



Ogun State Economic Transformation Project (P164031)

AFRICA WEST | Nigeria | Agriculture and Food Global Practice |
IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 4 | ARCHIVED on 20-Jan-2022 | ISR49724 |

Implementing Agencies: Federal Republic of Nigeria, Ogun State Government

Key Dates**Key Project Dates**

Bank Approval Date: 18-Feb-2020

Effectiveness Date: 16-Mar-2021

Planned Mid Term Review Date: --

Actual Mid-Term Review Date:

Original Closing Date: 30-Jun-2025

Revised Closing Date: 30-Jun-2025

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to increase the participation of the private sector in the economy of Ogun State with a focus on improving the business-enabling environment, strengthening agri-food value-chains and upgrading skills.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Results based financing to improve the business-enabling environment and foster private sector participation in the agri-food and skills sectors:(Cost \$200.00 M)
Strengthening the capacity of the government to implement the State's economic transformation agenda:(Cost \$50.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Moderately Satisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Satisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Moderate	<input type="checkbox"/> Moderate

Implementation Status and Key Decisions

Since the last review mission, the project has registered some progress in implementation. With respect to project support towards improving the business-enabling environment, as of this reporting, (i) the Ogun Business Environment Council, with the responsibility of determining overall priorities and developing detailed reform action plans (e.g., those on starting a business, registering property, and dealing with construction permits etc.) had been established and inaugurated. The Business Environment Secretariat, the role of which is to monitor reform implementation had also been established. A land use policy seeking to improve land administration had been developed and now awaits approval of the Executive Governor, and the Ogun State Land Administration and Revenue Management System had been launched to support online processing of land transactions. An Investment Promotion Agency (Ogun Invest) had also been established although inauguration of its Board had been delayed pending enactment of a law to include the Governor as the Chair of the Board. An executive order on developing and implementing a Framework for



Responsible and Inclusive Land-Intensive Agricultural Investments had been signed by the Governor and an Agricultural Land Allocation Committee had also been established.

In terms of skills upgradation, work is ongoing to develop the Modified Progressive Science Initiative/Progressive Mathematics Initiative (PSI-PMI) STEM teaching package and its subsequent approval by the Ogun State Ministry of Education, Science and Technology. Work to prepare revised syllabi as well as for other service providers to upgrade SMART classrooms in selected secondary schools is underway. In addition, the project has made progress towards improving the relevance and performance of technical and vocational education and training through partnerships with industry. Six Technical Colleges in the state have constituted and operationalized governing boards with at least 50% of their membership drawn from the private sector. In addition, these Technical Colleges have established partnerships with private sector organizations and have together constituted a College Implementation Committee to develop and implement Institutional Development Plans.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□ Moderate	□ Moderate	□ Moderate
Macroeconomic	□ High	□ Moderate	□ Moderate
Sector Strategies and Policies	□ Substantial	□ Moderate	□ Moderate
Technical Design of Project or Program	□ Substantial	□ Moderate	□ Moderate
Institutional Capacity for Implementation and Sustainability	□ Substantial	□ Moderate	□ Moderate
Fiduciary	□ Substantial	□ Substantial	□ Substantial
Environment and Social	□ Substantial	□ Substantial	□ Substantial
Stakeholders	□ Moderate	□ Moderate	□ Moderate
Other	--	□ Substantial	□ Substantial
Overall	□ Substantial	□ Moderate	□ Moderate

Results

PDO Indicators by Objectives / Outcomes

Improved business-enabling environment				
▶ Number of investment deals successfully facilitated by the Investment Promotion Agency (IPA) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025



Comments:	Investment deals successfully facilitated: An investment deal (minimum size USD 5 million) shall be deemed as successfully facilitated when one or more of the following has taken place by an investor that signed an MoU with the IPA: • Press Statement by company HQ; • Land lease/purchase signed; and/or • Business registration has been completed
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Strengthened agri-food value chains				
► Farmers in production clusters that have off-taker arrangements with agribusinesses (disaggregated by gender and youth) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40,000.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Off-taker agreements are facilitated by the value chain development firms (VCDFs). The agreements link farmers groups or production clusters to off-takers. In the agreement, off-takers will commit to purchase a specified volume of agri-food products from farmers. The agreements will also indicate the minimum price off-takers are willing to pay, and farmers are willing to accept, for any given agri-food product supported by the agreements			

Upgraded skills				
► Beneficiaries of skills development programs that are hired or self-employed within 6 months after training (disaggregated by gender and youth) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	10,000.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Graduates from supported Technical Colleges as well as graduates or completers from community-based skills training programs supported through the Skills Fund that are in wage employment or self-employed six months after being awarded the completion/graduation certificate.			

Intermediate Results Indicators by Components

Sub-Component 1.1 & 2.1: Improving the Business-Enabling environment				
► Days required to start a business, register property, and obtain a construction permit (Days, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	167.00	0.00	167.00	110.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Aggregate time required (number of days) to register a business, register property, and obtain a construction permit in Ogun State. The indicator used to represent the total number of days to start and operate a business in Ogun state will be represented by the number of days indicated in the Nigeria Subnational Doing business Survey (or Field survey in line with SNDB methodology for the years in which the SNDB is not conducted) to Register a business, Register Property, and obtain Construction Permits.			



► Number of new CofOs issued (disaggregated by gender) (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	15,000.00
Date	29-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Number of new Certificates of Occupancy issued (disaggregated by gender)			
► Number of service agreements signed between investors and Investment Promotion Agency (cumulative) (Number) (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	40.00
Date	29-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Service agreements signed between investors and the IPA to engage the IPA's services to support new investment and expansion plans.			
► Completed tendering process for a private developer/operator of the industrial estate(s) (Yes/No, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	--	No	Yes
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Competitive selection process to select a private developer/operator of the industrial estate(s) completed but before documents are signed			
Sub-Component 1.2 & 2.2 Strengthening agri-food value chains				
► Land areas approved by the Agricultural Land Allocation Committee (ALAC) for agri-food sector investments, in compliance with the FRILIA (Hectare(Ha), Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	12,000.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	This will involve first the approval of key principles by the Ogun State Governor, then the development of a framework through a participatory process, the testing of the pilot, and a social audit to confirm satisfactory implementation of the framework. The independent auditor will review lands applications approved by ALAC and determine their compliance with the FRILIA principles.			
► Number of VCDFs competitively recruited by the project (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	8.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025



Comments:	Contracts signed with VCDF selected through a competitive bidding process			
► Volume of farm products purchased from cluster farmers (Metric tons/year, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	200,000.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Quantity of farm products (in tons), from the targeted value chains, that are purchased from farmers' clusters supported by the project			
► Feeder roads rehabilitated and area of land with access to improved irrigation (Kilometers, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	150.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Kilometers of feeder roads rehabilitated as per the technical specification confirmed by the supervising engineers			
► Area of land with access to improved irrigation (Hectare(Ha), Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	--	0.00	5,000.00
Date	17-May-2019	--	09-Dec-2021	30-Jun-2025

Sub-Component 1.3 & 2.3 Upgrading skills				
► Public schools participating in STEM intensive teaching program (Percentage, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	The percentage of public senior secondary schools in Ogun that have teachers participating in the program			
► Companies participating in dual apprenticeship programs (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025



Comments:	Number of firms that participate in formal dual training programs facilitated by OGUNCCIMA or any other relevant business representative organization. Participation is proven by having signed apprenticeship contracts with apprentices to be trained in cooperation with a training institution.			
► Beneficiaries of community-based skills development programs (Disaggregated by gender) (Number, Custom, PBC)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	16,000.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	All farmers, youth, women and other target groups enrolled in any training programs supported under the competitive Skills Fund, plus apprentices benefitting from improved informal apprenticeship pilot project			
► Informal mastercraftspersons supported to improve their capacities as trainers (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	Mastercraftspersons involved in informal apprenticeship training participating in capacity building activities as part of the support to informal apprenticeship training pilot project			

Sub-Component 2.4 Improving public sector management				
► MDAs evaluated by Ogun Ministry of Budget and Planning M&E Department (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	The number of MDAs that the M&E department completes evaluations of			
► Beneficiary satisfaction rate with quality of services provided by the project (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	This indicator measures the percentage of beneficiaries who expressed satisfaction with the services provided in the project areas based on formal surveys. The sample size should be representative of the total number of beneficiaries.			
► Percentage of grievances registered and addressed related to the delivery of project (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00



Date	27-May-2019	10-Jun-2021	09-Dec-2021	30-Jun-2025
Comments:	This indicator measures the utilization of complaints and grievances mechanisms put in place by the project.			

Performance-Based Conditions

► PBC 1 Days required to start a business, register property, and obtain a construction permit (Days, Process, 14,000,000.00, 2.80%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	167.00	0.00	167.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

► PBC 2 Number of new CofOs issued (disaggregated by gender) (Number, Output, 18,000,000.00, 4.90%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

► PBC 3 Number of service agreements signed between investors and Investment Promotion Agency (cumulative) (Number) (Number, Output, 18,000,000.00, 4.90%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

► PBC 4 Land areas approved by the Agricultural Land Allocation Committee (ALAC) for agri-food sector investments, in compliance with the FRILIA (Hectare(Ha), Process, 15,000,000.00, 4.20%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--



Date	--	10-Jun-2021	09-Dec-2021	--
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▶PBC 5 Number of VCDFs competitively recruited by the project (Number, Process, 22,000,000.00, 6.29%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

▶PBC 6 Feeder roads rehabilitated and area of land with access to improved irrigation (Kilometers, Process, 38,000,000.00, 10.66%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

▶PBC 7 Public schools participating in STEM intensive teaching program (Percentage, Process, 15,000,000.00, 3.32%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

▶PBC 8 Companies participating in dual apprenticeship programs (Number, Process, 40,000,000.00, 11.19%)				
	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--



► PBC 9 Beneficiaries of community-based skills development programs (Disaggregated by gender) (Number, Process, 20,000,000.00, 4.55%)

	Baseline	Actual (Previous)	Actual (Current)	Year 5
Value	0.00	0.00	0.00	--
Date	--	10-Jun-2021	09-Dec-2021	--

Data on Financial Performance

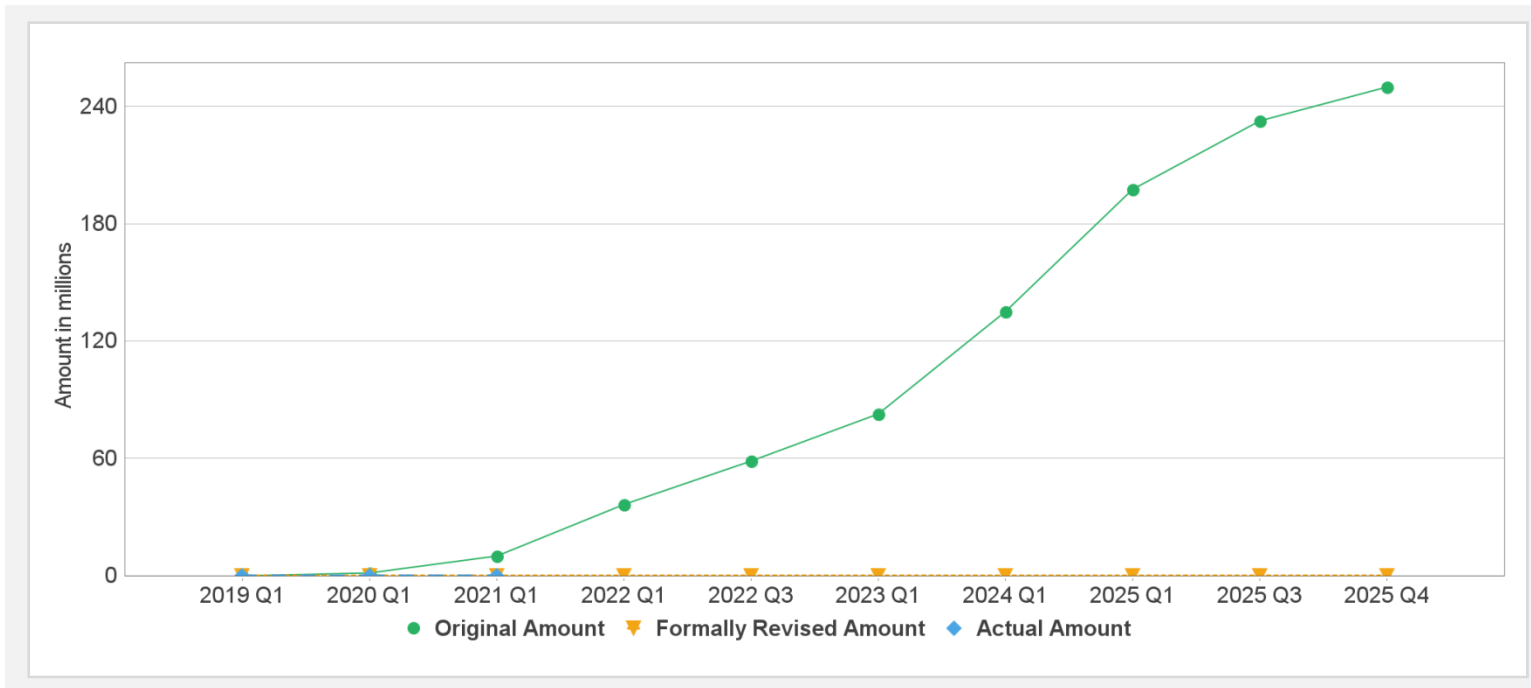
Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P164031	IDA-65240	Effective	USD	250.00	250.00	0.00	5.04	253.94	1.9%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P164031	IDA-65240	Effective	18-Feb-2020	18-Sep-2020	16-Mar-2021	30-Jun-2025	30-Jun-2025

Cumulative Disbursements





PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

There has been no restructuring to date.

Related Project(s)

There are no related projects.
