

# Second Rural Economic Development Initiative (REDI II) Project (P166279)

LATIN AMERICA AND CARIBBEAN | Jamaica | Agriculture and Food Global Practice | IBRD/IDA | Investment Project Financing | FY 2020 | Seq No: 5 | ARCHIVED on 17-Mar-2022 | ISR50360 |

Implementing Agencies: Jamaica Social Investment Fund (JSIF), Ministry of Finance and the Public Service, Jamaica

## **Key Dates**

#### **Key Project Dates**

| Bank Approval Date: 14-Nov-2019           | Effectiveness Date: 08-May-2020   |
|---|-----------------------------------|
| Planned Mid Term Review Date: 05-Dec-2022 | Actual Mid-Term Review Date:      |
| Original Closing Date: 30-Sep-2025        | Revised Closing Date: 30-Sep-2025 |

#### **Project Development Objectives**

Project Development Objective (from Project Appraisal Document)

To enhance access to markets and to climate resilient approaches for targeted beneficiaries.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

#### Components

Name

No

Climate Resilient Agriculture and Community Tourism Investments for Rural Enterprises (Cost \$28.00 M) Institutional Strengthening and Capacity Building for Public Entities: (Cost \$8.00 M) Project Management, Monitoring and Evaluation: (Cost \$6.00 M) Contingent Emergency Response

## **Overall Ratings**

| Name                                 | Previous Rating | Current Rating          |
|--------------------------------------|-----------------|-------------------------|
| Progress towards achievement of PDO  | Satisfactory    | Moderately Satisfactory |
| Overall Implementation Progress (IP) | Satisfactory    | Moderately Satisfactory |
| Overall Risk Rating                  | □Moderate       | Moderate                |

# Implementation Status and Key Decisions

1. After being declared effective on May 8, 2020, the formal project launch event took place in August 2020 with broad national coverage. This was followed by a comprehensive information and communication campaign conducted island-wide in the same month. The REDI-II Team successfully launched its first Call for Proposal in September 2020 which ended in November 2020. A total of 189 proposals were received in a timely manner, which demonstrates a strong response and interest from rural enterprises in the country. The implementation of REDI II is progressing at a slow pace due to several reasons including (i) the limitations imposed by the COVID-19 pandemic; (ii) the delays in the processing of the proposals due to long review processes; and (iii) the budgetary restrictions.

2. Activities developed to-date include: (i) registration and successful review, screening for eligibility and ranking of the 189 applications received from the first call for proposals from rural MSMEs; (ii) completion of the desk review and prioritization of the first-tier applications; (iii) the carrying out of field appraisals and appraisal reports submitted to JSIF's Social Review Committee; (iv) review of capacity building and public

investment proposals received from both the agriculture and tourism sectors with broad geographic distribution among all parishes; (v) approval by

JSIF's Board of the first set of eight sub-projects totaling almost USD 2 million; (vi) submission and review by JSIFs Technical Review Committee of the preliminary designs for two investment sub-projects and continuation of the procurement processes; (vii) development of REDI II's initial contributions to GOJ's overall COVID-19 response that includes development of COVID-19 protocols and awareness, provision of personal protective equipment, cleaning and sanitation products as well as seeds and other agricultural inputs and COVID-19 training for rural MSMEs in close collaboration with the Tourism Product Development Co; (viii) completion of the hiring process of key staff for JSIF's Project Management team; and (ix) continuation of stakeholder engagement and visibility activities during the period to include several articles, social media posts, radio interviews and several major events.

3. The next implementation support mission is tentatively scheduled to begin on April 19, 2022.

#### Risks

## Systematic Operations Risk-rating Tool

| Risk Category   | Rating at Approval | Previous Rating | Current Rating |
|---|--------------------|-----------------|----------------|
| Political and Governance  | Moderate           | Moderate        | Moderate       |
| Macroeconomic   | Moderate           | Moderate        | Substantial    |
| Sector Strategies and Policies                                  | Moderate           | Moderate        | Moderate       |
| Technical Design of Project or Program                          | Moderate           | Moderate        | Moderate       |
| Institutional Capacity for Implementation and<br>Sustainability | Moderate           | Moderate        | Moderate       |
| Fiduciary   | Moderate           | Moderate        | Moderate       |
| Environment and Social  | Moderate           | Moderate        | Moderate       |
| Stakeholders  | Moderate           | Moderate        | Moderate       |
| Other   | Substantial        | Substantial     | Substantial    |
| Overall   | Moderate           | Moderate        | Moderate       |

#### Results

### PDO Indicators by Objectives / Outcomes

| Comments:                   | Cumulative percenta<br>include (but are not l | ge of rural enterprises support<br>imited to) new market segment | ed by REDI II that access r<br>ts, expansion of existing ma | new markets. New markets arket segments, etc. |
|-----------------------------|---|--|---|---|
| Date                        | 01-Jan-2019                                   | 30-Jun-2021  | 14-Feb-2022   | 31-Mar-2025                                   |
| Value                       | 0.00  | 0.00   | 0.00  | 100.00  |
|                             | Baseline                                      | Actual (Previous)  | Actual (Current)  | End Target                                    |
| ►1. Percentage of participa | ating rural enterprises that h                | ave accessed new markets (Pe                                     | ercentage, Custom)  |   |
| A. Enhance access to marke  | ets   |  |   |   |

The project has had a slow start, mainly because the constraints imposed by the Covid-19 pandemic and some organizational aspects that are being addressed. The are no enterprises supported by the Project accessing new markets yet.

►2. Percentage of participating rural enterprises operating on or above the projections (gross sales value) of their business plan (Percentage, Custom)

|           | Baseline  | Actual (Previous)   | Actual (Current)                                       | End Target                                      |
|-----------|---|---|--|---|
| Value     | 0.00  | 0.00  | 0.00   | 80.00   |
| Date      | 01-Jan-2019   | 30-Jun-2021   | 14-Feb-2022  | 31-Mar-2025                                     |
| Comments: | projections (gross sales v<br>The project has had a slo<br>some organizational aspe | e number of project-supporte<br>value) in their business plan.<br>ow start, mainly because the<br>ects that are being addressed<br>EDI-II are currently under dif | constraints imposed by th<br>d. The proposals received | e Covid-19 pandemic and from the first Call for |

| B. Enhance access to clim | ate resilient approaches   |   |   |   |
|---------------------------|--|---|---|---|
| ►3. Number of targeted b  | peneficiaries reached with pro   | ect-supported climate resilient   | approaches (Number, Cus   | tom)  |
|                           | Baseline   | Actual (Previous)   | Actual (Current)  | End Target  |
| Value                     | 0.00   | 0.00  | 0.00  | 210.00  |
| Date                      | 01-Jan-2019  | 30-Jun-2021   | 14-Feb-2022   | 31-Mar-2025   |
| Comments:                 | access to project-pro<br>approaches support<br>in the POM.<br>The project has had<br>some organizational | of targeted beneficiaries (rural<br>omoted climate resilient approa<br>ed comprise eligible typologies<br>a slow start, mainly because th<br>aspects that are being address<br>by REDI-II are currently being | iches by type of beneficiario<br>of assets, technologies, pr<br>ne constraints imposed by t<br>sed. The proposals receive | es. Climate resilience<br>ractices and services listed<br>the Covid-19 pandemic and<br>ed from the first Call for |

#### **Overall Comments**

The project has had a slow start, mainly because the constraints imposed by the Covid-19 pandemic and some organizational aspects that are being addressed. The proposals received from the first Call for Proposals launched by REDI-II are currently being processed and there are no subprojects under implementation yet.

## Intermediate Results Indicators by Components

| 1. Climate Resilient Agricul | ture and Community Touris   | m Investments for Rural Enterpr | ises             |            |  |
|------------------------------|-----------------------------|---------------------------------|------------------|------------|--|
| ►1. Number of business p     | lans initiated (Number, Cus | stom)                           |                  |            |  |
|                              | Baseline                    | Actual (Previous)               | Actual (Current) | End Target |  |

| Value  | 0.00   | 0.00  | 0.00   | 90.00  |
|--|--|---|--|--|
|  |  |   |  |  |
| Date   | 01-Jan-2019  | 30-Jun-2021   | 14-Feb-2022  | 31-Mar-2025  |
| Comments:  | The project has had<br>some organizationa  | r of business plans with prepara<br>d a slow start, mainly because t<br>al aspects that are being addres<br>d by REDI-II are at different stag  | he constraints imposed by t<br>sed. The proposals receive  | he Covid-19 pandemic and   |
| <ul> <li>2. Number of rural e ourism partnerships)</li> </ul>  | enterprises participating in appro<br>(Number, Custom)   | ved business plans (of which (a   | ) with partnership agreeme   | nts and (b) agriculture-   |
|  | Baseline   | Actual (Previous)   | Actual (Current)   | End Target   |
| Value  | 0.00   | 0.00  | 0.00   | 200.00   |
| Date   | 01-Jan-2019  | 30-Jun-2021   | 14-Feb-2022  | 31-Mar-2025  |
| Comments:<br>□(a) with partnershi  | types of stakeholde<br>The project has ha<br>some organizationa  | nal or informal agreement betweers, specifying the conditions of<br>d a slow start, mainly because t<br>al aspects that are being addres<br>d by REDI-II are at different stag  | potential commercial relation<br>he constraints imposed by t<br>sed. The proposals receive   | ns.<br>he Covid-19 pandemic and  |
|  |  |   |  |  |
|  | Baseline   | Actual (Previous)   | Actual (Current)   | End Target   |
| Value  | Baseline<br>0.00   | Actual (Previous) 0.00  | Actual (Current) 0.00  | End Target<br>100.00   |
|  |  | 0.00  | 0.00   |  |
|  | 0.00<br>p agreement involving agricultur   | 0.00<br>e and tourism (Percentage, Cus  | 0.00<br>stom Supplement)   | 100.00   |
| <ul> <li>(b) with partnershi</li> <li>Value</li> <li>3. Percentage of pr</li> </ul>  | 0.00<br>p agreement involving agricultur<br>Baseline   | 0.00<br>e and tourism (Percentage, Cus<br>Actual (Previous)<br>0.00   | 0.00<br>stom Supplement)<br>Actual (Current)<br>0.00   | 100.00<br>End Target<br>25.00  |
| <ul> <li>(b) with partnershi</li> <li>Value</li> <li>&gt; 3. Percentage of pr</li> <li>Value</li> </ul>                                  | 0.00<br>Ip agreement involving agricultur<br>Baseline<br>0.00<br>oject-supported enterprises that<br>Baseline<br>0.00  | 0.00<br>e and tourism (Percentage, Cus<br>Actual (Previous)<br>0.00<br>mobilize additional financing fro<br>Actual (Previous)<br>0.00   | 0.00<br>stom Supplement)<br>Actual (Current)<br>0.00<br>m private sector (Percentage<br>Actual (Current)<br>0.00   | 100.00<br>End Target<br>25.00<br>ge, Custom)<br>End Target<br>20.00  |
| □(b) with partnershi   | 0.00<br>p agreement involving agricultur<br>Baseline<br>0.00<br>oject-supported enterprises that<br>Baseline<br>0.00<br>01-Jan-2019<br>Percentage of cum<br>mobilize additional<br>The project has had<br>some organizational                      | 0.00<br>e and tourism (Percentage, Cus<br>Actual (Previous)<br>0.00<br>mobilize additional financing fro<br>Actual (Previous)   | 0.00<br>stom Supplement)<br>Actual (Current)<br>0.00<br>om private sector (Percentage<br>Actual (Current)<br>0.00<br>14-Feb-2022<br>aking part in project-supports<br>purces to improve their plant<br>he constraints imposed by t<br>ssed. The proposals receive                    | 100.00<br>End Target<br>25.00<br>ge, Custom)<br>End Target<br>20.00<br>31-Mar-2025<br>ed business plans that<br>ned investments.<br>he Covid-19 pandemic and |
| <ul> <li>(b) with partnershi</li> <li>Value</li> <li>&gt; 3. Percentage of pr</li> <li>Value</li> <li>Date</li> <li>Comments:</li> </ul> | 0.00<br>p agreement involving agricultur<br>Baseline<br>0.00<br>oject-supported enterprises that<br>Baseline<br>0.00<br>01-Jan-2019<br>Percentage of cum<br>mobilize additional<br>The project has had<br>some organizational                      | 0.00<br>e and tourism (Percentage, Cus<br>Actual (Previous)<br>0.00<br>mobilize additional financing fro<br>Actual (Previous)<br>0.00<br>30-Jun-2021<br>ulative number of enterprises ta<br>financing from private sector so<br>d a slow start, mainly because t<br>al aspects that are being address<br>d by REDI-II are at different stag | 0.00<br>stom Supplement)<br>Actual (Current)<br>0.00<br>om private sector (Percentage<br>Actual (Current)<br>0.00<br>14-Feb-2022<br>sking part in project-support<br>burces to improve their plant<br>he constraints imposed by t<br>ssed. The proposals receive<br>ges of approval. | 100.00<br>End Target<br>25.00<br>ge, Custom)<br>End Target<br>20.00<br>31-Mar-2025<br>ed business plans that<br>ned investments.<br>he Covid-19 pandemic and |
| <ul> <li>(b) with partnershi</li> <li>Value</li> <li>3. Percentage of pr</li> <li>√alue</li> <li>Date</li> <li>Comments:</li> </ul>      | 0.00<br>p agreement involving agricultur<br>Baseline<br>0.00<br>oject-supported enterprises that<br>Baseline<br>0.00<br>01-Jan-2019<br>Percentage of cum<br>mobilize additional<br>The project has har<br>some organizationa<br>Proposals launched | 0.00<br>e and tourism (Percentage, Cus<br>Actual (Previous)<br>0.00<br>mobilize additional financing fro<br>Actual (Previous)<br>0.00<br>30-Jun-2021<br>ulative number of enterprises ta<br>financing from private sector so<br>d a slow start, mainly because t<br>al aspects that are being address<br>d by REDI-II are at different stag | 0.00<br>stom Supplement)<br>Actual (Current)<br>0.00<br>om private sector (Percentage<br>Actual (Current)<br>0.00<br>14-Feb-2022<br>sking part in project-support<br>burces to improve their plant<br>he constraints imposed by t<br>ssed. The proposals receive<br>ges of approval. | 100.00<br>End Target<br>25.00<br>ge, Custom)<br>End Target<br>20.00<br>31-Mar-2025<br>ed business plans that<br>ned investments.<br>he Covid-19 pandemic and |



| Date  | 01-Jan-2019  | 30-Jun-2021  | 14-Feb-2022  | 31-Mar-2025              |
|---|--|--|--|--------------------------|
| Comments:                                       | The project has had<br>some organizationa  | of direct jobs created by the pr<br>a slow start, mainly because the<br>aspects that are being addres<br>by REDI-II are at different stag                                    | he constraints imposed by t<br>sed. The proposals receive  |                          |
| □Women (Percer                                  | ntage, Custom Supplement)  |  |  |                          |
|   | Baseline   | Actual (Previous)  | Actual (Current)   | End Target               |
| Value   | 0.00   | 0.00   | 0.00   | 40.00                    |
| □Youth (Percenta                                | age, Custom Supplement)  |  |  |                          |
|   | Baseline   | Actual (Previous)  | Actual (Current)   | End Target               |
| Value   | 0.00   | 0.00   | 0.00   | 30.00                    |
| /alue   | Baseline<br>0.00   | Actual (Previous)<br>0.00  | Actual (Current)<br>61.00                                  | End Target<br>9,000.00   |
| ►5. Number of par<br>narket access) (Nu         | ticipants from rural enterprises takir<br>imber, Custom)   | ig part in capacity development  | t activities (of which climate                             | resilient approaches and |
| /alue   | 0.00   | 0.00   | 61.00  | 9,000.00                 |
| Date  | 01-Jan-2019  | 30-Jun-2021  | 14-Feb-2022  | 31-Mar-2025              |
| Comments:                                       | (climate resilient ap<br>The project has hac<br>some organizationa   | of participants from rural enter<br>proaches and market access).<br>I a slow start, mainly because th<br>I aspects that are being addres<br>y development activities have re | he constraints imposed by t<br>sed. With the recent improv | he Covid-19 pandemic and |
|   |  | a (Percentage Custom Supple  | ement)   |                          |
| □Participants to 0                              | Climate Resilient Approaches trainir   |  |  |                          |
| □Participants to C                              | Climate Resilient Approaches trainir<br>Baseline   | Actual (Previous)  | Actual (Current)   | End Target               |
| □Participants to 0<br>Value                     |  |  |  | End Target<br>100.00     |
| Value   | Baseline   | Actual (Previous)<br>0.00  | Actual (Current)   |                          |
| Value   | Baseline<br>0.00   | Actual (Previous)<br>0.00  | Actual (Current)   |                          |
| Value   | Baseline<br>0.00<br>market access training (Percentage   | Actual (Previous)<br>0.00<br>, Custom Supplement)  | Actual (Current)<br>36.00                                  | 100.00                   |
| Value Participants to r Value                   | Baseline<br>0.00<br>market access training (Percentage<br>Baseline   | Actual (Previous)<br>0.00<br>Custom Supplement)<br>Actual (Previous)<br>0.00   | Actual (Current)<br>36.00<br>Actual (Current)<br>0.00      | 100.00<br>End Target     |
| Value Participants to r Value Capacity Building | Baseline<br>0.00<br>market access training (Percentage,<br>Baseline<br>0.00                                      | Actual (Previous)<br>0.00<br>Custom Supplement)<br>Actual (Previous)<br>0.00<br>2.1: Public Infrastructure Inves   | Actual (Current)<br>36.00<br>Actual (Current)<br>0.00      | 100.00<br>End Target     |
| Value Participants to r Value Capacity Building | Baseline<br>0.00<br>market access training (Percentage<br>Baseline<br>0.00<br>for Public Entities - Subcomponent | Actual (Previous)<br>0.00<br>Custom Supplement)<br>Actual (Previous)<br>0.00<br>2.1: Public Infrastructure Inves   | Actual (Current)<br>36.00<br>Actual (Current)<br>0.00      | 100.00<br>End Target     |

| Date      | 01-Jan-2019  | 30-Jun-2021  | 14-Feb-2022   | 31-Mar-2025  |
|-----------|--|--|---|--|
| Comments: | sub-component 2.1. Ope<br>for in the ex-ante feasibil<br>The project has had a slo<br>some organizational asp<br>Proposals launched by F | perating public infrastructure in<br>arating infrastructure means the<br>ity study (technical, financial a<br>ow start, mainly because the<br>ects that are being addressed<br>REDI-II are at different stages<br>ementation at this moment. | at it is providing goods an<br>and economic).<br>constraints imposed by the<br>. The proposals received | d/or services as planned<br>e Covid-19 pandemic and<br>from the first Call for |

# 2. Capacity Building for Public Entities - Subcomponent 2.2: Technical Assistance, Capacity Building

# ▶7. Number of completed analytical assessments or studies for the agriculture or tourism sector. (Number, Custom)

|           | Baseline                   | Actual (Previous)   | Actual (Current)              | End Target                |
|-----------|----------------------------|---|-------------------------------|---------------------------|
| Value     | 0.00                       | 0.00  | 0.00                          | 6.00                      |
| Date      | 01-Jan-2019                | 30-Jun-2021   | 14-Feb-2022                   | 31-Mar-2025               |
|           | Cumulative number support. | of completed studies or reviews   | s in the agriculture and tour | rism sectors with project |
| Comments: | some organizational        | a slow start, mainly because th<br>l aspects that are being address<br>development activities have re | sed. With the recent improv   |                           |

# ► 8. Number of participants from public sector and other relevant partner entities trained by the project (of which female and youth) (Number, Custom)

|                    | Baseline   | Actual (Previous)  | Actual (Current)  | End Target                                |
|--------------------|--|--|---|---|
| alue               | 0.00   | 0.00   | 0.00  | 650.00                                    |
| ate                | 01-Jan-2019  | 30-Jun-2021  | 14-Feb-2022   | 31-Mar-2025                               |
| omments:           | partner entities tr<br>disaggregation: I<br>The project has I  | ber of personnel from national pub<br>rained under Component 2. Gende<br>ess than 30 years old is considered<br>had a slow start, mainly because t | er disaggregation: male and<br>ed youth.<br>he constraints imposed by t | f female. Age<br>the Covid-19 pandemic ar |
|                    | front, some capa   | onal aspects that are being addres<br>icity development activities have n  |   |   |
| □Female (Percenta  |  |  |   | End Target                                |
| □Female (Percentag | front, some capa<br>ge, Custom Supplement)                     | city development activities have n   | ecently started.  |   |
| Value              | front, some capa<br>ge, Custom Supplement)<br>Baseline         | Actual (Previous)  | Actual (Current)  | End Target                                |
| Value              | front, some capa<br>ge, Custom Supplement)<br>Baseline<br>0.00 | Actual (Previous)  | Actual (Current)  | End Target                                |

▶ 9. Percentage of participating rural enterprises reporting satisfaction with consultation process (Business Plan appraisal, implementation and monitoring) (Percentage, Custom)

|           | Baseline  | Actual (Previous) | Actual (Current) | End Target  |  |  |  |
|-----------|---|-------------------|------------------|-------------|--|--|--|
| Value     | 0.00  | 0.00              | 0.00             | 80.00       |  |  |  |
| Date      | 31-Jul-2020   | 30-Jun-2021       | 14-Feb-2022      | 30-Sep-2025 |  |  |  |
| Comments: | Mid-term and Post Implementation Beneficiary Satisfaction Surveys           nents:         The project has had a slow start, mainly because the constraints imposed by the Covid-19 pandemic and some organizational aspects that are being addressed. Mid-term and Post Implementation Beneficiary Satisfaction Surveys will help inform this indicator. |                   |                  |             |  |  |  |

# **Performance-Based Conditions**

## Data on Financial Performance

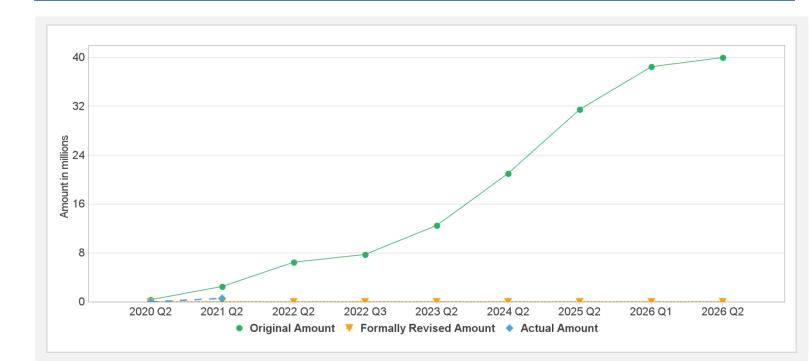
# **Disbursements (by loan)**

| Project | Loan/Credit/TF | Status    | Currency | Original | Revised | Cancelled | Disbursed | Undisbursed | % Disbursed |
|---------|----------------|-----------|----------|----------|---------|-----------|-----------|-------------|-------------|
| P166279 | IBRD-90170     | Effective | USD      | 40.00    | 40.00   | 0.00      | 2.00      | 38.00       | 5%          |

## Key Dates (by loan)

| Project | Loan/Credit/TF | Status    | Approval Date | Signing Date | Effectiveness Date | Orig. Closing Date | Rev. Closing Date |
|---------|----------------|-----------|---------------|--------------|--------------------|--------------------|-------------------|
| P166279 | IBRD-90170     | Effective | 14-Nov-2019   | 03-Mar-2020  | 08-May-2020        | 30-Sep-2025        | 30-Sep-2025       |

## **Cumulative Disbursements**



# **PBC Disbursement**

| PBC ID | PBC Type Description | n Coc | PBC Amount | Achievement<br>Status | Disbursed amount in Coc | Disbursement %<br>for PBC |
|--------|----------------------|-------|------------|-----------------------|-------------------------|---------------------------|
|        |                      |       |            |                       |                         |                           |

# **Restructuring History**

There has been no restructuring to date.

# Related Project(s)

There are no related projects.