

Procurement Plan Project ID Number: P127734**Tax Administration Modernization Project (TAMP)****I. General****Agreed date of Procurement Plan**Origin
al:January 26
2017**Date of General Procurement Notice:****Applicable Guidelines:****Prior Review Thresholds:**

| | <i>Procurement Type</i> | <i>Prior Review Threshold (USD Million)</i> |
|---|---|--|
| 1 | Works, Turnkey and S&I of Plant & Equipment | ≥10.0 |
| 2 | Goods | ≥2.0 |
| 3 | IT Systems and Non-Consulting Services | ≥2.0 |
| 4 | Consultant (Firms) | ≥1.0 |
| 5 | Consultant (Individuals) | ≥0.3 |

Procurement/Selection Method Thresholds:

| | <i>Procurement /Selection Method</i> | <i>Prior Review Threshold</i> |
|---|---|---|
| 1 | Selection of Individual Consultants | Only key positions, long term consultants (irrespective of the cost estimate) |
| 2 | Negotiations with lowest bidder, cancellation of procurement/selection process and/or rebidding | All |

| | | |
|---|---------------------|---|
| 3 | Terms of References | All (irrespective of the threshold and review status) |
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Procurement Method
Thresholds

| ICB | | NCB | | Shopping | | National Consultant Ceiling |
|-------|-------|-------|-------|----------|--------|-----------------------------|
| Goods | Works | Goods | Works | Goods | Works | |
| ≥1 | ≥5 | <1 | <5 | ≤\$0.1 | ≤\$0.2 | ≤0.3 |

PROCUREMENT PLAN Moldova : Tax Administration Modernization Project

General Information
 Country: Moldova Bank's Approval Date of the Original Procurement Plan: 2018-05-28
 Project ID: P127734 Revised Plan Date(s): (comma delineated, leave blank if non 2022-01-31
 Project Name: Tax Administration Modernization Project GPN Date:
 Loan / Credit No: IDA / 58290, IBRD / 86250
 Executing Agency(ies) State Tax Service

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | High SEA/SH Risk | Procurement Document Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents as Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion |
|--------------------------------------|-------------------|-----------|-------------|--------|-----------------|---------------------|------------------------|------------------|---------------------------|-------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|-----------------------------|--------|---|--------|--|--------|-----------------|--------|---------------------|
| | | | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | |

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents as Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion | |
|--|-------------------|--|-------------|------------------------|----------------------|-----------------------------|------------------------|-------------------------|----------------------|----------------------|-----------------------------------|--------|------------------------------------|--------|--|------------|--|------------|-----------------------------|--------|---|------------|--|------------|-----------------|------------|---------------------|--------|
| | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |
| MD-STS-64577-CO-RFB / Procurement for a lot (400 units) of computer equipment and system operating equipment for State Tax Service | IBRD / 86250 | IT Infrastructure and system modernization | Prior | Request for Bids | Open - National | Single Stage - One Envelope | | 450,000.00 | 548,343.79 | Signed | | | | | 2018-05-30 | 2018-06-21 | 2018-05-30 | 2018-06-22 | | | 2018-05-30 | 2018-05-21 | 2018-06-08 | 2018-07-06 | 2018-06-29 | 2018-07-24 | 2018-08-13 | |
| TAMP/2/SH-2 / Communication equipment | IBRD / 86250 | Institutional development | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 100,000.00 | 138,591.16 | Signed | | | | | 2017-10-01 | 2017-08-15 | 2017-11-15 | 2017-11-15 | | | | | | | 2017-04-03 | 2017-03-31 | 2017-07-01 | |
| TAMP/2/DC-1 / Additional communication equipment | IBRD / 86250 | Institutional development | Post | Direct Selection | Direct | | | 10,500.00 | 0.00 | Under implementation | | | | | 2017-10-01 | 2017-08-15 | 2017-11-15 | 2017-11-15 | | | | | | | 2017-12-05 | | 2018-06-15 | |
| TAMP/4/SH-1 / Antivirus Licenses for State Tax Service informational system | IDA / 58290 | IT Infrastructure and system modernization | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 70,000.00 | 69,656.23 | Signed | | | | | | | 2019-06-05 | | | | | | | | 2019-08-13 | 2019-05-31 | 2022-01-14 | |
| TAMP/2/-4 / Licenses for internal communication systems, perpetual | IDA / 58290 | Institutional development | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 140,000.00 | 0.00 | Canceled | | | | | | | 2020-02-24 | | | | | | | | 2020-03-31 | | 2020-06-30 | |
| TAMP/2/DC-4 / Perpetual Licenses for internal communication systems | IDA / 58290 | Institutional development | Post | Direct Selection | Direct | | | 137,000.00 | 136,563.35 | Signed | | | | | 2020-02-27 | 2020-02-26 | 2020-03-03 | 2020-02-26 | | | | | | | 2020-04-07 | 2020-02-27 | 2020-10-04 | |
| TAMP/5/SH-7 / Equipment for Project Management Unit | IDA / 58290 | Project management and change management | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 100,000.00 | 0.00 | Canceled | | | | | | | 2019-09-22 | | | | | | | | 2019-12-01 | | 2020-05-29 | |
| TAMP/4/ICB-1 / Implementation of an Integrated Tax Management Solution | IBRD / 86250 | IT Infrastructure and system modernization | Prior | Request for Bids | Open - International | Single Stage - One Envelope | | 14,250,000.00 | 0.00 | Canceled | | | | | 2018-11-01 | | 2018-11-05 | | | | | | | 2018-11-30 | 2019-01-15 | 2019-03-17 | 2019-04-15 | |
| TAMP/3/SH-1 / Data Loss Prevention solution | IBRD / 86250 | IT Infrastructure and system modernization | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 100,000.00 | 0.00 | Canceled | | | | | | | 2021-03-26 | | | | | | | | 2021-05-27 | | 2022-05-31 | |
| TAMP/2/DC-2 / Licenses for internal communication systems | IBRD / 86250 | Institutional development | Post | Direct Selection | Direct | | | 152,487.00 | 0.00 | Under implementation | | | | | 2018-04-20 | 2018-04-20 | 2018-04-25 | | | | | | | | 2018-05-30 | | 2020-03-01 | |
| TAMP/2/SH-1 / Establishment and equipping of a Training Center | IBRD / 86250 | Institutional development | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 100,000.00 | 0.00 | Canceled | | | | | | | 2018-10-06 | | | | | | | | 2018-11-30 | | 2018-12-31 | |
| TAMP/2/SH-3 / Equipment for Training Center | IDA / 58290 | Institutional development | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 50,000.00 | 0.00 | Canceled | | | | | | | 2021-03-30 | | | | | | | | 2021-05-31 | | 2021-12-31 | |
| TAMP/2/SH-4 / Gadgets (tablets) for the System for assessing the satisfaction degree of the taxpayer against the services provided by STS. | IBRD / 86250 | Institutional development | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 60,000.00 | 0.00 | Under implementation | | | | | | | 2021-09-13 | | | | | | | | 2021-11-30 | | 2022-05-31 | |
| TAMP/3/ICB-3 / Computer equipment and the system operating equipment (200 units) | IBRD / 86250 | IT Infrastructure and system modernization | Post | Request for Bids | Open - National | Single Stage - One Envelope | | 275,000.00 | 0.00 | Canceled | | | | | 2021-04-15 | 2021-11-26 | 2021-04-20 | | | | | | | 2021-05-11 | 2021-06-10 | 2021-07-15 | 2022-01-31 | |
| TAMP/3/SH-1 / Antivirus licenses for servers | IDA / 58290 | IT Infrastructure and system modernization | Post | Request for Quotations | Open - National | Single Stage - One Envelope | | 75,000.00 | 70,054.97 | Signed | | | | | | | 2021-03-26 | | | | | | | | 2021-05-27 | 2021-11-15 | 2022-05-31 | |

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Procurement Process | Prequalification (Y/N) | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Draft Pre-qualification Documents | | Prequalification Evaluation Report | | Draft Bidding Document / Justification | | Specific Procurement Notice / Invitation | | Bidding Documents as Issued | | Proposal Submission / Opening / Minutes | | Bid Evaluation Report and Recommendation for Award | | Signed Contract | | Contract Completion | |
|--------------------------------------|-------------------|-----------|-------------|--------|-----------------|---------------------|------------------------|-------------------------|----------------------|----------------|-----------------------------------|--------|------------------------------------|--------|--|--------|--|--------|-----------------------------|--------|---|--------|--|--------|-----------------|--------|---------------------|--------|
| | | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |

| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Contract Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Terms of Reference | | Expression of Interest Notice | | Short List and Draft Request for Proposals | | Request for Proposals as Issued | | Opening of Technical Proposals / Minutes | | Evaluation of Technical Proposal | | Combined Evaluation Report and Draft Negotiated Contract | | Signed Contract | | Contract Completion | |
|--|-------------------|---------------------------|-------------|------------------------------------|-----------------|---------------|-------------------------|----------------------|----------------------|--------------------|------------|-------------------------------|--------|--|------------|---------------------------------|--------|--|--------|----------------------------------|--------|--|------------|-----------------|--------|---------------------|--------|
| | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |
| TAMP/2/ICQs-3 / Taxpayer surveys throughout project implementation period) | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - National | | 150,000.00 | 0.00 | Under Implementation | 2017-09-01 | 2017-08-25 | 2017-10-01 | | 2018-02-02 | 2018-02-02 | | | | | | | 2018-04-27 | 2018-04-27 | 2018-05-16 | | 2019-04-30 | |

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| TAMP/5/ICQ5-6 / Project Audit | IDA / 58290 | Project management and change management | Post | Consultant Qualification Selection | Open - National | | 50,000.00 | 0.00 | Under Implementation | 2018-09-30 | 2018-10-19 | 2018-11-26 | 2018-12-12 | | | | | | | 2019-01-11 | | 2019-02-08 | | 2019-05-30 | |
| TAMP/2/ICQ5-6 / Technical assistance for new State Tax Service web site | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - International | | 70,000.00 | 1.00 | Signed | 2019-09-06 | 2020-02-27 | 2019-09-20 | 2020-02-27 | | | | | | | 2019-11-01 | 2020-07-30 | 2019-12-06 | 2020-07-30 | 2020-04-05 | |
| TAMP/4/ICQ5-2 / Project audit | IDA / 58290 | Project management and change management | Post | Consultant Qualification Selection | Open | | 5,000.00 | 1.00 | Completed | 2020-05-29 | 2020-05-14 | 2020-06-12 | 2020-07-06 | 2020-06-22 | | | | | | 2020-07-17 | 2020-07-30 | 2020-08-14 | 2020-07-31 | 2021-02-10 | 2021-08-02 |
| TAMP/4/ICQ5-1 / Consultancy services for developing technical specifications and bidding documentation for tax information system | IDA / 58290 | IT Infrastructure and system modernization | Post | Consultant Qualification Selection | Open - International | | 250,000.00 | 0.00 | Canceled | 2019-05-31 | 2019-06-26 | 2019-06-21 | 2019-06-27 | 2019-08-04 | | | | | | 2019-09-03 | | 2019-10-08 | | 2020-04-05 | |
| TAMP/3/ICQ5-2 / TA on compliance management, arrears collection and anti-tax fraud, including LTO | IBRD / 86250 | Operational development | Post | Quality And Cost-Based Selection | Open - National | | 500,000.00 | 0.00 | Canceled | 2019-01-01 | | 2019-01-18 | 2019-02-08 | | | | 2019-02-20 | 2019-03-08 | | 2019-04-02 | | 2019-04-30 | | 2020-04-30 | |
| TAMP/3/ICQ5-1 / TA on improvements in procedures for payment, processing and accounting of tax obligations and training, including LTO | IBRD / 86250 | Operational development | Post | Quality And Cost-Based Selection | Open - National | | 700,000.00 | 0.00 | Canceled | 2018-10-01 | | 2018-10-22 | 2018-12-05 | | | | 2018-12-11 | 2018-12-19 | | 2019-01-03 | | 2019-01-31 | | 2020-04-30 | |
| TAMP/1/ICQ5-1 / TA on review and drafting of the tax code, including tax ruling review, tax administration issues, and local taxes and fees administration reform | IDA / 58290 | Tax policy reform | Prior | Quality And Cost-Based Selection | Open - International | | 1,350,000.00 | 0.00 | Canceled | 2020-06-01 | | 2020-06-22 | 2020-08-05 | | | | 2020-09-02 | 2020-10-02 | | 2020-11-06 | | 2020-12-11 | | 2021-12-11 | |
| TAMP/2/ICQ5-1 / Strengthening HR development capacity | IBRD / 86250 | Institutional development | Post | Quality And Cost-Based Selection | Open - National | | 89,500.00 | 0.00 | Canceled | 2019-01-01 | | 2019-01-17 | 2019-01-28 | | | | 2019-02-04 | 2019-02-12 | | 2019-03-13 | | 2019-03-31 | | 2019-12-31 | |
| TAMP/2/ICQ5-1 / TA on strengthening MSTI management capacity including performance management system implementation | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - National | | 200,000.00 | 0.00 | Canceled | 2019-01-01 | | 2019-01-22 | 2019-02-17 | | | | | | | 2019-03-05 | | 2019-03-31 | | 2020-04-30 | |
| TAMP/2/ICQ5-2 / Strengthening Taxpayer Service and Communications Capacity | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - National | | 120,000.00 | 0.00 | Canceled | 2019-06-01 | | 2019-07-01 | 2019-07-26 | | | | | | | 2019-08-01 | | 2019-08-23 | | 2020-06-30 | |
| TAMP/5/ICQ5-1 / Change Management, Communications, Coaching and Training | IDA / 58290 | Project management and change management | Post | Consultant Qualification Selection | Open - National | | 60,000.00 | 0.00 | Canceled | 2019-01-01 | | 2019-01-22 | 2019-02-17 | | | | | | | 2019-03-03 | | 2019-03-19 | | 2019-12-01 | |
| TAMP/2/ICQ5-4 / Strengthening Internal Audit capacity | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - National | | 200,000.00 | 0.00 | Canceled | 2019-10-01 | | 2019-10-22 | 2019-11-14 | | | | | | | 2019-11-28 | | 2019-12-31 | | 2020-06-30 | |
| TAMP/2/ICQ5-7 / Taxpayer survey | IBRD / 86250 | Institutional development | Post | Consultant Qualification Selection | Open - National | | 20,000.00 | 0.00 | Canceled | 2021-10-10 | | 2021-10-24 | 2021-11-24 | | | | | | | 2021-12-14 | | 2021-12-31 | | 2022-07-31 | |
| TAMP/3/ICQ5-2 / Remote Monitoring System | IBRD / 86250 | IT Infrastructure and system modernization | Post | Consultant Qualification Selection | Open - National | | 100,000.00 | 0.00 | Canceled | 2021-12-01 | | 2021-12-15 | 2022-01-23 | | | | | | | 2022-02-12 | | 2022-03-02 | | 2022-08-29 | |
| TAMP/3/ICQ5-3 / State Tax Service It Capability Gap Assessment | IBRD / 86250 | IT Infrastructure and system modernization | Post | Consultant Qualification Selection | Open - International | | 290,000.00 | 0.00 | Pending Implementation | 2022-01-31 | | 2022-02-21 | 2022-04-06 | | | | | | | 2022-05-06 | | 2022-06-10 | | 2022-12-07 | |
| TAMP/3/ICQ5-4 / Development of Technical Specifications for ITMS | IBRD / 86250 | IT Infrastructure and system modernization | Post | Consultant Qualification Selection | Open - International | | 290,000.00 | 0.00 | Pending Implementation | 2022-10-15 | | 2022-11-05 | 2022-12-19 | | | | | | | 2023-01-18 | | 2023-02-22 | | 2023-08-21 | |

| INDIVIDUAL CONSULTANTS | | | | | | | | | | | | | | | | | | | |
|---|-------------------|--|-------------|---------------------------------|-----------------|---------------|-------------------------|----------------------|----------------|--------------------|------------|--|------------|---------------------------|------------|-----------------|------------|---------------------|--------|
| Activity Reference No. / Description | Loan / Credit No. | Component | Review Type | Method | Market Approach | Contract Type | Estimated Amount (US\$) | Actual Amount (US\$) | Process Status | Terms of Reference | | Invitation to Identified/Selected Consultant | | Draft Negotiated Contract | | Signed Contract | | Contract Completion | |
| | | | | | | | | | | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual | Planned | Actual |
| MD-ST5-64120-CS-INDV / The objective of the assignment is to review the Feasibility Study and assess whether it is sufficiently detailed and complete to enable project launch and, that it is a viable and achievable implementation option that would meet the TAMP ITMS objectives | IDA / 58290 | IT Infrastructure and system modernization | Post | Individual Consultant Selection | Open | | 30,000.00 | 12,000.00 | Signed | 2018-05-25 | 2018-05-09 | 2018-06-18 | 2018-07-26 | 2018-06-22 | 2018-08-02 | 2018-06-29 | 2018-08-03 | 2018-08-16 | |
| TAMP/4/IC-2 / IT Project Manager | IBRD / 86250 | IT Infrastructure and system modernization | Post | Individual Consultant Selection | Open | | 220,000.00 | 0.00 | Canceled | 2018-09-19 | 2019-08-16 | 2018-10-12 | | 2018-10-19 | | 2018-10-31 | | 2020-04-30 | |
| TAMP/5/IC-3 / Procurement Specialist | IDA / 58290 | Project management and change management | Post | Individual Consultant Selection | Open | | 110,000.00 | 0.00 | Canceled | 2019-12-01 | 2019-07-29 | 2020-01-21 | | 2020-02-11 | | 2020-03-10 | | 2021-03-10 | |
| TAMP/5/IC-2 / Project Management | IDA / 58290 | Project management and change management | Prior | Individual Consultant Selection | Open | | 400,000.00 | 0.00 | Canceled | 2019-12-06 | | 2020-02-11 | | 2020-03-10 | | 2020-04-14 | | 2021-04-14 | |

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|--|--------------|--|------|---------------------------------|--------|--|------------|------|----------------------|------------|------------|------------|--|------------|--|------------|--|------------|
| TAMP/5/IC-5 / Project Assistant/Translator | IDA / 58290 | Project management and change management | Post | Individual Consultant Selection | Open | | 70,000.00 | 0.00 | Canceled | 2020-03-01 | | 2020-03-29 | | 2020-04-08 | | 2020-05-13 | | 2020-11-09 |
| TAMP/5/IC-4 / FM Specialist | IDA / 58290 | Project management and change management | Post | Individual Consultant Selection | Open | | 110,000.00 | 0.00 | Canceled | 2019-12-15 | | 2020-02-11 | | 2020-03-03 | | 2020-03-31 | | 2020-09-27 |
| TAMP/4/IC-5 / IT Project Manager | IDA / 58290 | IT Infrastructure and system modernization | Post | Individual Consultant Selection | Open | | 100,000.00 | 0.00 | Canceled | 2020-03-13 | | 2020-05-25 | | 2020-06-23 | | 2020-07-28 | | 2022-09-11 |
| TAMP/4/IC-3 / International third party IT project risk review | IBRD / 86250 | IT Infrastructure and system modernization | Post | Individual Consultant Selection | Open | | 50,000.00 | 0.00 | Canceled | 2018-11-01 | | 2018-12-20 | | 2019-01-10 | | 2019-01-31 | | 2020-04-30 |
| TAMP/2/DC-5 / Taxpayer survey | IBRD / 86250 | Institutional development | Post | Direct Selection | Direct | | 20,000.00 | 0.00 | Under Implementation | 2021-11-12 | 2021-11-26 | 2021-11-22 | | | | 2021-12-22 | | 2022-06-20 |