



Cameroon Social Safety Nets (P128534)

AFRICA WEST | Cameroon | Social Protection & Jobs Global Practice |
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 18 | ARCHIVED on 23-Dec-2021 | ISR49768 |

Implementing Agencies: MINEPAT, THE REPUBLIC OF CAMEROON

Key Dates

Key Project Dates

Bank Approval Date: 21-Mar-2013

Effectiveness Date: 27-Jun-2014

Planned Mid Term Review Date: 30-Jan-2017

Actual Mid-Term Review Date: 13-Feb-2017

Original Closing Date: 31-Aug-2018

Revised Closing Date: 30-Dec-2022

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objective (PDO) is to support the establishment of a basic national safety net system including piloting targeted cash transfers and public works programs for the poorest and most vulnerable people in participating areas within the Recipient's territory.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Laying the Foundations of a Safety Net System and Supporting Project Management:(Cost \$7.80 M)
Cash Transfer Program with Accompanying Measures to Boost Household Productivity:(Cost \$36.30 M)
Public Works Program Pilot:(Cost \$5.90 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

Despite slower than expected progress due to the COVID-19 response effort by the Project Implementation Unit, important progress has been made: 55,000 beneficiary households have been identified out of the total 88,000 planned under the Additional Financing. Nonetheless, the Implementation Progress continues to be moderately unsatisfactory in view of additional delays. Following the Implementation Support Mission by the World Bank of May 3-14, 2021, several actions have been taken to put the implementation back on track. These include reinforcing the procurement capacity of the Project Implementation Unit and restructuring the project to enable accelerated implementation of activities in the period until the scheduled closing date of the project in December 2022. The Implementation Support Mission by the World Bank of Nov 22-25, 2021 confirmed that both activities are on track.



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Macroeconomic	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Sector Strategies and Policies	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Technical Design of Project or Program	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Institutional Capacity for Implementation and Sustainability	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Fiduciary	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial
Environment and Social	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Stakeholders	--	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate
Other	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Moderate
Overall	--	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Results

PDO Indicators by Objectives / Outcomes

Establishment of a national safety net system				
▶ Development and implementation of an effective targeting mechanism for cash transfer programs (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	The targeting mechanisms developed, tested and approved for the Parent Project have been adjusted to take into account refugees for the Additional Financing. PMU has developed a new targeting method for the response to COVID-19 pandemic. This new targeting mechanism has been tested during the Phase 1 of the Emergency Cash Transfer Program for the COVID-19 response funded by the government.			
▶ Development and implementation of a functional and effective MIS system for the cash transfer and public works programs (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes



Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	The MIS developed for the Parent Project is being improved for integrated management of the ordinary cash transfer program, an emergency cash transfer program, cash for work program, procurement, accounting, and monitoring and evaluation. The new MIS under development is accessible through the web, unlike the old one which was not. An advanced version of this new MIS has been produced.			
► Creation and implementation of a permanent safety net institution within the Government (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	01-Jul-2013	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	Since the creation of the Safety Nets Project Management Unit and the related Steering Committee no other structure related to sustainability has been created. However, the Government has developed a social protection strategy that incorporates safety nets. In addition, discussions have been initiated within the Government (with the support of the TFPs) for the establishment of a Unified Social Register for social protection.			

Cash Transfer and Public Works Programs reach the poor and improve their living conditions				
► The share of beneficiary households (of both cash transfer and public works program) who live below the poverty line (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	93.30	93.30	70.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	Two PDO level indicators (The share of beneficiary households -(of both cash transfer and public works program)- have been updated. The National Institute of Statistics has provided data relating to poverty.			
☐ Cash Transfer Program (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	93.30	93.30	70.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
☐ THIMO/Cash for Work Program (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	93.30	93.30	70.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
► The per capita consumption level of households benefitting from cash transfers (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	17.00	17.00	15.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	Two PDO level indicators (The share of beneficiary households -of both cash transfer and public works program- who live below the poverty line and the per capita consumption level of households benefitting from cash transfers) have been updated. The National Institute of Statistics has provided data relating to poverty.			

Coverage of the population by the Cash Transfer and Public Works Programs				
► Direct project beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	775,320.00	1,617,631.00	834,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
□ Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	52.19	52.25	51.90
► Beneficiaries of social safety net programs (Number, Corporate)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	1,617,631.00	834,000.00
Date	30-Jun-2014	--	15-Dec-2021	31-Dec-2022
□ Beneficiaries of social safety net programs - Female (Number, Corporate Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	845,212.00	433,680.00
□ Beneficiaries of Safety Nets programs - Unconditional cash transfers (number) (Number, Corporate Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	303,125.00	421,950.00
Date	30-Jun-2014	--	15-Dec-2021	31-Dec-2022
□ Beneficiaries of Safety Nets programs - Other cash transfers programs (number) (Number, Corporate Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	118,825.00	118,825.00



Date	30-Jun-2014	--	15-Dec-2021	31-Dec-2022
<input type="checkbox"/> Beneficiaries of Safety Nets programs - Cash-for-work, food-for-work and public works (number) (Number, Corporate Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	252,200.00	293,425.00
Date	30-Jun-2014	--	15-Dec-2021	30-Dec-2022

Intermediate Results Indicators by Components

Laying the Foundations of a Safety Net System and Supporting Project Management				
▶ Cash transfer payment system developed and implemented (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	<p>The payment system developed for the parent project allowed the management of all payments of the ordinary cash transfer program, the emergency cash transfer program, and also the cash for work program. This payment system is being used for the implementation of the Additional Funding of the Project. In the framework of the ongoing MIS enhancement, the PMU is planning to improve the identification of beneficiaries during payments by using biometrics. The PMU has developed a digital payment system that is being tested in Phase 1 of the Emergency Cash Transfer Program for the COVID-19 response funded by the government. That first payment has already been delivered to all the 80,000 beneficiaries through that digital payment system. Furthermore, additional funds from UNICEF have been delivered to 1100 beneficiaries selected among them through the same digital payment system.</p>			
▶ Monitoring and evaluation system developed and implemented (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	<p>A strong monitoring and evaluation system has been developed for the parent project. It involves field teams (Regional Coordinators, Focal Points, Field Operators, and Community Relays). Methods and tools to collect monitoring data have been developed and tested. Field teams produce monthly reports on all project activities in their areas. Several evaluations (qualitative and quantitative) have been designed and implemented, others are under design. During the parent project, some monitoring data were collected paper-based. The GEMS approach is being adopted for the improvement of the monitoring and evaluation system. In the framework of Phase 1 of the Emergency Cash Transfer Program for the COVID-19 response funded by the government, the PMU collected a very large volume of data using the GEMS approach. PMU has extended the GEMS approach for the monitoring of the Cash For Work Program, so NGOs that assist the PMU in the implementation of Cash For Work have been trained on daily geolocated data collection for the monitoring system with smartphones.</p>			



► Frequency of publication of monitoring reports (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	11.00	13.00	6.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	The project activity reports are produced nearly every six months as planned. A total of 13 activity reports have already been produced. The 12th activity report cover at the same time the first and second semesters of 2020. The activity report for the first semester of 2021 has been produced.			
► Program management expenses as share of total program (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	52.25	34.19	20.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	Estimate made on the basis of achievements from TOM2PRO			
□ of which cash transfers management expenses (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	57.92	32.49	20.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
□ of which emergency cash transfers management expenses (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	32.96	6.87	15.00
Date	31-Dec-2015	14-May-2021	15-Dec-2021	30-Dec-2022
□ of which Labor-Intensive Public Works management expenses (Percentage, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	55.03	44.42	50.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
► Grievances registered related to delivery of project benefits addressed (%) (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.99	92.99	80.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	570 grievances addressed out of 613			



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Cash Transfer Program with Accompanying Measures to Boost Household Productivity

▶ Households benefitting from regular cash transfer program (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	52,000.00	92,500.00	82,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022

☐ Refugee beneficiary households benefitting from regular cash transfers (Number, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,099.00	2,099.00	8,000.00
Date	31-Jul-2018	14-May-2021	15-Dec-2021	30-Dec-2022

▶ Timely payments of regular cash transfers (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	84.73	86.83	80.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022

▶ Beneficiary households of regular cash transfers participating in accompanying measures (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	43.24	45.41	80.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022

☐ Refugee beneficiary households benefitting from accompanying measures (Percentage, Custom Breakdown)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	31-Jul-2018	14-May-2021	15-Dec-2021	30-Dec-2022

▶ Households benefitting from the emergency cash transfers program (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	22,000.00	22,500.00	18,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022



□ Refugee beneficiary households benefitting from emergency transfers (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,331.00	1,331.00	2,500.00
Date	31-Jul-2018	14-May-2021	14-May-2021	30-Dec-2022
▶ Timely payments of emergency cash transfers (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	80.26	70.19	80.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
▶ Beneficiary households of regular cash transfers who have adopted essential family practices (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
Comments:	This indicator will be estimated during Additional Financing, more precisely after a cycle of regular cash transfers.			
▶ Refugee households registered in the Management Information System (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,342.00	2,342.00	10,000.00
Date	31-Jul-2018	14-May-2021	14-May-2021	30-Dec-2022
Public Works Program Pilot				
▶ Number of effective days worked (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,453,412.00	3,173,412.00	3,180,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
▶ Timely payment of LIPW workers (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	46.82	45.56	80.00



Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
▶ Refugees that are direct LIPW beneficiaries (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	2,931.00	5,177.00	8,500.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
☐ Of which women (%) (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	64.96	68.53	50.00
▶ Total direct beneficiaries of LIPW (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	40,000.00	52,000.00	53,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022
☐ Of which women (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	45.00	47.20	50.00
▶ Number of new community assets created or existing assets maintained (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	311.00	411.00	315.00
Date	30-Jun-2013	14-May-2021	14-May-2021	30-Dec-2022
▶ Refugees registered in the Management Information System MIS for the LIPW/Cash for Work program (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	4,199.00	9,376.00	17,000.00
Date	30-Jun-2014	14-May-2021	15-Dec-2021	30-Dec-2022

Performance-Based Conditions

Data on Financial Performance



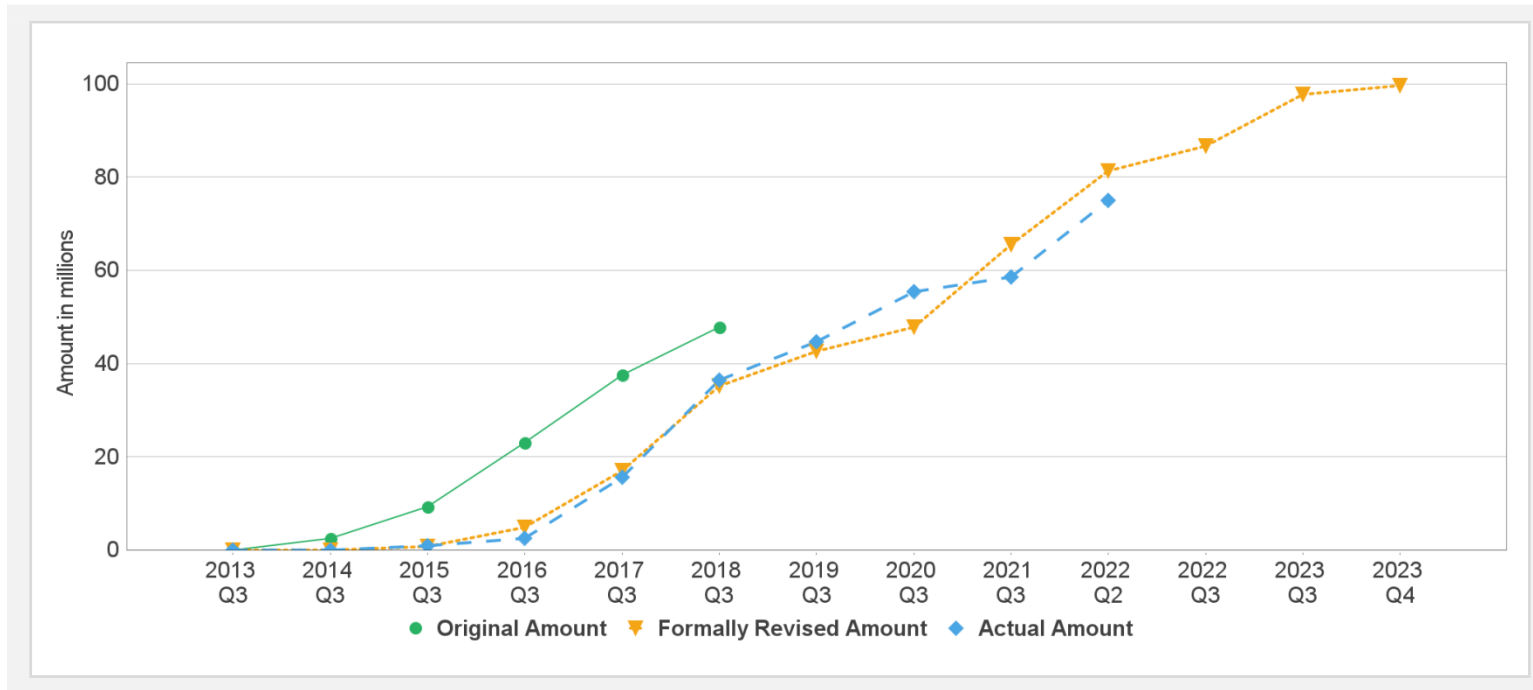
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P128534	IDA-52240	Closed	USD	50.00	49.97	0.03	45.60	0.00	100%
P128534	IDA-62230	Effective	USD	30.00	30.00	0.00	14.70	13.44	52%
P128534	IDA-D2980	Effective	USD	30.00	30.00	0.00	14.73	14.56	50%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P128534	IDA-52240	Closed	21-Mar-2013	02-Apr-2014	27-Jun-2014	31-Aug-2018	31-Dec-2019
P128534	IDA-62230	Effective	01-May-2018	09-Apr-2019	27-Jun-2019	30-Dec-2022	30-Dec-2022
P128534	IDA-D2980	Effective	01-May-2018	09-Apr-2019	27-Jun-2019	30-Dec-2022	30-Dec-2022

Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC



Restructuring History

Level 2 Approved on 18-Mar-2016 ,Level 2 Approved on 18-Dec-2017

Related Project(s)

P164830-Social Safety Nets for Crisis Response
