

**PROCUREMENT PLAN  
REALIZING EDUCATION'S PROMISE: SUPPORT TO  
INDONESIA'S MINISTRY OF RELIGIOUS AFFAIRS FOR  
IMPROVED QUALITY OF EDUCATION**

**I. General**

**1. Project information:**

Country : INDONESIA  
Borrower : Republic of Indonesia  
Project Name : Realizing Education's Promise  
Loan/Credit No. : IBRD Loan No. P168076  
Project Implementing Units (PIU) : Ministry of Religious Affairs (MoRA)

2. **Bank's approval Date of the procurement Plan** (Original : 29 May 2019)  
3. **Date of General Procurement Notice:** .....  
4. **Period covered by this procurement plan:** January 2020 - Maret 2020

**Preamble**

**All Procurement under the Project shall be carried out in accordance with the World Bank's Procurement Regulations for IPF Borrowers of July 2016, revised November 2017 and August 2018, and the provisions of the Procurement Plan and Project Operations Manual and shall take precedence over any national procurement regulations.** This also applies to procurement of goods and non-consultant services under the Request for Bids through the National Open Competitive method, which shall also be governed by the Bank's Procurement Regulations. Only in the case of National Open Competitive procurement packages, the Gol's procurement regulation (Perpres 16/2018) may be used to the extent that it does not conflict with the Bank's Procurement Regulations and subject to the required improvements listed below which are incorporated in the harmonized model bidding documents agreed between the Bank and LKPP for use in national open competitive procurement under Bank financed projects. In case a conflict or difference in opinion arises during the procurement process, the Bank will provide clarification in writing for the correct application of the Bank's Procurement Regulations.

In accordance with paragraph 5.9 of the World Bank Procurement Regulations for IPF Borrowers, July 2016, revised November 2017 and August 2018 ("Procurement Regulations"), the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

**The Bank's Procurement review and selection method:** The identified procurement risk under this Project is '**Substantial**'. Bank Procurement Review (Prior review or ex-Post review) is specified for each contract package in the Procurement Plan table (Table 1 and Table 2). The following procurement method thresholds shall apply and the specific procurement method for each procurement package for Goods & Information Technology, Non-consulting services and Consulting services shall be specified in the Procurement Plan as follow:

Type of Procurement	Approved Selection Method Threshold	Procurement Prior Review
<b>Goods and information technology</b>		Bank review (Prior review or ex-Post review) is specified for each contract package in the Procurement Plan Tables
Request for Bids (RFB) - International Open Competitive	≥ US\$ 2 million	
Request for Bids (RFB) - National Open Competitive	at or above US\$ 100k and less than US\$ 2 million	
Request for Quotations	< US\$ 100k	
Direct Selection	Subject to conditions as per paragraph 6.8, 6.9 and 6.10 of the Procurement Regulations	
<b>Non-Consulting Services</b>		
RFB- International Open Competitive	≥ US\$ 10 million	
RFB - National Open Competitive	at or above US\$ 100k and less than US\$ 10 million	
Request for Quotations	< US\$ 100k	
Direct Selection	Subject to conditions as per paragraph 6.8, 6.9 and 6.10 of the Procurement Regulations	
<b>Consultants: firms</b>		
Firms: QCBS, QBS - International Open Competitive	≥ US\$ 400k	
Firms: QCBS, QBS, and CQS - National Open Competitive	< US\$ 400k	
Direct Selection	Subject to conditions as per paragraph 7.13, 7.14 and 7.15 of the Procurement Regulations	

<b>Type of Procurement</b>	<b>Approved Selection Method Threshold</b>	<b>Procurement Prior Review</b>
<b>Consultants: individuals</b>		
Competitive Selection	All	
Direct Selection	Subject to conditions as per paragraph 7.39 of the Procurement Regulations	

**The Bank's Standard Procurement Documents:** shall be used for all contracts subject to International Open Competitive procurement as specified in the Procurement Plan tables in STEP.

**National Open Competitive Procurement:** In accordance with paragraph 5.3 of the Procurement Regulations, the procedures applicable to the procurement of goods, works, non-consulting services and consulting services under contracts awarded on the basis of National Open Competitive Procurement shall be those of the *Tender* (Tender) method as set forth in the Borrower's Presidential Regulation No. 16/2018, subject to paragraph 5.4 of the "Procurement Regulation" and meeting the following conditions, which shall govern in the event of a conflict with the Borrower's procedures:

1. The procurement is open to eligible firms from any country;
2. The request for bids/request for proposals document shall require that Bidders/Proposers submitting Bids/Proposals present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank's Anti-Corruption Guidelines, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights;
3. Procurement Documents include provisions, as agreed with the Bank, intended to adequately mitigate against environmental, social (including sexual exploitation and abuse and gender-based violence), health and safety ("ESHS") risks and impacts;
4. Rights for the Bank to review procurement documentation and activities;
5. Maintenance of records of the Procurement Process;
6. Procurement Documents acceptable to the Bank shall be used;
7. Bids shall be evaluated using only post-qualification for procurement of goods, works and non-consulting services.

**Use of National e-Procurement System (SPSE):** Unless informed otherwise by the Bank in writing, SPSE e-procurement system may be used only for procurement of goods, works and non-consultant services under Request for Bids through National Open Competitive method, applying the harmonized model bidding documents for National Open Competitive bidding agreed by the Bank. For selection of consultant services through QCBS method, only the modified SPSE (termed by LKPP as SPSE-"ICB") may be

used applying the Bank's standard Request for Proposal document. Since at the present time LKPP has not yet developed the modified SPSE for procurement of goods, works and non-consultant services under International Open Competitive method, nor for selection of consultants under QBS, CQS, LCS, FBS and individual consultant selection methods, therefore procurement of all contract packages under these methods shall be carried out through non-electronic process with manual issuance of invitation for bids and receipt of bids, until such time that the modified SPSE has been completed by LKPP and assessed by the Bank to be acceptable. If the Bank determines the modified SPSE to be acceptable for use under the above-mentioned remaining procurement methods, the Bank will confirm through the Bank's written no objection to LKPP and will also notify in writing to project implementing agencies.

**Use of National e-Catalogue System:** Based on the Bank's assessment of the national e-catalogue, the Bank allows the Project Implementing Units (PIUs) under World Bank financed projects to use the national e-catalogue for procurement of small value of goods in lieu of the Request for Quotations method specified in the World Bank's Procurement Regulations for IPF Borrowers within the parameters as below:

- a) For Goods (other than medicines) with estimated cost not more than USD 15,000 equivalent per contract. PIUs may use the national e-catalogue for procuring such items of goods within the above-specified threshold, if such goods are required under the project and specified in the Procurement Plan approved by the Bank.
- b) Goods (other than medicines) with estimated cost greater than USD 15,000 but less than USD 100,000 equivalent per contract. PIUs may use the national e-catalogue for procuring such items of goods if such goods are required under the project subject to fulfilling the following additional procedural requirement as below:

PIU shall carry out a secondary procurement process through mini competition, by comparing the prices of similar goods offered by at least three different suppliers which available in the national e-catalogue and then selecting the Supplier with the lowest evaluated price on the basis of "as delivered" price at final destination (i.e., including inland transportation, insurance, applicable taxes and any other incidental charges for the delivery of the required quantity of goods at final destination).

**Other Relevant Procurement Information:**

- Project Operations Manual (POM) shall set out the operating procedures for procurement and contract implementation matters under the Project written in Bahasa, which shall be consistent with the procedures and rules specified under the Bank's Procurement Regulations. In case of any

difference of interpretation between the POM and the Bank's Procurement Regulations, the later shall prevail;

- PIU may use its own forms of contract for goods/non-consulting services procured under Request for Quotations method when approaching to national market, acceptable to the Bank;
- Advance procurement may be applied under the project, especially for the individual consultants who will assist PIU.

The Procurement Plan table below are only for the first 12 months of implementation. The Procurement Plan is a living document and can be revised if there are any changes during the implementation of the project.

**Table 1 - Procurement of Goods and Non-Consulting Services**

1	2	3	4	5	6	7	8	9
Re f. No .	Contract (Description)	Estimat ed Cost (US\$)	Procurement Approach/ Selection method	Prequa lificatio n (yes/no )	Evaluatio n Method	Review by Bank (Prior / Post)	Expecte d Bid-Opening Date	PIU
<b>Component 1</b>								
1	Event Organizer (EO) for Technical Guidance on the application of EDM & ERKAM for the National, Provincial and Districts/cities Core Team (3 lots)	743,303	RFB - National Open Competitive	No	Lowest Evaluated Cost	Prior	January 2020	Directorat e KSKK (MoRA)
	Lot-1. Event Organizer (EO) for Technical Guidance on the application of EDM & ERKAM for the National, Provincial Core Team (12 Prov.)	128,425						
	Lot-2. Event Organizer (EO) for Technical Guidance on the application of EDM & ERKAM for the Districts/ cities Core Team (10 Prov.)	294,750						
	Lot-3. Event Organizer (EO) for Technical Guidance on the application of EDM & ERKAM	320,129						

	for the Districts/ cities Core Team (2 Prov.)							
2	Event Organizer (EO) for Technical Guidance on the application of EDM and ERKAM for Madrasahs Core Team (12 lots)	9,664,45 6	RFB - National Open Competitive	No	Lowest Evaluated Cost	Prior	January 2020	Directorat e KSKK (MoRA)
	Lot-1. Event Organizer (EO) for technical support and assistance to districts/ cities and provinces in order to analyze and report e- RKAM data.	87,295						
	Lot-2. Event Organizer (EO) for technical guidance on the implementation of EDM and e- RKAM for the core team Madrasahs in DI Aceh and South Sumatera.	956,075						
	Lot-3. Event Organizer (EO) for technical guidance on the implementation of EDM and e- RKAM for the core team Madrasahs in DKI Jakarta and Banten.	966,122						
	Lot-4. Event Organizer (EO) for technical guidance on the implementation of EDM and e- RKAM for the core team Madrasahs in West Java-1	885,375						
	Lot-5. Event Organizer (EO) for technical guidance on the implementation of EDM and e- RKAM for the core team	644,358						

Madrasahs in West Java-2								
Lot-6. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in Central Java-1	632,288							
Lot-7. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in Central Java-2	503,166							
Lot-8. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in DI Yogyakarta, Bali, East Kalimantan and Gorontalo.	541,395							
Lot-9. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in East Java-1	1,077,000							
Lot-10. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in East Java-2	1,102,458							

	Lot-11. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in East Java-3	1,257,026						
	Lot-12. Event Organizer (EO) for technical guidance on the implementation of EDM and e-RKAM for the core team Madrasahs in South Sulawesi	1,011,898						
<b>Component 3</b>								
<b>Component 4</b>								
1	Event Organizer (EO) and Logistic support for Developing of data system regulation (1 lot)	51,393	RFQ - National Open Competitive	No	Lowest Evaluated Cost	Post	January 2020	Secretary DG of Islamic Education (MoRA)
2	Procurement of Office Equipment for PMU	50,345	RFQ - National Open Competitive or e-Catalogue by comparing 3 prices from e-catalog	No	Lowest Evaluated Cost	Post	January 2020	Directorate KSKK (MoRA)

**Table 2 - Procurement of Consulting Services**

1	2	3	4	5	6	7
Ref No.	Description of Assignment	Estimated Cost (US\$)	Procurement Approach/ Selection Method	Review by Bank (Prior / Post)	Expected Proposal Submission Date	PIU
<b>Component 4</b>						
1.	Individual Consultant for Procurement Specialist	33,103	Open Competitive Selection	Post	January 2020	Directorate KSKK (MoRA)
2.	Individual Consultant for Financial Management Specialist	33,103	Open Competitive Selection	Post	January 2020	Directorate KSKK (MoRA)



Regardless of the Bank's review requirement (prior or post), all TORs of consulting services shall be prior-reviewed by the Bank, and furthermore the Bank may require from time to time through written request the prior review of also other technical aspects of procurement documents such as scope of work, technical specifications, environmental and social safeguard documents, cost estimates, etc.)

#### **IV. Implementing Agency Capacity Building Activities with Time Schedule**

##### **1. In this section the agreed Capacity Building Activities are listed with time schedule**

<b>No.</b>	<b>Expected outcome / Activity Description</b>	<b>Estimated Cost</b>	<b>Estimated Duration</b>	<b>Start Date</b>	<b>Comments</b>
1	Bank's Procurement Framework and Regulations	-	1 day	2019	The training will be conducted 2 - 3 times per year or based on requirement by PIU
2	Systemic Tracking Exchange in Procurement (STEP)	-	0.5 day	2019	Will be conducted 2 times per year or based on requirement by PIU

**PROCUREMENT PLAN** Indonesia : Realizing Education's Promise: Support to Indonesia's Ministry of Religious Affairs for Improved Quality of Education

**General Information**  
**Country:** Indonesia **Bank's Approval Date of the Original Procurement Plan:** 2020-01-06  
**Revised Plan Date(s):** (comma delineated, leave blank 2023-11-22)  
**Project ID:** P168076 **GPN Date:**  
**Project Name:** Realizing Education's Promise: Support to Indonesia's Ministry of Religious Affairs for Improved Quality of Education  
**Loan / Credit No.:** IBRD / 89920  
**Executing Agency:** Ministry of Religious Affairs, Directorate General of Islamic Education

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion		
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual			
ID-MORA-160067-GO-RFB / Procurement of Servers and Hardware for supporting data and networks.	IBRD / 89920	Strengthening of systems to support quality improvement	Prior	Request for Bids	Open - National	Single Stage - One Envelope		725,216.00	0.00	Canceled					2020-03-03		2020-03-08					2020-03-15		2020-03-29		2020-03-31		2020-12-31	
ID-MORA-173462-GO-RFB / Procurement of Servers and Office Equipment.	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Bids	Open - National	Single Stage - One Envelope		109,698.00	0.00	Completed					2020-05-20	2020-09-25	2020-05-25					2020-07-06	2020-10-15	2020-08-05	2020-10-19	2020-09-09	2020-11-21	2021-03-08	2020-12-24
ID-MORA-151959-GO-RFQ / Procurement of Office Equipment for PKU	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One Envelope		50,345.00	0.00	Canceled							2020-01-17									2020-03-06		2020-06-04	
ID-MORA-225219-GO-RFQ / Training Module Layout and Setting Services	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of Madrasa schools	Post	Request for Quotations	Limited	Single Stage - One Envelope		17,123.00	9,553.24	Completed							2021-03-26	2021-04-12							2021-04-23	2021-05-20	2021-05-23		
ID-MORA-225225-GO-RFQ / Social Media Promotion Services and Merchandise	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Open - National	Single Stage - One Envelope		13,698.00	13,551.91	Signed							2021-04-02									2021-05-28	2021-07-14	2021-06-27	
ID-MORA-228522-GO-RFQ / Development of Budget Monitoring Application	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One Envelope		13,698.00	12,585.60	Completed							2021-04-12	2021-04-15								2021-05-17	2021-05-04	2021-11-13	
ID-MORA-231609-GO-RFQ / Procurement of Electronic Equipment for PKU REP MEQR	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One Envelope		17,123.00	17,414.73	Completed							2021-05-04	2021-08-18								2021-05-24	2021-09-19	2021-07-23	
ID-MORA-242232-GO-RFB / Procurement for server, License and Installation	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Bids	Open - National	Single Stage - One Envelope		141,100.00	137,966.40	Signed					2021-08-20	2021-09-28	2021-09-19					2021-10-10	2021-10-13	2021-10-12	2021-10-15	2021-11-16	2021-11-08	2022-05-15	
ID-MORA-243543-GO-RFQ / Procurement of Hardware Usage for EMS User Service	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One Envelope		13,699.00	0.00	Canceled							2021-08-17									2021-10-05		2022-04-03	
ID-MORA-243550-GO-RFQ / Procurement for the Use of Furniture and Service Room Layout	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One Envelope		10,342.00	0.00	Canceled							2021-08-29									2021-10-17		2022-04-15	

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion			
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual				
ID-MORA-151959-NC-RFB / Event Organizer (EO) and Logistic support for Developing of data system regulation (1 lot)	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Open - National	Single Stage - One Envelope		51,393.00	0.00	Signed							2020-01-16	2020-03-17								2020-03-12	2020-07-17	2020-09-08		
ID-MORA-146226-NC-RFB / Event Organizer (EO) for Technical Guidance on the application of EDW & ERGAM for the National, Provincial and Districts Core Team (3 lots)	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Prior	Request for Bids	Open - National	Single Stage - One Envelope		743,303.00	0.00	Under Review					2020-01-10	2020-02-04	2020-01-15	2020-03-17				2020-02-05	2020-03-18	2020-02-19	2021-03-16	2020-03-25	2023-06-20	2020-06-23		
ID-MORA-122373-NC-RFB / Event Organizer (EO) for Technical Guidance on the application of EDW and ERGAM for Madrasahs Core Team (12 lots)	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Prior	Request for Bids	Open - National	Single Stage - One Envelope		9,664,456.00	0.00	Signed					2020-01-10	2020-02-02	2020-01-15	2020-03-17				2020-02-05	2020-03-25	2020-02-19	2023-07-17	2020-03-25	2020-11-28	2020-06-23		
ID-MORA-160061-NC-RFB / Event Organizer (EO) for Development of measurement and Assessment instruments of Achievement of National Education Standards (1 lot)	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Prior	Request for Bids	Open - National	Single Stage - One Envelope		210,355.00	0.00	Under Implementation					2020-02-18	2020-02-27	2020-02-23					2020-03-01	2020-08-07	2020-03-15		2020-03-17		2020-12-31		
ID-MORA-160065-NC-RFB / Event Organizer (EO) for Technical Guidance for Strengthening Competency of Private Madrasah Heads and Implementation of Strengthening the Capacity of Teacher and Education Personnel through Training (4 lots)	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of Madrasa schools	Prior	Request for Bids	Open - National	Single Stage - One Envelope		1,465,512.00	0.00	Canceled					2020-03-02		2020-03-07					2020-03-14		2020-03-28		2020-03-30		2020-12-31		
ID-MORA-161154-CS-QBS / Optimization of PostgreSQL database software	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Open - National	Single Stage - One Envelope		151,724.00	0.00	Completed							2020-03-23									2020-05-05	2020-11-09	2020-11-01	2021-11-19	



ID-MORA-238321-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 3 Provinces - Banten, DKI Jakarta and West Java	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	1.331.644.00	1.286.536.08	Completed	2021-06-10	2021-06-25	2021-06-24	2021-07-08	2021-07-12	2021-07-29	2021-08-23	2021-08-26	2021-10-08	2022-04-23	
ID-MORA-238323-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 2 Provinces	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	653.493.00	609.075.13	Completed	2021-06-10	2021-06-25	2021-06-15	2021-06-25	2021-07-09	2021-07-05	2021-08-27	2021-07-25	2021-10-08	2022-07-25	
ID-MORA-238326-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 1 Provinces	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	1.255.753.00	1.195.404.35	Completed	2021-06-11	2021-06-25	2021-06-25	2021-07-09	2021-07-09	2021-07-30	2021-08-27	2021-08-27	2021-10-08	2022-04-24	
ID-MORA-238328-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 3 Provinces - Bali, NT	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	510.890.00	486.153.49	Completed	2021-06-13	2021-06-25	2021-06-27	2021-07-11	2021-06-25	2021-08-01	2021-09-03	2021-08-29	2021-10-08	2022-04-26	
ID-MORA-238332-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 5 Provinces	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	510.548.00	472.573.47	Completed	2021-06-14	2021-06-25	2021-06-19	2021-07-03	2021-07-09	2021-07-17	2021-08-22	2021-08-21	2021-10-08	2022-04-18	
ID-MORA-238334-NC-RFB / Logistic Service Provider (LSP) for EDM and e-RKAM Training , Technical Assistant for the implementation of EDM and e-RKAM in Madrasahs, and Verification of Beneficiary Nomination in 4 Provinces - South Sulawesi, West Sulawesi, Gorontalo and North Maluku	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	207.260.00	199.933.47	Completed	2021-06-14	2021-06-09	2021-06-28	2021-07-12	2021-07-09	2021-08-02	2021-08-27	2021-08-30	2021-10-08	2022-04-27	
ID-MORA-242225-NC-RFO / MIS Data Network Device Support Subscription	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Quotations	Limited	Single Stage - One E nvelope	13.014.00	8.033.81	Completed			2021-09-20	2021-09-14			2021-11-22	2021-10-22	2022-05-21		
ID-MORA-242238-NC-RFB / Logistic Service Provider for Development of AKSI Results Follow-up Module	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	1.281.297.00	1.241.498.37	Completed	2021-08-04	2021-07-29	2021-08-25	2021-09-15	2021-08-18	2021-10-15	2021-09-24	2021-11-12	2021-11-09	2022-05-11	
ID-MORA-242241-NC-RFB / Logistic Service Provider for Technical Guidance Implementation of MI Level Student Competency Assessment for AKSI Provincial Team	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	356.480.00	333.150.95	Completed	2021-08-30	2021-07-29	2021-09-20	2021-10-11	2021-08-18	2021-11-10	2021-09-24	2021-12-08	2021-11-05	2022-06-06	
ID-MORA-242247-NC-RFB / Logistic Service Provider for Technical Guidance Implementation of MI Level Student Competency Assessment for AKSI District Team	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	929.860.00	877.690.75	Completed	2021-08-16	2021-09-27	2021-09-06	2021-09-27	2021-10-12	2021-10-27	2021-10-22	2021-11-24	2021-12-02	2022-05-23	2022-01-25
ID-MORA-242250-NC-RFB / Logistic Service Provider for Technical Guidance Implementation of MI Level Student Competency Assessment for AKSI Unit Team	IBRD / 89920	Implementation of a national , census-based student assessment in fourth grade	Post	Request for Bids	Open - National	Single Stage - One E nvelope	1.403.884.00	1.346.561.33	Completed	2021-08-30	2021-09-27	2021-09-20	2021-10-11	2021-10-12	2021-11-10	2021-10-22	2021-12-08	2021-11-29	2022-06-06	2022-01-25
ID-MORA-246542-NC-RFB / Logistic Service Provider for Analysis and Dissemination of the Results of the Implementation of the Learning Outcome Assessment System	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One E nvelope	634.291.00	626.791.16	Completed	2021-08-08	2021-08-06	2021-08-22	2021-08-29	2021-07-16	2021-09-05	2021-09-03	2021-09-26	2021-10-06	2021-12-25	
ID-MORA-247231-NC-DIR / Procurement of Islamic Education Internet Bandwidth Services Year 2023	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct	Single Stage - One E nvelope	117.450.00	118.117.36	Completed	2021-08-09	2021-08-24	2021-08-19	2021-08-23			2021-09-01	2021-09-27	2022-09-01		
ID-MORA-290170-NC-RFB / Logistic Service Provider for Development and Validation of Student Competency Assessment Instruments (3 lots)	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One E nvelope	1.475.390.00	0.00	Completed	2022-04-20	2022-04-25	2022-05-11	2022-06-01	2022-05-17	2022-07-01	2022-05-18	2022-07-29	2022-07-01	2023-01-25	
ID-MORA-290216-NC-RFB / Logistic Service Provider (LSP) for National Instructor Refinement for Continuing Professional Development for Madrasah Teachers	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One E nvelope	225.202.00	196.089.74	Completed	2022-04-20	2022-04-25	2022-05-11	2022-06-01	2022-05-17	2022-07-01	2022-05-18	2022-07-29	2022-07-04	2023-01-25	2022-09-02
ID-MORA-290247-NC-RFB / Logistic Service Provider (LSP) for Provincial Facilitators Refinement for Continuing Professional Development for Madrasah Teachers in 11 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One E nvelope	577.745.00	513.493.53	Completed	2022-04-20	2022-04-25	2022-05-11	2022-06-01	2022-05-17	2022-06-22	2022-05-18	2022-07-20	2022-07-04	2023-01-16	
ID-MORA-290249-NC-RFB / Logistic Service Provider (LSP) for Provincial Facilitators Refinement for Continuing Professional Development for Madrasah Teachers in 10 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One E nvelope	440.201.00	379.608.52	Completed	2022-04-20	2022-04-25	2022-05-11	2022-06-01	2022-05-17	2022-06-22	2022-05-18	2022-07-20	2022-07-04	2023-01-16	

ID-MORA-290263-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MT Teachers in 11 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	285,898.00	0.00	Completed	2022-04-25	2022-07-05	2022-05-16	2022-06-06	2022-07-18	2022-06-27	2022-08-10	2022-07-25	2022-09-05	2022-11-22	
ID-MORA-290264-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MT Teachers in 10 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	397,917.00	0.00	Completed	2022-04-25	2022-07-05	2022-05-16	2022-06-06	2022-07-26	2022-06-27	2022-08-05	2022-07-25	2022-08-31	2022-11-22	
ID-MORA-290267-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MTS Teachers in 11 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	467,329.00	0.00	Completed	2022-04-25	2022-07-05	2022-05-16	2022-06-06	2022-07-18	2022-06-27	2022-08-09	2022-07-25	2022-09-08	2022-11-22	
ID-MORA-290273-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MTS Teachers in 10 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	389,643.00	0.00	Completed	2022-04-25	2022-07-05	2022-05-16	2022-06-06	2022-07-18	2022-06-27	2022-08-09	2022-07-25	2022-08-31	2022-11-22	2022-12-07
ID-MORA-290277-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MA Teachers in 11 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	653,254.00	0.00	Completed	2022-04-25	2022-07-11	2022-05-16	2022-06-06	2022-07-26	2022-06-27	2022-08-11	2022-07-25	2022-12-02	2022-11-22	
ID-MORA-290278-NC-RFB / Logistic Service Provider (LSP) for Regional Facilitators Refinement for Continuing Professional Development for MA Teachers in 10 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	694,073.00	0.00	Completed	2022-04-25	2022-07-05	2022-05-16	2022-06-06	2022-07-18	2022-06-27	2022-07-31	2022-07-25	2022-09-23	2022-11-22	
ID-MORA-290290-NC-RFB / Logistic Service Provider for Regional Facilitator Training for Continuing Professional Development for MTs-MA Teachers New Target / Blended in 4 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	995,556.00	0.00	Completed	2022-04-29	2022-07-27	2022-05-20	2022-06-10	2022-08-11	2022-07-01	2022-09-09	2022-07-29	2022-10-06	2022-11-26	
ID-MORA-290292-NC-RFB / Logistic Service Provider for Regional Facilitator Training for Continuing Professional Development for MTs-MA Teachers New Target / Blended in 6 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	993,881.00	0.00	Completed	2022-04-29	2022-07-27	2022-05-20	2022-06-10	2022-08-11	2022-07-01	2022-09-09	2022-07-29	2022-10-03	2022-11-26	
ID-MORA-290293-NC-RFB / Logistic Service Provider for Regional Facilitator Training for Continuing Professional Development for MTs-MA Teachers New Target / Blended in 3 Provinces	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	648,816.00	0.00	Completed	2022-04-29	2022-07-27	2022-05-20	2022-06-10	2022-08-11	2022-07-01	2022-09-16	2022-07-29	2022-10-13	2022-11-26	
ID-MORA-296828-NC-RFB / Logistic Service Provider (LSP) for Capacity Building Training for Inclusive Madrasahs	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	152,284.00	0.00	Completed	2022-05-25	2022-09-03	2022-06-15	2022-07-06	2022-09-09	2022-07-27	2022-09-14	2022-08-24	2022-10-05	2022-12-22	
ID-MORA-296829-NC-RFB / Logistic Service Provider (LSP) for Student Competency Assessments Socialization at District Level	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	1,033,288.00	0.00	Completed	2022-05-25	2022-06-06	2022-06-15	2022-07-06	2022-06-24	2022-07-27	2022-06-29	2022-08-24	2022-08-19	2022-12-22	
ID-MORA-296839-NC-RFB / Logistic Service Provider (LSP) for Module Development and Technical Guidance on Follow-up Student Competency Assessments at Provincial Level	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	398,100.00	0.00	Completed	2022-05-25	2022-06-06	2022-06-15	2022-07-06	2022-06-24	2022-07-27	2022-06-29	2022-08-24	2022-08-19	2022-12-22	
ID-MORA-296840-NC-RFB / Logistic Service Provider (LSP) for Technical Guidance on Follow-up Student Competency Assessments at District Level	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	511,277.00	0.00	Completed	2022-05-25	2022-06-06	2022-06-15	2022-07-06	2022-06-24	2022-07-27	2022-06-29	2022-08-24	2022-09-20	2022-12-22	
ID-MORA-296842-NC-RFB / Logistic Service Provider (LSP) for Technical Guidance on Follow-up Student Competency Assessments at Madrasah Level (2 Lots)	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	1,833,945.00	0.00	Signed	2022-05-25	2022-08-03	2022-06-15	2022-07-06	2022-08-22	2022-07-27	2022-09-20	2022-08-24	2022-10-10	2022-12-22	
ID-MORA-298881-NC-RFB / Logistic Service Provider for Development of Measurement Instruments and Assessment of Achievement of National Standards of Education, Data Analysis of Madrasah Self-Evaluation Results and Dissemination of Madrasah Self-Evaluation Analysis Reports	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	224,948.00	0.00	Completed	2022-06-08	2022-06-06	2022-06-29	2022-07-20	2022-06-24	2022-08-10	2022-06-28	2022-09-07	2022-08-29	2022-12-31	2022-12-31
ID-MORA-298885-NC-RFB / Procurement of Islamic Education Internet Bandwidth Services Year 2022	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Bids	Open - National	Single Stage - One Envelope	125,436.00	0.00	Signed	2022-06-08	2022-07-25	2022-06-29	2022-07-20	2022-08-09	2022-08-10	2022-08-31	2022-09-07	2022-10-13	2024-12-31	
ID-MORA-298916-NC-RFB / Revision of Learning Management System (LMS) Platform Services for the Implementation of Technical Guidance on the Implementation of EDM and e-RKAM	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Request for Bids	Open - National	Single Stage - One Envelope	139,373.00	0.00	Signed	2022-06-08	2022-07-20	2022-06-29	2022-07-20	2022-08-03	2022-08-10	2022-08-26	2022-09-07	2022-10-13	2022-12-31	
ID-MORA-298917-NC-RFB / Logistic Services Provider (LSP) for Madrasah Governance International Conferences and Private Madrasah Policy Design Development	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Request for Bids	Open - National	Single Stage - One Envelope	254,216.00	0.00	Signed	2022-06-08	2022-07-19	2022-06-29	2022-07-20	2022-08-02	2022-08-10	2022-08-10	2022-09-07	2022-09-15	2022-12-31	





INDIVIDUAL CONSULTANTS																			
Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Invitation to Identify/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
ID-MORA-122336-CS-INDV / Individual Consultant for Financial Management Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		33,103.00	93,990.44	Signed	2020-01-12	2020-01-27	2020-01-17	2020-03-17	2020-01-24	2020-03-20	2020-02-28	2020-03-30	2020-05-28	
ID-MORA-122363-CS-INDV / Individual Consultant for Procurement Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		33,103.00	91,984.96	Signed	2020-01-10	2020-03-02	2020-01-15	2020-02-25	2020-01-22	2020-03-16	2020-02-26	2020-04-03	2020-05-26	
ID-MORA-160058-CS-INDV / Individual Consultant for Project Management Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	23,110.20	Completed	2020-02-25	2020-03-02	2020-03-07	2020-03-19	2020-03-16	2020-03-20	2020-03-20	2020-04-05	2021-03-03	2021-01-15
ID-MORA-160095-CS-INDV / IT Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	19,869.44	Completed	2020-03-15	2020-04-13	2020-04-03	2020-04-29	2020-04-12	2020-05-06	2020-05-08	2020-05-24	2021-05-05	2021-01-15
ID-MORA-160098-CS-INDV / MIS Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	89,789.60	Signed	2020-03-15	2020-03-26	2020-03-27	2020-04-14	2020-04-05	2020-04-16	2020-04-11	2020-05-02	2021-03-15	
ID-MORA-160094-CS-INDV / Individual consultant for Continuing Professional Development for Madrasah Teacher and Education Personnel	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	20,471.09	Completed	2020-03-15	2020-03-27	2020-04-04	2020-04-29	2020-04-13	2020-05-06	2020-05-07	2020-05-23	2021-05-05	2021-01-15
ID-MORA-160099-CS-INDV / Individual Consultant For social and environmental	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		16,551.00	45,152.64	Signed	2020-03-15	2020-05-20	2020-04-01	2020-07-28	2020-04-10	2020-08-04	2020-05-04	2020-08-21	2020-10-04	2023-01-24
ID-MORA-160096-CS-INDV / Individual Consultant for ESKAM developer and maintenance specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	68,447.76	Terminated	2020-03-15	2020-03-03	2020-04-01	2020-04-29	2020-04-11	2020-04-30	2020-05-04	2020-06-07	2020-10-31	
ID-MORA-160093-CS-INDV / Individual Consultant for the Assessment of Learning Competencies	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	82,984.80	Completed	2020-03-15	2020-03-27	2020-04-03	2020-05-06	2020-04-12	2020-05-11	2020-05-09	2020-05-28	2021-05-05	2022-06-07
ID-MORA-160087-CS-INDV / Individual Consultant for Monitoring & Evaluation Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	49,406.93	Signed	2020-03-15	2020-09-17	2020-04-10	2021-01-13	2020-04-19	2021-01-19	2020-05-15	2021-02-05	2020-11-11	
ID-MORA-160089-CS-INDV / Individual consultant for ESKAM and EDM training specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	67,803.29	Signed	2020-03-15	2020-03-03	2020-04-02	2020-04-09	2020-04-11	2020-04-14	2020-05-09	2020-04-28	2021-05-05	
ID-MORA-160101-CS-INDV / Individual Consultant For Education Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		33,103.00	90,443.86	Signed	2020-03-15	2020-03-03	2020-04-03	2020-04-02	2020-04-12	2020-04-08	2020-04-22	2020-04-27	2020-10-19	
ID-MORA-161148-NC-RFO / Program Assistant	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		148,966.00	168,621.13	Signed	2020-04-28	2020-05-14	2020-05-19	2020-06-04	2020-05-26	2020-06-08	2020-06-09	2020-11-22	2021-04-05	2021-04-26
ID-MORA-173464-CS-INDV / Individual consultant for Training Consultant and Development of Learning Resources of Teacher and Madrasah Education Personnel and Training Center Staff Education	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		19,310.34	49,200.30	Signed	2020-05-17	2020-05-14	2020-05-22	2020-08-31	2020-06-12	2020-10-14	2020-07-17	2020-10-23	2021-01-13	
ID-MORA-178564-CS-INDV / Advisor in Private Madrasah Education Governance	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited		13,793.00	34,286.40	Completed	2020-06-17	2020-07-28	2020-06-24	2020-11-23	2020-07-08	2020-12-16	2020-07-20	2021-01-14	2020-12-17	2022-01-15
ID-MORA-178568-CS-INDV / Quality Assurance and Infrastructure Management Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		8,276.00	7,673.63	Completed	2020-06-14	2020-06-23	2020-06-21	2020-06-26	2020-07-05	2020-07-09	2020-07-26	2020-07-27	2020-10-24	2020-10-24
ID-MORA-178569-CS-INDV / ERKAM Software Developer	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		13,034.00	25,318.08	Completed	2020-06-14	2020-06-23	2020-06-21	2020-06-26	2020-06-22	2020-07-10	2020-07-13	2020-07-27	2020-10-11	2021-01-15
ID-MORA-178571-CS-INDV / Development Operations Specialist for ERKAM System Deployment	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		11,586.00	21,331.02	Completed	2020-06-14	2020-06-23	2020-06-21	2020-06-30	2020-07-05	2020-07-10	2020-07-26	2020-07-27	2020-10-24	2021-01-15
ID-MORA-178572-CS-INDV / Quality Assurance Specialist of ERKAM Application	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		6,621.00	11,717.46	Completed	2020-06-14	2020-06-23	2020-06-21	2020-06-26	2020-07-05	2020-07-14	2020-07-26	2020-07-27	2020-10-24	2021-01-15
ID-MORA-178573-CS-INDV / ERKAM Technical Writer	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		5,172.00	5,663.44	Completed	2020-06-14	2020-06-23	2020-06-21	2020-06-26	2020-07-05	2020-07-09	2020-07-26	2020-07-27	2020-10-24	2021-01-15
ID-MORA-173465-CS-INDV / IT Quality Assurance Manager	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		16,552.00	0.00	Canceled	2020-05-19		2020-05-24		2020-06-14		2020-07-19		2021-01-15	
ID-MORA-173466-CS-INDV / Application Integration and Collaboration Manager	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		16,552.00	0.00	Canceled	2020-05-18		2020-05-23		2020-06-13		2020-07-18		2021-01-14	
ID-MORA-173467-CS-INDV / Digital Content and Online Training Manager	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		16,552.00	0.00	Canceled	2020-05-18		2020-05-23		2020-06-13		2020-07-18		2021-01-14	
ID-MORA-160077-CS-INDV / Individual Consultant for Development of AKG SIM	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		6,897.00	0.00	Canceled	2020-03-09		2020-03-28		2020-04-27		2020-05-01		2020-08-07	
ID-MORA-160076-CS-INDV / Individual Consultant for Mailing Virtual Desktop Infrastructure (VDI) Action	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		6,207.00	0.00	Canceled	2020-03-09		2020-04-13		2020-04-20		2020-05-04		2020-10-31	



ID-MORA-160073-CS-INDV / Individual Consultant for Development of Madrasah Head and Supervisor Training Information System	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open	12,436.00	0.00	Canceled	2020-03-08	2020-03-27	2020-04-05	2020-04-28	2020-09-28					
ID-MORA-196867-CS-INDV / Subject Matter Expert EMS Consultant	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	16,551.00	16,875.84	Signed	2020-10-01	2020-10-08	2020-10-06	2020-11-20	2020-10-27	2020-11-24	2020-12-05	2021-05-23		
ID-MORA-212804-CS-INDV / Project Management Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	33,333.00	64,364.00	Signed	2021-01-08	2021-01-14	2021-01-15	2021-01-22	2021-01-22	2021-01-26	2021-02-06	2022-01-26		
ID-MORA-217987-CS-INDV / Program Assistant for Procurement	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	12,414.00	14,529.45	Signed	2021-02-08	2021-02-08	2021-02-15	2021-02-26	2021-02-20	2021-03-02	2021-03-11	2022-02-27		
ID-MORA-218721-CS-INDV / Individual Consultant for Online Training Material Development	IBRD / 89920	Implementation of a national census-based student assessment in fourth grade	Post	Individual Consultant Selection	Limited	16,550.00	36,483.20	Completed	2021-02-11	2021-02-19	2021-02-18	2021-04-12	2021-03-04	2021-04-15	2021-03-16	2021-04-25	2021-06-14	2021-12-23
ID-MORA-218722-CS-INDV / Program Assistant for Bilingual Interpreter and Media Reporter	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	12,413.00	9,811.49	Signed	2021-02-12	2021-02-23	2021-02-19	2021-09-01	2021-03-05	2021-09-02	2021-03-17	2021-09-07	2022-03-17	
ID-MORA-218723-CS-INDV / Financial Assistant for Continuing Professional Development for Madrasah Teachers and Madrasah Educational Personnel and Training Center Staff	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	12,413.00	32,220.67	Signed	2021-02-12	2021-02-22	2021-02-19	2021-03-09	2021-03-05	2021-04-08	2021-03-19	2021-05-17	2022-03-19	
ID-MORA-218728-CS-INDV / Program Assistant for Continuing Professional Development for Madrasah Teachers and Madrasah Educational Personnel and Training Center Staff	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	12,413.00	21,368.74	Signed	2021-02-15	2021-02-22	2021-02-22	2021-03-13	2021-03-08	2021-03-17	2021-03-20	2021-03-27	2022-03-20	
ID-MORA-218736-CS-INDV / Individual Consultant Education Specialist for Continuing Professional Development for Madrasah Teachers and Madrasah Educational Personnel and Training Center Staff	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	33,103.00	41,787.60	Signed	2021-02-15	2021-02-19	2021-02-22	2021-01-29	2021-02-23	2021-03-31	2021-03-09	2021-04-10	2022-03-09	
ID-MORA-222474-CS-INDV / Individual Consultant for Teacher CPD Module Development	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	32,876.00	40,738.54	Signed	2021-03-04	2021-03-16	2021-03-11	2021-04-13	2021-03-18	2021-04-15	2021-04-01	2021-05-04	2021-11-27	
ID-MORA-222479-CS-INDV / Individual Consultant for Component 3 Report Writing and Analysis	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	32,876.00	44,616.91	Signed	2021-03-03	2021-03-16	2021-03-13	2021-06-15	2021-03-27	2021-06-17	2021-05-01	2021-07-05	2021-12-31	
ID-MORA-225222-CS-INDV / Risk Management Consultant	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	24,657.00	52,633.80	Signed	2021-03-21	2021-03-23	2021-03-28	2021-04-08	2021-04-02	2021-04-16	2021-04-16	2021-05-03	2021-12-31	
ID-MORA-225224-CS-INDV / Program Assistant for Project Management	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	9,246.00	34,105.20	Signed	2021-03-21	2021-04-12	2021-03-28	2021-12-02	2021-04-04	2021-06-08	2021-04-18	2021-07-10	2021-12-31	
ID-MORA-228807-CS-INDV / Individual Consultant for Communication Specialist	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	20,547.00	20,084.15	Signed	2021-04-15	2021-04-16	2021-04-22	2021-05-04	2021-04-26	2021-05-06	2021-05-04	2021-05-27	2022-05-04	
ID-MORA-229200-CS-INDV / Program Assistant for Monitoring and Evaluation	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	49,315.00	19,487.15	Signed	2021-04-20	2021-04-16	2021-04-27	2021-06-15	2021-05-04	2021-06-17	2021-05-15	2021-07-05	2022-05-15	
ID-MORA-234980-CS-INDV / Individual Consultant for Training and Development of Teaching Materials in the 3T Area	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	32,876.00	23,573.03	Signed	2021-05-18	2021-05-19	2021-05-25	2021-08-26	2021-05-28	2021-08-31	2021-06-01	2021-09-08	2022-05-31	
ID-MORA-238300-CS-INDV / Program Assistant for Finance	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	10,274.00	15,864.87	Terminated	2021-06-08	2021-03-05	2021-06-13	2021-03-22	2021-06-20	2021-03-23	2021-07-04	2021-04-03	2022-04-04	
ID-MORA-238302-CS-INDV / Program Assistant for Helpdesk Live Agent	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	5,479.00	10,982.93	Signed	2021-06-04	2021-03-02	2021-06-11	2021-03-22	2021-06-18	2021-03-25	2021-07-02	2021-04-06	2022-03-22	
ID-MORA-242209-CS-CDS / Consultancy audit on the Accuracy of Islamic Education Data Fiscal Year 2021	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct	121,288.00	125,053.91	Completed	2021-07-16	2021-07-15	2021-08-11	2021-07-29		2021-09-01	2021-09-11	2022-02-28		
ID-MORA-247039-CS-INDV / Individual Consultant for Gender Equality, Disability and Social Inclusion (GEDSI) for Component 3 Continuous Professional Development Program (PKB) for Teachers and Madrasah Education Personnel and Training and Education Centers	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	32,876.00	26,718.72	Signed	2021-08-11	2021-09-10	2021-08-18	2021-08-27	2021-08-25	2021-09-01	2021-09-04	2021-09-18	2022-08-30	
ID-MORA-247040-CS-INDV / Individual Management Consultant for the Implementation of Teacher Training and Education Personnel in Education and Training Centers	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	32,876.00	50,955.18	Signed	2021-08-11	2021-09-10	2021-08-18	2021-06-09	2021-08-25	2021-06-17	2021-09-04	2021-07-05	2022-08-30	
ID-MORA-247042-CS-INDV / Program Assistant for Monitoring and Evaluation for Component 3	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited	12,328.00	11,981.38	Signed	2021-08-11	2021-09-10	2021-08-18	2021-08-27	2021-08-25	2021-09-01	2021-09-04	2021-09-18	2022-08-30	
ID-MORA-252437-CS-INDV / Subject Matter Expert EMS Fiscal Year 2021	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited	32,876.00	8,349.60	Signed	2021-09-08	2021-09-10	2021-09-15	2021-09-23	2021-09-22	2021-09-28	2021-10-01	2021-10-04	2022-09-26	
ID-MORA-252443-CS-INDV / Consultant for Affirmative and Performance	IBRD / 89920	Implementation of a national census-based student assessment in fourth grade	Post	Individual Consultant Selection	Limited	32,876.00	26,718.72	Signed	2021-09-08	2021-09-10	2021-09-15	2021-09-28	2021-09-22	2021-09-30	2021-10-01	2021-10-09	2022-09-26	

ID-MORA-252449-CS-INDV / Human Resources Capacity Building Consultant	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		32,876.00	0.00	Signed	2021-09-08	2021-09-21	2021-09-15	2022-06-06	2021-09-22	2022-06-13	2021-10-01	2022-06-22	2022-09-26
ID-MORA-252454-CS-INDV / Consultant for Strengthening Organizational and Institutional Governance	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		32,876.00	8,603.18	Signed	2021-09-08	2021-09-20	2021-09-15	2021-11-12	2021-09-22	2021-11-17	2021-10-01	2021-11-27	2022-09-26
ID-MORA-252457-CS-INDV / Program Assistant for Graphic Design	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		12,329.00	4,046.45	Signed	2021-09-08	2021-09-28	2021-09-15	2022-03-25	2021-09-22	2022-03-30	2021-10-01	2022-04-05	2022-09-26
ID-MORA-278364-CS-INDV / Assistant for Safeguard	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		12,544.00	8,354.88	Signed	2022-02-11	2022-02-16	2022-02-18	2022-03-04	2022-03-04	2022-03-09	2022-03-15	2022-03-18	2023-03-15
ID-MORA-280134-CS-INDV / Data Management Consultant for Component 2	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Individual Consultant Selection	Limited		27,874.56	0.00	Signed	2022-02-25	2022-03-01	2022-03-04	2022-06-06	2022-03-18	2022-06-02	2022-04-01	2022-07-03	2023-01-26
ID-MORA-288692-CS-CDS / E MIS Application Development Fiscal Year 2022	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct		432,056.00	413,599.00	Signed	2022-04-06	2022-04-12	2022-05-02	2022-05-11			2022-06-01	2022-06-28	2023-02-28
ID-MORA-289973-CS-INDV / Consultant for Private Madrasah Policy Design Development	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		12,544.00	0.00	Signed	2022-04-18	2023-01-16	2022-04-25	2023-01-25	2022-05-02	2023-01-27	2022-05-15	2023-02-09	2022-11-11
ID-MORA-289991-CS-INDV / Financial Management Specialist for Component 3	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		33,449.00	0.00	Signed	2022-04-18	2022-04-27	2022-04-25	2022-05-13	2022-05-02	2022-05-18	2022-05-15	2022-05-30	2022-12-31
ID-MORA-292886-CS-INDV / Program Assistant for Finance	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		8,362.00	0.00	Signed	2022-04-28	2022-05-15	2022-05-05	2022-05-27	2022-05-12	2022-06-02	2022-05-22	2022-06-13	2022-12-31
ID-MORA-296826-CS-CDS / C consultancy audit on the Accuracy of Islamic Education Data Fiscal Year 2022	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct		167,247.00	153,650.54	Completed	2022-05-25	2022-05-23	2022-06-13	2022-05-25			2022-07-09	2022-07-09	2022-12-06
ID-MORA-298580-CS-INDV / Individual Consultant for Technical Guidance Management and Mentoring of BKBA, EDM and ERKAM	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		10,453.00	0.00	Signed	2022-06-06	2022-06-12	2022-06-13	2022-07-25	2022-06-25	2022-08-04	2022-07-09	2022-08-25	2022-12-31
ID-MORA-298872-CS-INDV / Quality Assurance Consultant for ERKAM and EDM Application	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		12,544.00	0.00	Signed	2022-06-08	2022-05-25	2022-06-15	2022-06-24	2022-06-27	2022-06-27	2022-07-11	2022-07-16	2022-12-31
ID-MORA-312355-CS-INDV / Consultant of Civil Engineer	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		30,105.00	0.00	Signed	2022-08-26	2022-06-30	2022-09-02	2022-09-02	2022-09-09	2022-09-13	2022-09-23	2022-09-26	2023-08-31
ID-MORA-312356-CS-INDV / Consultant for the Assessment of Learning Competencies	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		30,105.00	0.00	Signed	2022-08-26	2022-08-18	2022-09-02	2022-09-22	2022-09-09	2022-09-28	2022-09-23	2022-10-07	2023-08-31
ID-MORA-319305-CS-CDS / C consultant for AKMI & KKG Application Development	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct - National		83,624.00	0.00	Signed	2022-10-04	2022-07-22	2022-10-14	2022-09-09			2022-10-21	2022-10-10	2023-05-19
ID-MORA-333275-CS-INDV / Construction Supervision Expert for Special Affirmation Grant (AG) in Cianjur	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		87,804.00	0.00	Signed	2022-12-21	2023-06-13	2022-12-28	2023-02-17	2023-01-04	2023-02-21	2023-01-16	2023-03-04	2023-06-30
ID-MORA-337315-CS-INDV / Monitoring and Evaluation Consultant year 2023	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		29,730.00	0.00	Signed	2023-01-19	2023-01-25	2023-01-26	2023-02-15	2023-02-02	2023-02-22	2023-02-14	2023-02-28	2023-12-31
ID-MORA-337316-CS-INDV / Construction Engineer Consultant year 2023	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		22,297.00	0.00	Signed	2023-01-19	2023-01-05	2023-01-24	2023-01-24	2023-01-29	2023-01-30	2023-02-06	2023-02-10	2023-12-31
ID-MORA-348249-CS-INDV / Social and Environmental Management Specialist 2023	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		18,243.00	0.00	Signed	2023-03-16	2023-03-29	2023-03-21	2023-05-03	2023-03-26	2023-06-05	2023-04-05	2023-06-10	2023-12-31
ID-MORA-355658-CS-CDS / Islamic Education Data Accuracy Audit year 2023	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct - National		550,576.00	0.00	Signed	2023-04-17	2023-05-21	2023-05-06	2023-05-29			2023-06-06	2023-07-14	2023-12-03
ID-MORA-355661-CS-INDV / Consultant for Gender Equality, Disability and Social Inclusion (GEDSI) for Component 3 Continuous Professional Development Program (PKB) for Teachers and Madrasah Education Personnel and Training and Education Center Staff	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		28,135.00	0.00	Pending Implementation	2023-04-20		2023-04-27		2023-05-11		2023-06-04		2023-12-31
ID-MORA-355666-CS-CDS / C Change Management Consultant for EMIS 4.0 User Champions	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct - National		84,760.00	0.00	Cancelled	2023-05-15		2023-06-03				2023-07-01		2023-12-31
ID-MORA-252444-CS-INDV / Consultant for online training material development for component 3	IBRD / 89920	Policy and continuous professional development for teachers and education personnel of MoRA schools	Post	Individual Consultant Selection	Limited		32,876.00	0.00	Cancelled	2021-09-08		2021-09-15		2021-09-22		2021-10-01		2022-09-26
ID-MORA-280133-CS-INDV / Management Information System Consultant for Component 2	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Individual Consultant Selection	Limited		27,874.56	0.00	Cancelled	2022-02-25	2022-03-01	2022-03-04		2022-03-18		2022-04-01		2023-01-26
ID-MORA-252459-CS-CDS / Development of EMIS Application Fiscal Year 2021	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct		569,775.00	0.00	Cancelled	2021-09-26		2021-10-24				2021-11-14		2022-05-13
ID-MORA-289986-CS-INDV / Senior Psychometrician Consultant	IBRD / 89920	Nation-wide implementation of electronic school-based performance budgeting system and grants to schools	Post	Individual Consultant Selection	Limited		33,449.00	0.00	Cancelled	2022-04-12	2022-05-09	2022-04-19		2022-05-01		2022-05-15		2022-12-31

ID-MORA-161146-CS-INDV / Individual Consultant For Publication And Quality Assurance For Module Development	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Open		16,551.00	0.00	Canceled	2020-03-15		2020-04-10		2020-04-19		2020-05-03		2020-10-30
ID-MORA-993750-CS-CDS / Scrum Team for Digital Platform Maintenance	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Direct Selection	Direct - National		30,000.00	0.00	Pending Implementation	2023-11-19		2023-11-23				2023-12-01		2024-02-29
ID-MORA-394364-CS-INDV / Safeguard Consultant	IBRD / 89920	Strengthening of systems to support quality improvement	Post	Individual Consultant Selection	Limited		24,324.00	0.00	Pending Implementation	2023-12-04		2023-12-14		2023-12-21		2024-01-02		2024-12-31