



## Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture and Food Global Practice |  
IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 20 | ARCHIVED on 29-Aug-2022 | ISR52531 |

Implementing Agencies: EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario), The Plurinational State of Bolivia

## Key Dates

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Bank Approval Date: 23-Oct-2012

Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015

Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017

Revised Closing Date: 30-Nov-2022

## Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producer through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow on operation to the successful PAR I, which tested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

## Components Table

Name

Institutional Strengthening:(Cost \$7.83 M)

Implementation of Rural Alliances:(Cost \$117.22 M)

Project Management, Monitoring and Evaluation:(Cost \$20.20 M)

## Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Satisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

## Implementation Status and Key Decisions

The Bolivia Rural Alliance Project (PAR II) seeks to improve accessibility to markets for small rural producers in the Selected Areas of Bolivia by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow-on operation to the successful PAR I, which tested the model for improving market access.



Total Cost of PAR II is USD 130.6 million, with some USD 30.6 million contributed by rural producer organizations to finance their rural alliance subprojects. Some 40,000 rural producers have directly benefited to date with investments under the project. To date, 1,260 rural alliance subprojects are approved for financing.

## Risks

### Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	--	☐ Substantial	☐ Substantial
Macroeconomic	--	☐ Moderate	☐ Moderate
Sector Strategies and Policies	--	☐ Moderate	☐ Moderate
Technical Design of Project or Program	--	☐ Moderate	☐ Low
Institutional Capacity for Implementation and Sustainability	--	☐ Moderate	☐ Moderate
Fiduciary	--	☐ Moderate	☐ Moderate
Environment and Social	--	☐ Moderate	☐ Moderate
Stakeholders	--	☐ Low	☐ Low
Other	--	☐ Moderate	☐ Moderate
Overall	--	☐ Moderate	☐ Moderate

## Results

### PDO Indicators by Objectives / Outcomes

To improve accessibility to markets for small rural producers in the selected areas				
▶ Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	44.00	44.00	35.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
▶ Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	87.00	87.00	85.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
<b>► Members of beneficiary SPOs that apply improved technologies/practices as defined in the business plans (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	15.00	15.00	70.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Not yet measured: This is a new PDO indicator added under the Additional Financing. A financial action plan is now in place to accelerate funds flow to approved rural alliances, which will generate additional data to assess this indicator.			
<b>► Direct project beneficiaries (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	45,912.00	45,912.00	46,434.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Partially achieved (47% of target value): This is new PDO indicators added under the AF. The current progress for this indicator is based on 646 OPPs which financed 603 subprojects (20,625 families) under the original financing and 43 alliances (1,134 families) financed with resources from the AF. A financial action plan is now in place to accelerate funds flow to approved rural alliances, which will generate additional data to assess this indicator.			
<input type="checkbox"/> Female beneficiaries (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	35.00	35.00	30.00
<input type="checkbox"/> Beneficiaries of public investment subprojects (there is no disaggregation) (households) (Number, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	9,198.00	9,198.00	10,360.00

### Intermediate Results Indicators by Components

#### Component 3- Project Management, Monitoring and Evaluation

##### ► 3.1. Management Geo-referencing Information System improved and operating (Percentage, Custom)



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			

► 3.2. Project's Public Information System installed and operating (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	100.00	100.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			

□ 3.2.1. Grievances responded within the stipulated service standards for response times (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	100.00	0.00	80.00

□ 3.2.2. Members of beneficiary SPOs that expressed satisfaction with the support provided by the Project, via alliances (Percentage, Custom Supplement)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	78.00	0.00	70.00

► 3.3. Collaborative/strategic partnerships with public and private institutions established (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	79.00	79.00	94.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022

Component 1- Institutional Strengthening

► 1.1 Producer organizations that receive assistance to be formalized (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,176.00	1,176.00	1,150.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			



▶ 1.2 Alliances with signed financial agreement for project support (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,504.00	1,504.00	1,200.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
▶ 1.3 SPOs that receive training and support for organization strengthening (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	1,358.00	1,358.00	1,290.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
▶ 1.4. Service providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	915.00	915.00	514.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
☐ Female Service Providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom Breakdown)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	219.00	219.00	300.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022

Component 2- Implementation of Rural Alliances

▶ 2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	90.00	90.00	85.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
▶ 2.2 Supported alliances that fulfill their commercial aims in the framework of agreed arrangements (Number, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	88.00	88.00	85.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
<b>► 2.3 Producer organizations that obtain positive net incremental real income from Alliance product(s) (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	87.00	87.00	80.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
<b>► 2.4 Producer organizations whose leaders are periodically accountable to their members (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	92.00	92.00	80.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
<b>► 2.5 Executed public investment subprojects (Number, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	22.00	22.00	62.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
Comments:	Partially achieved (23% of target value): There are no concluded municipal works with the AF. Fourteen municipal works from original financing are maintained for this indicator. A financial action plan is now in place to accelerate funds flow to approved rural alliances, which will generate additional data to assess this indicator.			
<b>► 2.6 Alliances that apply environmental measures satisfactorily (Percentage, Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	78.00	78.00	80.00
Date	15-Jan-2013	03-Dec-2021	03-Dec-2021	30-Nov-2022
<b>► 2.7 Area provided with improved irrigation investments (Hectare(Ha), Custom)</b>				
	Baseline	Actual (Previous)	Actual (Current)	End Target



Value	0.00	10,064.00	10,064.00	15,960.00
Date	02-May-2017	03-Dec-2021	03-Dec-2021	30-Nov-2022

**Performance-Based Conditions**

**Data on Financial Performance**

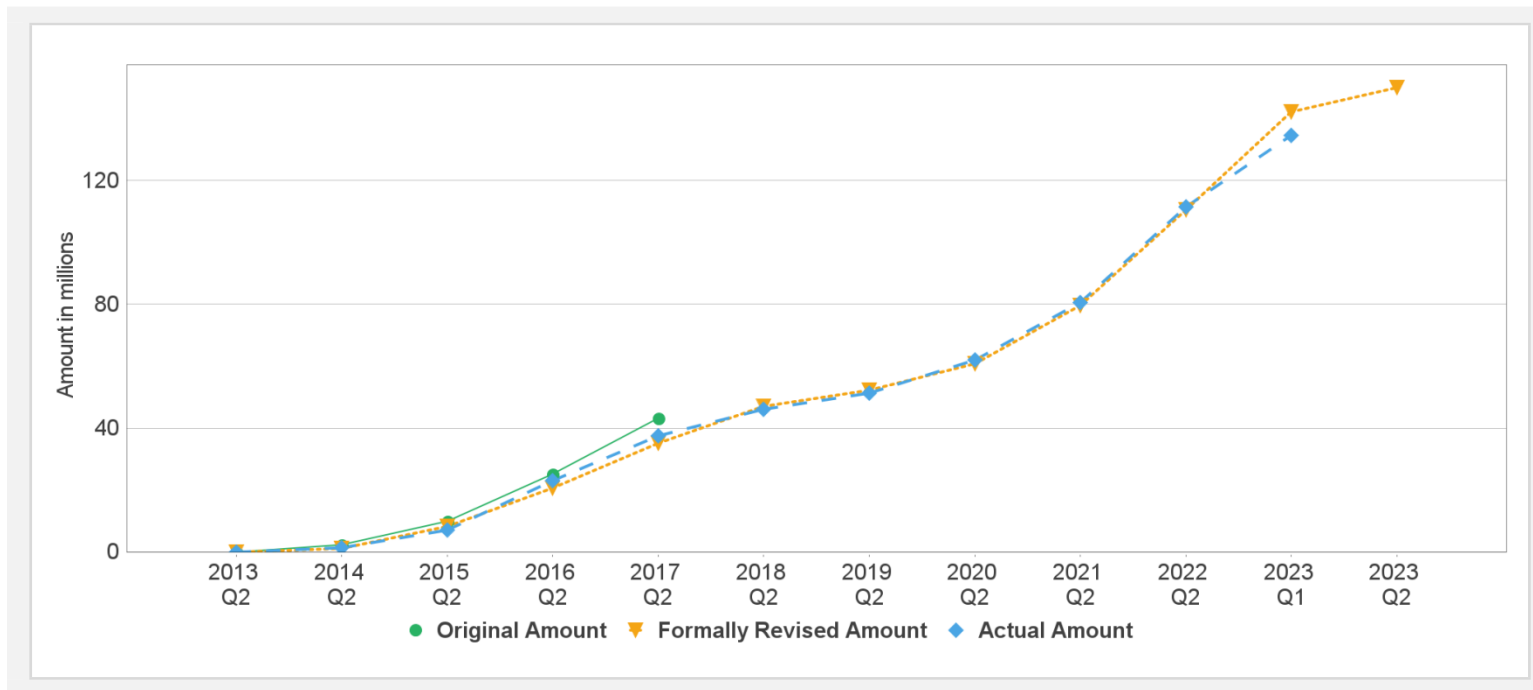
**Disbursements (by loan)**

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P127743	IBRD-87350	Effective	USD	100.00	100.00	0.00	88.67	11.33	89%
P127743	IDA-51700	Closed	USD	50.00	49.97	0.03	46.18	0.00	100%

**Key Dates (by loan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P127743	IBRD-87350	Effective	13-Apr-2017	28-Jul-2017	08-Feb-2018	30-Nov-2021	30-Nov-2022
P127743	IDA-51700	Closed	23-Oct-2012	12-Dec-2012	09-May-2013	30-Nov-2017	30-Jun-2018

**Cumulative Disbursements**





### **Restructuring History**

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018 ,Level 2 Approved on 27-Sep-2021

### **Related Project(s)**

P158532-Additional Finance BO Rural Alliances Project II

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