

## Rural Alliances Project II (P127743)

LATIN AMERICA AND CARIBBEAN | Bolivia | Agriculture and Food Global Practice | IBRD/IDA | Investment Project Financing | FY 2013 | Seq No: 19 | ARCHIVED on 08-Mar-2022 | ISR49057 |

Implementing Agencies: The Plurinational State of Bolivia, EMPODERAR (Emprendimientos Organizados para el Desarrollo Rural Autogestionario)

## **Key Dates**

#### **Key Project Dates**

Bank Approval Date: 23-Oct-2012 Effectiveness Date: 09-May-2013

Planned Mid Term Review Date: 04-May-2015 Actual Mid-Term Review Date: 04-May-2015

Original Closing Date: 30-Nov-2017 Revised Closing Date: 30-Nov-2022

### **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

The objective of the Project is to improve accessibility to markets for small rural producers in the Selected Areas by: (a)promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producersthrough the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets,technologyand financial services; (d) promoting more effective, responsive and accountable service organizations at the locallevel; and (e)enhancing environmental sustainability of productive practices. The Project is a follow on operation to thesuccessful PAR I, whichtested the model for improving market access.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

### Components Table

Name

Institutional Strengthening:(Cost \$7.83 M)
Implementation of Rural Alliances:(Cost \$117.22 M)
Project Management, Monitoring and Evaluation:(Cost \$20.20 M)

## **Overall Ratings**

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	□Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	□Satisfactory
Overall Risk Rating	Substantial	Moderate

### Implementation Status and Key Decisions

The Bolivia Rural Alliance Project (PAR II) seeks to improve accessibility to markets for small rural producers in the Selected Areas of Bolivia by: (a) promoting productive alliances between different small rural producer organizations and purchasers; (b) empowering rural producers through the establishment and strengthening of self-managed grass-root organizations; (c) increasing access to productive assets, technology and financial services; (d) promoting more effective, responsive and accountable service organizations at the local level; and (e) enhancing environmental sustainability of productive practices. The Project is a follow-on operation to the successful PAR I, which tested the model for improving market access.

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Total Cost of PAR II is USD 130.6 million, with some USD 30.6 million contributed by rural producer organizations to finance their rural alliance subprojects. Some 46,000 rural producers have directly benefited to date with investments under the project. To date, 1,504 rural alliance subprojects are approved for financing. EMPODERAR (the project technical unit) is executing a timebound financial action plan to accelerate funds flow to these rural alliances over the next three to six months to complete these investments by November 30, 2022, the closing date of PAR II.

### **Risks**

### **Systematic Operations Risk-rating Tool**

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance		Substantial	Substantial
Macroeconomic		□Moderate	Moderate
Sector Strategies and Policies		□Moderate	Moderate
Technical Design of Project or Program		□Moderate	Moderate
Institutional Capacity for Implementation and Sustainability		Substantial	□Moderate
Fiduciary		□Substantial	Moderate
Environment and Social		□Moderate	Moderate
Stakeholders		Low	Low
Other		□Moderate	Moderate
Overall		Substantial	Moderate

## Results

# **PDO Indicators by Objectives / Outcomes**

To improve accessibility to markets for small rural producers in the selected areas

► Increase in the average volume of sales of the product(s) involved in the alliances (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	37.00	44.00	35.00
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			

▶ Producer organizations that maintain or improve their commercial relations (alliances) for at least two productive cycles (Percentage, Custom)

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	Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00	88.00	87.00	85.00	
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022	
Comments:	Achieved.				
► Members of benefici	ary SPOs that apply improved	technologies/practices as define	d in the husiness plans (Po	rcentage Custom)	
Members of benefici	ary or os that apply improved	· ·		-	
	Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00	0.00	15.00	70.00	
Date	02-May-2017	23-Jun-2021	03-Dec-2021	30-Nov-2022	
Comments:	Not yet measured plan is now in plac data to assess this	: This is a new PDO indicator acce to accelerate funds flow to apps indicator.	lded under the Additional Fi proved rural alliances, which	nancing. A financial action n will generate additional	
► Direct project benefic	ciaries (Number, Custom)				
► Direct project benefi	ciaries (Number, Custom)  Baseline	Actual (Previous)	Actual (Current)	End Target	
. ,	,	Actual (Previous) 21,843.00	Actual (Current) 45,912.00	End Target 46,434.00	
. ,	Baseline				
Value Date	Daseline  0.00  02-May-2017  Partially achieved progress for this ir the original financiaction plan is now	21,843.00	45,912.00 03-Dec-2021 ew PDO indicators added ur which financed 603 subproje lies) financed with resource	46,434.00 30-Nov-2022 Inder the AF. The current ects (20,625 families) unde s from the AF. A financia	
Value  Date  Comments:	Daseline  0.00  02-May-2017  Partially achieved progress for this ir the original financiaction plan is now	21,843.00  23-Jun-2021  (47% of target value): This is not addicator is based on 646 OPPs value and 43 alliances (1,134 family in place to accelerate funds flow assess this indicator.	45,912.00 03-Dec-2021 ew PDO indicators added ur which financed 603 subproje lies) financed with resource	46,434.00 30-Nov-2022 Inder the AF. The current ects (20,625 families) under s from the AF. A financial	
Value  Date  Comments:	Daseline  0.00  02-May-2017  Partially achieved progress for this in the original financi action plan is now additional data to	21,843.00  23-Jun-2021  (47% of target value): This is not addicator is based on 646 OPPs value and 43 alliances (1,134 family in place to accelerate funds flow assess this indicator.	45,912.00 03-Dec-2021 ew PDO indicators added ur which financed 603 subproje lies) financed with resource	46,434.00 30-Nov-2022 Inder the AF. The current ects (20,625 families) under s from the AF. A financial	
Value  Date  Comments:	Baseline  0.00  02-May-2017  Partially achieved progress for this ir the original financiaction plan is now additional data to describe the control of the c	21,843.00  23-Jun-2021  (47% of target value): This is not addicator is based on 646 OPPs value and 43 alliances (1,134 family in place to accelerate funds flow assess this indicator.	45,912.00  03-Dec-2021  ew PDO indicators added ur which financed 603 subprojeties) financed with resource to approved rural alliances	46,434.00 30-Nov-2022 Inder the AF. The current ects (20,625 families) under s from the AF. A financial, which will generate	
Value  Date  Comments:  Female beneficiarie  Value	Baseline  0.00  02-May-2017  Partially achieved progress for this ir the original financiaction plan is now additional data to a ses (Percentage, Custom Supples Baseline  0.00	21,843.00  23-Jun-2021  (47% of target value): This is not necessary in the properties of the properti	45,912.00  03-Dec-2021  ew PDO indicators added ur which financed 603 subprojecties) financed with resource to approved rural alliances  Actual (Current)  35.00	46,434.00 30-Nov-2022 Inder the AF. The current ects (20,625 families) under some the AF. A financial which will generate  End Target 30.00	
Value  Date  Comments:  Female beneficiarie  Value	Baseline  0.00  02-May-2017  Partially achieved progress for this ir the original financiaction plan is now additional data to a ses (Percentage, Custom Supples Baseline  0.00	21,843.00  23-Jun-2021  (47% of target value): This is not negative in the properties of the propertie	45,912.00  03-Dec-2021  ew PDO indicators added ur which financed 603 subprojecties) financed with resource to approved rural alliances  Actual (Current)  35.00	46,434.00  30-Nov-2022  Inder the AF. The current ects (20,625 families) under some some some some some some some some	

# **Intermediate Results Indicators by Components**

Component 3- Project Management, Monitoring and Evaluation

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	Baseline	Actual (Previous)	Actual (Current)	End Target
′alue	0.00	100.00	100.00	100.00
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
➤3.2. Project's Public	: Information System installed and	d operating (Percentage, Custo	om)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
√alue	0.00	100.00	100.00	100.00
		02 him 2004	03-Dec-2021	30-Nov-2022
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	00 1101 2022
Comments:	Achieved. responded within the stipulated s	ervice standards for response	times (Percentage, Custom	Supplement)
Comments:  □3.2.1. Grievances	Achieved. responded within the stipulated s Baseline	ervice standards for response Actual (Previous)	times (Percentage, Custom Actual (Current)	Supplement) End Target
Comments:	Achieved. responded within the stipulated s	ervice standards for response	times (Percentage, Custom	Supplement)
Comments:  □3.2.1. Grievances  Value	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed	ervice standards for response  Actual (Previous)  0.00	times (Percentage, Custom Actual (Current) 100.00	Supplement) End Target 80.00
Comments:  □3.2.1. Grievances  Value  □3.2.2. Members of	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed	ervice standards for response  Actual (Previous)  0.00	times (Percentage, Custom Actual (Current) 100.00	Supplement) End Target 80.00
□3.2.1. Grievances  Value  □3.2.2. Members of	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed t)	ervice standards for response  Actual (Previous)  0.00  d satisfaction with the support p	times (Percentage, Custom Actual (Current) 100.00 provided by the Project, via	Supplement)  End Target  80.00  alliances (Percentage,
Value  □3.2.2. Members of Custom Supplemen  Value	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed t)  Baseline	ervice standards for response  Actual (Previous)  0.00  d satisfaction with the support p  Actual (Previous)  0.00	times (Percentage, Custom Actual (Current) 100.00  provided by the Project, via a Actual (Current) 78.00	Supplement)  End Target  80.00  alliances (Percentage,  End Target
Comments:  3.2.1. Grievances  Value  3.2.2. Members of Custom Supplemen  Value	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed t)  Baseline  0.00	ervice standards for response  Actual (Previous)  0.00  d satisfaction with the support p  Actual (Previous)  0.00  and private institutions establish	times (Percentage, Custom Actual (Current) 100.00  provided by the Project, via a Actual (Current) 78.00  med (Number, Custom)	Supplement)  End Target  80.00  alliances (Percentage,  End Target  70.00
Comments:  □3.2.1. Grievances  Value  □3.2.2. Members of Custom Supplemen  Value	Achieved.  responded within the stipulated s  Baseline  0.00  beneficiary SPOs that expressed t)  Baseline  0.00  trategic partnerships with public a	ervice standards for response  Actual (Previous)  0.00  d satisfaction with the support p  Actual (Previous)  0.00	times (Percentage, Custom Actual (Current) 100.00  provided by the Project, via a Actual (Current) 78.00	Supplement)  End Target  80.00  alliances (Percentage,  End Target

# ▶2.1 Business Plans of supported alliances that are dully implemented. (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	28.00	90.00	85.00
Date	02-May-2017	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			

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	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	88.00	88.00	85.00
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
►2.3 Producer organi	zations that obtain positive net in	cremental real income from Alli	iance product(s) (Percentaç	ge, Custom)
	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	0.00	88.00	87.00	80.00
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			
▶2.4 Producer organi	zations whose leaders are period	lically accountable to their mem	nbers (Percentage, Custom	)
•	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	94.00	92.00	80.00
Data	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-Nov-2022
Date				
	Achieved.			
Comments:		· Contain)		
Comments:	investment subprojects (Number	,		
Comments:  ▶2.5 Executed public	investment subprojects (Number	Actual (Previous)	Actual (Current)	End Target
Comments:  ➤ 2.5 Executed public	investment subprojects (Number	,	Actual (Current) 22.00	End Target 62.00
➤ 2.5 Executed public  Value	investment subprojects (Number Baseline 0.00 15-Jan-2013	Actual (Previous) 14.00 23-Jun-2021	22.00 03-Dec-2021	62.00 30-Nov-2022
Date  Comments:  ▶2.5 Executed public  Value  Date  Comments:	investment subprojects (Number Baseline 0.00 15-Jan-2013 Partially achieved (2 AF. Fourteen munic	Actual (Previous)  14.00  23-Jun-2021  23% of target value): There are cipal works from original financi to accelerate funds flow to app	22.00 03-Dec-2021 no concluded municipal w	62.00  30-Nov-2022  orks with the  ndicator. A financial actic
Comments:  ▶2.5 Executed public  Value  Date  Comments:	investment subprojects (Number Baseline 0.00 15-Jan-2013 Partially achieved (2 AF. Fourteen municipal plan is now in place	Actual (Previous)  14.00  23-Jun-2021  23% of target value): There are cipal works from original financi to accelerate funds flow to appendicator.	22.00 03-Dec-2021 no concluded municipal wing are maintained for this invoved rural alliances, which	62.00 30-Nov-2022 orks with the ndicator. A financial actio
➤ 2.5 Executed public  Value  Date  Comments:	investment subprojects (Number Baseline 0.00 15-Jan-2013 Partially achieved (2 AF. Fourteen municular plan is now in place data to assess this i	Actual (Previous)  14.00  23-Jun-2021  23% of target value): There are cipal works from original financi to accelerate funds flow to appendicator.	22.00 03-Dec-2021 no concluded municipal wing are maintained for this invoved rural alliances, which	62.00 30-Nov-2022 orks with the ndicator. A financial actio
Comments:  ▶2.5 Executed public  Value  Date  Comments:	Baseline 0.00 15-Jan-2013 Partially achieved (2 AF. Fourteen munic plan is now in place data to assess this i	Actual (Previous)  14.00  23-Jun-2021  23% of target value): There are sipal works from original financi to accelerate funds flow to apprendicator.	22.00 03-Dec-2021 e no concluded municipal wing are maintained for this incroved rural alliances, which	62.00 30-Nov-2022 orks with the ndicator. A financial action will generate additional

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►2.7 Area provided wit	ir improved imgallori investmen	, , , , , ,		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	10,064.00	15,960.00
Date	02-May-2017	23-Jun-2021	03-Dec-2021	30-Nov-2022
Component 1- Institution	nal Strengthening			
►1.1 Producer organiza	ations that receive assistance to	be formalized (Number, Custo	om)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	343.00	1,176.00	1,150.00
			03-Dec-2021	30-Nov-2022
Date	15-Jan-2013	23-Jun-2021	03-Dec-2021	30-1107-2022
Date Comments:	15-Jan-2013 Achieved.	23-Jun-2021	03-Det-2021	30-1407-2022
Comments:			Actual (Current)	End Target
Comments:	Achieved.  ned financial agreement for proj	ect support (Number, Custom)		
Comments: ▶1.2 Alliances with sign	Achieved.  ned financial agreement for proj  Baseline	ect support (Number, Custom)  Actual (Previous)	Actual (Current)	End Target
Comments:  ▶1.2 Alliances with sign  Value	Achieved.  ned financial agreement for proj  Baseline  0.00	ect support (Number, Custom)  Actual (Previous)  1,016.00	Actual (Current) 1,504.00	End Target 1,200.00
Comments:  ►1.2 Alliances with sign  Value  Date  Comments:	Achieved.  ned financial agreement for proj  Baseline  0.00  15-Jan-2013	ect support (Number, Custom)  Actual (Previous)  1,016.00  23-Jun-2021	Actual (Current) 1,504.00 03-Dec-2021	End Target 1,200.00
Comments:  ►1.2 Alliances with sign  Value  Date  Comments:	Achieved.  ned financial agreement for proj  Baseline  0.00  15-Jan-2013  Achieved.	ect support (Number, Custom)  Actual (Previous)  1,016.00  23-Jun-2021	Actual (Current) 1,504.00 03-Dec-2021	End Target 1,200.00
Comments:  ▶1.2 Alliances with sign  Value  Date  Comments:  ▶1.3 SPOs that receive	Achieved.  ned financial agreement for proj  Baseline  0.00  15-Jan-2013  Achieved.	ect support (Number, Custom)  Actual (Previous)  1,016.00  23-Jun-2021  zation strengthening (Number,	Actual (Current) 1,504.00 03-Dec-2021 Custom)	End Target 1,200.00 30-Nov-2022
Comments:  ►1.2 Alliances with sign  Value  Date  Comments:	Achieved.  ned financial agreement for proj  Baseline  0.00  15-Jan-2013  Achieved.  e training and support for organi  Baseline	ect support (Number, Custom)  Actual (Previous)  1,016.00  23-Jun-2021  zation strengthening (Number,  Actual (Previous)	Actual (Current) 1,504.00 03-Dec-2021  Custom) Actual (Current)	End Target 1,200.00 30-Nov-2022 End Target

# ▶1.4. Service providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	331.00	915.00	514.00
Date	02-May-2017	23-Jun-2021	03-Dec-2021	30-Nov-2022
Comments:	Achieved.			

□ Female Service Providers to SPOs that benefit from capacity building to improve their knowledge (Number, Custom Breakdown)

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	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	154.00	219.00	300.00
Date	02-May-2017	23-Jun-2021	03-Dec-2021	30-Nov-2022

## **Performance-Based Conditions**

## **Data on Financial Performance**

# Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P127743	IBRD-87350	Effective	USD	100.00	100.00	0.00	70.52	29.48	71%
P127743	IDA-51700	Closed	USD	50.00	49.97	0.03	46.18	0.00	100%

## **Key Dates (by Ioan)**

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P127743	IBRD-87350	Effective	13-Apr-2017	28-Jul-2017	08-Feb-2018	30-Nov-2021	30-Nov-2022
P127743	IDA-51700	Closed	23-Oct-2012	12-Dec-2012	09-May-2013	30-Nov-2017	30-Jun-2018

## **Cumulative Disbursements**

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## **PBC Disbursement**

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement	Disbursed amount in	Disbursement %
					Status	Coc	for PBC

## **Restructuring History**

Level 2 Approved on 24-Aug-2017 ,Level 2 Approved on 16-Jan-2018 ,Level 2 Approved on 28-Mar-2018 ,Level 2 Approved on 27-Sep-2021

# Related Project(s)

P158532-Additional Finance BO Rural Alliances Project II

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