

## **Procurement**

### ***General***

1. Procurement for the project would be carried out in accordance with the World Bank's "Guidelines: Procurement of Goods, Works, and Non-Consulting Services under IBRD Loans and IDA Credits & Grants" dated January 2011 (revised July 2014); and "Guidelines: Selection and Employment of Consultants under IBRD Loans and IDA Credits & Grants by World Bank Borrowers" dated January 2011 (revised 2014); and the provisions stipulated in the Loan Agreement. The World Bank Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credit and Grants dated October 15, 2006 and revised on January 2011, would also apply.

### ***Procurement arrangements and capacity assessment***

2. The RGA, under the MCTI, would be the main implementing agency. This agency has already implemented the RECRP. A PIU would be established, which would report directly to the Director General of RGA. The PIU would be responsible for all procurement procedures under the project, supported from at least one full-time procurement officer for all procurement. The PIU Director and technical staff have some experience in World Bank procurement, but this is rather limited. A procurement officer experienced in WB procurement would be hired for the needs of the project, and would work in close coordination with the PIU team. The PIU would be supported also by a procurement assistant, as needed. In addition, technical staff from relevant departments within RGA which might be called on sitting in evaluation committee would be trained on their specific role and general principles of Bank procurement rules.

3. A detailed Project Operational Manual (POM) has been prepared based on previous versions used for RECRP and it was reviewed by the Bank. It would be further revised before the project starts. The manual includes procurement methods to be used in the project along with their step-by-step explanation as well as the standard and sample documents to be used for each method, and service standards, responsibilities and accountability of PIU staff and management for carrying out the activities. The procurement staff and all potential members of tender (or bid evaluation) committees would attend the project launch workshop that would be organized by the Bank staff following the signing of the loan agreement. Further, the Bank team would help the project coordinator identify suitable training courses for the PIU existing team.

4. **Risk Mitigation:** The following measures were agreed to mitigate the risks and maintain the implementing team's capacity.

## **Table 2: Summary Risk Assessment**

<b>Risk</b>	<b>Mitigation</b>
<ul style="list-style-type: none"> <li>Limited procurement capacity of the PIU and insufficient knowledge of Bank's procurement and consultant guidelines may delay selection/bidding process and contract management</li> </ul>	<ul style="list-style-type: none"> <li>RGA will hire a PIU procurement expert with experience in World Bank financed projects/international procurement. Selection of the procurement expert is a condition of effectiveness.</li> </ul>
<ul style="list-style-type: none"> <li>Unsatisfactory quality of technical designs/ToRs may lead to delays in contract implementation and to contract amendments</li> </ul>	<ul style="list-style-type: none"> <li>Preparation of draft technical specifications /terms of reference before project effectiveness, at least for the contracts for which the selection process is to take place in the first 12 months of the project implementation;</li> <li>Close involvement of Bank technical expert in the review of the TOR/ TS and designs;</li> <li>Bank prior review of critical packages/ assignments.</li> </ul>
<ul style="list-style-type: none"> <li>PIU might be initially overwhelmed with the number of the consultants and/or size of contracts to procure and implement</li> </ul>	<ul style="list-style-type: none"> <li>Recruitment of key staff after loan signing so that ToRs, technical specifications and bidding documents can be prepared early on.</li> <li>Strengthening PIU's procurement, technical and contract administration capacity via workshops.</li> <li>The packages in the procurement plan will be sequenced and phased to allow sufficient time for bidding, evaluation and Bank review.</li> </ul>
<ul style="list-style-type: none"> <li>The public officials/technical staff, who will be involved in project procurement through tender committees, may not be familiar with the applicable procurement procedures, and may slow down the procurement process</li> </ul>	<ul style="list-style-type: none"> <li>Technical staff from relevant departments within RGA will be previously trained on their specific role and general principles of Bank procurement rules;</li> <li>Operations Manual will set out the service standards, responsibilities and accountability of PIU staff, technical staff management for carrying out the activities. Furthermore, the Bank team will help the project coordinator identify suitable training courses for the PIU team;</li> <li>The order for appointment of evaluation committees shall specify the timeframe by which the evaluation committee should complete evaluation and recommendation of award;</li> </ul>

Risk	Mitigation
<ul style="list-style-type: none"> <li>Insufficient technical capacity within the supervision or other departments on RGA may cause contract supervision delays related to implementation and poor quality of goods, works and services.</li> </ul>	<ul style="list-style-type: none"> <li>Adequate consulting services and technical assistance, training, knowledge exchange would be provided under the project Component D, as needed;</li> <li>Intensive and close supervision by Bank technical team and procurement accredited staff in particular;</li> </ul>
<ul style="list-style-type: none"> <li>Insufficient knowledge of the latest Procurement and Consultants Guidelines (January 2011)</li> </ul>	<ul style="list-style-type: none"> <li>PIU staff, and especially the Procurement Expert would attend procurement training organized by the Bank</li> <li>The Bank's Procurement Specialist assigned to the project has provided the PIU with a full set of the relevant, most recent procurement documents, including but not limited to standard and sample bidding documents, proposal formats, evaluation report documents, etc.</li> </ul>

**The Procurement Plan**

5. The Borrower, at appraisal, finalized the procurement plan for project implementation, prepared during preparation phase, which provides the basis for procurement methods. It includes the Bank review requirements and thresholds. The procurement plan would be reviewed and agreed between the Borrower and the Bank during negotiations. It would be available as a separate project document at the office of the PIU, and on the Bank's external website. The Procurement Plan would be updated in agreement with the Bank as required to reflect the actual project implementation needs.

**Procurement of Goods, Works and Non-Consulting Services**

6. The following methods may be used for procurement of goods, works and non-consulting services as agreed in the procurement plan: International Competitive Bidding (ICB), National Competitive Bidding (NCB), Shopping (S), and Direct Contracting (DC).

*Procurement of Works*

7. Works procured under this project would include construction and rehabilitation of buildings and putting up concrete markers on part of or all the territory of the country, for the leveling grid stabilization. Procurement will be done using the Bank's Standard Bidding Documents (SBD) for all ICB and NCB packages. Prequalification would not be used at all, regardless of the size of civil works contracts. Minor works, as relevant, could use Invitation to Quote (ITQ) for Works acceptable to the Bank for contracts less than or equal to EUR 85,000.

### *Procurement of Goods and Non-Consulting Services*

8. Goods and non-consulting services to be procured would include IT systems, furniture, IT equipment (hardware and software), purchase of vehicles for motorized levelling, measurements for the REC, gravity meter equipment, measurement of altitude differences and grid stabilization, data acquisition and improvement. Procurement for all ICB procedures would be done using the Bank's SBDs. Smaller value contracts, as needed, would be procured using harmonized NCB documents for Goods or shopping using ITQ (June 2011), depending on the cost estimate for the package. The standard documents for supply and installation of information systems would be used for the procurement of the software development phases and roll out. Software maintenance for the control center will be procured through direct contracting considering the equipment already in use works with particular software (provided only by one supplier) and any new software would require changes of the whole equipment which is not feasible and costly.

### ***Selection of Consultants***

9. Consultant services will include preparation of quality assurance system and data manual, data verification and analysis and modeling, preparation of corporate and business planning, individual consultants for entering of backlog data, map conversion and utility map conversion, capacity building, awareness raising and knowledge transfer, updating the ICT strategy. Multiple individual consultants/technical staff will be hired under the project for the entry of data. A sample contract for hiring of these individuals will be cleared by the Bank and used during the project.

10. The following methods may be used for the selection of consultants: Quality and Cost-Based Selection (QCBS), Quality-Based Selection (QBS), Least-Cost Selection (LCS), Fixed Budget Selection (FBS), Selection based on Consultants Qualifications (CQS), Individual Consultant Selection (IC), and Single Source Selection (SSS). The World Bank's Standard Request for Proposals will be used. All Terms of Reference, irrespective of prior/post review status, are subject to Bank's review and no objection.

### ***Training and Training Plan***

11. The institutions providing standard training, conducting seminars and organization of study tours would be selected on the basis of analysis of the most suitable program of training offered by the institutions, availability of services, the period of training and the reasonableness of cost. However, consultants hired to deliver training under the Project would be selected in accordance to the selection methods as stipulated in the *Consultant Guidelines* applicable to the project. An annual training plan would be prepared and agreed with the Bank. It would include information on the title

of training, institution that would provide it, and timeline, cost, number, position and names of relevant people to be trained. The training plan would be updated in agreement with the Bank through the duration of the Project at least annually or as required to reflect the actual project implementation needs.

### ***Operating Costs***

12. The activities to be financed by the project (as defined in the Loan Agreement) would be procured using the implementing agency's administrative procedures, which were reviewed and found acceptable to the Bank.

### ***Post-review Percentages and Frequency.***

13. Contracts not subject to Bank's prior review would be subject to post review by the Bank's procurement specialist assigned to the project. Post review of contracts will be carried out once per year. At a minimum, one out of five contracts will be randomly selected for post review. Physical inspection will be conducted for at least 10 percent of the contracts.

### ***General Procurement Notice***

14. The GPN for the Project will be published in the UN Development Business after loan negotiations.

Procurement Plan	Type-Category	Estimated Cost (EUR) EUR 1 = \$1.21555	Selection Method	Review by Bank Prior / Post
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## A. Valuation, Property Taxation and Public Real Estate Land Management

### I. Investment cost

International Valuation Consultant and assesment of the municipalities specialist	CS	123,400	IC	Prior
Entering of back log data and extraction of rental data for residential sample	CS	287,936	IC (multiple)	Prior
Preparation of quality assurance system and data manual	CS	8,228	IC	Post
Rental collection for sample of commercial properties	CS	49,360	IC	Post
Consultancy for data verification and analysis & modeling (1)	CS	65,814	IC	Post
Consultancy for data verification and analysis & modeling (1) - local staff	CS	24,680	IC	Post
Consultancy for data verification and analysis & modeling (2)	CS	65,814	IC	Post
Consultancy for data verification and analysis & modeling (2) - local staff	CS	24,680	IC	Post
Data collection for the building register	TS	3,948,830	ICB	Prior
Consultancy for system implementation in at least 5 municipalities	CS	1,645,345	QCBS	Prior
International Tax Collection Consultant	CS	123,400	IC	Prior
Training for Municipal Office Staff	TR	205,668	N/A	Prior
<b>Total investment cost</b>		<b>6,573,155</b>		
<b>Total cost for Component A</b>		<b>6,573,155</b>		

## B. E-governance for enabling access to real estate information

### B1. Integrated Real Estate Cadastre and Registration System Development

#### I. Investment cost

Upgrade of existing IT systems and small modifications (scanning of incoming documents, import of Software Prototyping or pilot	CS	43,600	IC	Prior
Software Prototyping or pilot	TS	164,535	CQS	Prior
Software Development Phase I and roll out (front and back office, alphanumeric and graphic and WEB services for external users, e-signature, digitalisation of incoming docs and integration with digital archive, disaster recovery), ind. licenses	TS	1,472,584	ICB	Prior
Software Development Phase II and roll out (Address Register, Register of Spatial Units, Mass Valuation module, Price Index Module, Fiscal Building Register module)	TS	534,737	ICB	Prior
Software Development Phase III - integration with key Government registers, e-commerce, additional e-services	TS	148,080	NCB	Prior
External quality assurance advisor would be hired to support the RGA project manager	CS	164,535	CQS	Prior
Hardware Supply - phase I (emergency)	G	164,535	NCB	Post
Hardware Supply, communication and other equipment and standard licenses (for Data Centers and local offices) -phase II	G	3,948,830	ICB	Prior
LAN/WAN improvements	W	57,587	SH	Post
Supervision of data center extension	CS	16,453	CQS	Post
Data Center extension	W	172,761	NCB	Prior
Active network equipment (firewall, CISCO)	G	361,976	ICB	Prior
<b>Total investment cost</b>		<b>7,250,213</b>		

### B2. Support to the National Spatial Data Infrastructure. (NSDI)

#### I. Investment cost

National Geoportol Upgrade and Implementation - software developemnt	TS	205,668	ICB	Prior
National Business Model, Capacity Building, Awareness, Data Harmonisation with INSPIRE TS, study visits, conference	QCBS	699,272	QCBS	Prior
<b>Total investment cost</b>		<b>904,940</b>		

### B3. Sustainability of the Information Technology department

#### I. Investment cost

Technical Assistance to develop and implement sustainable model for IT Sector operation, ICT	CS	123,400	IC	Prior
<b>Total investment cost</b>		<b>123,400</b>		

### B4. Central Analogue and Digital Archives and Establishment of BDRC

#### I. Investment cost

Detailed Design for Archive building and Disaster Recovery Center +Technical control of the design	CS	41,134	CQS	Post
Supervision of works for Archive building and Disaster Recovery Center	CS	41,134	CQS	Post
Data entering/scanning specialists (scanning, indexing, quality control, verification)	CS	1,974,415	QCBS	Prior
Construction works for Archive building and Disaster Recovery Center	W	1,974,415	ICB	Prior
Archive shelves for the new building	G	765,086	NCB	Post
Office furniture for the new Archive building	G	41,134	SH	Post
Expert for preservation of archived data	CS	24,680	IC	Post
IT equipment (hardware and other equipment)	G	493,604	NCB	Prior
Software upgrade and further development	G	106,947	NCB	Post
Supply of licences	G	24,680	SH	Post
Operational costs (consumables, IT equipment repair services, etc)	IOC	164,535	IOC	
<b>Total investment cost</b>		<b>5,651,764</b>		

**B5. Improving digital data quality****I. Investment cost**

Pilot Implementation in 3 Local Offices and Quality Assurance	CS	123,400	IC	Prior
Data Quality improvement in all local offices	CS	1,234,010	IC (multiple)	Prior
International and local advisors	CS	41,134	IC	Post

**Total investment cost****1,398,544****B6. Software development for the register of the unified procedures for construction permits****I. Investment cost**

Local consultants (preparation of technical specifications for software development)	CS	41,134	IC	Post
Local ICT consultant (4) supporting the system in the Business registry (APR)	CS	148,081	IC (multiple)	Prior
QA & QC (consultant)	CS	41,134	IC	Prior
Software upgrade and training	TS	345,523	NCB	Post
Supporting hardware (specified in a technical specification for software development)	G	493,604	ICB	Prior

**Total Investment Cost****1,069,476****Total cost for Component B****16,398,337****C. Institutional Development of the Republic Geodetic Authority****C1. Corporate and Business Planning****I. Investment cost**

Preparation of Corporate and Business Planning	CS	164,535	QCBS	Prior
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**Total investment cost****164,535****C2. National Reference Infrastructure****I. Investment cost**

Procurement of 16 receivers for replacement of the outdated equipment for local cadastre offices	G	431,903	ICB	Prior
Procurement of Time Station for the Control Center	G	3,291	SH	Post
Software maintenance for the control center	G	189,215	DC	Prior
IT equipment for the Control Center	G	12,340	SH	Post
Leveling grid stabilization for all Serbia territory	W	608,778	NCB	Prior
Company to measure altitude differences (South part of Serbia)	TS	411,366	NCB	Prior
Procurement of vehicles for motorized leveling	G	180,988	NCB	Post
Digital levels and invar barcode staves for motorized leveling	G	24,680	SH	Post
Equipment for leveling (tablet pc, laser distance meter, etc.)	G	16,453	SH	Post
Gravity meter equipment	G	106,947	NCB	Post
Local technical staff for gravity measurements	CS	37,020	IC	Post
Consultant for gravity data processing quality control (QC)	CS	14,808	IC	Post
Consultant for leveling quality control (QC)	CS	20,567	IC	Post
Operating cost (for measure altitude differences and leveling grid stabilization)	IOC	82,267	IOC	

**Total investment cost****2,140,623****C3. Completion of the digital mapping program****I. Investment cost**

Local technical staff for cadastre map conversion*	CS/TS	2,632,553	IC/NCB	Prior
Local technical staff for utility map conversion	CS	1,069,475	IC (multiple)	Prior

**Total investment cost****3,702,028****C4. Improving services and removal of backlogs****I. Investment cost**

Local technical staff for handling REC cases (back logs)	CS	1,069,475	IC (multiple)	Prior
Construction works and reconstruction for 2 offices (Sopot and Ruma)	W	139,854	NCB	Post

**Total investment cost****1,209,329****C5. Real Estate Cadastre (REC) Improvement****I. Investment cost**

Data acquisition	TS	3,292,000	ICB	Prior
Operating costs for data collection	IOC	83,000	IOC	

**Total investment cost****3,375,000****Total cost for Component C****10,591,515**

## D. Project Management and supporting activities

### D1. Project Implementation Unit

#### I. Investment cost

A. PIU Director	CS	129,550	SSS	Prior
B. PIU Assistant director (With IT background)	CS	115,257	IC	Prior
C. Training specialist (Part time)	CS	53,556	IC	Prior
D. M&E specialist (Part time)	CS	53,597	IC	Prior
E. Procurement specialist	CS	107,030	IC	Prior
F. Procurement assistant	CS	99,543	IC	Prior
G. FM Specialist	CS	107,030	IC	Prior
H. FM Assistant	CS	99,543	IC	Prior
I. Valuation specialist	CS	107,030	IC	Prior
J. Office manager/Interpreter/Communications	CS	99,543	IC	Prior
K. Environmental Safeguard specialist/Civil Engineer (Part time during design and construction works)	CS	53,597	IC	Prior
E Incremental operating costs		389,715	OC	

#### Total investment cost

**1,414,991**

### D2. Monitoring and Evaluation

#### I. Investment cost

Customer & Social survey (year 1,3,5)	CS	123,400	CQS	Prior
Annual Financial Audit	CS	82,267	LCS	Prior

#### Total investment cost

**205,667**

### D3. Public Awareness

#### I. Investment cost

Public Awareness Campaign	CS	165,000	CQS	Prior
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#### Total investment cost

**165,000**

### D4. Training

#### I. Investment cost

Training	TR	637,435	N/A	Prior
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#### Total investment cost

**637,435**

### D5. Policies and legal development

#### I. Investment cost

Legal drafting & Studies	CS	123,400	CQ	Post
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#### Total investment cost

**123,400**

#### Total cost for Component D

**2,546,493**

#### Grand Total

**36,109,500**

Preparation fee (0.25%)

**90,500**

**Total cost:**

**36,200,000**

PROCUREMENT METHOD THRESHOLDS	PRIOR REVIEW THRESHOLDS
ICB: $\geq$ EUR 900,000 (Goods); $\geq$ EUR 4.5M (Works)	All
NCB: $<$ EUR 900,000 (Goods); $<$ EUR 4.5M (Works)	First contract for Goods; First contract for Works, if any
Shopping (SH): $<$ EUR 90,000	First contract for Goods; First contract for Works, if any
QCBS: $\geq$ EUR 265,000	$\geq$ EUR 450,000
CQS: $<$ EUR 265,000	First contract
Single Source Selection - none, in accordance with paras. 3.8-3.11 of the Consultant Guidelines	All contracts
Direct Contracting - none, in accordance with paras. 3.7 & 3.8 of the Procurement Guidelines	All contracts



All TORs are subject to prior review irrespective of prior/post review status.







SRB-REMP-8486YF-ICS-CS-17-078 / Annual Financial Audit	IBRD / 84860	D. Project Management and Supporting Activities	Post	Least Cost Selection	Open - National		60,600.20	Signed	2021-04-23	2017-03-08	2021-05-14		2021-05-24	2017-03-30		2021-06-21	2017-04-13	2021-06-26	2017-04-13	2021-07-06	2017-04-20	2021-07-16	2017-04-25	2023-04-07
SRB-REMPAF-9020YF-CQS-CS-21-197 / QA/QC consultant for EPP&B	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Consultant Qualification Selection	Open - National		0.00	Under Implementation	2021-09-15	2021-10-12	2021-10-06		2021-11-19							2021-12-19		2022-01-23		2022-12-19
SRB-REMP-8486YF-CQS-CS-20-158 / Training for Municipal Office Staff	IBRD / 84860	A. Valuation and Property Taxation	Post	Consultant Qualification Selection	Open - National		0.00	Pending Implementation	2022-03-28		2022-04-07		2022-05-02							2022-05-27		2022-07-01		2022-12-28
SRB-REMP-8486YF-CQS-CS-19-134 / Support for RGA reorganization	IBRD / 84860	C. Institutional Development of the Republic Geodetic Authority	Post	Quality And Cost-Based Selection	Open - International		0.00	Pending Implementation	2022-06-01		2022-06-11		2022-07-01							2022-07-21		2022-07-31		2022-12-28

**INDIVIDUAL CONSULTANTS**

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Actual Amount (US\$)	Process Status	Teams of Reference		Invitation to Identified/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion							
									Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual						
SER-REMP-8486-IC-CS-15-001 / Director of the PIU	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		256,470.87	Signed						2015-09-20		2015-10-01								
SER-REMP-8486-S5S-CS-16-051 / Data Quality Improvement Consultant	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		29,800.00	Signed									2016-12-19							
SER-REMP-8486-S5S-CS-16-033 / IT System Development Consultant	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		98,600.00	Signed									2016-12-19							
SER-REMP-8486-IC-CS-15-003 / Financial Management Specialist	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		220,047.42	Signed						2015-09-20		2015-10-01								
SER-REMP-8486-IC-CS-15-002 / PIU Procurement Specialist	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		247,796.19	Signed						2015-10-05		2015-10-07								
SER-REMP-8486-IC-CS-15-004 / Training Specialist of the PIU	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		102,438.25	Signed									2015-11-01							
SER-REMP-8486-IC-CS-15-005 / Procurement Assistant of the PIU	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		195,189.47	Signed									2015-11-01							
SER-REMP-8486-IC-CS-15-006 / Office Manager/Interpreter/Communications of the PIU	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		198,379.24	Signed									2015-11-01							
SER-REMP-8486-IC-S5S-15-013 / Chief of the Group for Digital Cadastral Map Production	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		14,382.95	Signed									2015-12-18							
SER-REMP-8486-IC-S5S-15-014 / Quality Control for Digital Cadastral Map Production Works	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		9,588.63	Signed									2015-12-18							
SER-REMP-8486-IC-CS-15-012 / Valuation Specialist	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		156,285.47	Signed						2016-03-16		2016-04-01								
SER-REMP-8486-IC-CS-15-023 / M & E Specialist (part-time)	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		90,250.93	Signed						2016-04-14		2016-04-15								
SRB-REMP-8486-IC-S5S-17-072 / Consultant for Processing of Satellite Images	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		16,776.91	Signed									2017-03-06							
SER-REMP-8486-IC-S5S-15-016 / Digital Cadastral Map Production	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		7,191.48	Signed									2015-12-18							
SER-REMP-8486-IC-CS-17-079 / IT Specialist of the Project Implementation Unit	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		172,102.45	Signed						2017-08-01		2017-08-01								
SER-REMP-8486-S5S-CS-16-062 / Senior Procurement Specialist Consultant	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		45,400.00	Signed									2016-12-14							
SER-REMP-8486-S5S-CS-16-061 / Policy, Legal and Institutional Expert	IBRD / 84860	A. Valuation and Property Taxation	Prior	Direct Selection	Direct		109,600.00	Signed									2016-12-19							
SRB-REMP-8486YF-IC-CS-15-010 / PIU Assistant Director	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		25,338.81	Signed						2016-02-23		2016-03-01								
SER-REMP-8486-IC-CS-15-011 / Financial Management Assistant of the PIU	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		166,846.38	Signed						2016-02-23		2016-03-01								
SRB-REMP-8486YF-IC-CS-19-131 / Consultants to establish the standards and develop the NSDI technical framework	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2019-09-02	2020-05-08	2019-10-21		2019-11-11		2019-12-16		2020-06-13							

SRB-REMP-8486YF-IC-CS-16-049 / ICT Strategy updates (I phase)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Limited	0.00	Canceled	2019-03-01	2019-12-05	2019-03-06		2019-03-27		2019-05-01		2019-10-28	
SRB-REMP-8486YF-IC-CS-16-069 / Pilot Implementation in 5 Local Offices and Quality Assurance - surveyors	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Canceled	2019-03-01		2019-04-19		2019-05-10		2019-06-14		2019-12-11	
SRB-REMP-8486YF-IC-CS-16-070 / Pilot Implementation in 5 Local Offices and Quality Assurance - lawyers	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Canceled	2019-03-01		2019-04-19		2019-05-10		2019-06-14		2019-12-11	
SRB-REMP-8486YF-IC-CS-19-122 / Junior implementer - Surveyors (30 local consultants)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2019-03-18	2019-04-22	2019-05-06		2019-05-27		2019-07-01		2019-12-28	
SRB-REMP-8486YF-IC-CS-16-095 / Consultancy for preparation of the technical documentation for development of the utility cadastre software	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	16,715.30	Signed	2019-10-01	2021-01-18	2019-11-19	2021-02-01	2019-12-10	2021-03-03	2020-01-14	2021-03-03	2020-07-12	
SER-REMP-8486-IC-CS-18-111 / Policy, Legal and Technical Expert for Land Consolidation	IBRD / 84860	D. Project Management and Supporting Activities	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2019-03-08		2019-07-07		2019-07-12		2019-08-07		2020-02-03	
SRB-REMP-8486YF-IC-CS-19-147 / Resolving migrated cases (20 consultants)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	134,345.38	Signed	2019-12-16	2020-02-25	2020-02-03	2020-05-29	2020-02-24	2020-06-05	2020-03-30	2020-06-05	2020-09-26	
SRB-REMP-8486YF-IC-CS-19-149 / IT System Development Local Consultant	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2019-12-03	2019-11-29	2020-01-21	2020-01-03	2020-02-11	2020-01-06	2020-03-17		2020-09-13	
SRB-REMP-8486YF-IC-CS-20-153 / Surveyor implementer - (5 local consultants)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-02-07	2020-04-27	2020-03-27		2020-04-17		2020-05-03		2020-11-29	
SRB-REMP-8486YF-IC-CS-17-074 / Software Implementer - (4 local consultants)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-02-14	2020-02-24	2020-04-03		2020-04-24		2020-05-29		2020-11-25	
SRB-REMP-8486YF-IC-CS-17-075 / Junior software implementer - (10 local consultants)	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-02-14	2020-02-24	2020-04-03		2020-04-24		2020-05-29		2020-11-25	
SRB-REMP-8486YF-IC-CS-19-144 / Individual consultant for DMS maintenance quality control	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Canceled	2019-09-02	2019-08-30	2019-10-21		2019-11-11		2019-12-16		2020-12-15	
SRB-REMP-8486YF-IC-CS-19-145 / Individual consultant for DMS work processes monitoring and reporting	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Canceled	2019-09-02	2019-08-30	2019-10-09		2019-10-30		2019-12-04		2020-12-03	
SRB-REMP-8486YF-IC-CS-19-148 / Consultancy contract for preparation of the technical documentation for development of the SRRC Phase IV in REMF Additional Financing	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Canceled	2019-12-02		2020-01-20		2020-02-10		2020-03-16		2020-09-12	
SRB-REMP-8486YF-IC-CS-20-174 / Software Implementer	IBRD / 84860	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2020-11-29	2020-12-24	2020-12-12		2020-12-15		2020-12-19		2021-09-30	
SRB-REMP-8486YF-IC-CS-20-173 / Senior Procurement Specialist Consultant	IBRD / 84860	D. Project Management and Supporting Activities	Post	Individual Consultant Selection	Open	26,657.40	Signed	2020-12-10	2021-01-25	2021-01-05	2021-05-10	2021-01-08	2021-05-11	2021-01-14	2021-05-07	2022-01-14	
SRB-REMP-8486-IC-CS-17-091 / Office Assistant of the PIU	IBRD / 84860	D. Project Management and Supporting Activities	Post	Individual Consultant Selection	Open	63,325.92	Signed	2020-12-15	2017-06-28	2020-12-15	2017-07-07	2020-12-15	2017-07-10	2020-12-15	2017-07-10	2020-12-15	
SRB-REMP-8486YF-IC-CS-17-084 / Rental collection for sample of commercial properties (5 consultants)	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open	0.00	Canceled	2021-04-01		2021-05-20		2021-06-10		2021-07-15		2022-03-22	
SRB-REMP-8486YF-IC-CS-16-045 / Consultancy for data verification and analysis & modeling (International consultant)	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-02-26	2018-09-24	2021-03-03		2021-03-06		2021-03-12		2022-03-12	
SRB-REMPAF-9020YF-IC-CS-21-180 / Junior Technical Consultant on updating of the Building Register	IBRD / 90200	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-03-10	2021-03-09	2021-04-14		2021-04-24		2021-05-09		2022-05-09	
SRB-REMPAF-9020YF-IC-CS-21-186 / Junior software implementer	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open	0.00	Pending Implementation	2021-03-18		2021-04-12		2021-04-22		2021-05-11		2022-05-11	
SRB-REMP-8486YF-DS-CS-21-179 / Consulting Services for ESRI ArcGIS training	IBRD / 84860	D. Project Management and Supporting Activities	Post	Direct Selection	Direct	22,637.29	Signed	2021-03-02	2021-02-19	2021-03-09	2021-02-22			2021-04-08	2021-03-15	2022-02-02	
SRB-REMP-8486YF-IC-CS-20-157 / Project EUREF campaign	IBRD / 84860	C. Institutional Development of the Republic Geodetic Authority	Post	Individual Consultant Selection	Open	0.00	Under Implementation	2021-09-05	2021-07-19	2021-10-24		2021-11-14		2021-12-19		2022-02-17	

SRB-REMPAF-9020YF-IC-CS-21-157 / Consultant for data analysis & modeling	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-04-30	2021-04-26	2021-05-29		2021-06-19		2021-07-04		2022-07-04
SRB-REMPAF-9020YF-IC-CS-21-153 / Consultant for ex-post Regulatory Impact Assessment (RIA) of the Laws Governing Cadaster of Real Estate and Utilities	IBRD / 90200	D. Project Management and Supporting Activities	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-05-10	2021-04-22	2021-06-28		2021-07-19		2021-08-03		2021-12-31
SRB-REMP-8486YF-IC-CS-20-156 / International Tax Collection Consultant	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2021-12-10		2022-01-28		2022-02-18		2022-03-25		2022-09-21
SRB-REMPAF-9020YF-IC-CS-21-158 / Junior Technical Consultant on updating of the Building Register	IBRD / 90200	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2021-09-10		2021-10-29		2021-11-19		2021-12-24		2022-05-31
SRB-REMPAF-9020YF-DS-CS-21-159 / ISRC implementation and integration expert	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Direct Selection	Direct		32,425.40	Signed	2021-09-20	2021-09-15	2021-09-30	2021-09-23			2021-12-04	2021-09-23	2022-12-04
SRB-REMPAF-9020YF-DS-CS-21-200 / Institutional transformation expert	IBRD / 90200	D. Project Management and Supporting Activities	Post	Direct Selection	Direct		0.00	Under Implementation	2021-09-13	2021-09-15	2021-09-23	2021-09-22			2021-11-27		2022-11-27
SRB-REMP-8486YF-IC-CS-19-120 / Environmental risk assessment data collection (10 local consultants)	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2019-04-01		2019-05-20		2019-06-10		2019-07-15		2020-01-11
SRB-REMP-8486YF-IC-CS-17-086 / Data collection for the building register Local consultants for sample collection - 25 consultants)	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-02-14		2022-03-21		2022-04-11		2022-04-21		2022-12-17
SRB-REMP-8486YF-IC-CS-19-135 / Consultant for gravity data processing quality control (QC)	IBRD / 84860	C. Institutional Development of the Republic Geodetic Authority	Post	Individual Consultant Selection	Limited		0.00	Pending Implementation	2022-02-08		2022-02-13		2022-03-06		2022-03-26		2022-09-22
SRB-REMP-8486YF-IC-CS-19-155 / Consultants for implementation of mass valuation system in pilot municipalities - consultants for appeal (50 consultants)	IBRD / 84860	A. Valuation and Property Taxation	Prior	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-02-08		2022-03-14		2022-04-04		2022-04-28		2022-10-25
SRB-REMP-8486YF-IC-CS-19-119 / International consultant for unregistered properties taxation and Building Register development and use	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-02-22		2022-03-28		2022-04-18		2022-05-12		2022-11-08
SRB-REMPAF-9020YF-IC-CS-21-190 / Valuation specialist	IBRD / 90200	D. Project Management and Supporting Activities	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-02-08		2022-03-09		2022-03-30		2022-04-14		2022-12-30
SRB-REMP-8486YF-IC-CS-21-204 / Consultant for control of data entry in the Sales Price Register and data verification	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2021-11-18		2021-12-23		2021-12-28		2022-01-07		2022-12-23
SRB-REMPAF-9020YF-IC-CS-21-206 / Junior surveyor implementer - (15 local consultants)	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-11-18	2021-11-08	2021-12-17		2021-12-22		2022-01-01		2022-12-23
SRB-REMPAF-9020YF-IC-CS-21-207 / Junior surveyor for DQ - (25 local consultants)	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-11-18	2021-11-08	2021-12-18		2021-12-23		2022-01-02		2022-12-28
SRB-REMPAF-9020YF-IC-CS-21-208 / Junior surveyor for DCM - (20 local consultants)	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-11-18	2021-11-08	2021-12-17		2021-12-22		2022-01-01		2022-12-27
SRB-REMP-8486YF-IC-CS-21-205 / Consultants to establish the standards and develop the NSDI technical framework	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Under Implementation	2021-11-16	2021-11-22	2021-12-16		2021-12-21		2021-12-31		2022-12-22
SRB-REMPAF-9020YF-IC-CS-21-212 / Software Implementer	IBRD / 90200	B. E-governance for Enabling Access to Real Estate Information	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2021-12-07		2021-12-27		2022-01-01		2022-01-08		2022-12-30
SRB-REMP-8486YF-DS-CS-21-211 / Consulting Services for ESRI ArcGIS training for employees in RCA	IBRD / 84860	D. Project Management and Supporting Activities	Post	Direct Selection	Direct		0.00	Pending Implementation	2022-01-20		2022-01-30				2022-04-05		2022-10-02
SRB-REMP-8486YF-IC-CS-22-213 / Consultant for data entry in the Sales Price Register and data verification	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-02-01		2022-03-22		2022-04-12		2022-05-17		2022-12-31
SRB-REMP-8486YF-IC-CS-22-214 / Consultant for control of data entry in the Sales Price Register and data verification	IBRD / 84860	A. Valuation and Property Taxation	Post	Individual Consultant Selection	Open		0.00	Pending Implementation	2022-01-31		2022-03-21		2022-04-11		2022-05-16		2022-12-31