



Integrated Public Sector Reform Project (P160801)

AFRICA WEST | Congo, Republic of | Governance Global Practice |
IBRD/IDA | Investment Project Financing | FY 2017 | Seq No: 8 | ARCHIVED on 23-Dec-2021 | ISR49680 |

Implementing Agencies: Republic of Congo, Ministry of Economy, Planning, Statistics and Regional Integration

Key Dates

Key Project Dates

Bank Approval Date: 04-May-2017

Effectiveness Date: 17-Jul-2018

Planned Mid Term Review Date: 30-Sep-2020

Actual Mid-Term Review Date: 23-Dec-2020

Original Closing Date: 31-May-2022

Revised Closing Date: 31-Dec-2023

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The Project Development Objective (PDO) is to improve public resources management and accountability in the Republic of Congo.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

No

Components Table

Name

Strengthening Revenue Mobilization and Public Expenditure Management:(Cost \$21.20 M)

Modernization of the Public Administration:(Cost \$5.90 M)

Improving Transparency and Accountability:(Cost \$4.90 M)

Project Implementation Support:(Cost \$8.00 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Implementation Progress (IP)	<input type="checkbox"/> Moderately Unsatisfactory	<input type="checkbox"/> Moderately Unsatisfactory
Overall Risk Rating	<input type="checkbox"/> Substantial	<input type="checkbox"/> Substantial

Implementation Status and Key Decisions

The Government of the Republic of Congo and the World Bank agreed on a restructuring of the Integrated Public Sector Reform Project - PRISP, to streamline activities and to focus on key results to be achieved, notably support to the integrated tax administration system, development and roll out of an integrated human resource management system, improved to revenue mobilization, and better allocation of public investments. The restructuring was processed and approved in November 2021.

The Project Implementation Unit (PIU) has been restructured, and shows much improved capacity, notably in terms of procurement, financial management, and monitoring and evaluation functions. Further capacity building will be undertaken for the PIU and the Prime Minister's unit responsible for reform oversight, to help them provide a strategic role in the steering of governance reforms



Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	High	High	High
Macroeconomic	High	High	High
Sector Strategies and Policies	Substantial	Substantial	Substantial
Technical Design of Project or Program	Substantial	Substantial	Substantial
Institutional Capacity for Implementation and Sustainability	High	Substantial	Substantial
Fiduciary	High	Substantial	Substantial
Environment and Social	Low	Low	Low
Stakeholders	High	Substantial	Substantial
Other	--	--	--
Overall	High	Substantial	Substantial

Results

PDO Indicators by Objectives / Outcomes

Strengthening Revenue Mobilization and Public Expenditure Management				
► PDO 1: Development of an integrated, streamlined and secure tax management system (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No effective and integrated tax management system	No effective and integrated tax management system	No effective and integrated tax management system	50 % of registered large taxpayers filing and paying taxes electronically
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
► PDO 2: Share of budget allocated to new investment projects, which have been selected based on the PIM evaluation process, in priority NDP sectors (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	30.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023



Modernization of the Public Administration				
► PDO 3: Active civilian civil servants at central and deconcentrated levels registered in the HRMIS (Percentage, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023

Improving Transparency and Accountability				
► PDO 4: Number of citizens reached through workshops and awareness raising efforts on budget transparency in priority sectors (health, and education) by CSOs (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5,000.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023

Intermediate Results Indicators by Components

Strengthening Revenue Mobilization and Public Expenditure Management				
► Ministries with strategic plans that are aligned with medium-term budgets (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	12.00	12.00	8.00
Date	31-Dec-2016	31-Dec-2020	31-Dec-2020	31-Dec-2023
Comments:	Authorities have reported that 12 Ministries have adopted a strategic plan, surpassing the end-target already. Those Ministries have been supported by the Project in the process of elaborating their strategic plan as priority sectors identified in the 2018-2022 National Development Program.			
► Strategic revenue mobilization roadmap adoption and implementation (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No strategic revenue management or tax administration strategy	No strategic revenue management or tax administration strategy	No strategic revenue management or tax administration strategy	TADAT self-assessment conducted Improvement in 2 KPIs
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
► Improved integrity of the taxpayer registry (process) (Text, Custom)				



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No centralized taxpayer registry	No centralized taxpayer registry	No centralized taxpayer registry	At least 50 percent of the large taxpayers estimated in the census are registered in the unified tax registry
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
► Ministries using the new selection procedure for investment projects (number) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023

Modernization of the Public Administration				
► Implementation of a digitalized Human Resource Management (HRM) system (SIGRHE) (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No digital HRM system in place	No digital HRM system in place	No digital HRM system in place	SIGRHE civil servant registry is interfaced with the payroll and data harmonized
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023

Improving Transparency and Accountability				
► CCDB capacity and institutional framework are strengthened (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	CCDB lacking the capacity and regulatory framework to effectively carry out its mandate	CCDB lacking the capacity and regulatory framework to effectively carry out its mandate	CCDB lacking the capacity and regulatory framework to effectively carry out its mandate	Amended CCDB legal and regulatory framework is drafted
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
► Number of civil servants, parliament and CSOs members that are trained on auditing (including ISSAI/INTOSAI) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	120.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023



□ Percentage of women trained (Percentage, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
▶ Budget execution monitoring reports published by CSOs on education and health sectors (number) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
▶ Implementation of EITI work program (process) (Text, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	EITI reports not published in timely fashion	EITI reports not published in timely fashion	EITI reports not published in timely fashion	Timely publication of EITI report and adoption of roadmap for beneficiary ownership
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023
▶ Civil society training and workshops conducted by the EITI Secretariat (Transparency in the EI, Mining sector diagnosis, Beneficiary ownership) (Number, Custom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	3.00
Date	29-Oct-2021	29-Oct-2021	29-Oct-2021	31-Dec-2023

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

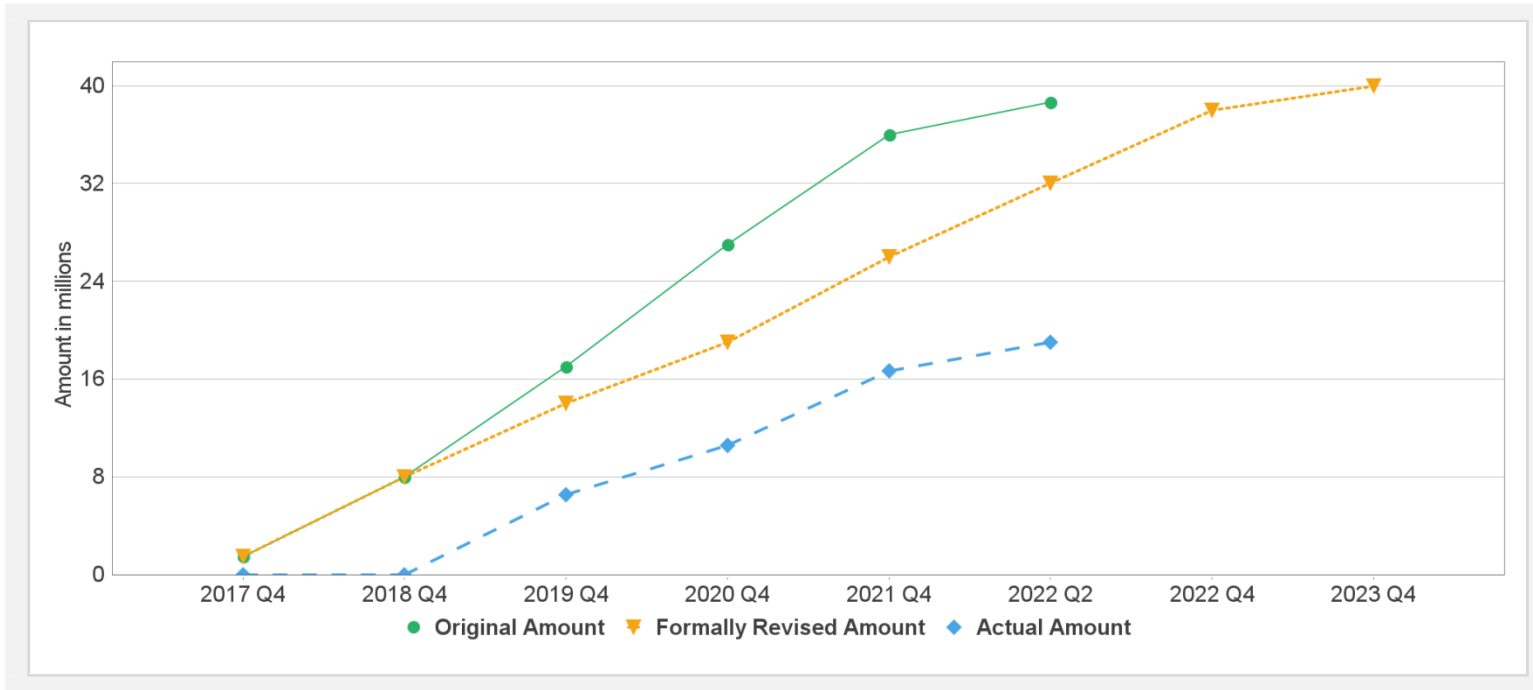
Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
P160801	IDA-60230	Effective	USD	40.00	40.00	0.00	19.03	22.42	46%

Key Dates (by loan)

Project	Loan/Credit/TF	Status	Approval Date	Signing Date	Effectiveness Date	Orig. Closing Date	Rev. Closing Date
P160801	IDA-60230	Effective	04-May-2017	23-Jun-2017	17-Jul-2018	31-May-2022	31-Dec-2023



Cumulative Disbursements



PBC Disbursement

PBC ID	PBC Type	Description	Coc	PBC Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for PBC
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Restructuring History

Level 2 Approved on 12-Nov-2021

Related Project(s)

There are no related projects.