

Technology for Youth and Jobs (P172571)

MIDDLE EAST AND NORTH AFRICA | West Bank and Gaza | Finance, Competitiveness and Innovation Global Practice | Special Financing | Investment Project Financing | FY 2020 | Seq No: 6 | ARCHIVED on 14-Nov-2023 | ISR58184 |

Implementing Agencies: Ministry of Telecommunications and Information Technology via a private sector implementing agency, The Palestine Liberation Organization (for the benefit of the Palestinian Authority)

Key Dates

Key Project Dates

Bank Approval Date: 12-Jun-2020	Effectiveness Date: 06-Oct-2020
Planned Mid Term Review Date: 11-Nov-2024	Actual Mid-Term Review Date:
Original Closing Date: 30-Oct-2028	Revised Closing Date: 30-Oct-2028

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

To increase economic opportunities for IT service firms in the West Bank and Gaza.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Components Table

Name

No

Improving IT service capabilities:(Cost \$13.95 M) Improving the IT services ecosystem:(Cost \$8.83 M) Improving market access, and increasing demand and investments:(Cost \$2.34 M) Project management and Implementation Support:(Cost \$5.43 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Moderately Satisfactory	Moderately Satisfactory
Overall Implementation Progress (IP)	Moderately Satisfactory	Moderately Satisfactory
Overall Risk Rating	Substantial	Substantial

Implementation Status and Key Decisions

The Technology for Youth and Jobs (TechStart) project was declared effective on October 6, 2020 and has since disbursed \$6.91 million. Additional financing for the project in the amount of US\$15.55 was approved on March 10 with the with contributions from Switzerland, the Netherlands and the EU.

Following the launch of the UpSkill program (under Component 1) in February 2022 and the PIONEER program (under Component 2) in August 2022, implementation has progressed during the current reporting cycle as programs matured further and the market became more aware of project interventions. The project is gearing up to launch a number of pending activities that will aim to improve firm managerial capabilities, increase the involvement of women in leadership positions in the IT sector, and ensure greater FDI in the Palestinian IT services sector. These activities will initially focus on West Bank and be expanded to Gaza when possible.



The conflict in Gaza is negatively affecting the progress of some project activities. The extent will depend on the duration and severity of the situation. The World Bank has started identifying resilience and recovery measures to support firms to be implemented as and when the situation permits.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□High	□High	□High
Macroeconomic	□High	□High	□High
Sector Strategies and Policies	Substantial	Substantial	Substantial
Technical Design of Project or Program	Substantial	Substantial	Substantial
Institutional Capacity for Implementation and Sustainability	High	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Moderate	Moderate	Moderate
Stakeholders	□High	Substantial	Substantial
Other		Substantial	□High
Overall	□High	Substantial	Substantial

Results

PDO Indicators by Objectives / Outcomes

To increase economic	opportunities for IT service firms	in the West Bank and Gaza		
► Buyers signing new	contracts with local IT service firm	ms benefitting from project activ	vities (Number, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	77.00	60.00
Date	01-Feb-2023	01-Feb-2023	29-Sep-2023	01-Nov-2028
Comments:	(Number)' is a new down by internationa of new contracts si international buyer	w contracts with local IT serv indicator that will track the num al and local buyers. This indicat igned between local IT servic rs'. The PIA has not yet update precisely with the timing of the I	ber of buyers signing new for will replace the previous a firms benefiting from p d results related to this new	contracts and will be broke PDO level indicator 'Valu roject activities and



□Of which are inter	national buyers (Number, Custor	m Breakdown)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	46.00	50.00
Date	01-Feb-2023	01-Feb-2023	29-Sep-2023	01-Nov-2028
□Of which are loca	l buyers (Number, Custom Break	down)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	31.00	10.00
Date	01-Feb-2023	01-Feb-2023	29-Sep-2023	01-Nov-2028
Additional private ir	nvestment generated by benefitir Baseline	ng firms (Amount(USD), Custor Actual (Previous)	n) Actual (Current)	End Target
alue	0.00	1,486,309.00	2,730,373.00	10,000,000.00
ate	29-Oct-2020	28-Feb-2023	29-Sep-2023	01-Nov-2028
omments:	all sources and acr made by firms be merged with the IR new PDO-level indicato The additional priva for technology and project. Private sec enhancement to be will capture private international outso Until Q2 2023, the technology and ski	Icator was updated to consolid ross all components of the projen efiting from project activitie (I 'Foreign direct investment gi icator 'Additional private inve r will be broken down by invest ate investment is the financial r skills upgrading and / or (ii) be tor investment is in further high e able to get further opportunitie sector investments in R&D hul urcing companies' requirement additional private investment m Il upgrading was \$2,730,373 or 00 were investments from inter	s toward technology and s generated by the project (A stment generated by bene ment from local sources and esources invested by firms t nefiting from on-the-job train hy skilled labor hiring and m es from international outsour to s to serve businesses need s. hade by firms benefiting from ut of which \$2,675,373 were	tional private investment skill upgrading' was Amount (USD))' to form a efiting firms'. This new d international sources. that are (i) receiving grants hing stipends offered by the anagerial capabilities roing companies. Also this is required to satisfy a project activities towards
	all sources and acr made by firms be merged with the IR new PDO-level indi PDO-level indicato The additional priva- for technology and project. Private sec enhancement to be will capture private international outsoo Until Q2 2023, the technology and ski sources and \$55,0	ross all components of the projenefiting from project activitie (1 'Foreign direct investment i icator 'Additional private invest ate investment is the financial r skills upgrading and / or (ii) be ctor investment is in further high able to get further opportunitie sector investments in R&D hul urcing companies' requirement additional private investment rr Il upgrading was \$2,730,373 or 00 were investments from inter	ect, the PDO indicator 'Addi s toward technology and s generated by the project (A stment generated by bene ment from local sources and esources invested by firms to nefiting from on-the-job train nly skilled labor hiring and m es from international outsour to serve businesses needs. nade by firms benefiting from at of which \$2,675,373 were national sources.	tional private investment skill upgrading' was Amount (USD))' to form a sfiting firms'. This new d international sources. that are (i) receiving grants ing stipends offered by the anagerial capabilities cing companies. Also this is required to satisfy a project activities towards investments from local
□Of which from loc	all sources and acr made by firms be merged with the IR new PDO-level indicato The additional priva for technology and project. Private sec enhancement to be will capture private international outsoo Until Q2 2023, the technology and ski sources and \$55,0 al sources (Amount(USD), Custo Baseline	ross all components of the projenefiting from project activitie (1 'Foreign direct investment is icator 'Additional private invest ate investment is the financial r skills upgrading and / or (ii) be ctor investment is in further high able to get further opportunitie sector investments in R&D hul urcing companies' requirement additional private investment r Il upgrading was \$2,730,373 or 00 were investments from inter om Breakdown) Actual (Previous)	ect, the PDO indicator 'Addi s toward technology and s generated by the project (A stment generated by bene ment from local sources and esources invested by firms t nefiting from on-the-job train hy skilled labor hiring and m es from international outsour to s to serve businesses need s. nade by firms benefiting from at of which \$2,675,373 were national sources. Actual (Current)	tional private investment skill upgrading' was Amount (USD))' to form a fitting firms'. This new d international sources. that are (i) receiving grants ing stipends offered by the anagerial capabilities roing companies. Also this is required to satisfy a project activities towards investments from local End Target
□Of which from loc Value	all sources and acr made by firms be merged with the IR new PDO-level indi PDO-level indicato The additional priva- for technology and project. Private sec enhancement to be will capture private international outsoo Until Q2 2023, the technology and ski sources and \$55,0	ross all components of the projenefiting from project activitie (1 'Foreign direct investment i icator 'Additional private invest ate investment is the financial r skills upgrading and / or (ii) be ctor investment is in further high able to get further opportunitie sector investments in R&D hul urcing companies' requirement additional private investment rr Il upgrading was \$2,730,373 or 00 were investments from inter	ect, the PDO indicator 'Addi s toward technology and s generated by the project (A stment generated by bene ment from local sources and esources invested by firms to nefiting from on-the-job train nly skilled labor hiring and m es from international outsour to serve businesses needs. nade by firms benefiting from at of which \$2,675,373 were national sources.	tional private investment skill upgrading' was Amount (USD))' to form a sfiting firms'. This new d international sources. that are (i) receiving grants ing stipends offered by the anagerial capabilities cing companies. Also this is required to satisfy a project activities towards investments from local
□Of which from loc Value Date	all sources and acr made by firms be merged with the IR new PDO-level indicato The additional priva- for technology and project. Private sec enhancement to be will capture private international outsoo Until Q2 2023, the technology and ski sources and \$55,0 al sources (Amount(USD), Custo Baseline 0.00	ross all components of the projent nefiting from project activitie (1 'Foreign direct investment is icator 'Additional private invest ate investment is the financial riskills upgrading and / or (ii) be ctor investment is in further high able to get further opportunities sector investments in R&D huld urcing companies' requirement additional private investment right additional private investment right on were investments from inter both Breakdown) Actual (Previous) 0.00 01-Feb-2023	ect, the PDO indicator 'Addi s toward technology and s generated by the project (<i>A</i> stment generated by bene ment from local sources and esources invested by firms to nefiting from on-the-job train nly skilled labor hiring and m as from international outsour to s to serve businesses needs. nade by firms benefiting from at of which \$2,675,373 were national sources. Actual (Current) 2,675,373.00	tional private investment skill upgrading' was Amount (USD))' to form a effting firms'. This new d international sources. that are (i) receiving grants ing stipends offered by the anagerial capabilities rcing companies. Also this is required to satisfy a project activities towards investments from local End Target 7,000,000.00
Value Date	all sources and acr made by firms be merged with the IR new PDO-level indicato The additional priva for technology and project. Private sec enhancement to be will capture private international outsoo Until Q2 2023, the technology and ski sources and \$55,0 al sources (Amount(USD), Custo Baseline 0.00 01-Feb-2023	ross all components of the projent nefiting from project activitie (1 'Foreign direct investment is icator 'Additional private invest ate investment is the financial riskills upgrading and / or (ii) be ctor investment is in further high able to get further opportunities sector investments in R&D huld urcing companies' requirement additional private investment right additional private investment right on were investments from inter both Breakdown) Actual (Previous) 0.00 01-Feb-2023	ect, the PDO indicator 'Addi s toward technology and s generated by the project (<i>A</i> stment generated by bene ment from local sources and esources invested by firms to nefiting from on-the-job train nly skilled labor hiring and m es from international outsour to s to serve businesses needs. nade by firms benefiting from at of which \$2,675,373 were national sources. Actual (Current) 2,675,373.00	tional private investment skill upgrading' was Amount (USD))' to form a effting firms'. This new d international sources. that are (i) receiving grants ing stipends offered by the anagerial capabilities rcing companies. Also this is required to satisfy a project activities towards investments from local End Target 7,000,000.00

Date	01-Feb-2023	01-Feb-2023	29-Sep-2023	01-Nov-2028
 Additional IT servior 	ces jobs created (Number, Custo	m)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	0.00	423.00	483.00	2,500.00
ate	01-Feb-2023	28-Feb-2023	29-Sep-2023	01-Nov-2028
omments:	firms benefiting f The disaggregation implementation. Tr	mber)' and Component 2 'Addi from project activities (Numbern n of the IRIs by component was racking results by component has g and target the same outcome	er)', which were dropped. stopped based on lessons as proven difficult as the va	learned from project
□Reported by indiv	viduals benefiting from project tra Baseline	ining activities (Number, Custor Actual (Previous)	n Breakdown) Actual (Current)	End Target
□Reported by indiv Value		-	,	End Target 1,000.00
	Baseline	Actual (Previous)	Actual (Current)	
Value Date	Baseline 0.00	Actual (Previous) 31.00 28-Feb-2023	Actual (Current) 40.00 29-Sep-2023	1,000.00
Value Date	Baseline 0.00 01-Feb-2023	Actual (Previous) 31.00 28-Feb-2023	Actual (Current) 40.00 29-Sep-2023	1,000.00
Value Date	Baseline 0.00 01-Feb-2023	Actual (Previous) 31.00 28-Feb-2023 ivities (Number, Custom Breako	Actual (Current) 40.00 29-Sep-2023 down)	1,000.00 01-Nov-2028
Value Date Reported by loca	Baseline 0.00 01-Feb-2023 I firms benefiting from project act Baseline	Actual (Previous) 31.00 28-Feb-2023 ivities (Number, Custom Breako Actual (Previous)	Actual (Current) 40.00 29-Sep-2023 down) Actual (Current)	1,000.00 01-Nov-2028 End Target
Value Date Reported by loca Value Date	Baseline 0.00 01-Feb-2023 I firms benefiting from project act Baseline 0.00	Actual (Previous) 31.00 28-Feb-2023 ivities (Number, Custom Breako Actual (Previous) 392.00 28-Feb-2023 n)	Actual (Current) 40.00 29-Sep-2023 down) Actual (Current) 443.00 29-Sep-2023	1,000.00 01-Nov-2028 End Target 1,500.00 01-Nov-2028
Value Date Reported by loca Value Date	Baseline 0.00 01-Feb-2023 I firms benefiting from project act Baseline 0.00 01-Feb-2023 ale (Number, Custom Breakdown	Actual (Previous) 31.00 28-Feb-2023 ivities (Number, Custom Breako Actual (Previous) 392.00 28-Feb-2023	Actual (Current) 40.00 29-Sep-2023 down) Actual (Current) 443.00	1,000.00 01-Nov-2028 End Target 1,500.00

Overall Comments

Under the Additional IT service jobs created, the sub- indicator 'Reported by individuals benefiting from project activities' was not captured in its entirety for this reporting period since the survey to individual beneficiaries was not circulated, as is usually the case, due to the change in M&E specialist. Results are currently being tracked, and the indicator will be updated with full year results in the next ISR.

Intermediate Results Indicators by Components



Individuals benef	iting from project training activities	(Number, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	168.00	314.00	1,200.00
Date	29-Oct-2020	28-Feb-2023	29-Sep-2023	01-Nov-2028
□Out of which are	e female (Number, Custom Breakd	own)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	71.00	147.00	500.00
Date	29-Oct-2020	28-Feb-2023	29-Sep-2023	01-Nov-2028
► Individuala hanaf	iting from project activities reporting	a activities as year a activities with	our port reactived (Deres at	no Custom)
	lung from project activities reporting			
	Baseline	Actual (Previous)	Actual (Current)	End Target
		95.00	89.00	75.00
Value	0.00			
Value Date	25-Oct-2022	28-Feb-2023	29-Sep-2023	01-Nov-2028
Date	25-Oct-2022 fiting from project activities (Numbe	28-Feb-2023 r, Custom)	29-Sep-2023	
Date ► Local firms benef	25-Oct-2022 fiting from project activities (Numbe Baseline	28-Feb-2023 r, Custom) Actual (Previous)	29-Sep-2023 Actual (Current)	End Target
Date	25-Oct-2022 fiting from project activities (Numbe	28-Feb-2023 r, Custom)	29-Sep-2023 Actual (Current) 62.00	01-Nov-2028 End Target 250.00 01-Nov-2028
Date ►Local firms benef	25-Oct-2022 fiting from project activities (Numbe Baseline 0.00	28-Feb-2023 r, Custom) Actual (Previous) 44.00	29-Sep-2023 Actual (Current)	End Target 250.00
Date ► Local firms benef Value Date	25-Oct-2022 fiting from project activities (Numbe Baseline 0.00	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023	End Target 250.00
Date ► Local firms benef Value Date	25-Oct-2022 fiting from project activities (Numbe Baseline 0.00 29-Oct-2020	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023	End Target 250.00
Date ► Local firms benef Value Date	25-Oct-2022 fiting from project activities (Number Baseline 0.00 29-Oct-2020 fiting from project activities that ado	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom)	End Target 250.00 01-Nov-2028
Date ► Local firms benef Value Date ► Local firms benef	25-Oct-2022 fiting from project activities (Number Baseline 0.00 29-Oct-2020 fiting from project activities that ado Baseline	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023 pted female employment solution Actual (Previous)	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom) Actual (Current)	End Target 250.00 01-Nov-2028 End Target 35.00
Date Local firms benef Value Local firms benef Value Value Date Value Date	25-Oct-2022 fiting from project activities (Number 0.00 Baseline 0.00 29-Oct-2020 fiting from project activities that ador 0.00 Baseline 0.00 29-Oct-2020 iting from project activities that ador 0.00 29-Oct-2020	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023 pted female employment solution Actual (Previous) 0.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom) Actual (Current) 0.00	End Target 250.00 01-Nov-2028 End Target
Date Local firms benef Value Local firms benef Value Value Date Value Date	25-Oct-2022 fiting from project activities (Number Baseline 0.00 29-Oct-2020 fiting from project activities that ado Baseline 0.00	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023 pted female employment solution Actual (Previous) 0.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom) Actual (Current) 0.00	End Target 250.00 01-Nov-2028 End Target 35.00
Date Local firms benef Value Local firms benef Value Value Date Value Date	25-Oct-2022 fiting from project activities (Number 0.00 Baseline 0.00 29-Oct-2020 fiting from project activities that ador 0.00 Baseline 0.00 29-Oct-2020 iting from project activities that ador 0.00 29-Oct-2020	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023 pted female employment solution Actual (Previous) 0.00 28-Feb-2023	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom) Actual (Current) 0.00	End Target 250.00 01-Nov-2028 End Target 35.00
Date Local firms benef Value Local firms benef Value Value Date Value Date	25-Oct-2022 fiting from project activities (Number Baseline 0.00 29-Oct-2020 fiting from project activities that ado Baseline 0.00 29-Oct-2020	28-Feb-2023 r, Custom) Actual (Previous) 44.00 28-Feb-2023 pted female employment solution Actual (Previous) 0.00 28-Feb-2023 per, Custom)	29-Sep-2023 Actual (Current) 62.00 29-Sep-2023 ons (Number, Custom) Actual (Current) 0.00 29-Sep-2023	End Target 250.00 01-Nov-2028 End Target 35.00 01-Nov-2028



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	29-Oct-2020	28-Feb-2023	29-Sep-2023	01-Nov-2028
Firms reporting sa	tisfied or very satisfied with suppo	ort received (Percentage, Custo	m)	
 Firms reporting sa 	tisfied or very satisfied with suppo	ort received (Percentage, Custo	m)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Firms reporting sa /alue				End Target 75.00

Performance-Based Conditions

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	9	6 Disbursed
P172571	TF-B2944	Effective	USD	15.00	15.00	0.00	5.07	9.93		34%
P172571	TF-C0774	Closed	USD	1.34	1.34	0.00	1.34	0.00		100%
P172571	TF-C0775	Effective	USD	1.61	1.61	0.00	0.50	1.11		31%
Key Dates	(by loan)									
Project	Loan/Credit/TF	Status	Approval Date	e Signi	ng Date	Effectiveness D	ate Orig.	Closing Date	Rev. Closir	ng Date
P172571	TF-B2944	Effective	12-Jun-2020	30-Ju	un-2020	06-Oct-2020	30-Oc	et-2025	30-Oct-202	28
P172571	TF-C0774	Closed	16-Feb-2023	27-M	ar-2023	25-May-2023	30-Ju	n-2023	30-Sep-20	23
P172571	TF-C0775	Effective	16-Feb-2023	27-M	ar-2023	25-May-2023	30-Oc	:t-2028	30-Oct-202	28

Cumulative Disbursements



Restructuring History

There has been no restructuring to date.

Related Project(s)

P180570-Technology for Youth and Jobs Additional Financing