PROCUREMENT PLAN (Textual Part)

Project information: Digital Acceleration Project (P173373)

Project Implementation agency: Rwanda Information Society Authority

Date of the Procurement Plan: August 24, 2022

Period covered by this Procurement Plan: For the first 18 month

Preamble

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" (July 2016) ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

The Bank's Standard Procurement Documents: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

National Procurement Arrangements: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country's own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in the Procurement Regulation for IPF Finance for Borrowers, November 2020, such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations.

When other national procurement arrangements other than national open competitive procurement arrangements are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

Leased Assets Not Applicable

Procurement of Second Hand Goods Not Applicable

Domestic preference as specified under paragraph 5.51 of the Procurement Regulations (Goods and Works).

Goods: is applicable for those contracts identified in the Procurement Plan tables.

Works: is applicable for those contracts identified in the Procurement Plan tables.

Other Relevant Procurement Information.

Not Applicable

PROCUREMENT Rwanda : Digital Acceleration Project General Information

Bank's Approval Date of the Original Procurement Plai 2022-08-24 Revised Plan Date(s): (comma delineated, leave blank 2023-01-18 GPN Date: 2022-06-02 Country:

Project ID: P173373 Rev
Project Name: Digital Acceleration Project
Loan / Credit No: COFN / C2100
Executing Agency(i-Rwanda Information Society Authority

WORKS																													4
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	High SEA/SH R isk	Procurement D ocument Type	Estimated Amount (U S\$)	Actual Am ount (US\$)	Process St atus	Draft Pre-q Docur	ualification nents	Prequalification I	Report	ent / jus	tilication		IIVILALIOII	5 155	ueu	Opening /	/ Millutes	for A	ward			Contract C
													Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned
RW-RISA-309743-CW-RFB-(3 .2) / Renovation and retrofitti ng works for Computer Labs, Classrooms and Offices	COFN / C2100	Digital Public Service Deliver y	Post	Request for Bids	Open - National	Single Stage - One E nvelope			Request for Bids - Small Works SPD (1 envelope proce ss)	150,000.00	0.00	Pending Imp lementation					2022-08-26		2022-08-31				2022-09-30		2022-10-14		2022-11-11		2022-11-2

GOODS																												
Activity Reference No. /	Loan / Credit N	C	Bardan Torra	Method	Market Approac	Procurement Pro	Prequalification	Estimated Am	Actual Amount	Process St	Draft Pre-q	ualification	Prequalifica	ation Evalu	Draft Biddi	ling Docum	Specific Pro	ocurement	Bidding Do	cuments a	Proposal Si	ubmission /	Bid Evaluat		Claused C		C	
Description	0.	Component	Review Type	Method	h	cess	(Y/N)	ount (US\$)	(US\$)	atus	Docur	ments	ation F	Report	ent / Just	tification	Notice / I	nvitation	s Iss	ued	Opening	/ Minutes	for Av		Signed C	ontract	Contract Co	mpletion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual		Actual	Planned	Actual	Planned	Actual
RW-RISA-309734-GO-RFB-(3. 2) / Procurement of Lab equi pment for various laboratorie s		Digital Public Service Deliver y	Post	Request for Bids	Open - National	Single Stage - One E nvelope		800,000.00	0.00	Pending Impl ementation					2022-08-22		2022-08-27				2022-09-26		2022-10-10	:	2022-11-14		2023-02-12	
RW-RISA-309746-GO-RFQ-(3 .2) / Supply of books (print b ooks for the library and eBoo ks)	COFN / C2100	Digital Public Service Deliver y	Post	Request for Quota tions	Limited	Single Stage - One E nvelope		100,000.00	0.00	Pending Impl ementation							2022-08-27								2022-10-22		2022-11-21	
RW-RISA-309748-GO-RFQ-(4) / Purchase of materials, tool s, office furniture and equip ment for the project team		Project Management	Post	Request for Quota tions	Limited	Single Stage - One E nvelope		20,000.00	0.00	Pending Impl ementation							2022-08-27							:	2022-10-01		2022-10-15	
RW-RISA-309640-GO-RFB-(1. 2) / Purchase of smartphones and internet connections for digital ambassadors	COFN / C2100	Digital Access and Inclusion	Post	Request for Bids	Limited	Single Stage - One E nvelope		430,000.00	0.00	Pending Impl ementation					2022-09-28		2022-10-03				2022-10-24		2022-11-23	:	2022-12-21		2023-02-19	
RW-RISA-317315-GO-RFB (2. 3) / Supply and installation of IT equipment & software for t he helpdesk	COFN / C2100	Digital Public Service Deliver y	Post	Request for Bids	Open - National	Single Stage - One E nvelope		176,400.00	0.00	Pending Impl ementation					2022-11-30		2022-12-05				2023-01-16		2023-02-15	:	2023-03-22	:	2024-03-21	
RW-RISA-309742-GO-RFB-(3. 2) / Procurement of IT Equip ment (Laptops, Projectors, Sc anners, Printers)	COFN / C2100	Digital Innovation and Entre preneurship	Post	Direct Selection	Direct - National			453,000.00	0.00	Pending Impl ementation					2022-10-31		2022-11-05								2022-12-17		2023-02-15	
RW-RISA-309523-GO-RFB-(1. 2) / Purchase of laptops for di gital ambassadors	i COFN / C2100	Digital Access and Inclusion	Post	Direct Selection	Direct - National			500,000.00	0.00	Pending Impl ementation					2022-10-21		2022-10-26							1	2022-12-05		2023-02-03	
RW-RISA-309750-GO-RFQ-(4) / Purchase of computers, so ftware for new project team		Project Management	Post	Direct Selection	Direct - National			10,000.00	0.00	Pending Impl ementation					2022-10-21		2022-10-26							:	2022-11-28		2022-12-28	
RW-RISA-320654-GO-RFB (4) / E-waste management: Insta llation of 30 new decentralize d e-waste collection facilities across the Country (one per district)	COFN / C2100	Project Management	Post	Request for Bids	Open - National	Single Stage - One E nvelope		260,000.00	0.00	Pending Impl ementation					2022-10-28		2022-11-02				2022-12-14		2023-01-13	:	2023-02-17		2023-08-16	
RW-RISA-317367-GO-RFB (2. 4) / Procurement of basic ICT systems for the Data Protecti on Office	COFN / C2100	Digital Public Service Deliver y	Post	Request for Bids	Open - National	Single Stage - One E nvelope		250,000.00	0.00	Pending Impl ementation					2022-10-31		2022-11-05				2022-12-17		2023-01-16	:	2023-02-20		2023-04-21	
RW-RISA-327405-GO-RFB / S upply and Installation of CSIR T'S ICT Equipment & Softwar e	COFN / C2100	Digital Innovation and Entre preneurship	Post	Request for Bids	Open - Internationa	Single Stage - One E nvelope		2,500,000.00	0.00	Pending Impl ementation					2023-01-14		2023-01-19				2023-02-18		2023-03-20	:	2023-04-24		2023-06-23	
RW-RISA-333544-GO-DIR (2. 3) / Supply of health center a nd referral hospital's ICT equi pment including desktops, se rvers, laptops, routers, switc h and heavy duty printer lea sing service	COFN / C2100	Digital Public Service Deliver y	Post	Direct Selection	Direct - National			1,065,000.00	0.00	Pending Impl ementation					2023-01-13		2023-01-18							2	2023-02-22		2023-05-23	
RW-RISA-33355-GO-RFB (2. 3) / Supply of health Center a nd referral hospital ICT equip ment including installation of LAN, UPS, radiology workstati on and smart screen	COFN / C2100	Digital Public Service Deliver y	Post	Request for Bids	Open - Internationa I	Single Stage - One E nvelope		2,080,000.00	0.00	Pending Impl ementation					2023-01-06		2023-01-11				2023-02-22		2023-03-24		2023-04-28		2023-10-25	
RW-RISA-329747-GO-RFB(2. 3) / Supply, Installation and configuration of the infrastruct ure to host the Government I ow-code platform.		Digital Public Service Deliver y	Prior	Request for Bids	Open - Internationa I	Single Stage - One E nvelope		4,500,000.00	0.00	Canceled					2023-10-31		2023-11-05				2023-12-17		2024-01-16		2024-02-20		2024-11-16	

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Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	Estimated Am ount (US\$)	Actual Amount (US\$)	Process St atus	Docu	ments	ation	Report	ent / Just	tification	Notice / I	Invitation	s Issu	ued	Opening /	/ Minutes	for A	nmendation ward	Signed C		Contract Co	
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
RW-RISA-309732-NC-RFB- (2 .1) / Upgrade the National PK I to comply with global trust standard		Digital Innovation and Entre preneurship	Post	Request for Bids	Open - Internationa I	Single Stage - One E nvelope		970,940.00	0.00	Pending Impl ementation					2022-09-15		2022-09-20				2022-11-04		2022-12-04		2023-01-08		2023-07-07	
RW-RISA-309643-GO-RFB-(1. 3) / Pilot phase of Smart clas sroom internet connectivity	COFN / C2100	Digital Access and Inclusion	Post	Request for Bids	Open - National	Single Stage - One E nvelope		500,000.00	0.00	Pending Impl ementation					2022-10-18		2022-10-23				2022-11-22		2022-12-22		2023-01-26		2023-07-25	

RW-RISA-328525-NC-RFQ (3. 2) / Internet Connectivity for RCA	Digital Innovation and Enti- preneurship	e Post	Request for Quota tions	Limited	Single Stage - One E nvelope	90,000.00	0.00	Pending Impl ementation				2022-12-11				2023-02-05	2023-03-07	
RW-RISA-329761-CS-QCBS(2 .1) / Tender for Call Centre as a Service	Digital Public Service Delivy	er Post	Request for Bids	Open - National	Single Stage - One E nvelope	150,000.00	0.00	Pending Impl ementation			2022-12-30	2023-01-04		2023-02-15	2023-03-17	2023-04-21	2024-04-20	
RW-RISA-329771-CS-QCBS(2 .1) / Tender for Civil Registrat ion Archives Digitization	Digital Public Service Deliv	er Prior	Request for Bids	Open - Internationa I	Single Stage - One E nvelope	4,429,650.00	0.00	Pending Impl ementation			2023-02-02	2023-02-07		2023-03-21	2023-04-20	2023-05-25	2024-05-24	
RW-RISA-329775-CS-QCBS(2 .1) / Request for Bids Pre-enr olment Database Information System Design, Supply and I installation	Digital Public Service Delivy	er Post	Request for Bids	Open - Internationa	Single Stage - One E nvelope	1,300,000.00	0.00	Pending Impl ementation			2023-01-16	2023-01-21		2023-03-04	2023-04-03	2023-05-08	2023-11-04	

CONSULTING FIRMS	•																										
Activity Reference No. /	Loan / Credit N				Market Approac	Contract Type	Estimated Amo	Actual Amount				Expression	of Interest	Short List a	and Draft R	Request fo	r Proposals	Opening of 1	Technical	Evaluation	of Technic	Combined					
Description	0.	Component	Review Type	Method	h	Contract Type	unt (US\$)	(US\$)	Process Status	Terms of F	Reference	No		equest for		as Is		Proposals /		al Pro		Report and otiated (Signed C	Contract	Contract Con	npletion
RW-RISA-309792-CS-QCBS-(1.2) / Design, Development a nd Operationalization of a Sh ared Digital Skills Training Pl atform and Digital Ambassad ors Program Management Sy stem with a mobile App (incl uding M&E Platform)	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa		400,000.00	0.00	Pending Impleme ntation	Planned 2022-08-26	Actual	Planned 2022-09-16		Planned 2022-10-05	Actual	Planned	Actual	Planned 2022-11-04	Actual	Planned 2022-11-18	Actual	Planned 2022-12-09	Actual	Planned 2023-01-06	Actual	Planned 2023-07-05	Actual
RW-RISA-309816-CS-QCBS-(1.4) / Technical assistance to assess social impact of the te lecommunications services m arket	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa		100,000.00	0.00	Under Implement ation	2022-09-16	2022-10-12	2022-10-07		2022-11-04				2022-12-04		2022-12-18		2023-01-15		2023-02-12		2023-08-11	
RW-RISA-309818-CS-QCBS-(1.4) / Technical Assistance in the development of 5G road map technology	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I		80,000.00	0.00	Pending Impleme ntation	2022-10-05		2022-10-26		2022-11-23				2022-12-23		2023-01-06		2023-01-27		2023-03-03		2023-03-21	
RW-RISA-309833-CS-QCBS-(2.2) / Consulting firm for pre paration of National Geospati al Data Strategy, Policy and I mplementation Plan	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I		200,000.00	0.00	Canceled	2022-12-02	2022-11-21	2022-12-23		2023-01-20				2023-02-19		2023-03-05		2023-04-02		2023-05-07		2023-11-03	
RW-RISA-309850-CS-QCBS-(2.4) / Development of Data P rotection office 5-year strate gic plan	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I		300,000.00	0.00	Under Implement ation	2022-09-02	2022-10-16	2022-09-23		2022-10-21				2022-11-20		2022-12-04		2023-01-08		2023-02-12		2023-08-11	
RW-RISA-309917-CS-QCBS-(3.1) / Technical Assistance to develop the strategy for the I nnovation Agency	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		200,000.00	0.00	Pending Impleme ntation	2022-08-26		2022-09-16		2022-10-14				2022-11-13		2022-11-27		2022-12-25		2023-01-29		2023-07-28	
RW-RISA-309963-CS-QCBS-(3.1) / TA for administering an International accelerator pro gram	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		1,000,000.00	0.00	Pending Impleme ntation	2022-12-16		2023-01-06		2023-02-03				2023-03-05		2023-03-19		2023-04-09		2023-05-14		2024-05-13	
RW-RISA-309965-CS-QCBS-(3.1) / Selection of consultanc y firm for Training and capaci ty building for angel investor s and / staff of fund manager s	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		150,000.00	0.00	Under Implement ation	2022-11-18	2022-09-30	2022-12-09		2023-01-06				2023-02-05		2023-02-19		2023-03-26		2023-04-30		2023-10-27	
RW-RISA-309960-CS-QCBS-(3.1) / TA for entrepreneurial ecosystem market assessme nt, ecosystem mapping and development of tender docu ments for ESO support and t he international acceleration program	COFN / C2100	Project Management	Post	Consultant Qualification Selection	Open - Internationa		90,000.00	0.00	Under Implement ation	2021-09-04	2022-10-16	2021-09-25		2022-07-27								2022-09-25		2022-10-23		2023-04-21	
RW-RISA-309810-CS-QCBS-(1.3) / Technical assistance to prepare a strategic and oper ational plan for the developm ent of school digital infrastru cture and the national resear ch and education network	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I		200,000.00	0.00	Under Implement ation	2021-10-06	2022-10-16	2021-10-16		2022-02-01				2022-03-03		2022-08-05		2022-08-30		2022-10-04		2023-04-02	
RW-RISA-309842-CS-QCBS (2.4) / Hiring a consulting firm for conducting a baseline nat ional cyber security assessm ent and developing a strategi c action plan	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		200,000.00	0.00	Under Implement ation	2022-05-13	2022-10-16	2022-05-23		2022-10-09				2022-11-06		2022-12-06		2023-01-10		2023-02-14		2023-08-13	
RW-RISA-309910-CS-QCBS-(3.1) / Technical Assistance to develop National Innovation Policy and Smart Rwanda Ma sterplan	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa		300,000.00	0.00	Under Implement ation	2021-09-20	2022-12-20	2021-11-17		2022-04-12				2022-05-31		2022-07-30		2022-09-10		2022-10-01		2023-10-01	
RW-RISA-309820-CS-QCBS-(2.1) / Technical assistance to carry out a feasibility study t inform the GoR on best app loach to digitalize civil registr y archives across all sectors and cells	COFN / C2100	Digital Public Service Deliver	Post	Quality And Cost- Based Selection	Open - Internationa		280,000.00	0.00	Under Implement ation	2021-02-02	2022-10-16	2021-12-01		2022-03-02				2022-04-11		2022-05-11		2022-06-13		2022-08-16		2023-02-12	
RW-RISA-309787-CS-QCBS-(1.1) / Technical assistance for designing the affordable de vice scheme	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I		300,000.00	0.00	Under Implement ation	2021-10-06	2022-10-16	2021-10-16		2022-06-22				2022-07-20		2022-08-19		2022-09-02		2022-10-07		2022-10-08	
RW-RISA-313264-CS-QCBS-(1.2) / Technical assistance fo r evaluating digital skills prog rams, and developing requisi te digital skills framework an d interventions	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - National		350,000.00	0.00	Under Implement ation	2021-08-15	2022-10-16	2021-08-25		2022-01-06				2022-03-08		2022-04-07		2022-05-09		2022-08-16		2023-02-12	

RW-RISA-309794-CS-QCBS-(1.3) / Feasibility study to sup port the preparation of an op erational plan for the enhanc ement of government networ k planning and management, and roll-out of public access points within the context of e xpanding last mile connectivi	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I	400,000.	0.00	Under Implement ation	2021-08-20 2022-10-	.6 2021-09-21	2022-0	02-18	2022-04-04	2022-06-03	202	2-07-12	2022-08-1	6	2023-02-12
RW-RISA-312910-CS-QCBS-(2.3) / Hiring a firm for data c ollection, data cleaning, data immigration and training in D igital literacy	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	1,350,000	0.00	Pending Impleme ntation	2022-10-10	2022-10-31	2022-1	12-14	2023-01-11	2023-02-10	202	3-03-17	2023-04-2	1	2023-10-18
RW-RISA-312908-CS-QCBS-(2.3) / Quality Assurance for U -SACCO Automation: Banking Business, Software and Infras tructure	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	300,000.	0.00	Under Implement ation	2022-10-10 2022-10-	0 2022-10-31	2022-1	12-14	2023-01-11	2023-02-10	202	3-03-17	2023-04-2	1	2024-04-20
RW-RISA-317376-CS-QCBS (2.4) / Conduct training needs assessment and delivery in p hases for data protection key groups, including DPO staff, prosecutors and judicial offic ers, data protection officers i n the public and private sect	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	300,000.	0.00	Pending Impleme ntation	2022-09-30	2022-10-21	2022-1	12-04	2023-01-01	2023-01-31	202	3-03-07	2023-04-1	1	2023-04-29
RW-RISA-317474-CS-QCBS (2.4) / Hiring a Cybersecurity Consultant Firm responsible for developing cybersecurity of ompliance and audit framew	f COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	300,000	0.00	Pending Impleme ntation	2022-10-30	2022-11-20	2023-0	01-03	2023-01-31	2023-03-02	202	3-04-06	2023-05-1	1	2023-11-07
RW-RISA-317314-CS-QCBS (3.1) / TA to administer a perf ormance-based grants for th e Entrepreneurial Support Or ganizations (ESOs)	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I	200,000	0.00	Pending Impleme ntation	2022-09-30	2022-10-21	2022-1	12-04	2023-01-01	2023-01-31	202	3-03-07	2023-04-1	1	2023-10-08
RW-RISA-317486-CS-QCBS (1.4) / Preparatory support an d technical assistance to eval uate impact of number porta bility	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I	80,000	0.00	Pending Impleme ntation	2022-11-30	2022-12-21	2023-0	02-03	2023-03-03	2023-04-02	202	3-05-07	2023-06-1	1	2023-09-09
RW-RISA-317480-CS-QCBS (2.3) / Recruitment of the con sulting firm for development of e-parliament system	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	600,000.	0.00	Pending Impleme ntation	2022-12-15	2023-01-05	2023-0	02-18	2023-03-18	2023-04-17	202	3-05-22	2023-06-2	6	2023-12-23
RW-RISA-317483-CS-QCBS / Recruitment of the consultin g firm for development of bui Iding permit management inf ormation system	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	400,000.	0.00	Pending Impleme ntation	2022-12-15	2023-01-05	2023-0	02-18	2023-03-18	2023-04-17	202	3-05-22	2023-06-2	6	2024-06-25
RW-RISA-317485-CS-QCBS (2.3) / Recruitment of the con sulting firm for development of the unified business regist ry system	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	400,000.	0.00	Pending Impleme ntation	2022-12-15	2023-01-05	2023-0	02-18	2023-03-18	2023-04-17	202	3-05-22	2023-06-2	6	2024-06-25
RW-RISA-317489-CS-QCBS (2.1) / consultancy services in support of upgrading the nati onal public key infrastructure (NPKI)	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	250,000.	0.00	Under Implement ation	2022-10-20 2022-10-3	3 2022-11-10	2022-1	12-24	2023-01-21	2023-02-20	202	3-03-27	2023-05-0	1	2023-10-28
RW-RISA-309972-CS-QCBS-(3.2) / Technical assistance to develop a sustainable operati ng model for RCA and develo pment of bidding documents for RCA scale up intervention s and performance based ad vanced digital skills bootcam	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I	200,000	0.00	Under Implement ation	2022-03-17 2022-12-:	20 2022-04-07	2022-0	06-22	2022-07-20	2022-08-19	202	2-09-23	2022-10-2	8	2023-04-26
RW-RISA-321141-CS-CQS (3. 1) / Technical assistance to d evelop early-stage financing mechanisms for innovative t echnology startups	COFN / C2100	Digital Innovation and Entre preneurship	Post	Consultant Qualifi cation Selection	Open - Internationa I	250,000.	0.00	Under Implement ation	2021-08-21 2022-12-	2021-11-09	2022-0	04-09			202	2-05-09	2022-06-1	6	2022-09-09
RW-RISA-317391-CS-QCBS (4) / Project management sup port for the implementation of f the Digital Acceleration Proj ect (4)	COFN / C2100	Project Management	Post	Quality And Cost- Based Selection	Open - Internationa I	250,000.	0.00	Pending Impleme ntation	2022-10-30	2022-11-20	2023-0	01-03	2023-01-31	2023-03-02	202	3-04-06	2023-05-1	1	2024-05-10
RW-RISA-317389-CS-QCBS (2.4) / Consultancy services to develop and deliver training programs in cybersecurity for the investigators, prosecutor s, and judges	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	200,000.	0.00	Pending Impleme ntation	2022-10-30	2022-11-20	2023-0	01-03	2023-01-31	2023-03-02	202	3-04-06	2023-05-1	1	2023-11-07
RW-RISA-320655-CS-QCBS (2.4) / Consultancy services to develop and deliver training programs in cybersecurity for key stakeholders and decisio n-makers in the public sector	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	300,000.	0.00	Pending Impleme ntation	2022-11-25	2022-12-16	2023-0	01-29	2023-02-26	2023-03-28	202	3-05-02	2023-06-0	6	2023-12-03
RW-RISA-325175-CS-QCBS(2 .4) / Technical assistance to s upport cybersecurity awaren ess & communication service s	2 S COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I	250,000.	0.00	Pending Impleme ntation	2023-01-06	2023-01-27	2023-0	03-12	2023-04-09	2023-05-09	202	3-06-13	2023-07-1	8	2024-08-16
RW-RISA-325289-CS-QCBS(2 .2) / Consultancy services to support the detailed Technic al and Organizational Design for the Establishment of a Ce ntralized and Collaborative G overnment Data Hub	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa	400,000.	0.00	Under Implement ation	2023-01-16 2022-11-	3 2023-02-06	2023-0	03-13	2023-04-10	2023-05-10	202	3-06-14	2023-07-1	9	2023-11-16
RW-RISA-325290-CS-QCBS(2 .2) / Consulting firm for Devel opment of a Centralized elect ronic archiving system	COLM (COLOR	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I	1,500,000.	0.00	Pending Impleme ntation	2023-01-16	2023-02-06	2023-0	03-13	2023-04-10	2023-05-10	202	3-06-14	2023-07-1	9	2023-11-16

RW-RISA-309837-CS-QCBS-(2.2) / Consulting firm for Dev elopment of an interoperabili ty framework for the govern ment data hub, data governa nce and work processes for t he data hub	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I		100,000.00	0.00	Canceled	2022-08-15	2022-09-05	2022-10	-12	2022-11-11	2	022-11-25	202	2-12-23	2023-01-27	,	2023-01-28
RW-RISA-309827-CS-QCBS-(2.2) / Consulting firm for con ducting Feasibility Study for t he Establishment of the Rwa nda Government Data Hub	COFN / C2100	Digital Innovation and Entre preneurship	Post	Quality And Cost- Based Selection	Open - Internationa I	:	350,000.00	0.00	Canceled	2022-12-02	2022-12-23	2023-01	-13	2023-02-12	2	023-02-26	202	3-03-19	2023-04-23	3	2023-04-24
RW-RISA-325654-CS-QCBS (2.4) / Consultancy services to develop and deliver training program on conducting cyber risk assessment	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	:	250,000.00	0.00	Pending Impleme ntation	2022-11-18	2022-12-09	2023-01	-22	2023-02-19	2	023-03-21	202	3-04-25	2023-05-30		2023-06-17
RW-RISA-325657-CS-QCBS (2.4) / Consultancy services to develop cybersecurity trainin g programs for red & blue te ams		Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		250,000.00	0.00	Pending Impleme ntation	2022-11-18	2022-12-09	2023-01	-22	2023-02-19	ž	023-03-21	202	3-04-25	2023-05-30		2023-11-26
RW-RISA-328515-CS-QCBS (2.2) / consultancy services to develop a national geospatial policy and strategy, and deta iled technical design and imp lementation plan for the geos patial data hub	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		250,000.00	0.00	Under Implement ation	2022-12-05 2022-11-29	2022-12-26	2023-02	-08	2023-03-10	2	023-03-31	202	3-05-05	2023-06-09		2023-12-06
RW-RISA-317394-CS-QCBS (1.4) / Develop cost-sharing m odels for passive telecommu nication base station infrastr ucture, and fibre optic infrast ructure and develop their rel ated regulatory instruments	COFN / C2100	Digital Access and Inclusion	Post	Quality And Cost- Based Selection	Open - Internationa I		250,000.00	0.00	Under Implement ation	2022-12-05 2022-11-29	2022-12-26	2023-02	-08	2023-03-08	2	023-04-07	202	3-05-12	2023-06-16	5	2023-12-13
RW-RISA-329699-CS-QCBS(2 .3) / Consulting project and p roduct management firm to c oordinate and manage the i mplementation of Governme nt e-Services platform		Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I		864,000.00	0.00	Pending Impleme ntation	2023-02-28	2023-03-21	2023-04	-25	2023-05-23	2	023-06-13	202	3-07-18	2023-08-22	:	2024-08-21
RW-RISA-329703-CS-QCBS(2 .3) / Consulting firm to devel op the Government e-Service s low-code platform and desi gn the infrastructure architec ture	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	1,	750,000.00	0.00	Pending Impleme ntation	2023-02-28	2023-03-21	2023-04	-25	2023-05-23	2	023-06-13	202	3-07-18	2023-08-22	2	2024-08-21
RW-RISA-329710-CS-QCBS(2 .3) / Consulting firm to desig n and support the security op timization of the Government e-Services low-code platform		Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	:	860,000.00	0.00	Pending Impleme ntation	2023-02-28	2023-03-21	2023-04	-25	2023-05-23	2	023-06-13	202	3-07-18	2023-08-22		2024-02-18
RW-RISA-329757-CS-QCBS(2 .1) / Tender to hire of a cons ulting firm to serve as Syste ms Architect and Technical a dvisers to help the Governm ent of Rwanda ensure a succ essful implementation of the envisioned Single Digital Iden		Digital Public Service Deliver y	Prior	Quality And Cost- Based Selection	Open - Internationa I	2,	500,000.00	0.00	Under Review	2022-12-30	2023-01-20	2023-02	-24	2023-03-24	2	023-04-14	202	3-05-19	2023-06-23	3	2024-06-22
RW-RISA-329715-CS-QCBS(2 .3) / Hiring a consulting firm t o onboard 800 new services on the Government - Service s low-code platform and prov ide training to 10,000 users.	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	1,	100,000.00	0.00	Pending Impleme ntation	2023-04-30	2023-05-21	2023-06	-25	2023-07-23	2	023-08-13	202	3-09-17	2023-10-22	2	2024-04-19
RW-RISA-329691-CS-QCBS(2 .3) / Hiring a consulting firm t o develop governance frame work, privacy, and security m anagement for health data s haring.	COFN / C2100	Digital Public Service Deliver y	Post	Quality And Cost- Based Selection	Open - Internationa I	:	800,000.00	0.00	Canceled	2023-01-31	2023-02-21	2023-03	-28	2023-04-25	2	023-05-16	202	3-06-20	2023-07-25	i	2023-12-22

INDIVIDUAL CONSU	ILTANTS																		
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Contract Type	Estimated Amo unt (US\$)	Actual Amount (US\$)	Process Status	Terms of F	Reference	Invitation t d/Selected		Draft Negor		Signed (Contract	Contract C	ompletion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
RW-RISA-309912-CS-INDV (3 .1) / Recruitment of technical advisors / experts to provide dedicated internal support to implement the innovation pol icy and strategy	COFN / C2100	Digital Public Service Deliver y	Post	Individual Consult ant Selection	Open - Internationa I		150,000.00	0.00	Pending Impleme ntation	2022-08-26		2022-09-28		2022-10-19		2022-11-23		2023-05-22	
RW-RISA-309975-CS-INDV-(4) / Legal Expert - RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National		60,000.00	0.00	Under Implement ation	2022-09-13	2022-10-12	2022-10-16		2022-11-06		2022-12-11		2023-12-11	
RW-RISA-309840-CS-INDV-(2 .4) / Hiring a Data Protection & Privacy Expert	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - Internationa I		120,000.00	0.00	Under Implement ation	2022-04-10	2022-10-12	2022-10-04		2022-10-18		2022-11-15		2023-11-15	
RW-RISA-310013-CS-INDV-(4) / Monitoring and Evaluation Expert - RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National		30,000.00	0.00	Under Implement ation	2021-08-20	2022-10-16	2022-07-05		2022-07-26		2022-08-29		2023-08-29	
RW-RISA-310205-CS-INDV-(4) / Project accountant - RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Limited		22,920.00	0.00	Under Implement ation	2022-09-29	2022-10-12	2022-10-04		2022-10-18		2022-11-08		2023-11-08	
RW-RISA-313309-CS-INDV-(4) / Tender to hire an Environ mental and Social Safeguard s Framework Expert	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National		21,157.00	0.00	Pending Impleme ntation	2021-04-02		2021-04-11		2021-04-12		2021-05-04		2022-08-02	
RW-RISA-310206-CS-INDV-(4) / Coordinator-SPIU-RISA	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National		98,824.00	0.00	Under Implement ation	2021-07-20	2022-10-16	2021-07-29		2021-07-30		2021-08-01		2024-07-31	
RW-RISA-309980-CS-INDV-(4) / Procurement Officer - RIS A SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National		53,648.00	0.00	Under Implement ation	2021-10-11	2022-10-16	2022-07-29		2022-08-19		2022-09-14		2023-09-16	

RW-RISA-310215-CS-INDV-(4) / Financial Management Sp ecialist	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	60,000.00	0.00	Under Implement ation	2021-08-20	2022-10-16	2022-02-11	2022-02-18	2022-03-18	2023-03-18	
RW-RISA-317853-CS-INDV (4) / Hiring of an ESF expert to draft a project-related Resett lement Policy Framework and Environment Social and Com mitment Plan	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	40,000.00	0.00	Pending Impleme ntation	2021-04-20		2021-05-08	2021-05-10	2021-05-20	2021-07-19	
RW-RISA-309976-CS-INDV-(4) / Technical Advisor - RISA S PIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	90,000.00	0.00	Under Implement ation	2022-04-13	2022-10-12	2022-10-04	2022-10-25	2022-11-29	2023-11-29	
RW-RISA-310014-CS-INDV-(4) / Digital Innovation Eco-Syst em Expert – RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	79,059.00	0.00	Under Implement ation	2022-01-04	2022-10-16	2022-10-01	2022-10-22	2022-11-26	2023-11-26	
RW-RISA-310212-CS-INDV-(4) / Digital Platforms and Inter operability Expert	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	80,000.00	0.00	Under Implement ation	2021-08-20	2022-10-16	2022-04-21	2022-05-05	2022-06-09	2023-06-09	
RW-RISA-310211-CS-INDV (4) / Digital ID and Trust Servic es Expert	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	75,475.00	0.00	Under Implement ation	2021-07-01	2022-10-16	2021-07-20	2021-07-21	2021-08-01	2024-07-31	
RW-RISA-310214-CS-INDV-(4) / Procurement Specialist RIS A SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	60,000.00	0.00	Under Implement ation	2022-01-16	2022-10-16	2022-03-03	2022-03-10	2022-03-18	2023-03-18	
RW-RISA-310296-CS-INDV-(4) / Hire of an ESF expert to dr aft a project-related Environ mental and Social Manageme nt Framework, Stakeholder E ngagement Plan and Labor M anagement Procedure	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	33,000.00	0.00	Pending Impleme ntation	2021-04-20		2021-05-09	2021-05-10	2021-05-20	2021-07-19	
RW-RISA-309983-CS-INDV-(4) / Cyber Security Expert - RI SA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	80,000.00	0.00	Under Implement ation	2021-08-01	2022-10-16	2022-09-10	2022-10-01	2022-10-15	2023-10-29	
RW-RISA-310210-CS-INDV-(4) / Digital Skills Expert	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	53,648.00	0.00	Under Implement ation	2021-06-10	2022-10-16	2021-06-26	2021-06-27	2021-07-11	2024-07-10	
RW-RISA-310015-CS-INDV-(4) / Digital Infrastructure and Broadband Access Expert - R ISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	80,000.00	0.00	Under Implement ation	2022-01-04	2022-10-16	2022-07-06	2022-07-27	2022-08-29	2023-08-29	
RW-RISA-310017-CS-INDV-(4) / Social Safeguards Speciali st - RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Open - National	30,000.00	0.00	Under Implement ation	2022-10-28	2022-10-12	2022-12-16	2023-01-06	2023-02-10	2024-01-31	
RW-RISA-310016-CS-INDV-(4) / Environmental Safeguards Specialist- RISA SPIU	COFN / C2100	Project Management	Post	Individual Consult ant Selection	Limited	53,648.00	0.00	Under Implement ation	2022-09-29	2022-10-16	2022-10-04	2022-10-14	2022-10-28	2023-10-28	
RW-RISA-317478-CS-INDV (1 .4) / Hiring 3 Mobile and Fixe d QoS Engineers for Quality o f service monitoring systems and tools for fixed and mobil e networks	COFN / C2100	Digital Access and Inclusion	Post	Individual Consult ant Selection	Limited	52,800.00	0.00	Pending Impleme ntation	2022-10-30		2022-11-04	2022-11-25	2022-12-30	2023-12-30	
RW-RISA-317493-CS-INDV (1 .4) / Hiring 1 individual consu Itant for IT software support f or Quality of service monitori ng systems and tools for fixe d and mobile networks	COFN / C2100	Digital Access and Inclusion	Post	Individual Consult ant Selection	Open - National	26,400.00	0.00	Pending Impleme ntation	2022-10-30		2022-12-18	2023-01-08	2023-02-12	2024-02-12	
RW-RISA-317488-CS-INDV (1 .4) / Hiring 1 Project support manager for Quality of servic e monitoring systems and to ols for fixed and mobile netw orks	COFN / C2100	Digital Access and Inclusion	Post	Individual Consult ant Selection	Open - Internationa I	56,400.00	0.00	Pending Impleme ntation	2022-10-30		2022-12-18	2023-01-08	2023-02-12	2024-02-12	