



## Social Safety Net Project (P124015)

AFRICA | Burkina Faso | Social Protection & Labor Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2014 | Seq No: 10 | ARCHIVED on 23-Dec-2017 | ISR29874 |

Implementing Agencies: Ministry of Economics and Finances, Ministry of Social Action and National Solidarity, Ministère des Finances (DGCOOP), Ministère de la Femme, de la Solidarité Nationale, et de la Famille, Conseil National pour la Protection Sociale

### Key Dates

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Bank Approval Date:23-Apr-2014

Effectiveness Date:26-Sep-2014

Planned Mid Term Review Date:30-Sep-2016

Actual Mid-Term Review Date:12-Dec-2016

Original Closing Date:31-Aug-2019

Revised Closing Date:31-Aug-2020

### Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective (PDO) is to provide income support to poor households and to lay the foundations for a basic safety net system in Burkina Faso.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Yes

Board Approved Revised Project Development Objective (If project is formally restructured)

The PDO is to increase access of poor and vulnerable households to safety nets and to lay the foundations for an adaptive safety net system in Burkina Faso.

### Components

Name

Cash transfers and awareness programs for poor and vulnerable households:(Cost \$44.00 M)

Laying the foundations for an adaptive national safety net system:(Cost \$7.40 M)

Project management:(Cost \$4.60 M)

### Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	● Moderately Satisfactory	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory	● Moderately Satisfactory



Overall Risk Rating

● Moderate

● Moderate

## Implementation Status and Key Decisions

**The reorganization of the PMU and the management of operations by the new team are satisfactory.** The new recruited staff has gradually taken service from early May 2017 until September 04, 2017, and their contracts are signed. Regional Operations Officers (CROs) have been installed in their new assignment positions. The contracts of the retained agents among the members of the former team were renewed and the rights of the ex-agents of the project were liquidated. The project has joined a new home and the resumption of activities is optimistic and proactive.

**The progress of the project in each region covered was discussed:** the PMU presented a satisfactory summary on the level of implementation of the action plan previously granted for each region and presented the projections of activities for the next periods. So far, the project is actively paying regular cash transfers to provinces in the North (Yatenga and Zondoma) and adaptive climate responsive transfers to a province in the Center-West (Boulkiemde). See Results Framework.

**Extension of the Project to new regions, including the Sahel region:** The mission held a session with the Project team and the coordination of PADEL, to discuss the terms and the preparation of the project restructuring document in order to formalize its extension in the Sahel region. Both organizations committed to using the shared example of an excel model to quickly develop concrete projections and intervention planning in the Sahel.

**The main difficulty is a recurring slowness in all procurement,** which leads to frequent postponements of planned activities. In general, and despite the various support sessions organized with the Bank team, Procurement remained moderately satisfactory: considerable delays persist in the execution of activities and concern both contracts under preparation and those already in execution. Given the recurrence of the delay caused by this situation in keeping with the planning for most activities, the Mission recommends that the client ensure (a) that contracting meets the needs of operational services related to the planning of operations and (b) better use of the STEP system by archiving all the documents related to each activity. It was agreed that the PIU is recruiting a performance coach to strengthen the position of the Procurement Specialist (SPM).

















## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	● Moderate	● Moderate
Macroeconomic	--	● Moderate	● Moderate
Sector Strategies and Policies	--	● Moderate	● Moderate
Technical Design of Project or Program	--	● Moderate	● Moderate
Institutional Capacity for Implementation and Sustainability	--	● Substantial	● Substantial
Fiduciary	--	● Substantial	● Substantial
Environment and Social	--	● Low	● Moderate
Stakeholders	--	● Moderate	● Moderate
Other	--	--	--
Overall	--	● Moderate	● Moderate

## Results

### Project Development Objective Indicators

► The share of households benefitting from the cash transfers who belong to the 2 poorest quintiles (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00



Date	01-Sep-2014	27-Apr-2017	29-Sep-2017	31-Aug-2020
Comments	This will be measured with the baseline survey currently in the field.			

► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	79,565.00	88,747.00	255,000.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

▲ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	52.86	52.86	50.00

► The definition and publication of a targeting mechanism, used by the CT program and adoptable for other programs (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020
Comments	PMT targeting methodology available, defined and used by the program in the North and currently in use in the East and Center East. A short methodology (self-targeting, community validation plus PMT on a reduced sample) used for the "food insecurity shock response" modality used in Central West.			



► The number of cash transfer beneficiary households with information stored in a registry with data sharing protocols available for other pr (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	8,680.00	8,671.00	51,000.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

#### Overall Comments

The total number of registered beneficiary sub-households (women receiving cash) is 15,003; but the number of registered beneficiary households is 8,671

#### Intermediate Results Indicators

► The per capita consumption level of the households benefitting from the cash transfers (% increase) (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

#### Comments

This will require a complete Impact Evaluation on the East and Center East regions.

► Timely transfer of cash benefits (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	96.07	98.00	80.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020



► Beneficiary households participating in accompanying measures (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	7,891.00	75.00
Date	01-Sep-2014	01-Dec-2016	30-Sep-2017	31-Aug-2020

Comments

That is 91% of all registered households.

► Payment system operational (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	Y	Y	Y
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

► Institutional coordinating mechanism functioning (Yes/No, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2019

► Frequency of publication of monitoring reports (Months, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	6.00	6.00	6.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020



► Cash transfer program management expenses as share of total cash transfer program expenses (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	34.56	47.88	35.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

► Government contribution to safety net programs (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	3.30	3.30	24.00
Date	01-Sep-2014	27-Apr-2017	30-Sep-2017	31-Aug-2020

► Direct project beneficiaries of the core cash transfer benefit (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	79,565.00	83,824.00	230,000.00
Date	01-Sep-2014	--	30-Sep-2017	31-Aug-2020

► Direct beneficiaries of the adaptive cash transfer benefit (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	4,923.00	25,000.00
Date	01-Sep-2014	31-May-2017	20-Nov-2017	31-Aug-2020



▶ Percentage of participating mothers whose children followed good nutritional age-appropriate practice (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	48.90	80.00
Date	01-Sep-2014	--	30-Sep-2017	31-Aug-2020

▶ Establishment of a temporary shock-response benefit, with well-defined operational parameters based on shock data (Yes/No, Custom)

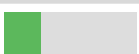
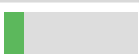
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	N	N	N	Y
Date	01-Sep-2014	31-May-2017	30-Sep-2017	31-Aug-2020

#### Overall Comments

The first payment in Boukhiemdé (ASP) concerned 4979 out of a programmed total of 5518. The amount transferred was 99,580,000 FCFA. The payment is electronic (mobile). Only 56 beneficiaries have not yet withdrawn their cash, a rate of 1.12%. The corresponding cash amount is 1,148,000 FCFA or 1.15%. In addition, another 548 beneficiaries whose data has just been updated are in the process of being paid. Beneficiaries targeting is ongoing in Lorum and Passore and accompanying measures will start when the base line survey is done.

## Data on Financial Performance

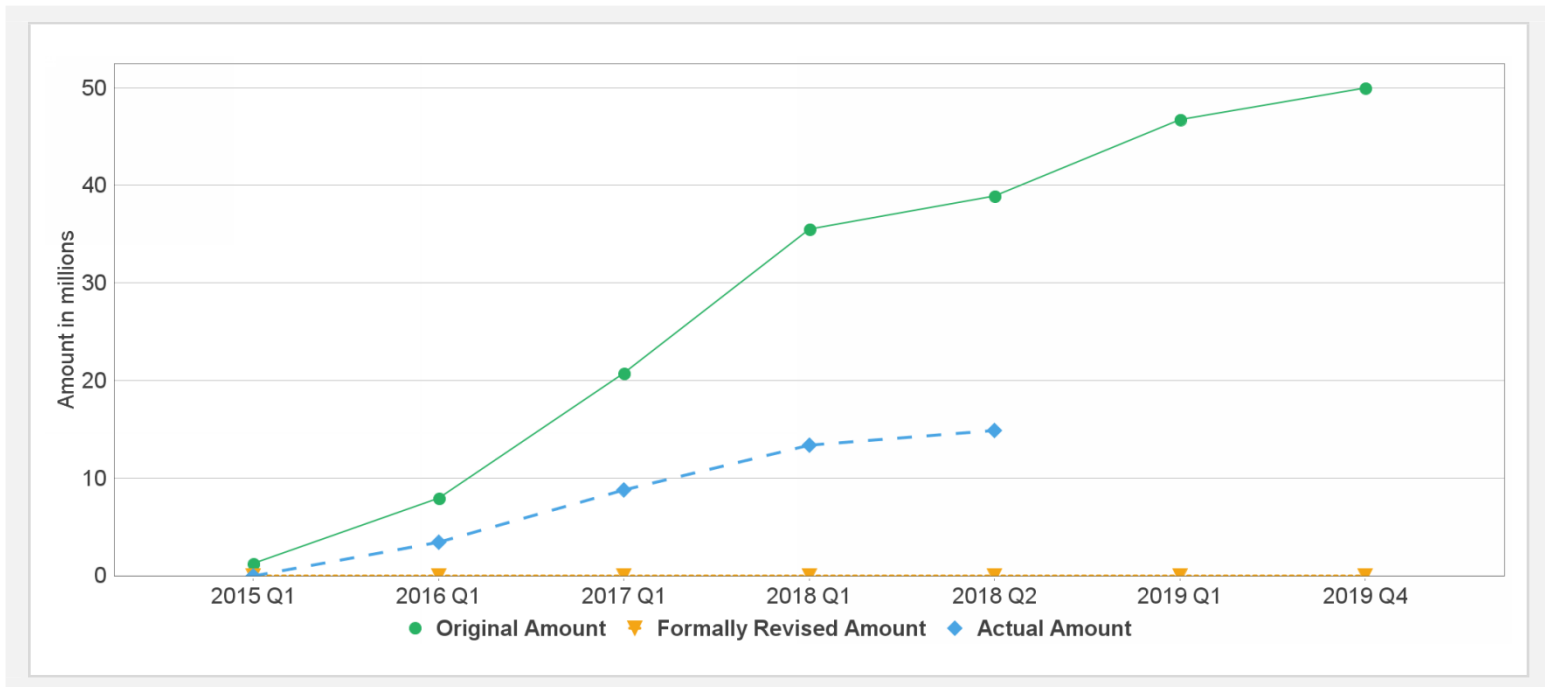
### Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	Disbursed
P124015	IDA-54290	Effective	USD	50.00	50.00	0.00	13.98	31.64	 28%
P124015	TF-A3975	Effective	USD	6.00	6.00	0.00	0.90	5.10	 15%

### Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P124015	IDA-54290	Effective	23-Apr-2014	17-Jun-2014	26-Sep-2014	31-Aug-2019	31-Aug-2020
P124015	TF-A3975	Effective	07-Dec-2016	27-Jan-2017	04-Apr-2017	30-Jun-2018	30-Jun-2018

## Cumulative Disbursements



## Restructuring History

There has been no restructuring to date.

## Related Project(s)

P160371-Additional Financing for Social Safety Net Project