Sample Procurement Plan

I. General

- 1. Bank's approval Date of the procurement Plan: Original: April 04, 2014; Revised: September 30, 2019
- 2. **Date of General Procurement Notice**: December 30, 2014
- Period covered by this procurement plan: April 2014 September 2020

II. Goods and Works and non-consulting services.

1. Prior Review Threshold: Procurement Decisions subject to Prior Review by the Bank as stated in Appendix 1 to the Guidelines for Procurement: [Thresholds for applicable procurement methods (not limited to the list below) will be determined by the Procurement Specialist /Procurement Accredited Staff based on the assessment of the implementing agency's capacity.]

	Procurement Method	Prior Review Threshold US\$	Comments
1.	ICB and LIB (Goods)	Above US\$ 1 500,000	All
2.	NCB (Goods)	None	First contract
3.	ICB (Works)	Above US\$ 5 million	All
4.	NCB (Works)	None	First contract
5.	Non-Consultant Services	Above US\$ 1 500,000	First contract

- 2. **Prequalification**: Not applicable.
- 3. Proposed Procedures for CDD Components (as per paragraph. 3.17 of the Guidelines: Not applicable
- 4. Reference to (if any) Project Operational/Procurement Manual: Project Operation Manual for World Bank Loan "Social Security Nets Modernization Project" approved by the Order of the Ministry of Social Policy of Ukraine No.631 dated September 08, 2014 (revised on September 19, 2018)
- 5. Any Other Special Procurement Arrangements: Not applicable
- 6. Summary of the Procurement Packages planned during the first 18 months after project effectiveness (including those that are subject to retroactive financing and advanced procurement)

1	2	3	4	5	6	7
Ref. No.	Description	Estimat ed Cost US\$ million	Packages	Domestic Preferenc e (yes/no)	Review by Bank (Prior / Post)	Comme nts
1	Summary of the ICB (Goods)	57.65	12	No	Prior	
2	Summary of the NCB (Goods)	12.98	22	No	Post	1st contract for Prior Review
3	Summary of the ICB (Non-Consultant Services)	0.00	0	No	Post	1 st contract for Prior Review

III. Selection of Consultants

Prior Review Threshold: Selection decisions subject to Prior Review by Bank as stated in Appendix 1 to the Guidelines Selection and Employment of Consultants:

	Selection Method	Prior Review Threshold	Comments
1.	Competitive Methods (Firms)	Above US\$ 500,000	
2.	Single Source (Firms)	All	
3.	Individual	Above US\$ 200,000	

- 2. Short list comprising entirely of national consultants: Short list of consultants for services, estimated to cost less than \$ 300,000 equivalent per contract, may comprise entirely of national consultants in accordance with the provisions of paragraph 2.7 of the Consultant Guidelines.
- 3. Any Other Special Selection Arrangements: Not applicable.
- 4. Consultancy Assignments with Selection Methods and Time Schedule

1	2	3	4	5	6
Ref. No.	Description of Assignment	Estimated Cost US\$ million	Package s	Review by Bank (Prior / Post)	Comment

1	Summary of number of contracts that will be let under QCBS	15.58	7	Prior	
2	Summary of number of contracts that will be let under other methods	3.97	56	Post	CQS, LCS and IC

PROCUREMENT PLAN Ukraine : Social Safety Nets Modernization Project General Information

Country: Ukraine Bank's Approval Date or Bank's Bank

Project ID: P128344 Revised Plan Date(s): (comma delineated, leave blank if non 2021-11-26 Project Name: Social Safety Nets Modernization Project Loan / Credit No: IBRO / 84040 Executing Agency(ies Ministry of Social Policy of Ukraine

WORKS																									/ /			
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Procurement Document Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docu		Prequal Evaluation	on Report	Docur Justifi	ication	Notice /	Invitation	Issu	neq	Opening	/ Minutes	and Recom	tion Report nmendation Award	Signed C		Comple
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned

GOODS																												
Activity Reference No. / Description	Loan / Credit	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docu		Prequali Evaluation	lification on Report	Docur	Bidding nent /	Specific Pr	ocurement Invitation	Bidding Doci		Proposal Su Opening	bmission /	Bid Evalua and Recom	mendation	Signed	Contract	Contract Co	ompletion
							(1717)					Actual		1	Justifi Planned				Planned			Actual		ward Actual	Planned	Actual	Planned	Actual
NCB-A3 / Computer and Peripheral Equipment for Electronic Document Management System	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Request for Bids	Open - National	Single Stage – One Envelope		0.00	579,239.00	Signed														2017-09-05		2017-10-20		
ICB-AS / Procurement of computer equipment for amalgamated territorial communities to perform functions in the field of social protection of the population and childrens rights protection	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Request for Bids	Open – International	Single Stage – One Envelope		0.00	1,451,218.53	Signed														2018-11-09		2018-12-10		
ICB-A2/1 / Procurement of Computer Equipment and Standard Software for Data Processing Centers of Pension Fund of Ukraine	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Request for Bids	Open - International	Single Stage – One Envelope		0.00	7,347,794.11	Signed														2018-08-27		2018-09-17		
SH-D4 / Supply of Information Material Sets	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Request for Quotations	Open - International			0.00	24,113.41	Signed																2015-04-30		
ICB-A7 / Procurement of computer equipment for amalgamated territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open - International	Single Stage – One Envelope		1,600,000.00	1,092,578.00	Signed					2020-02-03	2020-02-06	2020-02-08	2020-04-14			2020-03-21	2020-05-06	2020-04-20	2021-01-22	2020-05-11	2020-12-04	2020-08-09	
NCB-A13 / Procurement of furniture for amalgamated territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope		550,000.00	0.00	Canceled					2020-02-10	2020-04-13	2020-02-15			:	2020-03-16	2020-05-21	2020-04-15	2020-06-17	2020-05-20		2020-08-18	
ICB-A8 / Procurement of computer equipment for amalgamated territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open	Single Stage - One Envelope		4,000,000.00	3,244,828.54	Signed					2020-03-04	2020-03-10	2020-03-09	2020-05-26		:	2020-04-20	2020-06-11	2020-05-20	2020-09-15	2020-06-17	2020-09-23	2020-09-15	
NCB-A14 / Procurement of furniture for amalgamated territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage - One Envelope		1,000,000.00	644,652.95	Completed					2020-03-04	2020-03-06	2020-03-09			:	2020-04-06	2020-05-26	2020-05-06	2020-07-17	2020-06-10	2020-07-31	2020-09-08	2021-05-26
ICB-A1/2 / Development and improvement of the management information system application software (Phase 2)	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open - International	Single Stage – Two Envelope		500,000.00	0.00	Pending Implementati on					2021-01-01		2021-01-16			:	2021-03-05		2021-05-09		2021-05-25		2023-03-31	
ICB-A1/3 / Development of Managemet Information System Protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids				1,500,000.00	0.00	Pending Implementati on					2021-01-01		2021-01-22			:	2021-03-05		2021-03-26		2021-04-21		2021-11-17	
ICB-A3/1 / Procurement of Computer Equipment and Standard Software for Data Processing Centers of the Ministry of Social Policy	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open - International	Single Stage – One Envelope		28,200,000.00	0.00	Pending Implementati on					2020-09-15		2020-09-16				2020-11-03		2020-11-17		2020-12-01		2021-06-29	
SH-B3 / Organization and logistical support of study tour to Moldova to acquaint with lessons learned in combating errors, fraud, and corruption in social protection area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Quotations	Open – International	Single Stage – One Envelope		20,000.00	0.00	Canceled							2020-04-22								2020-06-03		2020-09-01	

NCB-B3 / Computer equipment for social inspectors	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope		500,000.00	0.00	Canceled		2020-06-26	2020-07-0	1	202	-08-12	2020-09-11	21	020-10-16	2021-01-14	
NCB-B4 / Furniture for social inspectors	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope	:	300,000.00	0.00	Canceled		2020-06-26	2020-07-0	1	202	-08-12	2020-09-11	21	020-10-16	2021-01-14	
SH-D8 / Production of videos for the needs of the Ministry of Social Policy of Ukraine	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Quotations	Open – National	Single Stage – One Envelope	:	100,000.00	0.00	Under Implementati on			2020-09-10	5				21	020-10-15	2020-12-31	
NCB-A15 / Procurement of furniture for territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope	:	760,000.00	865,277.23	Signed		2021-02-26 2021-03-0	5 2021-03-0	,	202	-04-07 2021-0	i-13 2021-04-21 i	2021-07-13 20	021-05-11	2021-09-27 2021-08-09	
ICB-A9 / Procurement of computer equipment for territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open – International	Single Stage – One Envelope	3,1	650,000.00	0.00	Canceled		2021-02-26 2021-03-2	2 2021-03-09	,	202	-04-21	2021-05-04	21	021-06-01	2021-10-29	
ICB-A9 / Procurement of computer equipment for territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open – International	Single Stage – One Envelope	3,1	650,000.00	0.00	Under Implementati on		2021-04-27 2021-04-2	8 2021-05-0	3 2021-04-28	202	-06-20 2021-0	i-24 2021-07-03 2	2021-11-11 20	021-07-31	2021-12-28	
ICB-A2/2 / Procurement of corporate network of Ministry of Social Policy of Ukraine	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open – International	Single Stage – One Envelope	2,1	600,000.00	0.00	Pending Implementati on		2020-09-15	2020-09-10	5	202	-11-03	2020-11-17	21	020-12-01	2021-04-01	
ICB-A10 / Procurement of computer equipment for territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Request for Bids	Open – International	Single Stage – One Envelope	4,	150,000.00	0.00	Under Implementati on		2021-08-25 2021-11-1	8 2021-08-30		202	-10-14	2021-11-13	21	021-12-28	2022-05-27	
NC8-A16 / Procurement of furniture for territorial communities to perform functions in the field of social protection of the population and children's rights protection	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope		990,000.00	0.00	Under Implementati on		2021-08-20 2021-10-2	0 2021-08-2		202	-10-06	2021-10-26	21	021-12-07	2022-03-07	
ICB-A3/3 / Technical re- equipment of premises and engineering support of data processing centers of the Ministry of Social Policy for placement of the Unified Information System of the Social Sphere	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – International	Single Stage – One Envelope	1,0	00.000,000	0.00	Pending Implementati on		2020-09-15	2020-09-10	5	202	-11-03	2020-11-17	21	020-12-01	2021-06-29	
NCB-BS / Procurement of furniture for the territorial offices of the National Social Service of Ukraine	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Request for Bids	Open – National	Single Stage – One Envelope	:	190,000.00	0.00	Under Implementati on		2021-10-24 2021-11-0	8 2021-10-2		202	-12-13	2022-01-12	21	022-02-16	2022-04-17	

NON CONSULTING SI	ERVICES																											
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-q Docu		Prequali Evaluatio		Draft I Docur Justifi		Specific Pr Notice /		Bidding Do Issi		Proposal Si Opening	ubmission / / Minutes	Bid Evalua and Recom for A			Contract	Contract C	Completion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
ICB-A1/1 / Development and improvement of the management information system application software (Phase 1)	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Request for Bids	Open - International	Single Stage - One Envelope		5,000,000.00	3,391,300.00	Signed					2017-06-27						2017-09-05		2017-11-04	2018-01-11	2017-11-22	2018-02-28	2020-09-30	

CONSULTING FIRMS																											
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of R	Reference			Short List Request fo			or Proposals ssued	Opening of Proposals	of Technical / Minutes	Evalua Technica	ition of Proposal	Report a Negotiate	ınd Draft	Signed (Contract	Contract C	Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
QCBS-3.2 / Regional plan implementation to increase the scope of family care services delivery (residential institutions reform) for Chernihiv oblast	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open - International		1,400,000.00	1,326,840.00	Signed			2017-03-30		2017-05-29				2017-07-11		2017-08-10		2017-09-24	2018-03-22	2017-11-11	2018-03-26	2020-09-30	

QCBS-B2 / Development of approaches and implementation of control mechanisms related to social support	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open - International	2,000,000.00	3,201,072.00	Signed			2017-06-03	:	2017-06-25			2017-08-19		2017-10-03		2017-11-15	2017-12-28	2017-11-17	2017-12-26	2020-09-30	
QCBS-B3 / Development and implementation of risk- indicative data validation and indirect assessment of incomes related to social support	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open - International	1,000,000.00	2,060,400.00	Signed			2017-06-03	:	2017-06-26			2017-09-03		2017-09-28		2017-10-18	2017-12-21	2017-10-27	2017-12-22	2020-09-30	
QCBS-3.8 / Regional plan development and implementation to increase the scope of family care services delivery (childrens institutional care and upbringing facilities reform) for Ternopil oblast	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open – International	0.00	1,944,060.00	Signed													2018-12-30		2019-01-04		
QCBS-3.4 / Regional plan development and implementation to increase the scope of family care services delivery (residential institutions reform for city of Kyiv)	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open – International	2,578,900.00	2,578,900.00	Signed			2016-01-15	·	2016-03-30			2016-06-08		2016-07-08		2016-08-17	2016-08-03	2016-09-01	2016-08-08	2019-05-28	
QCBS-C1 / Implementation of a pilot project on driving low-income families out of poverty	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open - International	1,300,000.00	1,939,584.00	Signed			2016-01-28	:	2016-02-29			2016-04-24		2016-05-14		2016-06-13	2016-08-17	2016-08-12	2016-09-22	2018-08-31	
QCBS-3.3 / Regional plan development and implementation to increase the scope of family care services delivery (residential institutions reform for Kyiv oblast)	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Quality And Cost- Based Selection	Open – International	2,000,000.00	2,057,000.00	Signed			2016-02-16		2016-03-17			2016-05-11		2016-06-10		2016-07-25	2017-01-16	2016-08-24	2017-01-31	2020-08-21	
CQS-B1 / Monitoring Research on Errors and Fraud when Delivering Social Assistance	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Consultant Qualification Selection	Open – International	0.00	143,660.36	Signed													2015-09-14		2015-09-17		
QCBS-C2 / Consulting services on coverage of means- tested types of state social assistance beneficiaries	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Quality And Cost- Based Selection	Open - International	500,000.00	0.00	Canceled	2020-09-15	2021-11-19	2020-10-06	:	2020-11-03			2020-12-01		2020-12-31		2021-01-18		2021-01-24		2022-10-01	
FBS-D4 / Preparation and implementation of the informational and awareness campaign to promote the Social Safety Nets Modernization Project	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Fixed Budget Selection	Open - International	300,000.00	237,500.00	Signed	2020-09-15	2020-08-31	2020-10-06	:	2020-11-03	2020-12-31		2020-12-01	2021-01-29	2020-12-31	2021-02-18	2021-01-14	2021-03-12	2021-01-24	2021-04-21	2022-02-24	
CQS-3.6/1 / Organization and carrying out training activities on children's rights protection, family support, and development of social services in territorial communities	IBRD / 84040	Component 3 Supportive Investments for Increasing Provision of Family-based Care to support orphans, children deprived of parental c are, disabled children and vulnerable families in four Oblasts	Post	Consultant Qualification Selection	Open – National	250,000.00	0.00	Under Implementation	2021-05-31	2021-06-17	2021-06-21	2021-06-24	2021-08-02	2021-09-13						2021-08-16		2021-09-13		2023-04-06	
QCBS-C2 / Consulting services on coverage of means tested types of state social assistance beneficiaries	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Prior	Quality And Cost- Based Selection	Open - International	500,000.00	0.00	Pending Implementation	2021-11-25		2021-12-13	:	2022-01-26			2022-02-23		2022-03-25		2022-04-29		2022-06-03		2024-04-23	

INDIVIDUAL CONSUL	TANTS																		
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of I	Reference	Invitat Identified Cons	/Selected	Draft Ne Con	egotiated stract	Signed	Contract	Contract C	Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
IC-E3/6 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		0.00	141,628.57	Completed						2018-01-29		2018-02-01		2021-05-31
IC-E3/5 / Project Procurement and Contract Implementation Monitoring Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		75,000.00	97,400.00	Signed			2017-10-01		2017-10-08	2017-10-18	2017-10-15	2017-12-26	2020-09-30	
IC-E6 / Project implementation and PMG Consultants Activity Coordination Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		119,000.00	116,954.54	Signed			2017-08-10		2017-08-24	2017-08-31	2017-08-29	2017-09-21	2020-09-30	
IC-3.2 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		0.00	97,073.68	Signed						2016-05-23		2016-05-25		
IC-E3/4 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		0.00	93,000.00	Signed						2016-09-27		2016-12-19		
IC-04 / Translation Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		0.00	154,282.61	Signed						2014-10-14		2014-10-16		
IC-05 / Project Implementation Monitoring Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open		0.00	205,260.87	Signed						2014-10-14		2014-10-16		

IC-07.2 / Project Financial Management Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	289,260.87	Signed						2014-10-14		2014-10-16		
IC-C1 / Social Assistance Delivery Modernization Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	191,543.30	Signed						2015-02-19		2015-03-16		
IC-E1 / Accounting, Reporting, and Fund Disbursement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	196,761.90	Signed						2015-02-17		2015-02-17		
IC-B1 / Social Inspectorate Reform Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	244,428.57	Signed						2015-02-19		2015-03-16		
IC-3.1 / Project Part 3 Activities Coordination Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	169,428.57	Signed						2015-03-05		2015-03-16		
IC-E3/2 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	150,342.86	Signed						2015-02-17		2015-02-17		
IC-D1 / Public Awareness Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	137,380.95	Signed						2015-02-24		2015-02-24		
IC-E3/1 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	178,754.38	Signed						2015-03-05		2015-03-16		
IC-06 / Project Implementation and Procurement Planning Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	219,565.22	Signed						2014-10-14		2014-10-16		
IC-A1/2 / Development of unified information environment for social area coordination Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	157,383.33	Signed						2015-05-20		2015-05-25		
IC-E3/3 / Project Procurement Consultant	IBRD / 84040	Component 1. Improving social assistance provision to the most vulnerable	Prior	Individual Consultant Selection	Open	0.00	22,148.99	Signed						2015-06-03		2015-06-03		
IC-B7 / Planning and infomation support of study tours to Moldova to acquaint with lessons learned in combating errors, fraud, and corruption in social protection programs	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Direct Selection	Direct	7,000.00	0.00	Pending Implementation	2020-03-27		2020-04-06				2020-05-11		2020-08-09	
IC-A1/16 / Consultant for selection and development of optimal architectural solutions for creation of unified information environment for social area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	18,000.00	0.00	Pending Implementation	2020-02-28		2020-03-15		2020-03-16		2020-03-23		2020-09-30	
IC-A1/17 / Consultant for development of data analysis system of the Ministry of Social Policy	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	18,000.00	0.00	Canceled	2020-02-28		2020-03-17		2020-03-18		2020-03-23		2020-09-30	
IC-E8 / Project Activity Directing and Contract Implementation Overseeing Consultant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	105,000.00	104,100.00	Signed	2020-05-05	2020-05-05	2020-05-28	2020-06-03	2020-05-30	2020-06-04	2020-06-04	2020-06-10	2023-03-31	
IC-E9 / Consultant for logistics and documentary support of supplying computer and peripheral equipment, furniture, and other equipment to the Project sites	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	69,000.00	0.00	Canceled	2020-08-18	2020-08-14	2020-09-15		2020-09-22		2020-10-01		2023-03-31	
IC-C8 / Consultant for development of approaches to coverage of means-tested types of state social assistance beneficiaries	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	48,000.00	50,000.00	Signed	2020-08-18	2020-08-14	2020-09-15	2020-10-26	2020-09-22	2020-10-27	2020-10-01	2020-11-02	2022-10-01	
IC-A1/20 / Consultant for analytical support of the Unified information system of the social area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	80,000.00	0.00	Canceled	2020-09-15		2020-10-10		2020-10-12		2020-10-15		2023-03-31	
IC-A1/18 / Consultant for the development of optimal architectural solutions and management of the Unified information system of the social area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	112,000.00	0.00	Canceled	2020-09-15		2020-10-10		2020-10-12		2020-10-15		2023-03-31	
IC-A1/19 / Consultant for maintenance of modernization of server and engineering infrastructure of data processing centers of the Ministry of Social Policy	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	80,000.00	0.00	Canceled	2020-09-15		2020-10-10		2020-10-12		2020-10-15		2023-03-31	

IC-A1/21 / Consultant for support of the comprehensive information security system introduction	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	80,000.00	0.00	Canceled	2020-09-15		2020-10-10		2020-10-12		2020-10-15		2023-03-31	
IC-C9 / Consultant for monitoring indicators of social protection system administration	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	64,000.00	0.00	Pending Implementation	2020-09-15		2020-10-10		2020-10-12		2020-10-15		2023-03-31	
IC-D7 / Consultant on support and implementation of information and awareness campaign to promote the Project	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	64,000.00	23,600.00	Signed	2020-09-15	2020-08-31	2020-10-10	2021-06-17	2020-10-12	2021-06-22	2020-10-15	2021-06-22	2023-03-31	
IC-E3/8 / Project procurrement and contracts documentary support consultant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	32,000.00	29,744.44	Completed	2021-03-09	2021-02-18	2021-03-29	2021-04-19	2021-03-30	2021-05-11	2021-04-05	2021-05-17	2022-04-05	2021-09-27
IC-A1/23 / IT architect and manager for the development of information and communication technologies in the social protection area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	86,000.00	32,301.30	Signed	2021-04-18	2021-04-16	2021-05-06	2021-07-27	2021-05-08	2021-07-27	2021-05-12	2021-07-27	2023-05-02	
IC-A1/24 / Consultant for the contracts support in the information technology area	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	112,400.00	109,800.00	Signed	2021-04-18	2021-04-16	2021-05-06	2021-06-10	2021-05-09	2021-06-15	2021-05-12	2021-06-15	2024-08-29	
DS-D1 / Servicing, support, and hosting services for the software "Official website of the headquarters of the Ministry of Social Policy of Ukraine"	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Direct Selection	Direct	2,429.90	2,429.90	Signed	2021-06-07	2021-06-08	2021-06-09	2021-06-10			2021-06-14	2021-06-17	2021-12-11	
IC-E3/9 / Project procurement consultant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	26,400.00	0.00	Under Implementation	2021-07-20	2021-07-23	2021-09-07		2021-09-28		2021-10-01		2022-10-01	
IC-A1/25 / IT Consultant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	82,500.00	0.00	Pending Implementation	2021-10-29		2021-12-07		2021-12-28		2022-02-01		2024-08-31	
IC-E3/10 / Project Procurement Consultant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	82,500.00	0.00	Pending Implementation	2021-10-29		2021-12-07		2021-12-28		2022-02-01		2024-08-31	
IC-E10 / Project Assistant	IBRD / 84040	Component 2. Supportive Investments for Institutional Strengthening for Administration of Social Assistance and Social Ser vices	Post	Individual Consultant Selection	Open	39,600.00	0.00	Pending Implementation	2021-10-29		2021-12-07		2021-12-28		2022-02-01		2024-08-31	