

Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture Global Practice | IBRD/IDA | Investment Project Financing | FY 2013 | Seg No: 13 | ARCHIVED on 13-Dec-2018 | ISR34830 |

Implementing Agencies: The Plurinational State of Bolivia, EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario)

Key Dates

Key Project Dates

Bank Approval Date: 23-Oct-2012 Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015 Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017 Revised Closing Date: 30-Nov-2021

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technologyand financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e)enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Public Disclosure Authorized

Components

Name

Institutional Strengthening:(Cost \$7.83 M) Implementation of Rural Alliances:(Cost \$117.22 M) Project Management, Monitoring and Evaluation:(Cost \$20.20 M) Front end Fee:(Cost \$0.25 M)

Overall Ratings

| Name | Previous Rating | Current Rating |
|--------------------------------------|--------------------------------|--------------------------------|
| Progress towards achievement of PDO | Satisfactory | Satisfactory |
| Overall Implementation Progress (IP) | Satisfactory | Satisfactory |
| Overall Risk Rating | Substantial | Substantial |

Implementation Status and Key Decisions

This ISR reflects the implementation status of Bolivia Rural Alliances Project II as of November 28, 2018. It summarizes the findings from the implementation support mission dated September 24-28, 2018 and a technical follow-up mission held on November 5-9, 2018. Implementation progress and progress towards achievement of PDO objectives continue to be Satisfactory.

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- a) The original credit has completed a successful implementation. IDA 5170 loan closed on June 30, 2018. The original loan financed a portfolio of 672 alliances (545 alliances in model 1; 22 alliances of model 2; and 105 alliances of the model 3). All of these have concluded their cycle of implementation, except for 25 alliances that will complete their 2 out of the 3 milestones with resources from the additional financing. Likewise, the portfolio of 14 municipal subprojects consisting in the construction of bridges closed without problems.
- b) **Additional Financing Ioan.** IBRD 8735 current disbursements have reached 5.25% of loan proceeds. Within a short period of time, the project has conducted 708 communication events to disseminate eligible interventions, reaching 26,225 people (33% women). As a result, the1845 requests for financial support have been received. The project has also made progress identifying a portfolio of infrastructure subprojects which is likely to consist of roads and irrigation-off farm investments.

No fiduciary or safeguard-related issues have emerged over the past months.

A supervision mission is tentatively scheduled for March, 2019.

Risks

Systematic Operations Risk-rating Tool

| Risk Category | Rating at Approval | Previous Rating | Current Rating |
|--|--------------------|-----------------|-------------------------------|
| Political and Governance | | Moderate | Moderate |
| Macroeconomic | | Moderate | Moderate |
| Sector Strategies and Policies | | Moderate | Moderate |
| Technical Design of Project or Program | | Substantial | Substantial |
| Institutional Capacity for Implementation and Sustainability | | Substantial | Substantial |
| Fiduciary | | Substantial | Substantial |
| Environment and Social | | Moderate | Moderate |
| Stakeholders | | Low | Low |
| Other | | | |
| Overall | | Substantial | Substantial |

Results

PDO Indicators by Objectives / Outcomes

To improve accessibility to markets for small rural producers in the selected areas

▶Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)

| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|-------|-------------|-------------------|------------------|-------------|
| Value | 0.00 | 37.00 | 37.00 | 35.00 |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 |

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| ▶Producer organiza (Percentage, Custor | tions that maintain or improv m) | ve their commercial relations | (alliances) for at least tw | o productive cycles | | | | |
|---|-------------------------------------|--------------------------------|-----------------------------|----------------------|--|--|--|--|
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | | |
| Value | 0.00 | 83.00 | 98.00 | 70.00 | | | | |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | | |
| ►Members of benefi Custom) | iciary SPOs that apply impro | oved technologies/practices a | as defined in the busines | s plans (Percentage, | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | | |
| Value | 0.00 | 0.00 | 0.00 | 70.00 | | | | |
| Date | 02-May-2017 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | | |
| This is a new PDO indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. | | | | | | | | |
| ▶Direct project bene | eficiaries (Number, Custom) | | | | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | | |
| Value | 0.00 | 19,223.00 | 19,822.00 | 46,434.00 | | | | |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | | |
| Comments: | These are new PD | O indicators added under the A | F. | | | | | |
| ₄Female beneficia | aries (Percentage, Custom S | upplement) | | | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | | |
| Value | 0.00 | 35.00 | 35.00 | 30.00 | | | | |
| △Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement) | | | | | | | | |
| 2201101101011100 01 p | | | | | | | | |
| 22011011011011010 01 p | Baseline | Actual (Previous) | Actual (Current) | End Target | | | | |

Intermediate Results Indicators by Components

| Component 1- Institutional Strengthening | | | | | | | | |
|---|--|--------|--------|----------|--|--|--|--|
| ▶1.1 Producer organizations that receive assistance to be formalized (Number, Custom) | | | | | | | | |
| | Baseline Actual (Previous) Actual (Current) End Target | | | | | | | |
| Value | 0.00 | 314.00 | 363.00 | 1,150.00 | | | | |
| Date 15-Jan-2013 23-Feb-2018 16-Nov-2018 30-N | | | | | | | | |

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| | Baseline | Actual (Previous) | Actual (Current) | End Target |
|---------------------------------|---------------------------------|---------------------------------|------------------------------|------------------------|
| alue | 0.00 | 545.00 | 584.00 | 1,200.00 |
| ate | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 |
| comments: | This indicator was r | reworded for the AF | | |
| -1.3 SPOs that rece | eive training and support for o | organization strengthening (N | Number, Custom) | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target |
| /alue | 0.00 | 521.00 | 521.00 | 1,290.00 |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 |
| Comments: | This indicator was r | reworded for the AF and progres | ss will be reported upon imp | lementation of the AF |
| ▶1.4. Service provic | ders to SPOs that benefit fron | n capacity building to improve | e their knowledge (Numb | er, Custom) |
| | Baseline | Actual (Previous) | Actual (Current) | End Target |
| √alue | 0.00 | | 0.00 | 514.00 |
| Date | 02-May-2017 | | 16-Nov-2018 | 30-Nov-2021 |
| Comments: | This intermediate in AF. | ndicator was added under the Al | F. Progress will be reported | upon implementation of |
| ₄Female Service I Breakdown) | Providers to SPOs that benef | it from capacity building to in | nprove their knowledge (| Number, Custom |
| | Baseline | Actual (Previous) | Actual (Current) | End Target |
| Value | 0.00 | 0.00 | 0.00 | 0.00 |
| Date | 02-May-2017 | 28-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 |
| Component 3- Proj | ect Management, Monitori | ng and Evaluation | | |
| - | Geo-referencing Information | | ting (Percentage, Custor | n) |
| · · | Baseline | Actual (Previous) | Actual (Current) | End Target |
| /alue | 0.00 | | 100.00 | 100.00 |
| Date | 15-Jan-2013 | | 16-Nov-2018 | 30-Nov-2021 |
| | | ndicator was added under the Al | _ | |

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Actual (Previous)

Actual (Current)

End Target

Baseline



Comments:

Value

Date

AF.

Baseline

15-Jan-2013

0.00

| Value | 0.00 | | 0.00 | 100.00 | |
|-------------------|---|--|----------------------------|----------------------------|--|
| Date | 15-Jan-2013 | | 16-Nov-2018 | 30-Nov-2021 | |
| Comments: | This is a new interm upon implementatio | nediate indicator added under the n of the AF. | ne Additional Finance. The | indicator will be reported | |
| ∡3.2.1. Grievano | es responded within the stipula | ated service standards for re | sponse times (Percenta | ge, Custom Supplemen | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | |
| Value | 0.00 | | 0.00 | 80.00 | |
| | of beneficiary SPOs that expression Supplement) Baseline | Actual (Previous) | Actual (Current) | End Target | |
| Value | 0.00 | riotaar (i revieus) | 0.00 | 70.00 | |
| Value | Baseline 0.00 | Actual (Previous) 0.00 | Actual (Current) 0.00 | End Target 94.00 | |
| Date | 02-May-2017 | 18-Dec-2017 | 18-Dec-2017 | 30-Nov-2021 | |
| Comments: | This is a new interm upon implementatio | nediate indicator added under the not the AF. | ne Additional Finance. The | indicator will be reported | |
| Component 2- Imp | olementation of Rural Allianc | es | | | |
| ▶2.1 Business Pla | ns of supported alliances that a | are dully implemented. (Perc | centage, Custom) | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | |
| Value | 0.00 | | 0.00 | 85.00 | |
| Date | 02-May-2017 | | 16-Nov-2018 | 30-Nov-2021 | |
| | | | | | |

▶2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)

Baseline Actual (Previous) Actual (Current) End Target

23-Feb-2018

▶2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)

99.00

Actual (Previous)

This intermediate indicator was added under the AF. Progress will be reported upon implementation of the

Actual (Current)

16-Nov-2018

99.00

End Target

30-Nov-2021

85.00

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| Value | 0.00 | 94.00 | 99.00 | 80.00 | | | |
|---------------------------|--|-------------------------------|------------------------|-------------|--|--|--|
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | |
| ▶2.4 Producer organizati | ons whose leaders are p | eriodically accountable to th | eir members (Percentag | e, Custom) | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | |
| Value | 0.00 | 98.00 | 99.00 | 80.00 | | | |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | |
| ▶2.5 Executed public inv | estment subprojects (Nur | mber, Custom) | | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | |
| Value | 0.00 | 13.00 | 14.00 | 62.00 | | | |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | |
| ▶2.6 Alliances that apply | environmental measures | s satisfactorily (Percentage, | Custom) | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | |
| Value | 0.00 | 82.00 | 98.00 | 80.00 | | | |
| Date | 15-Jan-2013 | 23-Feb-2018 | 16-Nov-2018 | 30-Nov-2021 | | | |
| ▶2.7 Area provided with | improved irrigation invest | ments (Hectare(Ha), Custor | n) | | | | |
| | Baseline | Actual (Previous) | Actual (Current) | End Target | | | |
| Value | 0.00 | 0.00 | 0.00 | 15,960.00 | | | |
| Date | 02-May-2017 | 18-Dec-2017 | 16-Nov-2018 | 30-Nov-2021 | | | |
| Comments: | This is a new intermediate indicator added under the Additional Finance. The indicator will be reported upon implementation of the AF. | | | | | | |

Overall Comments

Actual (current) values for all indicators are being revised with the counterpart thus are subject to further adjustments.

Data on Financial Performance

Disbursements (by loan)

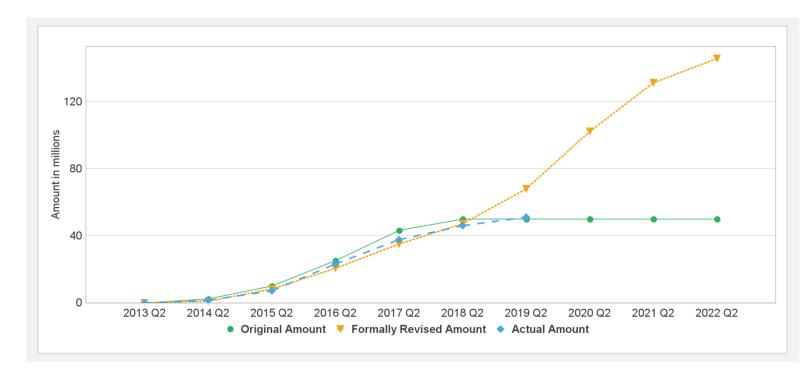
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| Project | Loan/Credit/TF | Status | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | % | Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|---|-----------|
| P127743 | IBRD-87350 | Effective | USD | 100.00 | 100.00 | 0.00 | 5.25 | 94.75 | | 5.3% |
| P127743 | IDA-51700 | Closed | USD | 50.00 | 50.00 | 0.00 | 46.18 | 0.03 | | 100% |

Key Dates (by Ioan)

| Project | Loan/Credit/TF | Status | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P127743 | IBRD-87350 | Effective | 13-Apr-2017 | 28-Jul-2017 | 08-Feb-2018 | 30-Nov-2021 | 30-Nov-2021 |
| P127743 | IDA-51700 | Closed | 23-Oct-2012 | 12-Dec-2012 | 09-May-2013 | 30-Nov-2017 | 30-Jun-2018 |

Cumulative Disbursements



Restructuring History

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018

Related Project(s)

P158532-Additional Finance BO Rural Alliances Project II

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