



Ethiopia Economic Opportunities Program (P163829)

AFRICA EAST | Ethiopia | Finance, Competitiveness and Innovation Global Practice | Requesting Unit: AECE3 | Responsible Unit: EAEF1
IBRD/IDA | Program-for-Results Financing | FY 2018 | Team Leader(s): Senidu Fanuel, Victoria Strokova

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Program Development Objectives

Program Development Objective (from Program Appraisal Document)

The PDO is to provide economic opportunities for Ethiopians and Refugees in an environmentally and socially sustainable way.

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	□ Moderately Satisfactory	□ Moderately Satisfactory
Overall Implementation Progress (IP)	□ Moderately Satisfactory	□ Moderately Satisfactory

Implementation Status and Key Decisions

Overall implementation progress for EOP continues to be *Moderately Satisfactory*. Overall, the achievement of Program results has advanced in some areas under the Program and overall disbursement is on track. Several critical disbursement-linked results (including the issuance of residence permits to refugees, set-up of local facilitation and support branches for refugees and neighborhood relations committees) are pending verification. The economic impact of the Coronavirus 2019 (COVID-19) and the ongoing conflict has slowed down jobs growth in the manufacturing sector that is expected to create jobs for Ethiopians and refugees, presenting challenges on the progress towards achieving the PDO.

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P163829	IDA-62920	Effective	USD	83.33	83.33	0.00	36.72	45.16	<div style="width: 45%;"><div style="background-color: green; width: 45%;"></div></div> 45%
P163829	IDA-D3460	Effective	USD	118.67	118.67	0.00	54.24	62.05	<div style="width: 47%;"><div style="background-color: green; width: 47%;"></div></div> 47%
P163829	TF-A9714	Effective	USD	62.50	62.50	0.00	24.19	38.31	<div style="width: 39%;"><div style="background-color: green; width: 39%;"></div></div> 39%
P163829	TF-A9715	Effective	USD	15.62	15.62	0.00	0.93	14.69	<div style="width: 5.9%;"><div style="background-color: green; width: 5.9%;"></div></div> 5.9%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P163829	IDA-62920	Effective	26-Jun-2018	29-Jun-2018	22-Apr-2019	31-Dec-2024	31-Dec-2024
P163829	IDA-D3460	Effective	26-Jun-2018	29-Jun-2018	22-Apr-2019	31-Dec-2024	31-Dec-2024



P163829	TF-A9714	Effective	13-Nov-2019	15-Nov-2019	15-Nov-2019	30-Jun-2025	30-Jun-2025
P163829	TF-A9715	Effective	13-Nov-2019	15-Nov-2019	15-Nov-2019	30-Jun-2025	30-Jun-2025

DLI Disbursement

DLI ID	DLI Type	Description	Coc	DLI Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for DLI
Loan: TFA9714-001							
1	Regular	Numbr of Refugees with access to Econ Op	USD	27,545,190.00	Partially Achieved	7,130,190.00	26 %
2	Regular	Numbr of targeted Invstment faclitations	USD	12,446,925.00	Fully Achieved	12,446,925.00	100 %
3	Regular	Dsclsre Btter wk Coplnce Syn & MoLSA Syn	USD	5,927,100.00	Partially Achieved	3,556,260.00	60 %
4	Regular	EIB Decisions Bole,Hawassa,Makelle,Ko mbo	USD	7,112,530.00	Not Achieved	0.00	0 %
5	Regular	Prcurmt Dirctives&Mnuals issd&used IPDC&	USD	2,370,840.00	Partially Achieved	355,626.00	15 %
6	Regular	An Estblished envirmntal&risk mangmt sys	USD	7,097,415.00	Partially Achieved	696,125.00	9.8 %

Program Action Plan

Action Description	Develop and pilot an EPP package to enable refugee access to economic opportunities which includes trainings,job placement, and mobility assistance				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 1	EIC, ARRA, MoLSA	Due Date	30-Apr-2020	Delayed
Completion Measurement	Completion of procurement of the EPP package				
Comments	The procurement for the service provider to link refugees to jobs under the EPP pilot was cancelled due to an unsuccessful bid submitted, whereas the procurement of the TA for Bureaus of Labor and Social Affairs (BoLSA TA) is yet to be completed.				

Action Description	Working procedures and/ or directives (if applicable) to operationalize the pledges relevant to the Economic Opportunities Program (right to work, out of camp, documentation) adopted				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 1	ARRA, EIC	Due Date	31-Jan-2020	Completed
Completion Measurement	Adoption of working procedures and/or directives (if applicable)				
Comments					



Action Description	Institutional strengthening for targeted investment promotion and B2B export matchmaking activities based on investment promotion and B2B export matchmaking strategy				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 2	EIC	Due Date	30-Apr-2020	In Progress
Completion Measurement	Approval of strategy by the Investment Board, Hire or reassign account managers for each priority.				
Comments	Account managers are assigned for B2B export matchmaking activities, but follow-up and tracking needs to be carried out.				

Action Description	Implement an investor tracking system				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 2	EIC	Due Date	31-Oct-2019	Completed
Completion Measurement	Account managers implementing the investor tracking system to manage investors for their portfolios				
Comments	An online FDI tracking tool has been developed and is functional.				

Action Description	Develop a financial and economic modeling tool to assess financial and economic viability and return on investment of each industrial park development/investments				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 4	IPDC, EIC	Due Date	31-Oct-2020	Delayed
Completion Measurement	Reporting summarizing financial and economic modeling tool.				
Comments	IPDC leadership changed during the reporting period and this item requires follow-up.				

Action Description	Develop environmental compliance standards and systems for industrial parks				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems	DLI 3	EIC	Due Date	30-Apr-2020	Completed
Completion Measurement	Compliance manual completed				
Comments	Environmental compliance standards development is finalized and adopted.				

Action Description	Gaps identified in urban masterplans for industrial park locations communicated to the relevant institutions (Ministry of Urban dev't and Construction) and regional government				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical	DLI 4	EIC	Recurrent	Yearly	Delayed



Completion Measurement	Proof of communications between the EIC and regional government
Comments	A draft report was submitted and shared with stakeholders and is currently awaiting feedback.

Action Description	Establish functional M&E system to monitor and track program interventions, outputs, and results, including putting in place competent staff and have capacity-building support to all Program management staff				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical		EIC, ARRA, MoLSA, IPDC	Due Date	31-Jan-2020	Completed
Completion Measurement	M&E staff hired in the PCU and M&E system is operational.				
Comments	The M&E system is operational, but follow-up is required on two intermediate indicators in the results framework (2.5 and 6.1 focusing on business-to-business matches and worker satisfaction, respectively)				

Action Description	Develop adequate POM, including communications strategy incorporating a detailed stakeholder assessment and context specific tools				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Technical		EIC	Due Date	31-Jul-2019	In Progress
Completion Measurement	A revised POM has been completed and submitted.				
Comments	A revised communications manual incorporating WB comments was submitted for review. All other documents have been finalized.				

Action Description	Chart of accounts and budget code set up and fiscal year				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 5	EIC	Recurrent	Yearly	In Progress
Completion Measurement	Chart of accounts and budget code established. Ethiopian Fiscal Year is used.				
Comments					

Action Description	Disclosure: Annual fiscal information (budget, budget execution and audit report) of all implementing entities as well as for the Program will be disclosed on each institutions website and/or the EIC's website				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 5	EIC, ARRA, MoLSA, IPDC	Recurrent	Yearly	In Progress
Completion Measurement	Website with disclosed fiscal information				



Comments	EIC has disclosed annual budget and budget execution report for 2012 EFY on its web site. The government is not yet reporting on Program expenditures, therefore, this is not disclosed on the website.
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Action Description	Improve the IPDC accounting and MIS system:				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 5	IPDC	Recurrent	Yearly	In Progress
Completion Measurement	Progress report submitted by IPDC. In addition, published year ended July 7, 2020 and subsequent years financial statements are prepared from ERP system.				
Comments	A technical evaluation of bids for the ERP procurement was completed and no objection on the evaluation report received from the Bank. Financial evaluation is expected to be done and sent to the World Bank.				

Action Description	Vacant Internal audit posts: Implementing entities will strengthen their internal audit units by filling vacant posts and by providing regular capacity building				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 5	EIC, ARRA, MoLSA, IPDC	Recurrent	Yearly	In Progress
Completion Measurement	Status report on internal audit unit with focus on vacant posts and capacity building activities will be provided.				
Comments	EIC is recruiting three staff for internal Audit Unit. ARRA filled the vacant post with the required staff. IPDC assigned senior auditor. MoLSA is currently recruiting staff.				

Action Description	Establish functional Ethics and Anti- Corruption / complaint handling structure and assign fulltime EAC Officer to handle both fraud and corruption and other complaints in ARRA and IPDC.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Fiduciary Systems	DLI 5	ARRA, IPDC	Due Date	31-Dec-2019	Completed
Completion Measurement	The system is functional when the manpower is assigned and staff are given the authority and resources to compel cooperation of all departments.				
Comments					

Action Description	Establishment of a GRM, including provisions for OSSs, MoLSA hotlines, and female workers' counseling focal points				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems	DLI 6	EIC, IPDC, MoLSA, ARRA	Due Date	31-Jan-2020	In Progress
Completion Measurement	GRM fully functional				



Comments	A directive on refugee complaint handling has been developed by ARRA. EIC has developed GRM guideline for industrial parks and a GRM committee has been established.
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Action Description	Develop and commence implementation of a gender and protection action plan for vulnerable people, including children and women with a focus on discrimination and GBV and related site-specific SOPs.				
Source	DLI#	Responsibility	Timing	Timing Value	Status
Environmental and Social Systems	DLI 6	EIC, ARRA, MoLSA, IPDC	Due Date	30-Apr-2020	Completed
Completion Measurement	Gender and protection action plan is developed and implementation of actions has commenced.				
Comments	EIC has prepared a gender and protection action plan for industrial parks. Female counseling points have been established in all industrial parks. Implementation of the gender plan is still underway.				

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> High
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> High	<input type="checkbox"/> High
Environment and Social	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Stakeholders	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Comments

The following risk ratings have been revised:

1. Political risk is upgraded to High to account for the impact of the current conflict on Program beneficiaries.
2. Sector strategies and policies has been increased to significant due to the ongoing conflict that is shifting Gov't priorities towards supporting Internally Displaced People (IDPs) and reconstruction efforts.
3. Institutional capacity has been increased to substantial due to the capacity limitations at ARRA and MoLSA which is expected to be exacerbated due to the recent restructuring of MoLSA until mandates are clarified.



Results

PDO Indicators by Objectives / Outcomes

Number of Refugees with access to Economic Opportunities				
▶ Number of Refugees with access to Economic Opportunities (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30,000.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	ARRA has indicated that residence permits to 2000+ refugees have been issued, but due to the security situation in Tigray the verification agent has been unable to conduct field visits and this result is not yet verified.			
Number of Ethiopians with access to economic opportunities				
▶ Number of Ethiopians with access to economic opportunities (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	45,000.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	Due to COVID 19 and the ongoing conflict in the country, job growth in the manufacturing sector, which is expected to create the largest number of formal jobs, has been slow.			
Disclosure of Better work Synthesis compliance reports and MoLSA synthesis inspection reports				
▶ Disclosure of Better work Synthesis compliance reports and MoLSA synthesis inspection reports (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	The Better Work synthesis compliance report is completed, but it is under review by the Government and Ethiopia and not currently disclosed publicly.			
Social Safeguards				
▶ Percentage of refugee hosting communities with functional ARRA facilitation and support branches (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024



Comments

Intermediate Results Indicators by Results Areas

Refugee related employment and protection				
► Promulgation of the new refugees proclamation by the Parliament (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	The Refugees Proclamation was promulgated on February 23, 2019.			
► Number of refugees benefitting from services offered through EPP Package (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5,000.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	The procurement for the service provider to link refugees to jobs under the Employment Promotion and Protection (EPP) pilot was cancelled due to an unsuccessful bid submitted, whereas the procurement of the technical assistance for Bureaus of Labor and Social Affairs (BoLSA TA) is yet to be completed			

Improving the Investment Climate				
► Private sector investment catalyzed (signed MoUs) in IPs supported by the Program (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	3.00	10.00	16.00	31.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				
► Number of targeted investment facilitations by EIC (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	250.00	250.00	1,806.00	850.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	This indicator is currently under verification			
► Directives amended to permit establishment of foreign exchange accounts and to permit higher debt-equity ratio for foreign investors (Yes/No, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				
▶ An Investment Promotion strategy adopted by EIC (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				
▶ Number of new leads for Business to Business matches between local suppliers and international purchasers in competitive export sectors (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	5.00	5.00	28.00	50.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				

Enhancing the sustainability of existing Industrial Parks				
▶ Environmental standards and guidelines for IPs developed (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1.00	1.00	1.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				
▶ Ethiopian Investment Board decision made on feasibility study of private sector led participation in BL I, HIP, MIP and KIP (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	PCU has reported that a feasibility study for private sector participation on IP housing has been submitted to the Ethiopian Investment Board and has been approved. However, as of the time of this ISR, the Minutes have not been shared or the results verified by the IVA.			

Social Safeguards



► Percentage of refugee hosting communities with functional GRM in place (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				

Governance				
► A formal domestic MoU is signed between FEAAC and the Office of AG to formalize cooperation on Fraud and corruption (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				
► MoLSA, EIC, ARRA and IPDC establish a system for recording, reporting and information sharing for handling maladministration, procurement and corruption complaints (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				

Citizen engagement				
► Share of factory workers reporting satisfaction with thier workplace condition in the existing IPs (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	0.00
Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments	This indicator is not yet being tracked due to lack of available data to capture this output. EIC has developed tools & piloted in selected IPs. Discussion is underway with EIC management to start the survey.			

Corporate scorecard indicator				
► Number of project beneficieries reached by jobs focused WBG interventions (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	75,000.00



Date	31-Jul-2017	14-May-2021	30-Nov-2021	30-Jun-2024
Comments				

Disbursement Linked Indicators

► DLI 1 Number of refugees with access to economic opportunities (Outcome, 116,119,500.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	0.00	0.00	0.00	30,000.00
Date	--	14-May-2021	30-Nov-2021	--
Comments	This result reported by the client is yet to be verification.			
<input type="checkbox"/> DLI 1.1 Refugees Proclamation promulgated (Intermediate Outcome, 30,000,000.00, 100%)				
Unit of Measure: Yes/No				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	Yes	Yes	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 1.2 Refugees received economic opportunities (Outcome, 79,845,694.00, 0%)				
Unit of Measure: Number				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	0.00	0.00	0.00	30,000.00
Date	--	14-May-2021	30-Nov-2021	--
Comments				

► DLI 2 Number of targeted investment facilitations by EIC increased (Outcome, 40,000,000.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	250.00	250.00	1,806.00	--
Date	--	14-May-2021	30-Nov-2021	--



Comments				
<p><input type="checkbox"/> DLI 2.1 NBE Directives amended to permit establishment of FoREX accounts and to permit higher debt-equity ratio for foreign investors (Intermediate Outcome, 12,500,000.00, 100%)</p> <p>Unit of Measure: Yes/No</p> <p>Indicator Type:</p>				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	Yes	Yes	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<p><input type="checkbox"/> DLI 2.2 Number of targeted investment facilitations (Intermediate Outcome, 40,000,000.00, 77%)</p> <p>Unit of Measure: Number</p> <p>Indicator Type:</p>				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	250.00	1,750.00	1,806.00	1,750.00
Date	--	14-May-2021	30-Nov-2021	--
	This result is achieved.			
Comments				

► DLI 3 Disclosure of Better work compliance synthesis reports & MoLSA synthesis inspection reports (Outcome, 10,000,000.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<p>The Better Work synthesis compliance report was delayed due to the COVID-19 pandemic, however, the report has been prepared and discussions are underway regarding its disclosure.</p>				
<p><input type="checkbox"/> DLI 3.1 One labor unit established in each of BL I, HIP, MIP and KIP (Process, 15,000,000.00, 100%)</p> <p>Unit of Measure: Number</p> <p>Indicator Type:</p>				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	0.00	4.00	4.00	4.00
Date	--	14-May-2021	30-Nov-2021	--



Comments

DLI 3.2 Annual disclosure of Better work synthesis compliance report (Outcome, 7,500,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

DLI 3.3 Completion of MoLSA synthesis inspection report for year ending July 7, 2022 to be submitted by Dec. 31, 2022 and for year ending July 7, 2023 to be submitted by Dec. 31, 2023 (Outcome, 2,500,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

► DLI 4 Ethiopian Investment Board decision made on feasibility study of private sector led participation in BL I, HIP, MIP or KIP (Intermediate Outcome, 30,000,000.00, 0%)

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	0.00	0.00	0.00	5.00
Date	--	14-May-2021	30-Nov-2021	--

Comments

DLI 4.1 Five EIB decisions with at least one decision per IP (Intermediate Outcome, 30,000,000.00, 0%)

Unit of Measure: Number

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	0.00	0.00	0.00	5.00
Date	--	14-May-2021	30-Nov-2021	--

Comments



► DLI 5 Procurement directives and manuals issued and used by IPDC and ARRA based on a legal framework issued by Federal Government and IPDC clean/unqualified financial audit report issued (Output, 10,000,000.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments	This has been partially achieved as determined by the task team and full achievement is planned for verification.			
<input type="checkbox"/> DLI 5.1 Procurement directives and Manuals issued, made public and used by IPDC and ARRA based on a legal framework issued by the Federal Government for EFY ending July 7, 2019 and July 7, 2020 (Output, 3,000,000.00, 50%) Unit of Measure: Yes/No Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 5.2 Unqualified or clean entity financial audit report of IPDC that is prepared from IFRS compliant Financial Statement is submitted on time (Output, 7,000,000.00, 0%) Unit of Measure: Yes/No Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
► DLI 6 An established environmental and social risk management system that addresses respective risks (E & S System) (Output, 30,000,000.00, 0%)				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.1 ARRA, EIC, IPDC and MoLSA each have sufficient and qualified staff to develop and implement the E & S system by July 7, 2019 (Output, 900,000.00, 100%) Unit of Measure: Yes/No				



Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	Yes	Yes	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.2 Functional Refugee tracking system established by July 7,2019 (Output, 900,000.00, 100%) Unit of Measure: Yes/No Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	Yes	Yes	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.3 Environmental and Social system developed by ARRA, EIC, IPDC and MoLSA by July 7, 2019 (Output, 1,200,000.00, 0%) Unit of Measure: Yes/No Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	Yes	Yes	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.4 ARRA local facilitation and support branches functional for all refugees hosting community (Intermediate Outcome, 9,300,000.00, 0%) Unit of Measure: Yes/No Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.5 NRCs established for all refugee Hosting Communities for Years ending July 7,2020, July 7, 2021, July 7, 2022, July 7, 2023 and July 7,2024 (Output, 3,000,000.00, 0%)				



Unit of Measure: Yes/No				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.6 Proof of community consultations led by ARRA in refugee Hosting Communities by July 7, 2020 (Process, 1,680,000.00, 0%)				
Unit of Measure: Yes/No				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.7 Community intervention implemented annually by July 7, 2021, July 7, 2022, July 7, 2023, July 7, 2024 (Process, 6,720,000.00, 0%)				
Unit of Measure: Yes/No				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				
<input type="checkbox"/> DLI 6.8 IPDC E & S trainings completed by July 7, 2020 (Process, 1,500,000.00, 0%)				
Unit of Measure: Yes/No				
Indicator Type:				
	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--
Comments				



DLI 6.9 E & S audits on project activities conducted (including involved industrial parks) with a specific corrective action plan by July 7, 2021 (Process, 1,500,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

DLI 6.10 Adaptation and adoption of EPP Pilot lessons learned document by ARRA and EIC including a respective action plan by July 7, 2022 (Process, 1,500,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

DLI 6.11 Audit of the E & S system and implementation of corrective actions addressing audit results by July 7, 2023 (Process, 1,500,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

DLI 6.12 Refresher for IPDC on management of E & S System by July 7, 2024 (Process, 300,000.00, 0%)

Unit of Measure: Yes/No

Indicator Type:

	Baseline	Actual (Previous)	Actual (Current)	Ending July 7, 2024
Value	No	No	No	Yes
Date	--	14-May-2021	30-Nov-2021	--

Comments

