## **PROCUREMENT PLAN (Textual Part)**

Project information: Health Enhancement and Lifesaving (HEAL) Ukraine Project, P180245

Project Implementation agency: Ministry of Health of Ukraine

Date of the Procurement Plan: April 2023

Period covered by this Procurement Plan: April 2023 - December 2024

## **Preamble**

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers", dated November 2020 ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

**The Bank's Standard Procurement Documents**: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

**National Procurement Arrangements**: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country's own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in Law of Ukraine "On Public Procurement" № 922-VIII dated December 25, 2015 and introduced by Law of Ukraine № 114-IX dated September 19, 2019 (with changes), such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations.

When other national procurement arrangements (other than national open competitive procurement arrangements) are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

**Leased Assets** as specified under paragraph 5.10 of the Procurement Regulations: Not Applicable

**Procurement of Second Hand Goods** as specified under paragraph 5.11 of the Procurement Regulations – *Not Applicable* 

**Domestic preference** as specified under paragraph 5.51 of the Procurement Regulations (**Goods and Works**).

Goods: is applicable for those contracts identified in the Procurement Plan tables;

Works: is applicable for those contracts identified in the Procurement Plan tables.

## Other Relevant Procurement Information.

Procurement of Engineering consulting services for construction support will be carried out through the "Direct selection" method.

PROCUREMENT PLAN Ukraine : Health Enhancement And Lifesaving (HEAL) Ukraine Project General Information

Project ID: P180245 Revised Plan Date(s): (comma delineated, leave blank 2023-04-25 Project Name: Health Enhancement And Lifesaving (HEAL) Ukraine Project Loan / Credit No: IBRD / 94680, TF / C0038 Executing Agency(i Ministry of Health of Ukraine Project No. 1980 / 19

WORKS																														1
Activity Referen Description		Loan / Credit N o.	Component	Review Type	Method	Market Approach	Procurement Pro cess	Prequalification (Y/N)	High SEA/SH R isk	Procurement D ocument Type	Estimated Amount (U S\$)	Actual Am ount (US\$ )	Process St atus	Draft Pre-qu Docur	nents	ation	Report	ent / Jus	ling Docum	Specific Pro Notice / I		Bidding Do		Proposal Su Opening	/ noissimdi	Bid Evaluat and Recom for A	mendation	Signed 0	Contract	Contract (
														Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned
HEAL-RFQ-W-2.3.1 ion of Bobrovytskyi r Primary Health Ca	i Center fo	IBRD / 94680	Component 2: Further impro ving and strengthening prim ary health care	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope			Request for Quota tions - Small Work s (Emergency) SP D -Competitive	170 200 00	0.00	Pending Imp Iementation							2023-08-06								2023-10-15		2024-04-1
HEAL-W-RFQ-3.3.1 ction of medical bui pin Central City Hos	ilding of Ir		Component 3: Restoring and modernizing hospital care in line with reform direction	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope			Request for Quota tions - Small Work s (Emergency) SP D -Competitive	2 100 000 00	0.00	Under Imple mentation							2023-07-28								2023-10-06		2024-04-0 3

GOODS																												
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	Estimated Am ount (US\$)	Actual Amount (US\$)	Process St atus	Draft Pre-q Docu		Prequalific ation I			ding Docum stification	Specific Pr Notice /	ocurement Invitation	Bidding Do		Proposal Si Opening		Bid Evaluat and Recom for A	mendation	Signed C	Contract	Contract Co	mpletion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned		Planned	Actual	Planned	Actual
HEAL-RFB-2.2.1 / Automobile s for primary medical care ce nters		Component 2: Further impro ving and strengthening prim ary health care	Prior	Request for Bids	Open - National	Single Stage - One E nvelope		3,861,000.00	0.00	Under Imple mentation					2023-08-06	2023-10-03	2023-08-11				2023-09-22		2023-10-22	:	2023-11-26		2024-05-24	
HEAL-RFB-2.2.2 / Electric car s for primary care centers	TF / C0038	Component 2: Further impro ving and strengthening prim ary health care	Prior	Request for Bids	Open - National	Single Stage - One E nvelope		2,030,000.00	0.00	Under Imple mentation					2023-08-06	2023-10-04	2023-08-11				2023-09-22		2023-10-22	:	2023-11-26		2024-05-24	
HEAL-RFQ-4.1.1.10 / Equipm ent to modernize the IT infra structure of the State Service of Ukraine on Medicines and Drugs Control		Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		201,300.00	0.00	Under Imple mentation							2023-07-28								2023-10-08	:	2024-01-06	
HEAL-RFQ-4.2.1.2 / Providing institutional, methodological, software, and hardware supp ort, including upgrading or p urchasing network and serve requipment for health institutions: NDSL "Okhmatdyt"	IF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		110,000.00	0.00	Under Imple mentation							2023-08-12							ā	2023-10-07	:	2024-01-05	
HEAL-RFQ-4.1.1.9 / Ensuring the functioning of the Sector al Center for Cybersecurity in the Healthcare system	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		1,488,000.00	0.00	Pending Impl ementation							2023-09-13							:	2023-11-24		2024-03-23	
HEAL-RFB-2.2.3 / Hematolog y analyzers for primary medi cal care centers	TF / C0038	Component 2: Further impro ving and strengthening prim ary health care	Prior	Request for Bids	Open - National	Single Stage - One E nvelope		2,109,000.00	0.00	Under Imple mentation					2023-09-24	2023-11-10	2023-09-29				2023-11-10		2023-12-10	:	2024-01-14		2024-07-12	
HEAL-RFB-2.3.4 / Supply and installation of photovoltaic (P V) power plants for healthcar e facilities	IBRD / 94680	Component 2: Further impro ving and strengthening prim ary health care	Prior	Request for Bids	Open - National	Single Stage - One E nvelope		4,992,000.00	0.00	Under Revie w					2023-09-22		2023-10-15				2023-11-05		2023-12-05	:	2023-12-26	:	2024-06-23	
HEAL-RFQ-4.1.2.6 / Updating the technical condition of ent erprises, institutions and org anizations belonging to the s phere of management of the Ministry of Health of Ukraine, including health care facilitie s by purchasing modern com puter equipment and softwar	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		781,000.00	0.00	Pending Impl ementation							2023-10-05							:	2023-11-30	:	2024-02-28	
HEAL- RFQ -2.1.1 / Procurem ent of Computer Equipment f or Primary Health Care Instit utions and Facilities	IBRD / 94680	Component 2: Further impro ving and strengthening prim ary health care		Request for Quota tions	Open - National	Single Stage - One E nvelope		1,000,000.00	0.00	Pending Impl ementation							2023-10-24							:	2023-12-19	:	2024-03-18	
HEAL-RFQ-4.2.1.6 / Procure ment of equipment for the im plementation of continuous a and high-quality work of comp uter and server networks of t he State institution "The Hea rt Institute"	TF / C0030	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		230,000.00	0.00	Pending Impl ementation							2023-11-03							:	2023-12-29	:	2024-03-28	
HEAL-RFQ-4.2.1.5.1 / Procur ement of equipment for the i mplementation of continuous and high-quality work of com puter and server networks of the SI "Scientific and Practica Medical Center of Children's		Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		198,000.00	0.00	Pending Impl ementation							2023-10-30								2023-12-25		2024-03-24	

	CONSULTING																												
Activity D	Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	Estimated Am ount (US\$)	Actual Amount (US\$)	Process St atus	Draft Pre-q Docur		Prequalifica ation F		Draft Bidd ent / Just	ing Docum ification	Specific Pro Notice / In	ocurement nvitation	Bidding Do s Iss		Proposal Si Opening	ubmission / / Minutes	and Recon	tion Report mendation ward	Signed C	Contract	Contract C	Completion
												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
ing systen	FQ -4.1.1.7 / Operat ms for SAP modules certified support to	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Request for Quota tions	Open - National	Single Stage - One E nvelope		46,200.00	0.00	Pending Impl ementation							2023-11-12								2024-01-07		2024-07-05	

HEAL · RFQ · 4.2.1.5.2 / Setti ng up and implementation of the electronic document man agement system of the State institution 'Scientific and Pra citical Medical Center of Pedia tric Cardiology and Cardiac 5 urgery of the Ministry of Heal th of Ukraine.	Component 4: Supporting ca pacity-building, digitalization Post and innovations	Request for Quota tions Open - National	Single Stage - One E nvelope	22,000.00	rending Impl mentation			2023-11-12				2024-01-07	:	2024-07-05	
HEAL-RFQ-4.1.1.9.1 / Data p rocessing services (virtual clo ud data center) (Cloud data center hosting services) to en sure the functioning of the In dustry Cyber Security Center in the field of healthcare	Component 4: Supporting ca pacity-building, digitalization and innovations	Request for Quota tions Open - National	Single Stage - One E nvelope	176,000.00	lending Impl mentation			2023-11-22				2024-01-03	:	2027-01-02	

CONSULTING FIRM																											
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Contract Type	Estimated Amo unt (US\$)	Actual Amount (US\$)	Process Status	Terms of I	Reference	Expression No		equest for	r Proposals		r Proposals sued	Opening o Proposals		Evaluation al Pro	or recunic	Combined Report and otiated (	Draft Neg Contract	Signed (			Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
HEAL-CQS-4.1.2.3 / Develop ment of draft regulations on t he adaptation of Ukrainian a nd EU legislation (European a nd Euro-Atlantic integration)	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Consultant Qualifi cation Selection	Open - National		235,500.00	0.00	Under Review	2023-07-20	2023-11-13	2023-08-10		2023-08-29								2023-09-28		2023-10-17		2024-12-31	
HEAL-QCBS-4.1.1.8 / Creation of an information and communication complex of the blood system		Component 4: Supporting ca pacity-building, digitalization and innovations	Prior	Quality And Cost- Based Selection	Open - National		706,000.00	0.00	Pending Impleme ntation	2023-07-30		2023-08-20		2023-10-03				2023-10-31		2023-11-30		2024-01-04		2024-02-08		2024-10-05	
HEAL-CQS-2.3.2 / Developm ent of medical assignment, medical program, design assi gnment and draft design doc umentation of the project of r euse of the integrated primar y care clinic	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	Component 2: Further impro ving and strengthening prim ary health care	Post	Consultant Qualifi cation Selection	Open - National		22,600.00	0.00	Under Implement ation	2023-07-30	2023-07-21	2023-08-20		2023-10-03								2023-11-02		2023-12-07		2024-03-06	
HEAL-CQS-4.2.1.8 / Preparati on of design documentation f or the current renovation of i nternal engineering systems of buildings (structured cable system) for the National Can cer Institute	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Consultant Qualifi cation Selection	Open - National		20,300.00	0.00	Under Implement ation	2023-09-04	2023-08-18	2023-09-18		2023-10-09								2023-10-23		2023-10-31		2024-03-09	

INDIVIDUAL CONSU	ILTANTS																		
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Contract Type	Estimated Amo unt (US\$)	Actual Amount (US\$)	Process Status	Terms of F	Reference	Invitation d/Selected	to Identifie Consultant		otiated Cont act	Signed (	Contract	Contract C	ompletion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
HEAL-IC-4.3.1.6 / Environme ntal and Social Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National		60,500.00	0.00	Canceled	2023-04-30	2023-05-04	2023-05-21	2023-06-08	2023-05-28	2023-06-09	2023-05-31		2024-12-31	
HEAL-IC-1.1.1 / Mental Healt h Consultant	IBRD / 94680	Component 1: Addressing ne w and urgent health needs f or mental health and rehabil itation	Post	Individual Consult ant Selection	Open - National		72,600.00	0.00	Under Implement ation	2023-04-30	2023-05-03	2023-05-21	2023-07-20	2023-05-28	2023-07-21	2023-05-31		2024-12-31	
HEAL-IC-2.2 / Consultant on i mproving and strengthening primary health care	IBRD / 94680	Component 2: Further impro ving and strengthening prim ary health care	Post	Individual Consult ant Selection	Open - National		72,600.00	0.00	Under Implement ation	2023-04-30	2023-05-10	2023-05-21		2023-05-28		2023-05-31		2024-12-31	
HEAL-3.1/1 / Engineering co nsulting services for construc tion support	IBRD / 94680	Component 3: Restoring and modernizing hospital care in line with reform direction	Post	Direct Selection	Direct - Internation al		165,000.00	0.00	Signed	2023-05-10	2023-05-11	2023-05-15	2023-05-15			2023-06-12	2023-07-11	2024-12-31	
HEAL-IC-1.1.2 / Rehabilitatio n consultant	IBRD / 94680	Component 1: Addressing ne w and urgent health needs f or mental health and rehabil itation	Post	Individual Consult ant Selection	Open - National		72,600.00	0.00	Canceled	2023-05-04	2023-05-09	2023-06-08		2023-06-15		2023-06-23		2024-12-31	
HEAL-IC-4.3.1.7 / Translator	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National		36,000.00	0.00	Signed	2023-05-19	2023-05-12	2023-06-19	2023-06-22	2023-06-29	2023-06-24	2023-07-09	2023-07-15	2024-12-30	
HEAL-IC-4.3.1.1 / Project Acti vities Coordination Consultan t	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National		73,920.00	0.00	Signed	2023-05-18	2023-05-17	2023-06-08	2023-06-21	2023-06-15	2023-06-22	2023-06-18	2023-07-10	2024-12-31	
HEAL-DS-4.1.1.1 / Support fo r the Ministry of Health in pro curement for the developme nt of E-Health	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Direct Selection	Direct - National		320,000.00	0.00	Under Implement ation	2023-06-05	2023-05-26	2023-06-15				2023-08-12		2024-12-31	
HEAL-DS-4.2.2.1 / Maintenan ce and support of the MoH in conducting procurements	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Direct Selection	Direct - National		163,300.00	0.00	Pending Impleme ntation	2023-07-10		2023-07-25				2023-08-29		2024-12-31	
HEAL-IC-4.2.2.2 / Construction Consultant	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National		36,000.00	0.00	Under Implement ation	2023-07-02	2023-07-07	2023-07-28	2023-09-14	2023-08-11	2023-09-18	2023-08-30		2024-08-29	
HEAL-IC-4.2.2.3 / Consultant on implementation of alterna tive energy sources	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National		36,000.00	0.00	Signed	2023-07-02	2023-07-07	2023-07-28	2023-10-22	2023-08-11	2023-10-23	2023-08-30	2023-11-07	2024-08-29	
HEAL- DS-4.1.2.4.1 / Househ old survey "Ukraine. Health I ndex"	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Direct Selection	Direct - National		50,000.00	0.00	Under Implement ation	2023-07-10	2023-08-25	2023-07-20				2023-08-29		2024-01-26	
HEAL-DS-4.3.1.6 / Environm ental and Social Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National		41,300.00	0.00	Under Implement ation	2023-07-16	2023-07-27	2023-07-21		2023-07-26		2023-08-01		2024-12-31	
HEAL-DS-4.3.1.2 / Procurem ent consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National		46,750.00	0.00	Under Implement ation	2023-07-16	2023-09-29	2023-07-21		2023-07-26		2023-08-01		2024-12-31	

HEAL-DS-4.3.1.9 / Procurem ent consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National	46,750.00	0.00	Under Implement ation	2023-07-16	2023-09-29	2023-07-21		2023-07-26		2023-08-01	2024-12-31	
HEAL-DS-4.3.1.3 / Financial manager	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National	46,750.00	0.00	Under Implement ation	2023-07-16	2023-07-07	2023-07-21		2023-07-26		2023-08-01	2024-12-31	
HEAL-DS-4.1.2.5 / Regional Coordination Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National	43,100.00	0.00	Under Implement ation	2023-07-23	2023-08-02	2023-07-26		2023-07-31		2023-08-06	2024-12-31	
HEAL-IC-4.3.1.5 / Procureme nt Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	43,100.00	0.00	Under Implement ation	2023-07-23	2023-07-14	2023-08-15	2023-09-01	2023-08-22	2023-09-11	2023-08-31	2024-12-31	
HEAL-IC-4.3.1.10 / Procurem ent Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	20,000.00	0.00	Under Implement ation	2023-07-30	2023-08-02	2023-08-22		2023-08-29		2023-09-07	2024-05-04	
HEAL-IC-4.3.1.11 / Procurem ent Consultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	20,000.00	0.00	Under Implement ation	2023-07-30	2023-08-02	2023-08-22		2023-08-29		2023-09-07	2024-05-04	
HEAL-IC-4.2.2.4 / IT Consulta nt (networking)	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	15,000.00	0.00	Under Implement ation	2023-08-06	2023-07-28	2023-09-01		2023-09-15		2023-10-04	2024-12-31	
HEAL-IC-4.2.1.7 / Preparatio n of design documentation fo r the current renovation of in ternal engineering systems o f buildings (structured cable system)	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	3,000.00	0.00	Under Implement ation	2023-09-04	2023-08-18	2023-10-07		2023-10-21		2023-11-11	2024-01-30	
HEAL-IC-1.1.3 / Rehabilitatio n consultant	IBRD / 94680	Component 1: Addressing ne w and urgent health needs f or mental health and rehabil itation	Post	Individual Consult ant Selection	Open - National	41,250.00	0.00	Under Implement ation	2023-09-03	2023-08-24	2023-09-29		2023-10-13		2023-11-01	2024-12-31	
HEAL-IC-1.1.4 / Consultant o n legal support of rehabilitati on	IBRD / 94680	Component 1: Addressing ne w and urgent health needs f or mental health and rehabil itation	Post	Individual Consult ant Selection	Open - National	41,250.00	0.00	Canceled	2023-09-10	2023-10-02	2023-10-06		2023-10-20		2023-11-08	2024-12-31	
HEAL-IC-4.2.2.5 / IT consulta nt	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	30,000.00	0.00	Under Implement ation	2023-09-17	2023-10-03	2023-10-13		2023-10-27		2023-11-15	2025-01-14	
HEAL-IC1.1.4 / Consultant o n legal support of rehabilitati on	IBRD / 94680	Component 1: Addressing ne w and urgent health needs f or mental health and rehabil itation	Post	Individual Consult ant Selection	Open - National	41,250.00	0.00	Under Review	2023-10-06	2023-10-09	2023-11-01		2023-11-15		2023-12-04	2025-02-02	
HEAL-DS-4.3.1.1.2 / Project Activities Coordination Consu Itant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Direct - National	51,700.00	0.00	Under Implement ation	2023-10-30	2023-11-07	2023-11-04		2023-11-09		2023-11-15	2025-04-16	
HEAL-IC-4.2.2.6 / Consultant on the development of medic al infrastructure and capable network	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	21,000.00	0.00	Pending Impleme ntation	2023-11-24		2023-12-19		2023-12-26		2024-01-05	2024-08-02	
HEAL-DS-4.1.2.7 / Informatio n Technology and Software C onsultant	IBRD / 94680	Component 4: Supporting ca pacity-building, digitalization and innovations		Direct Selection	Direct - National	40,040.00	0.00	Pending Impleme ntation	2023-11-22		2023-12-02				2023-12-08	2024-12-31	
HEAL-IC-4.2.2.7 / Construction Consultant	TF / C0038	Component 4: Supporting ca pacity-building, digitalization and innovations	Post	Individual Consult ant Selection	Open - National	39,000.00	0.00	Pending Impleme ntation	2023-11-27		2023-12-14		2023-12-18		2023-12-27	2024-12-31	