

PROCUREMENT PLAN (Textual Part)

Project information: Strengthening Social Protection Delivery System in Sindh (P178532)

Project Implementation agency(ies): Sindh Social Protection Authority (S-SPA)

Date of the Procurement Plan: February 2023

Period covered by this Procurement Plan: Feb 2023- June 30 2025

Preamble

The SPA has the overall responsibility for procurement. Procurement activities will be carried out following the World Bank's Procurement Regulations for IPF Borrowers November 2020. Procurement shall be aligned with principles of procurement stated in Procurement Regulations and shall follow a fit-for purpose approach to deliver Value for Money (VfM). Some of the procurement activities may follow the provincial procurement procedures (national competition) subject to conditions specified in the procurement plan and agreed with the Bank. The Project will be subject to the World Bank's Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by IBRD Loans and IDA Credits and Grants. SPA shall hire, within three months of project effectiveness, a full-time Procurement Specialist with qualifications and experience acceptable to the Bank.

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" November 2020 ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

Oversight and Monitoring by World Bank: The Bank team will conduct annual (or ad hoc as needed) procurement post review in addition to prior review as required in the procurement plan and regular implementation support missions. External oversight is performed by Auditor General of Pakistan, Competition Commission, Federal Investigation Agency, National

Accountability Bureau, Public Accounts Committee, Public Procurement and Regulatory Authority, etc. These entities have a national and subnational mandate and get directly and indirectly associated with various stages of procurement and contract management. Internally SPA shall follow delegation of financial powers whereby procurement transactions from planning, bidding, award and payments follow a defined hierarchy culminating at the Principal Accounting Officer (CEO of SPA).

Procurement of Goods & Non-consulting services: Goods will be awarded on single envelope RFB, following the national market approach. However, there could be smaller packages following the RFQ method. The RFQ limit for goods is \$ 100,000. Direct selection is also an option in particular cases of proprietary products.

Procurement of Consulting Services: Several consulting services are envisaged under the Project, for which appropriate method that delivers value for money based on the nature of assignment as described in the TORs shall be used. Regardless of the review type, all TOR will be subject to Bank’s review

Thresholds for Prior Review of Contracts: These thresholds under eligible expenditures are given in Table 3 below. All other contracts will be subject to Post-Review by the WB¹. The project will send to the WB a list of all contracts for post-review on a quarterly basis. Post-reviews as well as the implementation reviews would be done bi-annually. Such review of contracts below threshold will constitute a sample of about 10 percent of the contracts.

Mandatory Procurement Prior Review Thresholds (US\$ millions)

Type of Procurement	High Risk	Substantial Risk	Moderate Risk	Low Risk
Works, S&I	5	10	15	20
Goods, Information Tech& Non-consulting	1.5	2	4	6
Consultants: Firms	0.5	1	2	4

¹ It is clarified that based on the strategic importance and risk considerations Bank Team may undertake technical review of certain procurements on case-to-case basis. All key PIU functions listed in Project Agreement will be subject to technical review regardless of threshold.

Consultants: Individuals	0.2	0.3	0.4	0.5
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Anticorruption: All the contract opportunities and contract awards will be widely published on the IES website, and when required in United Nations Development Business (UNDB). Other actions are: (a) alerting IE’s officials/staff about any fraud and corruption issues; (b) alerting bidders against adopting fraud and corruption practices; (c) awarding contracts within the initial bid validity period, and closely monitoring the timing; (d) informing the Bank’s Integrity Vice Presidency ; I preserving records and all documents regarding public procurement; (f) publishing contract award information in UNDB online, IES website, within two weeks of contract award; (g) ensuring timely payments to the suppliers/contractors/consultants and imposing liquidated damages for delayed completion; and (h) enforcing a procurement filing system.

Complaint Handling Mechanism: All procurement complaints, regardless of review type, shall be processed through STEP.

The Bank’s Standard Procurement Documents: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

National Procurement Arrangements: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country’s own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in public procurement rules such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations and the following conditions:

- 1) The eligibility of bidders shall be as defined under Section III of the Procurement Regulations. Accordingly, no bidder or potential bidder shall be declared ineligible for contracts financed by the Bank for reasons other than those provided in Section III of the Procurement Regulations.
- 2) For national open competitive procurement, only the model procurement documents acceptable to the World Bank, shall be used.
- 3) The request for bids/request for proposals document shall require that Bidders/Proposers submitting Bids/Proposals present a signed acceptance (in the form attached) at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and

compliance with, the Bank's Anti-Corruption Guidelines, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights.

- 4) Procurement Documents include provisions, as agreed with the Bank, intended to adequately mitigate against environmental, social (including sexual exploitation and abuse and gender-based violence), health and safety ("ESHS") risks and impacts
- 5) Access to procurement opportunities shall not be restricted to firms that have pre-registered and/or paid a registration fee.
- 6) No preference of any kind shall be given to national bidders in the bidding process.
- 7) Procurement methods that use two-envelope process and rated criteria shall be subject to Bank's prior concurrence

When other national procurement arrangements (other than national open competitive procurement) are applied by the Borrower, such arrangements shall be subject to paragraph 5.5 of the Procurement Regulations.

Leased Assets as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan

Procurement of Second Hand Goods as specified under paragraph 5.11 of the Procurement Regulations – is not allowed

Letter of Acceptance of the World Bank's Anticorruption Guidelines and Sanctions Framework²

Date: _____

Invitation of Bids/Proposals
No. _____

To: _____

We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank's policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank's Anti-Corruption Guidelines³ in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of *[Insert name of Employer as per bidding document]* or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank's Anti-Corruption Guidelines, which may include the following:

- a. rejection of our Proposal/Bid for award of contract;

²[Drafting note: This document shall be signed by bidders/proposers/consultants and submitted as part of their bids/proposals. In addition, this document shall be signed by the winning bidder/consultant and incorporated as part of the contract.]

³*Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants*, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.

- b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and
- c. sanctions, pursuant to the Bank's Anti-Corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner;⁴ (ii) to be a nominated⁵ sub-contractor, sub-consultant, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

- a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;
- b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);
- c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or
- d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm's or individual's execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect⁶ all accounts, records, and other documents relating to

⁴ For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification or initial selection), expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

⁵A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the bidding document) is one which has been: (i) included by the bidder in its pre-qualification or initial selection application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

⁶Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific

the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank.

We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name of the Bidder/Proposer/Consultant: _____

Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Proposer/ Consultant:

Title of the person signing the Letter: _____

matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.

PROCUREMENT PLAN Pakistan : Strengthening Social Protection Delivery System in Sindh

General Information

Country: Pakistan **Bank's Approval Date of the Original Procurement Plan:** 2023-02-14
Revised Plan Date(s): (comma delineated, leave blank 2023-10-27)
Project ID: P178532 **GPN Date:**
Project Name: Strengthening Social Protection Delivery System in Sindh
Loan / Credit No.: IDA / 72290
Executing Agency: Sindh Social Protection Authority

WORKS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	High SEA/SH Risk	Procurement Document Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion
													Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	

GOODS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion		
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual		Planned	Actual
PK-SPA-341265-GO-RFB / Procurement of Office Appliances etc.	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - National	Single Stage - One Envelope		152,830.00	0.00	Under Implementation					2023-02-14	2023-09-14	2023-02-16	2023-10-20			2023-03-03	2023-03-06			2023-03-19		2023-04-18		
PK-SPA-341281-GO-RFB / Procurement of IT Equipment's	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - National	Single Stage - One Envelope		180,870.00	0.00	Under Implementation					2023-02-13	2023-09-14	2023-02-15	2023-10-20			2023-03-02	2023-03-05			2023-03-18		2023-04-17		
PK-SPA-341283-GO-RFQ / Procurement of Furniture & Fixtures for Office Setup	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Quotations	Open - National	Single Stage - One Envelope		100,000.00	0.00	Under Implementation					2023-02-15	2023-10-20											2023-03-16		2023-04-15
PK-SPA-359697-GO-RFB / Establishment of Data Center for Sindh Social Protection Authority.	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - International	Single Stage - One Envelope		526,315.00	0.00	Pending Implementation					2023-10-15	2023-10-20					2023-12-01	2023-12-21			2024-01-25		2024-07-23		
PK-SPA-360794-GO-RFB / Development of Integrated Management Information System and Technical Support for Strengthening Social Protection Delivery System in Sindh	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - National	Single Stage - One Envelope		350,877.00	0.00	Pending Implementation					2023-10-24	2023-10-31					2023-12-12	2023-12-27			2024-01-31		2027-12-31		
PK-SPA-374890-GO-RFQ / Procurement of Operational Vehicles for the Districts and the Head Office.	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Quotations	Open - National	Single Stage - One Envelope		276,000.00	0.00	Under Implementation							2023-08-07									2023-08-28		2023-10-27	
PK-SPA-383296-GO-RFQ / Procurement of Tablets for the Health Facilities in different Districts of Sindh.	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Request for Quotations	Open - National	Single Stage - One Envelope		100,000.00	0.00	Under Implementation							2023-09-26	2023-10-20							2023-10-29		2023-11-28		
PK-SPA-383324-GO-RFQ / Procurement of Biometric Devices, Thermal Printers and Power Banks for Health Facilities in Different District of Sindh	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Request for Quotations	Open - National	Single Stage - One Envelope		100,000.00	0.00	Under Implementation							2023-09-27	2023-10-20							2023-10-29		2023-12-13		
PK-SPA-383549-GO-RFB / Procurement of IEC Material and Promotional Products.	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Request for Bids	Open - National	Single Stage - One Envelope		841,436.00	0.00	Canceled					2023-10-02	2023-10-07					2023-10-27	2023-11-06			2023-12-04		2025-11-23		
PK-SPA-385402-GO-RFB / Hiring of Printing & Distribution Firm.	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Request for Bids	Open - National	Single Stage - One Envelope		280,000.00	0.00	Under Implementation					2023-10-09	2023-10-13	2023-10-12	2023-10-17			2023-11-01	2023-11-11			2023-12-01		2025-06-03		
PK-SPA-360177-GO-RFB / Procurement of Printing Material for Information, Education & Communication.	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Request for Bids	Open - National	Single Stage - One Envelope		157,894.00	0.00	Canceled					2023-07-03	2023-07-08					2023-07-28	2023-08-12			2023-09-11		2025-06-30		

NON CONSULTING SERVICES

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Procurement Process	Prequalification (Y/N)	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Draft Pre-qualification Documents		Prequalification Evaluation Report		Draft Bidding Document / Justification		Specific Procurement Notice / Invitation		Bidding Documents Issued		Proposal Submission / Opening / Minutes		Bid Evaluation Report and Recommendation for Award		Signed Contract		Contract Completion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	
PK-SPA-341302-NC-RFB / Hiring of Testing Agency Services	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - National	Single Stage - One Envelope		181,820.00	0.00	Under Implementation					2023-02-14	2023-02-17	2023-02-17				2023-03-04	2023-03-09			2023-03-24		2023-04-23
PK-SPA-360070-NC-RFB / Procurement of Services for Grievances Redressal Mechanism for Strengthening Social Protection Delivery System in Sindh	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Request for Bids	Open - National	Single Stage - One Envelope		360,245.00	0.00	Pending Implementation					2023-09-04		2023-09-11				2023-10-16	2023-10-31			2023-12-05		2027-12-31
PK-SPA-359733-NC-DR / Services for Enrollment and Compliance Verification at Selected Health Facilities.	IDA / 72290	Mother and Child Support Program (MCSP)	Prior	Direct Selection	Direct - National		7,952,285.00	0.00	Signed					2023-06-01	2023-07-19	2023-06-06	2023-07-20							2023-07-21	2023-10-10	2027-12-31	
PK-SPA-344552-NC-RFB / Hiring of Payment Service Provider	IDA / 72290	Mother and Child Support Program (MCSP)	Prior	Request for Bids	Open - National	Single Stage - One Envelope		3,500,000.00	0.00	Pending Implementation					2023-10-31	2023-11-05					2023-12-05	2023-12-25			2024-01-23		2028-01-22

CONSULTING FIRMS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Expression of Interest Notice		Short List and Draft Request for Proposals		Request for Proposals as Issued		Opening of Technical Proposals / Minutes		Evaluation of Technical Proposal		Combined Evaluation Report and Draft Negotiated Contract		Signed Contract		Contract Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	
PK-SPA-359688-CS-CQS / Assessment of Data Architecture Needs, Specifications and assessment, development of software requirement specification.	IDA / 72290	Mother and Child Support Program (MCSP)	Post	Consultant Qualification Selection	Limited		43,858.00	0.00	Pending Implementation	2023-07-24				2023-08-08							2023-08-22	2023-09-11			2023-10-11	

PK-SPA-359721-CS-CQS / Hiring of Consultancy Services of Audit & Control	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Consultant Qualification Selection	Open - National		105,263.00	0.00	Pending Implementation	2023-08-11	2023-08-16	2023-09-15							2023-09-30	2023-10-30	2027-10-29
PK-SPA-359722-CS-CQS / Hiring Services of Legal Firm	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Consultant Qualification Selection	Open - National		35,087.00	0.00	Pending Implementation	2024-01-01	2024-01-06	2024-02-05							2024-02-20	2024-03-21	2027-12-31
PK-SPA-359723-CS-CQS / Hiring of Baseline Survey Firm	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Consultant Qualification Selection	Open - National		210,526.00	0.00	Pending Implementation	2023-07-03	2023-07-08	2023-08-07							2023-08-22	2023-09-21	2023-12-20
PK-SPA-360880-CS-LCS / Social and Behavioral Change Communication & Public Information Campaign	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Least Cost Selection	Open - National		561,403.00	0.00	Pending Implementation	2023-05-22	2023-05-29	2023-07-10		2023-08-07					2023-09-25	2023-10-30	2028-01-21
PK-SPA-374888-CS-CQS / Health Facility Service Availability and Readiness Assessment Firm	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Consultant Qualification Selection	Limited		100,000.00	0.00	Under Implementation	2023-08-07	2023-08-24			2023-08-17					2023-08-22	2023-09-06	2024-01-04
PK-SPA-381139-CS-OCBS / Hiring of Operations Review Firm	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Quality And Cost-Based Selection	Open - National		480,000.00	0.00	Under Implementation	2023-09-12	2023-09-22	2023-09-22	2023-10-17	2023-11-01			2023-12-01	2023-12-11	2023-12-22	2024-01-26	2027-08-31
PK-SPA-383565-CS-LCS / Hiring of Communication Services	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Least Cost Selection	Open - National		884,202.00	0.00	Canceled	2023-09-25	2023-10-02			2023-11-13			2023-12-13	2023-12-27	2024-01-31	2024-03-06	2026-02-24
PK-SPA-385398-CS-CQS / Hiring of Creative Communication Firm	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Consultant Qualification Selection	Open - National		56,000.00	0.00	Canceled	2023-10-12	2023-10-05	2023-10-17							2023-11-25	2023-12-15	2025-06-17
PK-SPA-387838-CS-OCBS / Hiring of Creative Communication Firm	IDA / 72290	Mother and Child Support Program (MCSF)	Post	Quality And Cost-Based Selection	Open - National		500,000.00	0.00	Under Implementation	2023-10-23	2023-10-24	2023-11-06					2023-12-30	2024-01-09	2024-02-02	2024-02-26	2028-02-25

INDIVIDUAL CONSULTANTS

Activity Reference No. / Description	Loan / Credit No.	Component	Review Type	Method	Market Approach	Contract Type	Estimated Amount (US\$)	Actual Amount (US\$)	Process Status	Terms of Reference		Invitation to Identify/Selected Consultant		Draft Negotiated Contract		Signed Contract		Contract Completion	
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
PK-SPA-343398-CS-INDV / Senior Specialist Integrated Information System	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		229,600.00	0.00	Pending Implementation	2023-02-17		2023-03-02		2023-03-03		2023-03-06			2027-12-20
PK-SPA-343402-CS-INDV / Senior Specialist Policy and Research	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		229,600.00	0.00	Under Review	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343403-CS-INDV / Senior Specialist Protection Economist Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		167,416.00	0.00	Under Implementation	2023-02-17		2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343406-CS-INDV / Senior Specialist Targeting and Enrollment	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		167,416.00	0.00	Under Implementation	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343409-CS-INDV / Senior Specialist - Public Health	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		167,416.00	0.00	Under Implementation	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343410-CS-INDV / Senior Specialist - Gender & Social Inclusion	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		167,416.00	0.00	Under Review	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343411-CS-INDV / Senior Specialist - Behaviour Change Communication	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		167,416.00	0.00	Under Review	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343413-CS-INDV / MIS Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		119,583.00	0.00	Under Implementation	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343415-CS-INDV / Monitoring & Evaluation Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		119,583.00	0.00	Under Implementation	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343416-CS-INDV / Financial Management Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Prior	Individual Consultant Selection	Open - National		119,583.00	0.00	Under Implementation	2023-02-17	2023-05-05	2023-02-28	2023-06-02	2023-03-02	2023-06-22	2023-03-06			2027-12-20
PK-SPA-343419-CS-INDV / Procurement Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Prior	Individual Consultant Selection	Open - National		119,583.00	0.00	Signed	2023-02-17	2023-05-05	2023-02-28	2023-06-02	2023-03-02	2023-06-06	2023-03-06	2023-07-26		2027-12-20
PK-SPA-343420-CS-INDV / Environmental & Social Safeguard Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		119,583.00	0.00	Pending Implementation	2023-02-17		2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-343423-CS-INDV / Communication Content Development Specialist	IDA / 72290	Strengthen Sindh Social Protection Service Delivery Systems	Post	Individual Consultant Selection	Open - National		119,583.00	0.00	Under Review	2023-02-17	2023-02-17	2023-02-28		2023-03-02		2023-03-06			2027-12-20
PK-SPA-359715-CS-INDV / Hiring of Payment System Specialist for Design of Payment Service Provider.	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		14,035.00	0.00	Signed	2023-05-12	2023-06-08	2023-05-15	2023-07-12	2023-05-30	2023-10-02	2023-06-19	2023-10-11		2023-07-19
PK-SPA-360060-CS-INDV / Integrated Information System Specialist	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		14,035.00	0.00	Under Implementation	2023-05-12	2023-09-08	2023-05-15		2023-05-30		2023-06-19			2023-07-19
PK-SPA-389456-CS-INDV / Hiring of Procurement Analyst 1	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21			2024-05-19
PK-SPA-389463-CS-INDV / Hiring of Procurement Analyst 2	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21			2024-05-19
PK-SPA-390061-CS-INDV / Hiring of System Administrator	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21			2024-05-19
PK-SPA-390064-CS-INDV / Hiring of Software Developer	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21			2024-05-19
PK-SPA-390066-CS-INDV / Hiring of Database Administrator	IDA / 72290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21			2024-05-19

PK-SPA-39068-CS-NDV / Hiring of Android (Frontend) Developer	IDA / 7290	Contingency Emergency Response	Post	Individual Consultant Selection	Limited		4,500.00	0.00	Pending Implementation	2023-10-30		2023-11-06		2023-11-11		2023-11-21		2024-05-19	
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