

Electricity Distribution Efficiency Improvement Project (P170230)

SOUTH ASIA | Pakistan | Energy & Extractives Global Practice | IBRD/IDA | Investment Project Financing | FY 2022 | Seq No: 4 | ARCHIVED on 29-Oct-2023 | ISR58209 |

Implementing Agencies: Hyderabad Electric Supply Company Limited, Ministry of Energy (Power Division), Multan Electric Power Company Limited, Peshawar Electric Supply Company Limited, The Islamic Republic of Pakistan

Key Dates

Key Project Dates

Bank Approval Date: 17-Dec-2021	Effectiveness Date: 15-Aug-2022
Planned Mid Term Review Date: 30-Sep-2024	Actual Mid-Term Review Date:
Original Closing Date: 31-Dec-2027	Revised Closing Date: 31-Dec-2027

Project Development Objectives

Project Development Objective (from Project Appraisal Document)

The project development objectives are to improve operational efficiency in targeted areas of selected distribution companies and achieve progress on the power sector reform agenda.

Has the Project Development Objective been changed since Board Approval of the Project Objective?

Components Table

Name

No

Improving Grid Reliability:(Cost \$89.58 M) Modernizing Operations and Management:(Cost \$44.50 M) Capacity Building and Technical Assistance:(Cost \$37.68 M) Reform Support:(Cost \$20.43 M) Financing Cost:(Cost \$8.45 M) Admin and Other Costs:(Cost \$8.44 M)

Overall Ratings

Name	Previous Rating	Current Rating
Progress towards achievement of PDO	Satisfactory	Satisfactory
Overall Implementation Progress (IP)	Satisfactory	Moderately Satisfactory
Overall Risk Rating	Substantial	Substantial

Implementation Status and Key Decisions

Electricity Distribution Efficiency Improvement Project (EDEIP) was approved on December 17, 2021 and the Loan Agreement and the Project Agreements were signed on December 23, 2021. The Project was declared effective on August 16, 2022.

The project will help improve operational efficiencies and modernize operations and management of the three DISCOs, namely Hyderabad Electric Supply Company (HESCO), Multan Electric Power Company (MEPCO) and Peshawar Electric Supply Company (PESCO). This will be achieved through the following components: (1) Improving Grid Reliability; (2) Modernizing Operations and Management; and (3) Capacity Building and Technical Assistance. The project will benefit the consumers of these DISCOs by improving the stability, reliability and capacity of the grid as well

as by deploying modern information systems and equipment to improve service delivery. Each DISCO will be engaging Project Implementation and Management Support Consultants (PIMSCs) and expects to complete the process within the next few months. In the first phase, several goods contracts have been advertised and their procurement is underway.

The project will also support power sector reforms through Component 4 to be implemented by the Ministry of Energy (MoE). This component will support: (a) governance and institutional reforms; and (b) transition to wholesale electricity market through the commencement of Competitive Trading Bilateral Contract Market (CTBCM). The first procurement plan for the reform support component has been approved and activities supported through this component are expected to commence soon.

Significant progress has been achieved over the last few months as several procurement packages - at least one by each project implementing entity - have matured and are ready for award and signing. Procurement of larger contracts particularly for grid station works is contingent upon the hiring of PIMSCs by HESCO, MEPCO and PESCO. The hiring of PIMSCs is expected to be completed during this fiscal year.

Risks

Systematic Operations Risk-rating Tool

Risk Category	Rating at Approval	Previous Rating	Current Rating
Political and Governance	Substantial	Substantial	Substantial
Macroeconomic	Moderate	Moderate	Moderate
Sector Strategies and Policies	Substantial	Substantial	Substantial
Technical Design of Project or Program	Moderate	Moderate	Moderate
Institutional Capacity for Implementation and Sustainability	Substantial	Substantial	Substantial
Fiduciary	Substantial	Substantial	Substantial
Environment and Social	Moderate	Moderate	Moderate
Stakeholders	Moderate	Moderate	Moderate
Other			
Overall	Substantial	Substantial	Substantial

Results

PDO Indicators by Objectives / Outcomes

Improving Operational E	fficiency - Distribution Business			
►SAIDI - HESCO (Min	utes, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	7,853.00	7,560.52	7,480.00	4,637.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027



Comments:	System Average Int	erruption Duration Index		
► SAIDI - MEPCO (Min	utes, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	39,735.00	34,787.00	33,897.00	23,462.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	n			
► SAIDI - PESCO (Min	utes, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	16,033.00	14,425.00	14,229.00	9,467.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	n			
►SAIFI - HESCO (Nun	nber, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	137.00	134.00	132.00	106.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	System Average Int	erruption Frequency Index		
► SAIFI - MEPCO (Nur	nber, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	471.00	419.00	397.00	365.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	n			
► SAIFI - PESCO (Nun	nber, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	200.00	190.00	185.00	155.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	п			



	Baseline	Actual (Previous)	Actual (Current)	End Target		
/alue	0.51	0.33	2.23	0.30		
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027		
Comments:	Transformers dama	Transformers damaged during the year as percentage of total number of transformers.				
 Transformer Damage 	ge Rate - MEPCO (Percentage, C	ustom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target		
/alue	4.27	3.70	3.10	2.52		
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027		
Comments:	"					
 Transformer Damag 	ge Rate - PESCO (Percentage, C	ustom)				
	Baseline	Actual (Previous)	Actual (Current)	End Target		
/alue	7.52	7.70	7.11	4.44		
	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027		
Date						

►T&D Losses - HESCO (Percentage, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	27.99	27.40	27.19	22.26
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	Units lost as a perce	entage of units purchased.		
► T&D Losses - MEPCC) (Percentage, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	14.93	14.70	14.22	14.30



Commontor				
Comments:				
	O (Percentage, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	38.17	37.23	37.40	33.55
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	"			
► Collection Rate - HES	SCO (Percentage, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	76.70	75.14	75.90	96.00
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	Percentage of curre	nt billed amount collected durin	q the year.	
	-			
Collection Rate - MEI	PCO (Percentage, Custom)			
Collection Rate - ME		Actual (Previous)	Actual (Current)	End Target
Collection Rate - MEI	PCO (Percentage, Custom) Baseline 86.41	Actual (Previous) 99.73	Actual (Current) 98.13	End Target 100.00
	Baseline			
Value Date	Baseline 86.41	99.73	98.13	100.00
Value Date	Baseline 86.41 30-Jun-2021	99.73	98.13	100.00
Value Date Comments:	Baseline 86.41 30-Jun-2021	99.73	98.13	100.00
Value Date Comments:	Baseline 86.41 30-Jun-2021 "	99.73 30-Jun-2022	98.13 30-Jun-2023	100.00 30-Jun-2027
Value Date Comments:	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom)	99.73	98.13	100.00
Value Date Comments: ►Collection Rate - PES	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline	99.73 30-Jun-2022 Actual (Previous)	98.13 30-Jun-2023 Actual (Current)	100.00 30-Jun-2027 End Target
Value Date Comments: Collection Rate - PES Value	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60	99.73 30-Jun-2022 Actual (Previous) 92.00	98.13 30-Jun-2023 Actual (Current) 92.09	100.00 30-Jun-2027 End Target 97.00
Value Date Comments: Collection Rate - PES Value Date	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60 30-Jun-2021	99.73 30-Jun-2022 Actual (Previous) 92.00	98.13 30-Jun-2023 Actual (Current) 92.09	100.00 30-Jun-2027 End Target 97.00
Value Date Comments: Collection Rate - PES Value Date	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60 30-Jun-2021 "	99.73 30-Jun-2022 Actual (Previous) 92.00	98.13 30-Jun-2023 Actual (Current) 92.09	100.00 30-Jun-2027 End Target 97.00
Value Date Comments: Collection Rate - PES Value Date Comments:	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60 30-Jun-2021 "	99.73 30-Jun-2022 Actual (Previous) 92.00 30-Jun-2022	98.13 30-Jun-2023 Actual (Current) 92.09 30-Jun-2023	100.00 30-Jun-2027 End Target 97.00 30-Jun-2027
Value Date Comments: Collection Rate - PES Value Date Comments:	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60 30-Jun-2021 "	99.73 30-Jun-2022 Actual (Previous) 92.00	98.13 30-Jun-2023 Actual (Current) 92.09	100.00 30-Jun-2027 End Target 97.00
Value Date Comments: Collection Rate - PES Value Date Comments: MYT - HESCO (Yes/I	Baseline 86.41 30-Jun-2021 " SCO (Percentage, Custom) Baseline 91.60 30-Jun-2021 " No, Custom) Baseline	99.73 30-Jun-2022 Actual (Previous) 92.00 30-Jun-2022 Actual (Previous)	98.13 30-Jun-2023 Actual (Current) 92.09 30-Jun-2023 Actual (Current)	100.00 30-Jun-2027 End Target 97.00 30-Jun-2027 End Target



►MYT - MEPCO (Yes/No, Custom)

	,			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	n			
►MYT - PESCO (Yes/N	No, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	Yes	Yes	Yes
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	"			

Implementation of Reforms

► Implementation of electricity market reforms (Text, Custom)

	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	Market design approved by the regulator	CTBCM regime launched with the grant of Market Operator License to CPPA-G in May 2022, approval of Market Commercial Code and start of dry run.	CTBCM regime launched with the grant of Market Operator License to CPPA-G in May 2022, approval of Market Commercial Code and start of dry run.	Petition to reduce the threshold for bulk power consumers filed with the regulator.
Date	30-Jun-2021	30-Jun-2022	30-Jun-2022	30-Jun-2026
Comments:	Competitive power marke	t stages		

Intermediate Results Indicators by Components

Improving Grid Reliability				
► New or existing grid sta	ations with improved stability, i	reliability and/or capacity (Numl	ber, Custom)	
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	42.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027



□HESCO (Number,	Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	5.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
□MEPCO (Number	Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	6.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
□PESCO (Number,	Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	31.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
MVA Capacity Add	ed (Number, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
alue	0.00	0.00	0.00	941.00
ate	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
omments:	Covering new as w	ell as conversions, extensions,	augmentation, and upgrada	tion works.
	Custom Breakdown)			
□HESCO (Number,				End Target
□HESCO (Number,	Baseline	Actual (Previous)	Actual (Current)	End Target
□HESCO (Number,	Baseline 0.00	Actual (Previous) 0.00	Actual (Current) 0.00	253.00
· · · ·				253.00
Value Date	0.00 30-Jun-2021	0.00	0.00	
Value Date	0.00 30-Jun-2021 Custom Breakdown)	0.00 31-Mar-2023	0.00 30-Sep-2023	253.00 30-Jun-2027
Value Date	0.00 30-Jun-2021	0.00	0.00	253.00
Value Date MEPCO (Number	0.00 30-Jun-2021 Custom Breakdown) Baseline	0.00 31-Mar-2023 Actual (Previous)	0.00 30-Sep-2023 Actual (Current)	253.00 30-Jun-2027 End Target



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	356.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Transmission line co	onstructed or reconductored (Kile	ometers, Custom)		
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	173.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Comments:	Length of the trans	mission line		
□HESCO (Kilometer	rs, Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	90.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
□MEPCO (Kilomete	rs, Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	34.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
□PESCO (Kilometer	rs, Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	49.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Feeders with reduce	ed losses (Number, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Comments:	Feeders selected for	or HT ELR proposals or other lo	ss reduction measures.	
MEPCO (Number	Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
	Dascille	Actual (FIEVIOUS)		LIIU TAIYEL



Value	0.00	0.00	0.00	70.00	
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027	
Iodernizing Operatio	ns and Management				
Implementation of	information technology and system	ns (Percentage, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00	0.00	0.00	100.00	
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027	
□MEPCO (Numbe	r, Custom Supplement)				
	Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00	0.00	0.00	9,000.00	
□PESCO (Percent	age, Custom Supplement) Baseline	Actual (Previous)	Actual (Current)	End Target	
Value	0.00	0.00	0.00	100.00	
Value	0.00	0.00	0.00	100.00	
	0.00 ting from the AMI Program (Numb		0.00	100.00	
			0.00 Actual (Current)	100.00 End Target	
	ting from the AMI Program (Numb	er, Custom)			
Consumers benefi	ting from the AMI Program (Numb Baseline	er, Custom) Actual (Previous)	Actual (Current)	End Target	
► Consumers benefit Value	ting from the AMI Program (Numb Baseline 0.00	er, Custom) Actual (Previous) 0.00 31-Mar-2023	Actual (Current) 0.00	End Target 95,000.00	
Consumers benefit	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021	er, Custom) Actual (Previous) 0.00 31-Mar-2023	Actual (Current) 0.00	End Target 95,000.00	
Consumers benefit	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm	er, Custom) Actual (Previous) 0.00 31-Mar-2023	Actual (Current) 0.00	End Target 95,000.00	
Consumers benefit	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm	er, Custom) Actual (Previous) 0.00 31-Mar-2023 hart meters	Actual (Current) 0.00 30-Sep-2023	End Target 95,000.00 30-Jun-2027	
Consumers benefit	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm r, Custom Breakdown) Baseline	er, Custom) Actual (Previous) 0.00 31-Mar-2023 hart meters Actual (Previous)	Actual (Current) 0.00 30-Sep-2023 Actual (Current)	End Target 95,000.00 30-Jun-2027 End Target	
Consumers benefit Value Date Comments: HESCO (Number Value Date	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm r, Custom Breakdown) Baseline 0.00	er, Custom) Actual (Previous) 0.00 31-Mar-2023 hart meters Actual (Previous) 0.00	Actual (Current) 0.00 30-Sep-2023 Actual (Current) 0.00	End Target 95,000.00 30-Jun-2027 End Target 30,000.00	
Consumers benefit Value Date Comments: HESCO (Number Value Date	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm c, Custom Breakdown) Baseline 0.00 30-Jun-2021	er, Custom) Actual (Previous) 0.00 31-Mar-2023 hart meters Actual (Previous) 0.00	Actual (Current) 0.00 30-Sep-2023 Actual (Current) 0.00	End Target 95,000.00 30-Jun-2027 End Target 30,000.00	
Consumers benefit Value Date Comments: HESCO (Number Value Date	ting from the AMI Program (Numb Baseline 0.00 30-Jun-2021 Consumers with sm c, Custom Breakdown) Baseline 0.00 30-Jun-2021	er, Custom) Actual (Previous) 0.00 31-Mar-2023 hart meters Actual (Previous) 0.00 31-Mar-2023	Actual (Current) 0.00 30-Sep-2023 Actual (Current) 0.00 30-Sep-2023	End Target 95,000.00 30-Jun-2027 End Target 30,000.00 30-Jun-2027	



	Baseline	Actual (Previous)	Actual (Current)	End Target
/alue	0.00	0.00	0.00	60.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Comments:	Selected feeders			
□PESCO (Number,	Custom Breakdown)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	60.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
	en (Demonsterne Queterne)			
	on (Percentage, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Date	30-Jun-2021	31-Mar-2023	30-Sep-2023	30-Jun-2027
Comments:	Percentage of the odelivery.	consumers who consider that pr	roject interventions have res	sulted in improved servic
□HESCO (Percenta	ge, Custom Supplement)			
```	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	70.00
Value				
	ge, Custom Supplement)			
	ge, Custom Supplement) Baseline	Actual (Previous)	Actual (Current)	End Target
	ge, Custom Supplement) Baseline 0.00	Actual (Previous) 0.00	Actual (Current) 0.00	End Target 70.00
□MEPCO (Percenta	Baseline 0.00			
□MEPCO (Percenta	Baseline			

End Target



Value	Limited to no exposure international best practices on utility management and use of latest technologies and equipment.	Training/capacity building program has not started.	Training/capacity building program has not started.	Application of acquired knowledge, tools and equipment by DISCO staff and management in their daily work.
Date	30-Jun-2021	30-Jun-2022	30-Sep-2023	30-Jun-2027
Comments:	Effective use of resour	ces and skills acquired		
□HESCO (Text, C	ustom Supplement)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	n	"	"	"
□MEPCO (Text, C	custom Supplement)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	"	"	"	"
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value ► Improved Manage		" Actual (Previous)	" Actual (Current)	" End Target
► Improved Manage	" ment (Text, Custom)	H	n	" End Target Continued
Improved Manage Value	" ment (Text, Custom) Baseline	" Actual (Previous)	" Actual (Current)	" End Target
► Improved Manage Value Date	" ement (Text, Custom) Baseline No clear plan exist. 30-Jun-2021	<ul> <li>Actual (Previous)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> <li>of Corporate Governance and plan</li> </ul>	<ul> <li>Actual (Current)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> </ul>	" End Target Continued implementation 30-Jun-2027
► Improved Manage Value Date Comments:	" ment (Text, Custom) Baseline No clear plan exist. 30-Jun-2021 Compliance with Code	<ul> <li>Actual (Previous)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> <li>of Corporate Governance and plan</li> </ul>	<ul> <li>Actual (Current)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> </ul>	" End Target Continued implementation 30-Jun-2027
► Improved Manage Value Date Comments:	" ment (Text, Custom) Baseline No clear plan exist. 30-Jun-2021 Compliance with Code plans/actions for institu	<ul> <li>Actual (Previous)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> <li>of Corporate Governance and partitional strengthening</li> </ul>	" Actual (Current) No clear plan exist. 30-Jun-2021 regulatory requirements an	" End Target Continued implementation 30-Jun-2027 nd implementation of
► Improved Manage Value Date Comments:	" ment (Text, Custom) Baseline No clear plan exist. 30-Jun-2021 Compliance with Code plans/actions for institu ustom Supplement)	<ul> <li>Actual (Previous)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> <li>of Corporate Governance and plan</li> </ul>	<ul> <li>Actual (Current)</li> <li>No clear plan exist.</li> <li>30-Jun-2021</li> </ul>	" End Target Continued implementation 30-Jun-2027 Ind implementation of End Target
► Improved Manage Value Date Comments: □HESCO (Text, C Value	" ment (Text, Custom) Baseline No clear plan exist. 30-Jun-2021 Compliance with Code plans/actions for institu ustom Supplement) Baseline	" Actual (Previous) No clear plan exist. 30-Jun-2021 of Corporate Governance and plan exist. Actual (Previous)	" Actual (Current) No clear plan exist. 30-Jun-2021 regulatory requirements an Actual (Current)	" End Target Continued implementation 30-Jun-2027 Ind implementation of End Target Completion of planned
► Improved Manage Value Date Comments: □HESCO (Text, C Value	"         ement (Text, Custom)         Baseline         No clear plan exist.         30-Jun-2021         Compliance with Code plans/actions for institut         ustom Supplement)         Baseline         No clear plan exist.	" Actual (Previous) No clear plan exist. 30-Jun-2021 of Corporate Governance and plan exist. Actual (Previous)	" Actual (Current) No clear plan exist. 30-Jun-2021 regulatory requirements an Actual (Current)	" End Target Continued implementation 30-Jun-2027 Ind implementation of End Target Completion of planned
► Improved Manage Value Date Comments: □HESCO (Text, C Value	"         ement (Text, Custom)         Baseline         No clear plan exist.         30-Jun-2021         Compliance with Code plans/actions for institutuustom Supplement)         Baseline         No clear plan exist.         Sustom Supplement)         custom Supplement)	" Actual (Previous) No clear plan exist. 30-Jun-2021 of Corporate Governance and r tional strengthening Actual (Previous) "	" Actual (Current) No clear plan exist. 30-Jun-2021 regulatory requirements an Actual (Current) "	" End Target Continued implementation 30-Jun-2027 Ind implementation of End Target Completion of planned activities. End Target End Target
<ul> <li>Improved Manage</li> <li>Value</li> <li>Date</li> <li>Comments:</li> <li>HESCO (Text, C</li> <li>Value</li> <li>MEPCO (Text, C</li> <li>Value</li> </ul>	"         Imment (Text, Custom)         Baseline         No clear plan exist.         30-Jun-2021         Compliance with Code plans/actions for institu         ustom Supplement)         Baseline         No clear plan exist.         Sustom Supplement)         Baseline         Baseline         Sustom Supplement)         Baseline	" Actual (Previous) No clear plan exist. 30-Jun-2021 of Corporate Governance and participal strengthening Actual (Previous) " Actual (Previous)	" Actual (Current) No clear plan exist. 30-Jun-2021 regulatory requirements an Actual (Current) " Actual (Current)	"  End Target Continued implementation 30-Jun-2027 Ind implementation of End Target Completion of planned activities. End Target Completion of planned



Value	No clear plan exist.		n	Completion of planned activities.
► Female Staff (Num	ber, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	739.00	739.00	813.00	1,814.00
Date	30-Jun-2021	30-Jun-2021	30-Jun-2023	30-Jun-2027
Comments:	Improving gender d	liversity		
□HESCO (Number	, Custom Supplement)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	218.00	218.00	251.00	535.00
□MEPCO (Number	, Custom Supplement)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	379.00	379.00	404.00	930.00
□PESCO (Number,	, Custom Supplement) Baseline	Actual (Previous)	Actual (Current)	End Target
□PESCO (Number,		Actual (Previous) 142.00	Actual (Current) 158.00	End Target 349.00
Value	Baseline	142.00		
Value	Baseline 142.00	142.00		
Value Grievances redress	Baseline 142.00 sed/resolved (Percentage, Custor	142.00 n)	158.00	349.00
Value ► Grievances redress Value	Baseline 142.00 sed/resolved (Percentage, Custor Baseline	142.00 n) Actual (Previous)	158.00 Actual (Current)	349.00 End Target
Value ► Grievances redress Value Date	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021	142.00 m) Actual (Previous) 0.00	158.00 Actual (Current) 0.00 30-Jun-2023	349.00 End Target 80.00 30-Jun-2027
Value ► Grievances redress Value Date Comments:	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021	142.00 n) Actual (Previous) 0.00 30-Jun-2021	158.00 Actual (Current) 0.00 30-Jun-2023	349.00 End Target 80.00 30-Jun-2027
Value ► Grievances redress Value Date Comments:	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021 Registered grievand	142.00 n) Actual (Previous) 0.00 30-Jun-2021	158.00 Actual (Current) 0.00 30-Jun-2023	349.00 End Target 80.00 30-Jun-2027
Value ► Grievances redress Value Date Comments:	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021 Registered grievand age, Custom Supplement)	142.00 n) Actual (Previous) 0.00 30-Jun-2021 ces satisfactorily resolved in line	158.00 Actual (Current) 0.00 30-Jun-2023 e with the Grievance Redres	349.00 End Target 80.00 30-Jun-2027 ss System
Value Comments: HESCO (Percenta Value	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021 Registered grievand age, Custom Supplement) Baseline	142.00 m) Actual (Previous) 0.00 30-Jun-2021 ces satisfactorily resolved in line Actual (Previous)	158.00 Actual (Current) 0.00 30-Jun-2023 e with the Grievance Redres Actual (Current)	349.00 End Target 80.00 30-Jun-2027 ss System End Target
Value Comments: HESCO (Percenta Value	Baseline 142.00 sed/resolved (Percentage, Custor Baseline 0.00 30-Jun-2021 Registered grievand age, Custom Supplement) Baseline 0.00	142.00 m) Actual (Previous) 0.00 30-Jun-2021 ces satisfactorily resolved in line Actual (Previous)	158.00 Actual (Current) 0.00 30-Jun-2023 e with the Grievance Redres Actual (Current)	349.00 End Target 80.00 30-Jun-2027 ss System End Target



	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	0.00	0.00	0.00	80.00
Reform Support				
Engagement of Control	onsultants (Yes/No, Custom)			
	Baseline	Actual (Previous)	Actual (Current)	End Target
Value	No	No	No	Yes
Date	30-Jun-2021	30-Jun-2022	30-Jun-2023	30-Jun-2027
Comments:	Constant support to	MoE		

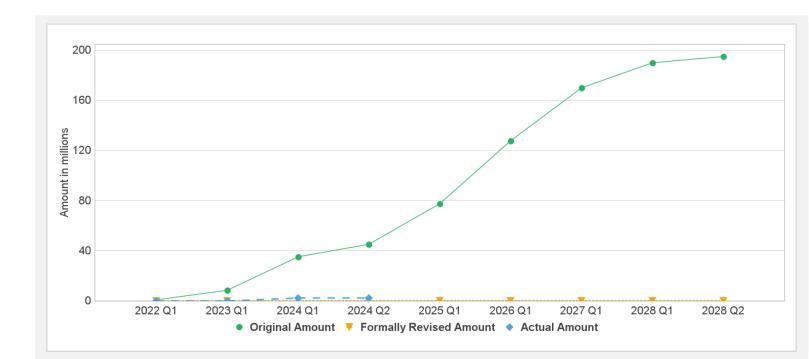
## **Performance-Based Conditions**

## Data on Financial Performance

### **Disbursements (by loan)**

Project	Loan/Credit/TF	Status	Currency	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbur	sed
P170230	IBRD-93180	Effective	USD	195.00	195.00	0.00	3.19	191.81	1	.6%
Key Dates	(by loan)									
Project	Loan/Credit/TF	Status	Approval Date	e Signi	ng Date	Effectiveness D	ate Orig.	Closing Date	Rev. Closing Date	
P170230	IBRD-93180	Effective	17-Dec-2021	23-D	ec-2021	15-Aug-2022	31-De	ec-2027	31-Dec-2027	

### **Cumulative Disbursements**



### **Restructuring History**

There has been no restructuring to date.

### Related Project(s)

There are no related projects.