## **PROCUREMENT PLAN**

#### Project information: Sierra Leone Sustainable Tourism Development Project (P164212)

#### **Project Implementation agency: Ministry of Tourism and Cultural Affairs**

## Date of the Procurement Plan: March 2018

**Period covered by this Procurement Plan:** Project Preparation Advance (6 Months)

## Preamble

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" (July 2016) ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

**The Bank's Standard Procurement Documents**: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

**National Procurement Arrangements**: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country's own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in the **Public Procurement Act, 216 of the Republic of Sierra Leone**, such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations and the following conditions:

In accordance with paragraph 5.3 of the Procurement Regulations, the request for bids/request for proposals document shall require that Bidders/Proposers submitting Bids/Proposals present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank's Anti-Corruption Guidelines, including without

limitation the Bank's right to sanction and the Bank's inspection and audit rights. The form of the Letter of Acceptance is attached in Appendix 1.

**Leased Assets** as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables: **Not Applicable.** 

**Procurement of Second Hand Goods** as specified under paragraph 5.11 of the Procurement Regulations – is allowed for those contracts identified in the Procurement Plan tables: **Not Applicable.** 

**Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (Goods and Works).

# Goods: Not Applicable for those contracts identified in the Procurement Plan tables

Works: No applicable

**Hands-on Expanded Implementation Support (HEIS)** as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations: **Not Applicable**.

#### **Other Relevant Procurement Information:-**

#### (a). Prior Procurement Arrangements:

The Procurement Arrangements as indicated in the below table and within the thresholds indicated in the below tables will be used. The thresholds for the Bank's prior review requirements are also provided in the table below:

Table: Thresholds\*, Procurement Arrangements, and Prior Review

(The table below depicts the Thresholds and Procurement Methods to be used under the Sierra Leone Sustainable Tourism Development Project):

No	Expenditure Category	Contract (C) Value Threshold* [eq. USD]	Procurement Method	Contracts Subject to Prior Review /[eq. US\$]
2	Goods, IT and non-consulting services	C ≥ 5,000,000	Open Competition International Market Approach and Direct Contracting	All contracts at or above USD 2 million are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).
	Services	: 100,000 < C < 5,000,000	Open Competition National Market Approach	None
		C ≤ 100,000	RfQ	None

#### Thresholds\*, Procurement Methods, and Prior Review

No	Expenditure Category	Contract (C) Value Threshold* [eq. USD]	Procurement Method	Contracts Subject to Prior Review /[eq. US\$]
	National	C < 300,000	for Consulting Services	All contracts at or above USD 300,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).
3	shortlist for selection of consultant firms	C ≤ 500,000	for Engineering and Construction Supervision	All contracts at or above USD 300,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).
4	Selection of Individual consultants	≥ 300,000	All Approaches	≥ 300,000
5	Training, Workshops, Study Tours	All Values	Based on approved Annual Work Plan & Budgets (AWPB) by TTL	This line activity is not subject to procurement Review.

(Special procurement arrangements like direct contracting, use of SOEs, UN Agencies, third party monitors, local NGOs, Force Account, servants needs, results based arrangements. It is not expected that there will need for prequalification in the procurement arrangements under Sierra Leone Sustainable Tourism Development Project)

\*These thresholds are for the purposes of the initial procurement plan for the first 18 months. The thresholds will be revised periodically based on re-assessment of risks. All contracts not subject to prior review will be post-reviewed.

\*\* Short lists of consultants for services estimated to cost less US\$300,000 equivalent per contract may be composed entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines. However, if foreign firms have expressed interest, they will not be excluded from consideration.

**Prequalification**. Not expected for the packages of goods packages in the procurement plan.

#### **Proposed Procedures for CDD Components: Not Applicable**

**Reference to (if any) Project Operational/Procurement Manual:** the project team will prepare Procurement manuals. The Procurement Plan/Manual will also form part of the Project Implementation Manual.

#### Any Other Special Procurement Arrangements: Not Applicable

**Procurement Packages/PLAN with Procurement Arrangements and Time Schedule:** as per the Table below:

Appendix 1

## Letter of Acceptance of the World Bank's Anti-Corruption Guidelines and Sanctions Framework

Date: \_

Invitation of Bids/Proposals No.\_\_\_\_\_

To:

We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank's policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank's Anti-Corruption Guidelines<sup>1</sup> in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, , are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of *[Insert name of Employer as per bidding document]* or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank's Anti-Corruption Guidelines, which may include the following:

- a. rejection of our Proposal/Bid for award of contract;
- b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and
- c. sanctions, pursuant to the Bank's Anti-corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise

<sup>&</sup>lt;sup>1</sup>Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.

benefit from a Bank-financed contract, financially or in any other manner;<sup>2</sup> (ii) to be a nominated<sup>3</sup> sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

- a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;
- b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);
- c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or
- d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm's or individual's execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect<sup>4</sup> all accounts, records, and other documents relating to

<sup>&</sup>lt;sup>2</sup> For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

<sup>&</sup>lt;sup>3</sup> A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

<sup>&</sup>lt;sup>4</sup> Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff

the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank.

We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name of the Bidder/Consultant:\_\_\_\_\_

Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Consultant:

Title of the person signing the Letter: \_\_\_\_\_\_

and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.

#### PROCUREMENT PLAN Sierra Leone : Sierra Leone Economic Diversification Project

r L/AIN
General Information

PLAN			
General Informa	ation		
Country:	Sierra Leone	Bank's Approval Date of the Original Procurement Plan:	2018-03-15
		Revised Plan Date(s): (comma delineated, leave blank if no	n 2022-01-25
Project ID:	P164212	GPN Date:	
Project Name:	Sierra Leone Economic I	Diversification Project	

 Project Name:
 Sierra Leone Economic Diversification Project

 Loan / Credit No:
 / , IDA / V1610, IDA / D7020

 Executing Agency(ies Ministry of Finance and Economic Development

Activity Reference No. /	Loan / Credit	C		Marker		Procurement	Pregualification	High SEA/SH	Procurement	Estimated	Actual	Process	Draft Pre-q	ualification	Pregual	lification	Draft Bi		Specific Pro	ocurement	Bidding Do	cuments as	Proposal S	ubmission /		tion Report	circuit circ	
Description	No.	Component	Review Type	Method	Market Approach	Process	(Y/N)		Document Type	Amount (US\$)	Amount (US\$)	Status	Docur	nents	Evaluatio	on Report	Docum Justifica	ation	Notice / I	nvitation	Issu	ued	Opening	/ Minutes	for A		Signed Contra	
													Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned Act	ual
DODS																												
Activity Reference No. /	Loan / Credit	-				Procurement	Pregualification	Estimated	Actual Amount	Process	Draft Pre-q	ualification	Preguali	fication		Bidding	Specific Pro	curement	Bidding Do	cuments as	Proposal Su	bmission /		tion Report				
Description	No.	Component	Review Type	Method	Market Approach	Process	(Y/N)	Amount (US\$)	(US\$)	Status	Docu	ments	Evaluatio		Docu lustifi	ment / ication	Notice / In		lssu		Opening			nmendation ward	Signed	Contract	Contract Comple	tion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned Act	ual
L-MOFED-53436-GO-RFQ /		Project Management and		Request for		Single Stage – One				Under																		
rocurement of Office urniture	/	Evaluation	Post	Quotations	Limited	Envelope		8,000.00	6,608.24	Implementati on							2018-03-31 2	018-04-05							2018-05-26		2018-11-22	
L-MOFED-53438-GO-RFQ / rocurement of Computers	1	Project Management and Evaluation	Post	Request for Ouotations	Limited	Single Stage - One Envelope		10,000.00	6,856.92	Under Implementati							2018-04-01 2	018-04-09							2018-05-27		2018-11-23	
rocurement of Computers		Evaluation		Quotations		Envelope				on																		
L-MOFED-53440-GO-RFO /																												
rocurement of Vehicle(1)	1	Project Management and Evaluation	Post	Request for Ouotations	Limited	Single Stage - One Envelope		62,000.00	0.00	Canceled							2018-03-26 2	018-03-27							2018-05-21		2018-11-17	
nd Motorbike(1)																												
L-MOFED-215867-GO-RFQ		Project Management and		Request for		Single Stage - One				Pending																		
Procurement of 25 Laptop omputers & 14 Printers	IDA / D7020	Evaluation	Post	Quotations	Limited	Envelope		44,500.00	0.00	Implementati							2021-02-10								2021-04-07		2021-10-04	
L-MOFED-215875-GO-RFQ Procurement of Office	IDA / D7020	Project Management and		Request for	Limited	Single Stage - One		70.000.00	39,013.82	Const							2021-02-10 2								2022 04 07	2021-02-18	2021-10-04	
arniture	IDA / D7020	Evaluation	Post	Quotations	Limited	Envelope		70,000.00	39,013.82	signed							2021-02-10 2	021-02-09							2021-04-07	2021-02-18	2021-10-04	
L-MOFED-215880-GO-RFQ Procurement of Generator	IDA / D7020	Project Management and Evaluation	Post	Request for Ouotations	Limited	Single Stage - One Envelope		30,000.00	18,189.18	Signed							2021-02-15 2	021-02-10							2021-04-12	2021-02-18	2021-10-09	
L-MOFED-216680-GO-RFQ Procurement of Office ICT		Project Management and		Request for		Single Stage - One				Pending																		
quipment including VC	IDA / D7020	Evaluation	Post	Quotations	Limited	Envelope		35,000.00	0.00	Implementati on							2021-02-10								2021-04-07		2021-10-04	
cility for the PCU																												
L-MOFED-218179-GO-RFQ		B				Cards Group Card				Under																		
Office Furnishing for the roject Coordination Unit	IDA / D7020	Project Management and Evaluation	Post	Request for Quotations	Limited	Single Stage – One Envelope		40,000.00	0.00	Implementati on							2021-02-13 2	021-02-09							2021-04-10		2021-10-07	
-,																												
L-MOFED-220773-GO-RFB		Design Management				Single Stage – One				Under																		
Procurement of 5 Vehicles or the PCU and Technical	IDA / D7020	Project Management and Evaluation	Post	Request for Bids	Open - National	Envelope		350,000.00	0.00	Implementati					2021-03-05	2021-03-16	2021-03-10 2	021-03-22			2021-04-21		2021-05-21		2021-06-25		2021-12-22	
nplementing Agencies										0.1																		
L-MOFED-220774-GO-RFQ																												
Procurement of Networking auipment's for Ministry of	IDA / D7020	Project Management and Evaluation	Post	Request for Ouotations	Limited	Single Stage – One Envelope		40,000.00	0.00	Pending Implementati							2021-03-06								2021-05-01		2021-10-28	
ourism and Cultural Affairs		Evaluation		Quotations		Envelope				on																		
			1				1																					
L-MOFED-250104-GO-RFQ Procurement of ICT	IDA / D7020	Improving Business Environment and Capacity	Post	Request for	Limited	Single Stage - One		52,900.00	0.00	Pending Implementati							2021-09-08								2021-11-03		2022-05-02	
quipment for OARG		Building		Quotations		Envelope				on																		
L-MOFED-260027-GO-RFB		Improving Business								Under																		
Procurement of ICT	IDA / D7020	Environment and Capacity	Post	Request for Bids	Open - National	Single Stage – One Envelope		141,391.35	0.00	Under Implementati					2021-11-12	2021-11-10	2021-11-17 2	021-11-10			2021-12-29		2022-01-28		2022-03-04		2022-08-31	
uipments and Furniture		Building	1	1	1		1			on						1	1						1	1	1			

NON CONSULTING SE	RVICES																											
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docur		Prequali Evaluatio	fication n Report	Draft   Docur Justifi		Specific Pr Notice /	ocurement Invitation	Bidding Do Issu		Proposal Su Opening	idmission /	Bid Evalua and Recom for A	mendation		Contract	Contract C	ompletion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SL-MOFED-250110-NC-RFQ / Upgrade of OARG Website	IDA / D7020	Improving Business Environment and Capacity Building	Post	Request for Quotations	Limited	Single Stage – One Envelope		13,500.00	0.00	Pending Implementati on							2021-09-08								2021-11-03	5	2022-05-02	
SL-MOFED-250112-NC-RFQ / Website and Logo Development for the PCU SLEDP	IDA / D7020	Project Management and Evaluation	Post	Request for Quotations	Limited	Single Stage – One Envelope		15,000.00	0.00	Under Implementati on							2021-09-08								2021-11-03		2022-05-02	

CONSULTING FIRMS																											
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of I	Reference	Expression Not	of Interest	Short List Request fo	and Draft r Proposals	Request for as Iss	Proposals	Opening of Proposals	f Technical / Minutes	Evalua Technical	tion of Proposal		Evaluation nd Draft d Contract	Signed (	Contract	Contract C	ompletion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SL-MOFED-53468-CS-CQS / Hiring a Firm to Develop Site Development Plan, Design of Tourism Infrastructures production of bidding document for site works	IDA / V1610	Improving Business Environment and Capacity Building	Post	Consultant Qualification Selection	Open – National		170,000.00	0.00	Canceled	2018-04-20		2018-05-11		2018-06-24								2018-07-24		2018-08-28		2019-02-24	

SL-MOFED-112217-CS-QCBS / Consulting services to Conduct the Sierra Leone National Tourism Marketing Strategy and Re-branding	IDA / V1610	SMEs and Entrepreneurship	Post	Quality And Cost- Based Selection	Open – International	255,000.00	255,000.00	Signed	2019-05-06	2019-05-06	2019-05-27	2019-05-17	2019-07-10	2019-07-09		2019-08-07	2019-08-09	2019-09-06	2020-10-09	2019-10-11	2021-02-08	2019-11-15	2021-03-08	2020-11-14
SL-MOFED-159175-CS-LCS / Consulting Services to Conduct Audit of the Financial Statements of the Sustainable Tourism Development Project for the Eight Months Period Ended 31st December 2018	IDA / V1610	Project Management and Evaluation	Post	Least Cost Selection	Open – National	5,000.00	0.00	Under Implementation	2020-02-16	2020-03-15	2020-03-08		2020-04-21			2020-05-19		2020-06-18		2020-07-23		2020-08-27		2021-02-23
SL-MOFED-159172-CS-INDV / Consulting Services to Conduct Assessment of the Feasibility of a Single Window for Business Creation and Licensing in Sierra Leone	IDA / V1610	Improving Business Environment and Capacity Building	Prior	UN Agencies (Direct)	Direct	90,000.00	0.00	Canceled														2020-04-15		2020-10-12
SL-MOFED-163389-CS-CQS / Consultancy Services to Facilitate the Drafting of the Project Implementation Manual (PIM) for the Sierra Leone Economic Diversification Project	IDA / V1610	Project Management and Evaluation	Post	Consultant Qualification Selection	Open – National	20,000.00	0.00	Canceled	2020-03-09	2020-03-18	2020-03-30		2020-05-13							2020-06-12		2020-07-17		2021-01-13
SL-MOFED-163398-CS-CQS / Consulting Services to Develop Strategic Plan For Sustainable Tourism in Sierra Leone	IDA / V1610	Project Management and Evaluation	Post	Quality And Cost- Based Selection	Open - International	225,000.00	0.00	Under Implementation	2020-03-09	2020-03-18	2020-03-30	2022-01-19	2020-05-13			2020-06-10		2020-07-10		2020-08-14		2020-09-18		2021-09-18
SL-MOFED-166591-CS-CQS / Consulting Services to Conduct Market Study on Movable Asset-based Financing to Small and Medium Enterprises in Sierra Leone	IDA / V1610	Improving Business Environment and Capacity Building	Post	Consultant Qualification Selection	Open - International	75,000.00	0.00	Canceled	2020-03-30	2020-03-27	2020-04-20		2020-06-03							2020-07-03		2020-08-07		2021-02-03
SL-MOFED-217628-CS-CQS / Consulting Services to Conduct a market study on movable Asset-based Financing to Small and Medium Enterprise in Sierra Leone	IDA / D7020	Improving Business Environment and Capacity Building	Post	Consultant Qualification Selection	Open – International	75,000.00	0.00	Under Implementation	2021-02-05	2021-02-06	2021-02-26	2021-02-10	2021-04-11	2021-05-11						2021-05-11		2021-06-15		2021-12-12
SL-MOFED-166610-CS-QBS / Consulting Services to Conduct Market Study on Movable Asset-based Financing to Small and Medium Enterprises in Sierra Leone	IDA / V1610	Improving Business Environment and Capacity Building	Post	Quality Based Selection	Open – International	75,000.00	0.00	Canceled	2020-04-16	2020-04-15	2020-05-07	2020-04-23	2020-06-20			2020-07-18		2020-08-17		2020-09-16		2020-10-21		2021-10-21
SL-MOFED-222921-CS-CQS / Consultancy Services to Review the Companies Acts 2009 and the Companies (Amendment) Act, 2014	IDA / D7020	Improving Business Environment and Capacity Building	Post	Consultant Qualification Selection	Open – National	84,800.00	0.00	Under Implementation	2021-03-08	2021-03-09	2021-03-29	2021-05-18	2021-05-12							2021-06-11		2021-07-16		2022-01-12
SL-MOFED-234213-CS-CQS / Consulting Services for Project Design and Work Supervision for the Upgrade of Tourist Destination Sites	IDA / D7020	SMEs and Entrepreneurship	Post	Consultant Qualification Selection	Open - National	164,000.00	0.00	Under Implementation	2021-05-14	2021-05-11	2021-06-04	2021-05-26	2021-07-18							2021-08-17		2021-09-21		2022-03-20
SL-MOFED-254576-CS-CQS / Consulting Services for Social Capacity Support for Beneficiary Communities	IDA / D7020	SMEs and Entrepreneurship	Post	Consultant Qualification Selection	Open – National	80,000.00	0.00	Under Implementation	2021-09-27	2021-09-28	2021-10-18	2021-09-30	2021-12-01							2021-12-31		2022-02-04		2022-08-03

INDIVIDUAL CONSUL	TANTS																		
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of		Invitat Identified Cons	/Selected	Draft Ne Con	tract	Signed O		Contract C	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
SL-MOFED-S3442-CS-INDV / Hiring a Consultant to revise Classification Criteria for Tourism Establishment and create implementation Manual	1	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Limited		40,000.00	0.00	Pending Implementation	2018-03-20		2018-03-25		2018-04-15		2018-05-20		2018-11-16	
SL-MOFED-53458-CS-INDV / Hiring a Consultant to develop Tourism Development Strategic Action Plan (3yrs)	I	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Limited		55,000.00	0.00	Canceled	2018-03-14		2018-03-19		2018-04-09		2018-05-14		2018-11-10	
SL-MOFED-53461-CS-INDV / Hiring a Consultant to conduct a study on Sierra Leone's aviation sector cost structure, including policy, regulatory and recommendation to streamline.	1	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Limited		80,000.00	0.00	Canceled	2018-03-20		2018-03-25		2018-04-15		2018-05-20		2018-11-16	
SL-MOFED-53464-CS-INDV / Hiring a Consultant to prepare/develop the National Tourism Marketing Strategy	1	SMEs and Entrepreneurship	Post	Individual Consultant Selection	Limited		85,000.00	0.00	Canceled	2018-03-21		2018-03-26		2018-04-16		2018-05-21		2018-11-17	
SL-MOFED-53465-CS-INDV / Hiring a consultant to conduct Design of Tourism Accelerator Fund mechanism and drafting of fund manual	/	Product Development	Post	Individual Consultant Selection	Limited		50,000.00	0.00	Under Implementation	2018-03-23	2018-03-24	2018-03-28		2018-04-18		2018-05-23		2018-11-19	

add       bit																			
Mathemation <	SL-MOFED-53469-CS-INDV / Hiring a Consultant to conduct Safeguard studies for site development Environmental and Social Management Framework (ESMF)	1	Environment and Capacity	Post	Consultant	Limited	35,000.00	0.00	Under Implementation	2018-03-19	2018-03-20	2018-03-24		2018-04-14		2018-05-19		2018-11-15	
Wittender Note Same <th< td=""><td>SL-MOFED-53473-CS-INDV / Hiring a Consultant to prepare Project Implementation Manual (PIM)</td><td>I</td><td>Product Development</td><td>Post</td><td>Consultant</td><td>Limited</td><td>35,000.00</td><td>0.00</td><td>Pending Implementation</td><td>2018-03-20</td><td></td><td>2018-03-25</td><td></td><td>2018-04-15</td><td></td><td>2018-05-20</td><td></td><td>2018-11-16</td><td></td></th<>	SL-MOFED-53473-CS-INDV / Hiring a Consultant to prepare Project Implementation Manual (PIM)	I	Product Development	Post	Consultant	Limited	35,000.00	0.00	Pending Implementation	2018-03-20		2018-03-25		2018-04-15		2018-05-20		2018-11-16	
Bit with the series of the serie	SL-MOFED-53475-CS-INDV / Hiring a consultant to conduct M&E Baseline Study	1	Project Management and Evaluation	Post	Consultant	Limited	60,000.00	0.00	Canceled	2018-03-27		2018-04-01		2018-04-22		2018-05-27		2018-11-23	
UNADE       Distant	SL-MOFED-57412-CS-INDV / Hiring a Consultant to carryout a Resettlement Policy Framework-RPF	IDA / V1610	Improving Business Environment and Capacity Building	Post	Consultant	Limited	20,000.00	0.00		2018-04-09	2018-04-09	2018-04-14	2018-04-18	2018-05-05	2018-04-25	2018-06-09		2018-12-06	
Impartment representationAviant	SL-MOFED-57413-CS-INDV / Hiring a Consultant to carry out Economic and Financial Analysis	IDA / V1610	Project Management and Evaluation	Post	Consultant	Limited	20,000.00	0.00	Under Implementation	2018-04-13	2018-04-13	2018-04-18		2018-05-09		2018-06-13		2018-12-10	
Instruction of the series o	SL-MOFED-57414-CS-INDV / Project Procurement Strategy for Development-PPSD	IDA / V1610	Project Management and Evaluation	Post	Consultant	Limited	20,000.00	18,700.00	Signed	2018-04-19		2018-04-24	2018-05-17	2018-05-15	2018-05-22	2018-06-19	2018-05-23	2018-12-16	
Image: Series in the series	SL-MOFED-53441-CS-INDV / Hiring a Consultant to conduct a study on Siera Leone's Visa fees and process, including benchmarking, scenarios and recommendation for increasing competitiveness	IDA / V1610	SMEs and Entrepreneurship	Post	Consultant	Limited	85,000.00	0.00	Canceled	2018-04-16		2018-04-21		2018-05-12		2018-06-16		2018-12-13	
Calculation       Calculation       Name       Marked       Land       Calculation       Status       St	Technical Assistance to Draft and Prepare TORs for	IDA / V1610	Environment and Capacity	Post	Consultant	Limited	20,000.00	0.00	Canceled	2018-05-22	2018-06-26	2018-05-27		2018-06-17		2018-07-22		2019-01-18	
Normal-Workshowski       Normal-Wo	/ Consultancy Services to conduct Tourist Visa Reform Assessment and	IDA / V1610	SMEs and Entrepreneurship	Post	Consultant	Limited	60,000.00	31,190.00	Signed	2019-03-25	2019-04-02	2019-03-30	2019-04-25	2019-04-20	2019-04-30	2019-05-25	2019-05-13	2019-11-21	
1/1 Construction       Operation       Specific Marginement and services       Name       Landed       Landed <thlanded< th="">       Landed       <t< td=""><td>SL-MOFED-115022-CS-CDS / Consulting Services to update the Environmental and Social Management Framework-ESMF &amp; the Resettlement Policy Framework-RPF for the Sierra Leone Economic Diversification Project</td><td>IDA / V1610</td><td>SMEs and Entrepreneurship</td><td>Post</td><td>Direct Selection</td><td>Direct</td><td>15,000.00</td><td>14,850.00</td><td></td><td>2019-05-16</td><td>2019-05-17</td><td>2019-05-26</td><td>2019-05-17</td><td></td><td></td><td>2019-07-30</td><td></td><td>2020-01-26</td><td></td></t<></thlanded<>	SL-MOFED-115022-CS-CDS / Consulting Services to update the Environmental and Social Management Framework-ESMF & the Resettlement Policy Framework-RPF for the Sierra Leone Economic Diversification Project	IDA / V1610	SMEs and Entrepreneurship	Post	Direct Selection	Direct	15,000.00	14,850.00		2019-05-16	2019-05-17	2019-05-26	2019-05-17			2019-07-30		2020-01-26	
Construint       Construint <td>PRU/TOURISM/PFMU/MOF/0 01 / Consultancy Services for the Review of the Environmental and Social Management Framework (ESMF) and the Resettlement Policy Framework (RPF) for the Proposed Sierra Leone Economic Divisification Project</td> <td>IDA / V1610</td> <td>Project Management and Evaluation</td> <td>Post</td> <td>Consultant</td> <td>Limited</td> <td>7,000.00</td> <td>0.00</td> <td>Pending Implementation</td> <td>2019-06-01</td> <td></td> <td>2019-06-06</td> <td></td> <td>2019-06-27</td> <td></td> <td>2019-08-01</td> <td></td> <td>2020-01-28</td> <td></td>	PRU/TOURISM/PFMU/MOF/0 01 / Consultancy Services for the Review of the Environmental and Social Management Framework (ESMF) and the Resettlement Policy Framework (RPF) for the Proposed Sierra Leone Economic Divisification Project	IDA / V1610	Project Management and Evaluation	Post	Consultant	Limited	7,000.00	0.00	Pending Implementation	2019-06-01		2019-06-06		2019-06-27		2019-08-01		2020-01-28	
I Construit       Port M       Building       Port M       Building       Port M       Building       Immediation       Immediation <td>SL-MOFED-135462-CS-INDV / Consulting Services to Develop Tourism Investment Strategy</td> <td>IDA / V1610</td> <td>Environment and Canacity</td> <td>Post</td> <td>Consultant</td> <td>Open</td> <td>65,000.00</td> <td>45,000.00</td> <td>Signed</td> <td>2019-09-26</td> <td>2019-10-14</td> <td>2019-11-14</td> <td>2020-09-16</td> <td>2019-12-05</td> <td>2020-10-01</td> <td>2020-01-09</td> <td>2021-01-25</td> <td>2020-07-07</td> <td></td>	SL-MOFED-135462-CS-INDV / Consulting Services to Develop Tourism Investment Strategy	IDA / V1610	Environment and Canacity	Post	Consultant	Open	65,000.00	45,000.00	Signed	2019-09-26	2019-10-14	2019-11-14	2020-09-16	2019-12-05	2020-10-01	2020-01-09	2021-01-25	2020-07-07	
Queck participation       Control       Contro       Contro       Control       Con	/ Consulting Services to conduct Airport Visit	IDA / V1610	Environment and Capacity	Post	Consultant	Limited	15,560.00	0.00	Under Implementation	2019-09-30	2019-10-09	2019-10-05	2020-02-24	2019-10-26		2019-11-30		2020-05-28	
Constitution       Dev/ V1610       Proporting Basiness Building       Pest       Devet       Devet </td <td>SL-MOFED-135465-CS-INDV / Consulting Services to Develop Island Tourism Development Policy</td> <td>IDA / V1610</td> <td>Improving Business Environment and Capacity Building</td> <td>Post</td> <td>Consultant</td> <td>Limited</td> <td>17,906.00</td> <td>0.00</td> <td>Under Implementation</td> <td>2019-09-30</td> <td>2019-10-09</td> <td>2019-10-05</td> <td></td> <td>2019-10-26</td> <td></td> <td>2019-11-30</td> <td></td> <td>2020-05-28</td> <td></td>	SL-MOFED-135465-CS-INDV / Consulting Services to Develop Island Tourism Development Policy	IDA / V1610	Improving Business Environment and Capacity Building	Post	Consultant	Limited	17,906.00	0.00	Under Implementation	2019-09-30	2019-10-09	2019-10-05		2019-10-26		2019-11-30		2020-05-28	
Project Management and Stratery for Development consumpt for Development tratery for Development consumpt for Development consumpt for Development project       Point       Direct Selection       Direct       20,000.0       19,084.5       Signed       2020-01-7       2020-02-7       2020-01-7	SL-MOFED-146036-CS-CDS / Consulting services to conduct Sierra Leone Visitor Exist Survey	IDA / V1610	Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	120,000.00	127,351.25	Signed	2019-11-18	2019-11-18	2019-11-28	2019-11-27			2020-02-01	2019-11-29	2020-07-30	
S-MAGTER-15146-CS-MAY Consultants Statistics Bauldring Statistics Bauldr	SL-MOFED-153848-CS-CDS / Project Procurement Strategy for Development (PPSD) for the Sierra Leone Economic Diversification Project	IDA / V1610	Project Management and Evaluation	Prior	Direct Selection	Direct	20,000.00	19,084.95	Signed	2020-01-17	2020-01-17	2020-01-27	2020-01-21			2020-04-01	2020-02-05	2020-09-28	
Consulting Services to Levelop Tourism and Utility         DA / VI610         Improving surviess Fervicement and Capacity         Individual Post         Consultant         Limited         15,000.00         0.00         Canceled         2019-0-10         2019-1010         2019-1026         2019-11-30         2020-57-28	SL-MOFED-159169-CS-INDV	IDA / V1610	Improving Business Environment and Capacity Building	Post	Consultant	Open	50,000.00	0.00	Canceled	2020-02-28		2020-04-17		2020-05-08		2020-06-12		2020-12-09	
	SL-MOFED-135464-CS-INDV / Consulting Services to Develop Tourism and Wildlife Policy	IDA / V1610	Environment and Capacity	Post	Consultant	Limited	15,000.00	0.00	Canceled	2019-09-30	2019-10-14	2019-10-05		2019-10-26		2019-11-30		2020-05-28	

SL-MOFED-161220-CS-INDV / Consultancy Services to Develop a Tourism and Wildlife Policy	IDA / V1610	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	15,000.00	0.00	Under Implementation	2020-02-28	2020-03-04	2020-04-17		2020-05-08		2020-06-12		2020-12-09	
SL-MOFED-166403-CS-INDV / Consultancy Services to Facilitate the Drafting of the Project Implementation Manual (PM) for the Sierra Leone Economic Diversification Project	IDA / V1610	Project Management and Evaluation	Post	Individual Consultant Selection	Open	20,000.00	8,250.00	Signed	2020-03-26	2020-03-26	2020-05-14	2020-06-12	2020-06-04	2020-06-19	2020-07-09	2020-07-13	2021-01-05	
SL-MOFED-181687-CS-CDS / Consulting Services to conduct Sierra Leone COVID- 19 Business Pulse Survey (SL- COVBPS)	IDA / V1610	Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	60,000.00	85,043.65	Signed	2020-06-24	2020-07-15	2020-07-04	2020-07-28			2020-09-07	2020-09-17	2021-03-06	
SL-MOFED-207439-CS-INDV / Technical Assistance as a Tourism Advisor for the Sierra Leone Economic Diversification Project	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	120,000.00	0.00	Under Implementation	2021-01-28	2021-01-29	2021-03-18		2021-04-08		2021-05-13		2021-11-09	
SL-MOFED-207442-CS-INDV / Technical Assistance SME Advisor for the Sierra Leone Economic Diversification Project	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	120,000.00	101,900.00	Signed	2021-01-28	2021-01-29	2021-03-18	2021-05-11	2021-04-08	2021-06-03	2021-05-13	2021-06-03	2021-11-09	
SL-MOFED-216663-CS-INDV / Consulting Services for drafting of a new Borrowers and Lenders Regulations.	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	72,000.00	0.00	Under Implementation	2021-02-01	2021-02-01	2021-03-22		2021-04-12		2021-05-17		2021-11-13	
SL-MOFED-216669-CS-INDV / Consulting service for updating quality standards and licensing processes for lodging establishments in Sierra Leone	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	53,000.00	0.00	Under Implementation	2021-02-01	2021-02-09	2021-03-22		2021-04-12		2021-05-17		2021-11-13	
SL-MOFED-162904-CS-INDV / Consulting Services for Updating Quality Standards and Licensing Processes for Lodging Establishments in Sierra Leone	IDA / V1610	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	60,000.00	0.00	Canceled	2020-03-06	2020-03-18	2020-04-24		2020-05-15		2020-06-19		2020-12-16	
SL-MOFED-216666-CS-INDV / Consulting Services to Conduct a market study on movable Asset-based Financing to Small and Medium Enterprise in Sierra Leone	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	75,000.00	0.00	Canceled	2021-02-01		2021-03-22		2021-04-12		2021-05-17		2021-11-13	
SL-MOFED-184182-CS-CDS / Consulting Services to Conduct Assessment of the Feasibility of a Single Window for Business Creation and Licensing in Sierra Leone for the Sierra Leone Economic Diversification Project	IDA / V1610	Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	90,000.00	0.00	Canceled	2020-07-14	2020-08-06	2020-07-24	2020-04-14			2020-09-27		2021-03-26	
SL-MOFED-220769-CS-INDV / Consulting Services for the Review of Companies Act, Companies Amended Act and Companies Regulations to Incorporate Processes that are integral to Company Affairs	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	84,800.00	0.00	Pending Implementation	2021-02-25		2021-04-15		2021-05-06		2021-06-10		2021-12-07	
SL-MOFED-220771-CS-INDV / Technical Assistance for Capacity Building for Incubator, Accelerators and Business Development Providers	IDA / D7020	Improving Business Environment and Capacity Building	Post	Individual Consultant Selection	Open	75,000.00	0.00	Pending Implementation	2021-02-25		2021-04-15		2021-05-06		2021-06-10		2021-12-07	
SL-MOFED-226761-CS-CDS / Consulting Services for the Upgrade of the Collateral Registry System to Include Immovable Properties and the Registration of Security Interest by Individuals	IDA / D7020	Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	160,000.00	0.00	Under Implementation	2021-04-20	2021-04-21	2021-04-30	2021-04-29			2021-07-04		2021-12-31	
SL-MOFED-232242-CS-INDV / Consulting Services to Support the Small Medium Enterprises Ecosystem Mapping	IDA / D7020	SMEs and Entrepreneurship	Post	Individual Consultant Selection	Open	40,000.00	0.00	Under Implementation	2021-05-03	2021-05-10	2021-06-21		2021-07-12		2021-08-16		2022-02-12	
SL-MOFED-232254-CS-INDV / Consulting Services to Prepare an Environmental Social Management Plan (ESMP)	IDA / D7020	Project Management and Evaluation	Post	Individual Consultant Selection	Open	32,000.00	0.00	Under Implementation	2021-05-04	2021-05-10	2021-06-22		2021-07-13		2021-08-17		2022-02-13	
SL-MOFED-233932-CS-INDV / Consultancy Services to Prepare an Abbreviated Resettlement Action Plan or a Resettlement Action Plan	IDA / D7020	Project Management and Evaluation	Post	Individual Consultant Selection	Open	15,000.00	0.00	Under Implementation	2021-05-12	2021-05-10	2021-06-30		2021-07-21		2021-08-25		2022-02-21	
SL-MOFED-239845-CS-INDV / Consulting Services to Conduct M&E baseline study	IDA / D7020	Project Management and Evaluation	Post	Individual Consultant Selection	Open	15,000.00	0.00	Under Implementation	2021-08-02	2021-08-02	2021-09-20		2021-10-11		2021-11-15		2022-05-14	
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SL-MOFED-244184-CS-INDV / Consulting Services to conduct a study to support the establishment of a Business Solution /One Stop Center	IDA / D7020	SMEs and Entrepreneurship	Post	Individual Consultant Selection	Open	15,000.00	0.00	Under Implementation	2021-08-02	2021-08-02	2021-09-20		2021-10-11	2021-11-15		2022-05-14	
SL-MOFED-246438-CS-CDS / Consulting Services for Drafting of a New Borrowers and Lenders Regulations		Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	72,000.00	19,890.00	Signed	2021-08-02	2021-08-02	2021-08-12	2021-08-10		2021-10-16	2021-08-31	2022-04-14	
SL-MOFED-259137-CS-INDV / Consulting Services for the development of gender based violence sensitive Grievance Redress Mechanism (GRM) system and roll out	IDA / D7020	Project Management and Evaluation	Post	Individual Consultant Selection	Open	15,000.00	0.00	Under Implementation	2021-10-25	2021-10-21	2021-12-13		2022-01-03	2022-02-07		2022-08-06	
SL-MOFED-262863-CS-CDS / Consulting Service for Online Business Registration and Licensing Process Mapping Study	IDA / D7020	Improving Business Environment and Capacity Building	Post	Direct Selection	Direct	97,889.00	0.00	Under Implementation	2021-11-12	2021-11-12	2021-11-22			2022-01-26		2022-07-25	
SL-MOFED-274118-CS-INDV / Consulting Services to Conduct the Sierra Leone Airport Visitor Experience Improvement	IDA / D7020	SMEs and Entrepreneurship	Post	Individual Consultant Selection	Open	35,000.00	0.00	Pending Implementation	2022-01-21		2022-03-11		2022-04-01	2022-05-06		2022-11-02	