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Odisha State Capability and Resilient Growth Program (P175811)

SOUTH ASIA | India | Social Protection & Jobs Global Practice | Requesting Unit: SACIN | Responsible Unit: HSASP | IBRD/IDA | Program-for-Results Financing | FY 2023 | Team Leader(s): Ambrish Shahi, Samik Sundar Das, Shrayana Bhattacharya

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Program Development Objectives

Program Development Objective (from Program Appraisal Document)

To protect poor and vulnerable households from the impact of economic and climate shocks in Odisha.

Overall Ratings		
Name	Previous Rating	Current Rating
Progress towards achievement of PDO	□Satisfactory	Satisfactory
Overall Implementation Progress (IP)	□Satisfactory	□Satisfactory

Implementation Status and Key Decisions

The Odisha State Capability and Resilient Growth Program was approved by the Board of Executive Directors on March 28, 2023. The loan agreement was signed on July 14, 2023, and the Program became effective on August 11, 2023. The Program will be implemented over four years until April 26, 2028.

Data on Financial Performance

Disbursements (by loan)

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	%	Disbursed
P175811	IBRD-94840	Effective	USD	100.00	100.00	0.00	0.25	99.75		0.3%
Key Dates	(by loan)									
Project	Loan/Credit/TF	Status	Approval Dat	e Signi	ng Date	Effectiveness D	Date Orig.	Closing Date	Rev. Closing	Date
P175811	IBRD-94840	Effective	28-Mar-2023	14lı	ıl-2023	11-Aug-2023	26-Ar	nr-2028	26-Anr-2028	

DLI Disbursement

DLI ID	DLI Type	Description	Coc	DLI Amount	Achievement Status	Disbursed amount in Coc	Disbursement % for DLI
Loan: IBF	RD94840-001						
DLI 1	Regular	Strng stndzn & Imprvng qlt of data sets	USD	9,750,000.00	Not Achieved	0.00	

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DLI 2	Regular	Dvlpmt & Impmtn of scil prtctn dlvry plt	USD	16,000,000.00	Not Achieved	0.00	
DLI 3	Regular	strghtng rsclnce thru i) dplymnt erly wr	USD	11,500,000.00	Not Achieved	0.00	
DLI 4	Regular	Imprvg dgtl accs & mngmt of data fr evdn	USD	6,000,000.00	Not Achieved	0.00	
DLI 5	Regular	Implmntn of cmptr astd srvy tech (CAPI)	USD	11,500,000.00	Not Achieved	0.00	
DLI 6	Regular	strgthng data prdctn in d state fr enhnc	USD	7,500,000.00	Not Achieved	0.00	
DLI 7	Regular	Strghtng dstr -rltd impct frestng sys fr	USD	32,000,000.00	Not Achieved	0.00	
DLI 8	Regular	ppltn cvrd % by risk infrmd (GPDMP) tht	USD	2,000,000.00	Not Achieved	0.00	
DLI 9	Regular	Enhcg dstr risk mngmt & dstr edctn cpblt	USD	3,500,000.00	Not Achieved	0.00	

Program Action Plan

Action Description	Information, Education and Communication Plan to educate citizen regarding SPDP						
Source	DLI# Responsibility Timing Timing Value Status						
Technical	DLI 2	OCAC/FD	Other	Year 2	Not Yet Due		
Completion Measurement	Obtain IEC materials	Obtain IEC materials and content developed for educating citizens.					
Comments							

Action Description	Creation of SPDP training content in electronic format					
Source	DLI# Responsibility Timing Timing Value Status					
Technical	DLI 2	OCAC	Other	Year 1	Not Yet Due	
Completion Measurement	Obtain training calen	Obtain training calendar and content developed for officials on SPDP				
Comments						

Action Description	Training of Village Level Entrepreneurs (VLEs) in coastal areas on SPDP						
Source	DLI# Responsibility Timing Timing Value Status						
Technical	DLI 3	OCAC	Recurrent	Yearly	Not Yet Due		
Completion Measurement	Field visits to validate	Field visits to validate and verify training of VLEs on SPDP					
Comments							

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Action Description	Gazette notification of State Data Policy						
Source	DLI# Responsibility Timing Timing Value Status						
Technical	DLI 1	DLI 1 FD Other Year 1 Not Yet Due					
Completion Measurement	Obtain a copy of gaze	Obtain a copy of gazette notification of State Data Policy					
Comments							

Action Description	Formalize and execute an agreement between OSDMA and the Department of Panchayati Raj and Drinking Water on roles and responsibilities for DLI 8 activities							
Source	DLI#	DLI# Responsibility Timing Timing Value Status						
Technical	DLI 8	OSDMA	Other	Year 1	Not Yet Due			
Completion Measurement		Obtain an approved copy of the communication/office order/notification detailing the roles and responsibilities of different stakeholders.						
Comments								

Action Description	Bring a Knowledge Partner on board to technically steer the DLI 7 activities							
Source	DLI# Responsibility Timing Timing Value Status							
Technical	DLI 7	OLI 7 OSDMA Other Year 1 Not Yet Due						
Completion Measurement	Obtain an approved of	Obtain an approved copy of office order/notification to onboard a knowledge partner.						
Comments								

Action Description	Development of comprehensive change management plan for digitization of collection, collation, analysis, storage and dissemination of statistical data						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Environmental and Social Systems	DLI 4	DES	Other	Within 6 months of program effectiveness	Not Yet Due		
Completion Measurement	Government Order in Plan	Government Order indicating the approval of DES' Change Management Plan and directing DES to implement the Plan					
Comments							

Action Description	Implementation of a change management plan for the digitization of statistical data collection, collation, analysis, and dissemination of statistical data						
Source	DLI# Responsibility Timing Timing Value Status						

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Environmental and Social Systems		DES	Other	From month 7 of program effectiveness; continuous till end of program	Not Yet Due		
Completion Measurement	Measurement 6 monthly program implementation status reports are shared with the Bank by the Government of Odisha						
Comments							

Action Description	Social audit of disaster relief shelters and implementation of recommendations from social audit exercises						
Source	DLI#	LI# Responsibility Timing Timing Value Status					
Environmental and Social Systems		OSDMA	Other	From 2nd year of program effectiveness	Not Yet Due		
Completion Measurement		, and the second					
Comments							

Action Description	User satisfaction survey					
Source	DLI#	Responsibility	Timing	Timing Value	Status	
Technical	DLI 3	OCAC	Other	Within Year 4 of program effectiveness	Not Yet Due	
Completion Measurement	OCAC will share an approved copy of the user satisfaction survey report					
Comments						

Action Description	Strengthen fiduciary Staffing of the Implementing Agency to augments PMU's capacity						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Fiduciary Systems		DES, OSDMA and OCAC	Recurrent	Continuous	Not Yet Due		
Completion Measurement	Obtain an approved copy of the notification by OCAC, OSDMA, and DES to strengthen the fiduciary capacity						
Comments							

Action Description	Standard document for procurement especially for IT-related procurements					
Source	DLI#	Responsibility	Timing	Timing Value	Status	

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Fiduciary Systems	OC DE	CAC, OSDMA and ES	Other	Within 6 months of effectiveness	Not Yet Due			
Completion Measurement		Obtain a copy of standard bidding document reflecting applicability of the Anticorruption guideline and include a self-declaration to be submitted by each participating bidder that their firm is not subject to ineligibility or has not been sanctioned						
Comments								

Action Description	Strengthen internal controls to augment transparency and enhance public disclosure							
Source	DLI#	DLI# Responsibility Timing Timing Value Status						
Fiduciary Systems		Finance Department	Other	Within 6 months of effectiveness	Not Yet Due			
Completion Measurement	FD to publish the procurement plan and all the contract award information under the program as part of public disclosure and availability of a web interface to record and address all types of fiduciary complaints							
Comments								

Action Description	Need for procurement review/oversight report for assurance regarding process and procedural compliances						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Fiduciary Systems		OCAC, OSDMA and DES	Recurrent	Continuous	Not Yet Due		
Completion Measurement	Obtain a copy of review/oversight report						
Comments							

Action Description	Advances to District Collectorates for Program activities (OSDMA) not accounted for, resulting in underreporting of expend						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Fiduciary Systems		OSDMA	Recurrent	Continuous	Not Yet Due		
Completion Measurement	Obtain copy of all pending Utilization Certificates and liquidate the outstanding advances and obtain a copy of the notification on setting up of Single Nodal Account at OSDMA						
Comments							

Action Description	Increase awareness on available GBV and SEA/SH prevention, protection, and redressal mechanisms especially in tribal areas						
Source	DLI#	Responsibility	Timing	Timing Value	Status		

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Environmental and Social Systems	FD and concerned departments	Other	From Year 1 of program effectiveness; continous	Not Yet Due		
Completion Measurement	Outreach strategy and communication plan on GBV & SEA/SH (2) Annual implementation status report of the above strategy (3) Periodic monitoring reports of schemes related to GBV and SEA/SH prevention (4) Independent reports on GBV and SEA/SH					
Comments						

Action Description	Strengthening existing mechanisms (through adequate resource provisioning and convergence) for prevention, protection, and redressal of GBV and SEA/SH risks						
Source	DLI#	DLI# Responsibility Timing Timing Value Status					
Environmental and Social Systems		FD and concerned departments	Other	From Year 1 of program effectiveness; continuous	Not Yet Due		
Completion Measurement	and human resource	departments and agend provisioning for the sch dent evaluation reports	•	dicating year on year increase in	budgets and technical		
Comments							

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	□Low	Low	□Low
Macroeconomic	□Moderate	Moderate	□Moderate
Sector Strategies and Policies	□Moderate	Moderate	□Moderate
Technical Design of Project or Program	□Moderate	□Moderate	□Moderate
Institutional Capacity for Implementation and Sustainability	Substantial	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	□Low	□Low	□Low
Stakeholders	□Moderate	Moderate	□Moderate
Other			
Overall	Moderate	□Moderate	□Moderate

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Comments

Rating remains the same.

Results

PDO Indicators by Objectives / Outcomes

►Beneficiaries receiv (Percentage, Custom)	ring cash benefits through an integ)	grated adaptive social protectio	n delivery platform (disaggı	regated by gender)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	100.00
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	25-Apr-2028
Comments	Government departn	nents using SPDP to identify ne	ew beneficiaries for differen	t schemes/programs
► Coastal households (Percentage, Custom)	s receiving social assistance throu)	igh the adaptive social protection	on delivery platform (disagg	regated by gender)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	50.00
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	21-Apr-2028
	SPDP will maintain s	socio-economic information of in		,
Comments	able to update their of different schemes/pr	demographic as well as their so ograms.	cio-economic information to	o be eligible to participate
rengthening Statistica	different schemes/pr	d Resilience		
rengthening Statistica	different schemes/pr	d Resilience		
rengthening Statistica	different schemes/pr	d Resilience		
rengthening Statistica ▶Districts covered by	different schemes/problems of Better Planning and a risk and socio-demographic problems	d Resilience ofile generated by DES for sub-	-state planning (Percentage	e, Custom)
rengthening Statistica ➤ Districts covered by Value	different schemes/problems of the schemes of the sc	d Resilience ofile generated by DES for sub-	-state planning (Percentage Actual (Current)	e, Custom) End Target
rengthening Statistica ▶ Districts covered by Value Date	different schemes/profile all Systems for Better Planning and a risk and socio-demographic profile Baseline 0.00 11-Aug-2023 Post modernization a	Actual (Previous)	-state planning (Percentage Actual (Current) 0.00 12-Sep-2023	End Target 100.00 21-Apr-2028
rengthening Statistica ➤ Districts covered by Value Date Comments	different schemes/profile all Systems for Better Planning and a risk and socio-demographic profile Baseline 0.00 11-Aug-2023 Post modernization a	Actual (Previous) 0.00 19-Jun-2023 and strengthening of the statisticomic profile of a district	-state planning (Percentage Actual (Current) 0.00 12-Sep-2023	End Target 100.00 21-Apr-2028
rengthening Statistica ➤ Districts covered by Value Date Comments educing Losses by Str	different schemes/problems of a risk and socio-demographic problems of a risk and socio-demographic problems of a risk and socio-econ different schemes/problems of a risk and socio-econ different schemes/problems of a risks and socio-econ different schemes/problems of a risk and schemes/p	Actual (Previous) 0.00 19-Jun-2023 and strengthening of the statistic comic profile of a district	-state planning (Percentage Actual (Current) 0.00 12-Sep-2023 cal system, leveraging avai	End Target 100.00 21-Apr-2028
rengthening Statistica ➤ Districts covered by Value Date Comments educing Losses by Str	different schemes/problems of a risk and socio-demographic problems of a risk	Actual (Previous) 0.00 19-Jun-2023 and strengthening of the statistic comic profile of a district	-state planning (Percentage Actual (Current) 0.00 12-Sep-2023 cal system, leveraging avai	End Target 100.00 21-Apr-2028
➤ Districts covered by Value Date Comments educing Losses by Str	different schemes/problems of a risk and socio-demographic problems of a risks and socio-demographic problems of a risk and socio-demographic problems of	Actual (Previous) 0.00 19-Jun-2023 and strengthening of the statisticomic profile of a district at Systems ning alerts (Percentage, Custor	-state planning (Percentage Actual (Current) 0.00 12-Sep-2023 cal system, leveraging avai	e, Custom) End Target 100.00 21-Apr-2028 ilable data, DES to genera

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Comments Installation of an early warning dissemination system and integration will SPDP will enable the government to inform and alert all individuals/households, especially in coastal areas.

Intermediate Results Indicators by Results Areas

► Finalization of SPDF	P Design document (Text, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Does not exist	-	The SPDP design document has been prepared and approved.	A comprehensive SPDP design document
Date	11-Aug-2023	19-Jun-2023	11-Sep-2023	27-Oct-2023
Comments	The government will o	develop a comprehensive SPD	P design document	
► Development of Dat	a Policy training content and caler	ndar for officials in selected de	partments (Text, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Does not exist	-	OCAC has published a RFP to onboard a technical agency to revise the Odisha State Data Policy	A complete set of training content and s (6) months of training calendar
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	24-Oct-2025
Comments		lementation of the State Data endar for officials from selected	Policy, the government will devided departments.	velop training content a
►Integration of SPDP	with Odisha One portal to enable	access citizen centric interfac	e through Mo-Sewa Kendras (Yes/No, Custom)
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	07-Aug-2023	19-Jun-2023	12-Sep-2023	28-Oct-2024
Comments	Integration of SPDP v Kendras.	vith Odisha One portal to enab	ole access to individuals/house	holds through Mo-Sewa
	neficiaries receiving cash benefits	through an integrated adaptive	e social protection delivery pla	tform (SPDP)
► Share of women bea (Percentage, Custom)			Actual (Current)	End Target
► Share of women bei (Percentage, Custom)	Baseline	Actual (Previous)	Actual (Current)	Lila raiget
Percentage, Custom)	Baseline 0.00	Actual (Previous) 0.00	0.00	100.00
Share of women ber (Percentage, Custom) Value Date				

Strengthening Statistical Systems for Better Planning and Resilience

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	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	State statistical system suffers from many vacancies and lack of knowledge of modern statistical methods and data sources	n -	DES is in the process of onboarding a PMU which will help DES to create training content and initiate training of officials	Training of officials a various levels of governance in statistical methodologies throu Range level training institutions
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	27-Oct-2025
Comments				
► Data Quality Assura	nce and Assessment Plan (Text, C	Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Does not exist	-	DES is in the process of finalizing the RFP to onboard a PMU	
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	29-Nov-2024
Comments	Data Quality Assurance	ce and Assessment Plan to e	nable recording and maintenan	ce of high-quality data
► Core indicator datab	pase (Yes/No, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	26-Dec-2024
Comments	Development of a core process.	e indicator database to enable	e the government in an evidenc	e-based decision-ma
► Missing EDGE indic	ators reduced (Number, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
			0.00	15.00
Value	0.00	0.00		
Value Date		0.00 19-Jun-2023	12-Sep-2023	07-Apr-2028

Reducing Losses by Strengthening Disaster Management Systems ► A multi-hazard risk assessment database is developed at OSDMA (Yes/No, Custom) Actual (Current) Baseline Actual (Previous) **End Target** Value No No No Yes Date 11-Aug-2023 19-Jun-2023 12-Sep-2023 21-Apr-2028

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Comments	Update existing mult	Update existing multi-hazard database				
►No. of G.P.s that have developed GPDMPs linked with GP Development Planning (Percentage, Custom)						
	Baseline	Actual (Previous)	Actual (Current)	End Target		
Value	0.00	0.00	0.00	20.00		
Date	11-Aug-2023	19-Jun-2023	12-Sep-2023	21-Apr-2028		
Comments	Forecast points, which	Forecast points, which would consist of the hydrological stations, impact locations, and other areas of importance, will be identified, and their sites will be extracted				
Commicing	importance, will be id	dentified, and their sites will be	extracted			
	importance, will be ic	·	extracted			
	, ,	·	extracted Actual (Current)	End Target		
	MA completed as per Restructu	uring Plan (Yes/No, Custom)		End Target Yes		
► Hiring of staff at OSDI	MA completed as per Restructu	Actual (Previous)	Actual (Current)	<u> </u>		

Disbursement Linked Indicators

	ndardization and improving qual imentation for future adoption (0	,	epartments through adoption	of the guidelines of the
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28
Value	No State Data Policy Exist	-	OCAC as implementing agency is in process of onboarding a technical agency to help formulate and finalize the state data policy.	Publish report on lessons learned from the implementation of OSDP in two select departments for future adoption by other
Date		19-Jun-2023	11-Sep-2023	
Comments				

►DLI 2 Development and I 16,000,000.00, 0%)	mplementation of Social Protec	tion Delivery Platform (SPDP) for enhanced coverage and	resilience (Outcome,
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28
Value	SPDP platform for adaptive and integrated delivery does not exist	-	OCAC as implementing agency has partially completed the development of the SPDP platform. The platform is excepted to be commissioned by end of this calendar year.	Coverage of eligible households receiving KALIA (state government-financed quasi-basic income transfer program for farmers) has increased by 10 percent over the

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			current baseline of 5.3 million farmers,
			AND
			ii) Coverage of eligible elderly/widow/perso ns with a disability under the Madhu Babu Pension Scheme (state government-financed social pensions for those not covered by national social pension schemes) has increased by at least 5 percent over the current baseline of 1.5 million beneficiaries
			AND
			iii) Coverage of households (state government-financed health insurance scheme that covers those left out of national health insurance scheme) has increased by at least 5 percent over the current baseline of 382,000 households
Date	19-Jun-2023	11-Sep-2023	
Comments			

(Outcome, 11,500,000.00, 0%) Actual (Previous) Actual (Current) FY 2027-28 Baseline Value Odisha One portal (unified SPDP platform is platform At least 200,000 citizen interface for development is partially number (September government services) is completed. There are 2022 baseline: operational, but linkages approximately 4 million 571034 [rural] and with safety nets (via SPDP) individuals registered in 173502 [urban] SPDP. OCAC is transactions) of and disaster alerts to create an adaptive social undertaking field level persons utilizing verification of registered protection system are SPDP for data required. Further, the state individuals. updates in the does not have cell coastal areas AND broadcasting system. At least 60,000 persons utilizing SPDP for data

▶DLI 3 Strengthening resilience through i) deployment of early warning dissemination technology systems, and ii) expanded citizen outreach

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			updates in urban areas.
Date	19-Jun-2023	11-Sep-2023	
Comments			

►DLI 4 Improving digital access and management of data for evidence-based policy making and planning (Outcome, 6,000,000.00, 0%)					
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28	
Value	The state does not have a data dissemination policy. The state does not have a data warehouse. District Handbook is compiled manually	-	The DES is awaiting onboarding of PMU to start drafting the policy	All districts are covered by the DES core indicator database, thereby allowing open data use for local planning/action.	
Date		19-Jun-2023	12-Sep-2023		
Comments					

►DLI 5 Implementation of 11,500,000.00, 0%)	of computer assisted survey tec	chnology (CAPI) for improve	d data quality and data production	on in the state (Outcome,
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28
Value	Survey interviews are conducted manually	-	Activity not started yet.	DES has completed Data collection for at least one (1) additional core state surveys from previous year done through CAPI
Date		19-Jun-2023	12-Sep-2023	
Comments				

►DLI 6 Strengthenin	ng data production in the state for enl	hanced analytics for evider	nced based policy making (Outcor	me, 7,500,000.00, 0%)
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28
Value	The DES publishes PDF reports with basic tables and graphs.	-	The RFP for PMU is being reviewed by DoF and should be published shortly.	DES has released at least one new statistical product in addition to the previous years.
Date		19-Jun-2023	12-Sep-2023	
Comments				

▶DLI 7 Strengthening disaster-related impact forecasting systems for improved response and coverage of early warnings alerts (Outcome, 32,000,000.00, 0%)

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	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28
Value	SATARK system exists without modules for impact-based forecasting; risk assessment system; or linkages with all districts (EOCs).	-	Bids documents prepared. OSDMA is in process of onboarding a technical and procurement expert.	OSDMA has integrated SATARK system with modules for impact-based forecasting, a multi-hazard risk assessment system, and linkages for all districts.
Date		19-Jun-2023	12-Sep-2023	
Comments				

▶DLI 8 Population covered (%) by risk-informed Gram Panchayat Disaster Management Plans (GPDMP) that are integrated with development programs at the Gram Panchayat levels (Outcome, 2,000,000.00, 0%)						
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28		
Value	9986 villages have Village Disaster Management Plans (VDMPs) not currently informed by spatial risk data; no Gram Panchayats have disaster management plans; disaster management plans not linked with development programs.	-	The Terms of Reference for the Socio Technical Agency have been prepared. It was agreed that the Expression of Interest for this work will be issued by November 15, 2023.	Additional 12 GPDMPs are integrated with the GP development planning process and the village resilience tracker platform.		
Date		19-Jun-2023	12-Sep-2023			
Comments						

▶DLI 9 Enhancing disaster risk management and disaster education capabilities through skilled human resource and facilities (Intermediate Outcome, 3,500,000.00, 0%)						
	Baseline	Actual (Previous)	Actual (Current)	FY 2027-28		
Value	OSDMA's HR Plan and staffing do not account for future HR needs; SIDM does not have a business plan or human resources.	-	OSDMA is in process of identifying training related activities, HR and recruitment plan. A bid document will be prepared and published by end of December 2024.	OSDMA has established an experience and learning center at SIDM.		
Date		19-Jun-2023	12-Sep-2023			
Comments						

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