with international best practice (monitored throughout the project period) (Text)			with international best practice	with international best practice	with international best practice	with international best practice	with international best practice			with international best practice
DLI 8. Adequate budget for NIM included in State budget (monitored throughout the project period) (Text)		Not adequately budgeted	Adequate budget for NIM included in State budget	Adequate budget for NIM included in State budget	Adequate budget for NIM included in State budget	Adequate budget for NIM included in State budget	Adequate budget for NIM included in State budget			Adequate budget for NIM included in State budget
DLI 9. Monitoring and Evaluation of NIM conducted (monitored throughout the project period) (Text)		Not in existence	Monitoring and Evaluation of NIM conducted	Monitoring and Evaluation of NIM conducted	Monitoring and Evaluation of NIM conducted	Monitoring and Evaluation of NIM conducted	Monitoring and Evaluation of NIM conducted			Monitoring and Evaluation of NIM conducted
DLI 10. International Accreditation attained for at least 2 metrology laboratories (Please see Indicator 4 in the Project Development Objective Indicators) (Text)		International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation for at least 2 metrology laboratories not attained	International Accreditation attained for at least 2 metrology laboratories	International Accreditation attained for at least 2 metrology laboratories



Indicator Name	PBC	Baseline	Intermediate Targets							End Target
			1	2	3	4	5	6	7	
1.3. Strengthening accreditation services (Text)		See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub Indicators	See Sub indicators
DLI 11. NAB staffed with organizational structure in line with international best practice (monitored throughout the project period) (Text)		Not adequately staffed	NAB staffed with organizational structure in line with international best practice	NAB staffed with organizational structure in line with international best practice	NAB staffed with organizational structure in line with international best practice	NAB staffed with organizational structure in line with international best practice	NAB staffed with organizational structure in line with international best practice	NAB staffed with organizational structure in line with international best practice		NAB staffed with organizational structure in line with international best practice
DLI 12. Adequate budget for NAB included in State budget (monitored throughout the project period) (Text)		Not adequately budgeted	Adequate budget for NAB included in State budget	Adequate budget for NAB included in State budget	Adequate budget for NAB included in State budget	Adequate budget for NAB included in State budget	Adequate budget for NAB included in State budget	Adequate budget for NAB included in State budget		Adequate budget for NAB included in State budget
DLI 13. Monitoring and Evaluation of NAB conducted (monitored throughout the project period) (Text)		Not in existence	Monitoring and Evaluation of NAB conducted	Monitoring and Evaluation of NAB conducted	Monitoring and Evaluation of NAB conducted	Monitoring and Evaluation of NAB conducted	Monitoring and Evaluation of NAB conducted	Monitoring and Evaluation of NAB conducted		Monitoring and Evaluation of NAB conducted
DLI 14. NAB attains MLA or MRA in		Not a member	Not a member	Not a member	Not a member	Not a member	Not a member	Not a member	NAB achieves MLA or MRA	NAB achieves MLA or MRA



Indicator Name	PBC	Baseline	Intermediate Targets							End Target	
			1	2	3	4	5	6	7		
testing laboratories (Text)											
3.1. Number of Industrial metrology laboratories built (Number)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	1.00	2.00	2.00
3.2. Number of accreditations conducted in line with international practice issued by NAB (Number)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	5.00	10.00	10.00
3.3. Share of NIM technical staff trained in internationally recognized calibration methods (Percentage)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00	70.00	70.00
3.4. Share of NAB technical staff trained in international methodology for Accreditation (Percentage)		0.00	0.00	0.00	0.00	0.00	0.00	0.00	10.00	40.00	40.00
The beneficiaries who reported that the approaches discussed in the framework of the discussions held during the Project		0.00	0.00	0.00	0.00	0.00	0.00	0.00	60.00	75.00	75.00



The World Bank

Trade Promotion and Quality Infrastructure (P146994)

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