SUMMARY O F PROCUREMENT PLANProject Preparation Advancement

Project information: Governance Reform and Accountability Transformation (GREAT) Project P177478

Project Implementation agency: Ministry of Finance and Development Planning

Date of the Procurement Plan: October 23, 2023

Period covered by this Procurement Plan: November 1, 2023- May 31, 2024

Preamble

In accordance with paragraph 5.9 of the "World Bank Procurement Regulations for IPF Borrowers" (July 1, 2016) ("Procurement Regulations") the Bank's Systematic Tracking and Exchanges in Procurement (STEP) system will be used to prepare, clear and update Procurement Plans and conduct all procurement transactions for the Project.

This textual part along with the Procurement Plan tables in STEP constitute the Procurement Plan for the Project. The following conditions apply to all procurement activities in the Procurement Plan. The other elements of the Procurement Plan as required under paragraph 4.4 of the Procurement Regulations are set forth in STEP.

The Bank's Standard Procurement Documents: shall be used for all contracts subject to international competitive procurement and those contracts as specified in the Procurement Plan tables in STEP.

National Procurement Arrangements: In accordance with paragraph 5.3 of the Procurement Regulations, when approaching the national market (as specified in the Procurement Plan tables in STEP), the country's own procurement procedures may be used.

When the Borrower uses its own national open competitive procurement arrangements as set forth in the **Public Procurement and Concessions Act, 2010 of the Republic of Liberia,** such arrangements shall be subject to paragraph 5.4 of the Procurement Regulations.

In accordance with paragraph 5.3 of the Procurement Regulations, the request for bids/request for proposals document shall require that Bidders/Proposers submitting Bids/Proposals present a signed acceptance at the time of bidding, to be incorporated in any resulting contracts, confirming application of, and compliance with, the Bank's Anti-Corruption Guidelines, including without limitation the Bank's right to sanction and the Bank's inspection and audit rights. The form of the Letter of Acceptance is attached in Appendix 1.

Leased Assets as specified under paragraph 5.10 of the Procurement Regulations: Leasing may be used for those contracts identified in the Procurement Plan tables. **Not Applicable**

Procurement of Second Hand Goods as specified under paragraph 5.11 of the Procurement Regulations – is allowed for those contracts identified in the Procurement Plan tables. **Not Applicable.**

Domestic preference as specified under paragraph 5.51 of the Procurement Regulations (Goods and Works).

Goods: Not Applicable for those contracts identified in the Procurement Plan tables;

Works: Not Applicable for those contracts identified in the Procurement Plan tables.

Hands-on Expanded Implementation Support (HEIS) as specified under paragraphs 3.10 and 3.11 of the Procurement Regulations: Not Applicable.

Other Relevant Procurement Information: -

(a). Prior Procurement Arrangements:

The Procurement Arrangements as indicated in the below table and within the thresholds indicated in the below tables will be used. The thresholds for the Bank's prior review requirements are also provided in the table below:

Table: Thresholds*, Procurement Arrangements, and Prior Review

(The table below depicts the Thresholds and Procurement Methods to be used under the GREAT Project):

Thresholds*, Procurement Methods, and Prior Review

No	Expenditure Category	Contract (C) Value Threshold* [eq. USD]	Procurement Method	Contracts Subject to Prior Review /[eq. US\$]							
		C ≥ 5,000,000	Open Competition International Market Approach and Direct Contracting	All contracts at or above USD 5,000,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).							
1	Works	200,000 < C < 5,000,000	Open Competition National Market Approach	None							
		C ≤ 200,000	RfQ	None							
2	Goods, IT and non-consulting	C ≥ 500,000	Open Competition International Market Approach and Direct Contracting	All contracts at or above USD 500,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).							
	services	100,000 < C < 500,000	Open Competition National Market Approach	None							
		C ≤ 100,000	RfQ	None							
3	National shortlist for	C < 100,000	for Consulting Services	All contracts at or above USD 100,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).							
3	selection of consultant firms	C ≤ 200,000	for Engineering and Construction Supervision	All contracts at or above USD 200,000 are subject to international advertising and the use of the Bank's SPDs (or other documents agreed with the Bank).							

No	Expenditure Category	Contract (C) Value Threshold* [eq. USD]	Procurement Method	Contracts Subject to Prior Review /[eq. US\$]
4	Selection of Individual consultants	All values	All Approaches	≥ 100,000
5	Training, Workshops, Study Tours	All Values	Based on approved Annual Work Plan & Budgets (AWPB) by TTL	This line activity is not subject to Procurement Review.

(Special procurement arrangements like direct contracting, use of SOEs, UN Agencies, third party monitors, local NGOs, Force Account, servants needs, results based arrangements. It is not expected that there will need for prequalification in the procurement arrangements under GREAT.

*These thresholds are for the purposes of the initial procurement plan for the PPA. The thresholds will be revised periodically based on re-assessment of risks. All contracts not subject to prior review will be post-reviewed.

Pregualification. Not expected for the packages of works/goods packages in the procurement plan.

Proposed Procedures for CDD Components: Not Applicable

Reference to (if any) Project Operational/Procurement Manual: The GREAT Project Implementation team will prepare Procurement manuals. The Procurement Plan will also form part of the Project Implementation Manual.

Any Other Special Procurement Arrangements: None

Procurement Packages/PLAN with Procurement Arrangements and Time Schedule: as per the Table below:

b) PROCUREMENT PLAN

Works

There are no works under the Project Preparation Advance

Consulting Services

Ref.	1	2	3	4	5	6	7
No.							

	Contract (Description)	Estimated Cost in US\$	Procurement Method	Review by Bank (Prior / Post)	Market approach	Expected signing date	Expected Contract end Date
1	Engagement of Procurement Consultant	45,000	Individual Consultant	Post	SSS	November 22, 2023	May 30, 2024
2	Engagement of a GovTech Officer	50,000	Individual Consultant	Post	Open- Internation al	November 22, 2023	May 30, 2024
3	Design the operational manual and training for the establishment of the Fiscal Board	50,000	Consultant Qualification (Firm)	Post	Open- National	December 15 2023	February 28, 2024
4. (a)	Collect and collate baseline data on anti-corruption indicators, identify priority areas for engagement to improve the indicators	20,000	Individual Consultant	Post	Open- National	December 15 2023	March 15, 2024
5. (b)	Establish a national anti- corruption dashboard to measure performance over time	80,000	Individual/Fir m	Post	Open National	March 8, 2024	May 10, 2024
6	Develop requirements and bidding docs for e-Liberia & shared digital infrastructure	150,000	Consultant Qualification (Firm)	Post	Open- Internation al	March 8, 2024	May 10, 2024
7	Develop requirements and bidding docs for improving the CSC ICT infrastructure	100,000	Consultant Qualification (Firm)	Post	Open- Internation al	March 8, 2024	May 10, 2024
8	Develop requirements and bidding docs for digitized asset declaration and verification system	40,000	Consultant Qualification (Firm)	Post	Open- National	March 8, 2024	May 10, 2024
9	Develop a national digital strategy and action plan (Whole of Government Approach)	200,000	Consultant Qualification (Firm)	Post	Open- Internation al	December 10, 2023	February 28, 2024
		Goods	and Non-cons	sulting Service	es		

10.	Vehicles for Implementing Teams	110,000	RFQ	Post	Open- national	Nov 30, 2023	Jan 31, 2024
		Trainir	ng, Study To	ur and Worksho	ps		
11.	Research, Assessment and study Tours to refine the implementation modality	75,000	N/A	Post		N/A	N/A
12.	Training on Public Administration and Leadership for PIT and leads from Implementing MACs	300,000	N/A	Post		N/A	N/A
13	Preparation of the Project Operations Manual, AWP and Budget	40,000	NA	Post		NA	NA

Management and Operations

14	Stakeholder engagement/World Bank follow-up missions for project preparation, and appraisal	60,000	MFDP/PIT	NO	NA
15	Operational/coordination support for Interim Project Implementation Team	135,850	MFDP/PIT	NO	NA

GENERAL NOTES

1. Training and capacity building:

Training workshops (including training material and support), conference attendance and study tours, will be carried out based on approved training Plan by the TTL. The beneficiaries, after the training, will be requested to submit a brief report indicating what skills have been acquired and how these skills will contribute to enhance their performance and contribute to the attainment of the Project's development objective.

2. **Operational Costs:**

These are expenditures incurred by the Recipient to finance: (i) per diem and travel expenses of the operational staff performing their responsibilities under the Project; (ii) fuel and vehicle maintenance and insurance; (iii) communication technology (including, without limitation, internet and telephone) and maintenance of equipment; (iv) rental expenses and utilities; (v) building security and maintenance; (vi) photocopies and publications; (vii) bank commissions; and (viii) utilities and office supplies as defined in the PPA Agreement.

Appendix 1

Letter of Acceptance of the World Bank's Anti-Corruption Guidelines and Sanctions Framework

Date: _	
Invitation of Bids/Proposals No	
То:	

We, along with our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not) consultants and personnel, acknowledge and agree to abide by the World Bank's policy regarding Fraud and Corruption (corrupt, fraudulent, collusive, coercive, and obstructive practices), as set out and defined in the World Bank's Anti-Corruption Guidelines¹ in connection with the procurement and execution of the contract (in case of award), including any amendments thereto.

We declare and warrant that we, along our sub-contractors, sub-consultants, service providers, suppliers, agents (whether declared or not), consultants and personnel, , are not subject to, and are not controlled by any entity or individual that is subject to, a temporary suspension, early temporary suspension, or debarment imposed by a member of the World Bank Group, including, inter alia, a cross-debarment imposed

¹Guidelines on Preventing and Combating Fraud and Corruption in Projects Financed by International Bank for Reconstruction and Development Loans and the International Development Agency Credits and Grants, dated October 15, 2006, and revised in January 2011 and July 2016, as they may be revised from time to time.

by the World Bank Group as agreed with other international financial institutions (including multilateral development banks), or through the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement. Further, we are not ineligible under the laws or official regulations of [Insert name of Employer as per bidding document] or pursuant to a decision of the United Nations Security Council.

We confirm our understanding of the consequences of not complying with the World Bank's Anti-Corruption Guidelines, which may include the following:

- a. rejection of our Proposal/Bid for award of contract;
- b. in the case of award, termination of the contract, without prejudice to any other remedy for breach of contract; and
- c. sanctions, pursuant to the Bank's Anti-corruption Guidelines and in accordance with its prevailing sanctions policies and procedures as set forth in the Bank's Sanctions Framework. This may include a public declaration of ineligibility, either indefinitely or for a stated period of time, (i) to be awarded or otherwise benefit from a Bank-financed contract, financially or in any other manner;² (ii) to be a nominated³ sub-contractor, consultant, manufacturer or supplier, or service provider of an otherwise eligible firm being awarded a Bank-financed contract; and (iii) to receive the proceeds of any loan made by the Bank or otherwise to participate further in the preparation or implementation of any Bank-financed project.

We understand that we may be declared ineligible as set out above upon:

- a. completion of World Bank Group sanctions proceedings according to its prevailing sanctions procedures;
- b. cross-debarment as agreed with other international financial institutions (including multilateral development banks);
- c. the application of a World Bank Group finding of non-responsibility on the basis of Fraud and Corruption in connection with World Bank Group corporate procurement; or

² For the avoidance of doubt, a sanctioned party's ineligibility to be awarded a contract shall include, without limitation, (i) applying for pre-qualification, expressing interest in a consultancy, and bidding, either directly or as a nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider, in respect of such contract, and (ii) entering into an addendum or amendment introducing a material modification to any existing contract.

³ A nominated sub-contractor, nominated consultant, nominated manufacturer or supplier, or nominated service provider (different names are used depending on the particular bidding document) is one which has been: (i) included by the bidder in its pre-qualification application or bid because it brings specific and critical experience and know-how that allow the bidder to meet the qualification requirements for the particular bid; or (ii) appointed by the Borrower.

d. temporary suspension or early temporary suspension in connection with an ongoing World Bank Group sanctions proceeding.

For avoidance of doubt, the foregoing effects of ineligibility do not extend to a sanctioned firm's or individual's execution of its ongoing Bank-financed contracts (or its ongoing sub-agreements under such contracts) that are not the subject of a material modification, as determined by the Bank.

We shall permit, and shall cause our sub-contractors, sub-consultants, agents (whether declared or not), personnel, consultants, service providers or suppliers, to permit the Bank to inspect⁴ all accounts, records, and other documents relating to the procurement process and/or contract execution (in the case of award), and to have them audited by auditors appointed by the Bank.

We agree to preserve all accounts, records, and other documents (whether in hard copy or electronic format) related to the procurement and execution of the contract.

Name of the Bidder/Consultant:
Name of the person duly authorized to sign the Bid/Proposal on behalf of the Bidder/Consultant:
Title of the person signing the Letter:

⁴ Inspections in this context are usually investigative (i.e., forensic) in nature: they involve fact-finding activities undertaken by the Bank or persons appointed by the Bank to address specific matters related to investigations/audits, such as evaluating the veracity of an allegation of possible Fraud and Corruption, through the appropriate mechanisms. Such activity includes but is not limited to accessing and examining a firm's or individual's financial records and information, and making copies thereof as relevant; accessing and examining any other documents, data, and information (whether in hard copy or electronic format) deemed relevant for the investigation/audit, and making copies thereof as relevant; interviewing staff and other relevant individuals; performing physical inspections and site visits; and obtaining third-party verification of information.

PROCUREMENT PLAN Liberia : Governance Reform and Accountability Transformation (GREAT) Project General Information

Country: Liberia Bank's Approval Date of the Original Procurement Plai 2023-10-26
Revised Plan Date(s): (comma delineated, leave blank 2024-09-04
Project ID: P177478 Governance Reform and Accountability Transformation (GREAT) Project
Loan / Credit No: IDA / V4730, IDA / 75110
Executing Agency(i Ministry of Finance and Development Planning

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	WURKS																													
	Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	High SEA/SH R isk	Procurement D ocument Type	Estimated Amount (U S\$)	Actual Am ount (US\$)	atus	Docui	ments	ation I	Report	Draft Biddi ent / Just	ification	Notice / I	nvitation	s Iss	ued	Opening .	/ Minutes	for A	ward	Signed Co	ntract	Contract C
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Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	Estimated Am ount (US\$)	Actual Amount (US\$)	Process St atus	Draft Pre-q Docu		Prequalific ation		Draft Bidd ent / Just		Specific Pro Notice / I		Bidding Do s Iss	cuments a ued	Proposal S Opening	ubmission / / Minutes	Bid Evaluat and Recom for A			Contract	Contract C	Completion
											Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
LR-MFDP-390672-GO-RFQ / P rocurement of Vehicles for I mplementing Teams		Component 4: Project Manag ement and Coordination Sup port	Post	Request for Quota tions	Limited	Single Stage - One E nvelope		110,000.00	0.00	Signed							2023-11-22	2023-11-17							2023-12-16	2023-12-12	2024-06-13	
LR-MFDP-444293-GO-RFQ / P rocurement of Office Equipm ent and Supplies for Project F inancial Management Unit (P FMU)	IDA / 75110	Component 4: Project Manag ement and Coordination Sup port	Post	Request for Quota tions	Limited - National	Single Stage - One E nvelope		29,000.00	0.00	Pending Impl ementation							2024-08-24								2024-10-19		2025-01-17	

- 1	NON CONSULTING	SERVICES																											
	Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Procurement Pro cess	Prequalification (Y/N)	Estimated Am ount (US\$)	Actual Amount (US\$)	Process St atus	Draft Pre-q Docur		ation I	Report	ent / Just	tification	Notice / In	nvitation	s Iss	ued	Opening /	/ Minutes		tion Report mendation ward	Signed (Contract Cor	
- 1												Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual

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CONSULTING FIRM	3																										
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Contract Type	Estimated Amo unt (US\$)	Actual Amount (US\$)	Process Status	Terms of	Reference	Expression No		Short List a equest for		Request for as Iss		Opening of Proposals		Evaluation al Pro		Combined Report and otiated	Draft Neg	Signed	Contract	Contract C	Completion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
LR-MFDP-392185-CS-CQS / C posultancy Services for the D evelopment of a national digi al strategy and action plan (Whole of Government Appro sch)	IDA / V4730	Component 3: Enhance the Capacity and Openness of S elected Accountability Instit utions	Post	Consultant Qualifi cation Selection	Open - Internationa I		200,000.00	0.00	Signed	2023-11-17	2023-11-20	2023-12-08	2023-11-28	2024-01-21	2024-01-18							2024-02-20	2024-04-25	2024-03-26	2024-05-28	2024-09-22	
LR-MFDP-410532-CS-CQS / D evelop Requirements and Bid ding Document for e-Liberia & Shared Digital Infrastructur	IDA / V4/30	Component 1: Enhance Acce ss to Selected Public Service s	Post	Consultant Qualifi cation Selection	Open - Internationa I		150,000.00	0.00	Under Implement ation	2024-02-20	2024-03-05	2024-03-12	2024-07-29	2024-04-25								2024-05-25		2024-06-29		2024-12-26	
LR-MFDP-412634-CS-CQS / D evelop requirements and bid ding document for improving the CSC ICT infrastructure	IDA / V4730	Component 1: Enhance Acce ss to Selected Public Service s	Post	Consultant Qualifi cation Selection	Open - Internationa I		100,000.00	0.00	Signed	2024-03-01	2024-03-06	2024-03-22	2024-03-19	2024-05-05	2024-05-20							2024-06-04	2024-07-03	2024-07-09	2024-07-31	2025-01-05	
LR-MFDP-425748-CS-CQS / C onsultancy for the Developm ent of an Online, Data-driven Interactive Dashboard for th E Liberia Anti-Corruption Co nmission (LACC)	IDA / V4730	Component 3: Enhance the Capacity and Openness of S elected Accountability Instit utions	Post	Consultant Qualifi cation Selection	Open - National		80,000.00	0.00	Under Implement ation	2024-05-03	2024-05-08	2024-05-24	2024-05-31	2024-07-07								2024-08-06		2024-09-10		2025-03-09	
LR-MFDP-434670-CS-CQS / C onsultancy for the Developm ent of Requirements and Bid ding Document for Automate d Asset Declaration and Verif cation System	I IDA / V4730	Component 3: Enhance the Capacity and Openness of S elected Accountability Instit utions	Post	Consultant Qualifi cation Selection	Open - Internationa I		120,000.00	0.00	Under Implement ation	2024-06-18	2024-06-21	2024-07-09	2024-06-26	2024-08-22								2024-09-21		2024-10-26		2025-04-24	

INDIVIDUAL CONSULTANTS

INDIVIDUAL CONSULTANTS																			
Activity Reference No. / Description	Loan / Credit N o.	Component	Review Type	Method	Market Approac h	Contract Type	Estimated Amo unt (US\$)	Actual Amount (US\$)	Process Status				elected Consultant		raft Negotiated Cont ract		ont Signed Contract		ompletion
										Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual	Planned	Actual
LR-MFDP-388880-CS-CDS / E ngagement of Procurement C onsultant	IDA / V4730	Component 4: Project Manag ement and Coordination Sup port	Post	Direct Selection	Direct - Internation al		45,000.00	0.00	Signed	2023-11-01	2023-11-01	2023-11-11	2023-11-08			2024-01-15	2023-11-30	2024-07-13	
LR-MFDP-388879-CS-INDV / Engagement of a GovTech Of ficer	IDA / V4730	Component 4: Project Manag ement and Coordination Sup port	Post	Individual Consult ant Selection	Open - Internationa I		50,000.00	0.00	Signed	2023-11-01	2023-11-15	2023-12-20	2024-01-19	2024-01-10	2024-01-23	2024-02-14	2024-01-31	2024-08-12	
LR-MFDP-402685-CS-INDV / Preparation of the Procureme nt Implementation Manuel	IDA / V4730	Component 4: Project Manag ement and Coordination Sup port	Post	Individual Consult ant Selection	Limited		40,000.00	0.00	Signed	2024-01-18	2024-01-17	2024-01-23	2024-05-08	2024-02-13	2024-05-20	2024-03-17	2024-05-20	2024-09-13	
LR-MFDP-448978-CS-INDV / Engagement of a Project Impl ementation Consultant	IDA / V4730	Component 4: Project Manag ement and Coordination Sup port	Post	Individual Consult ant Selection	Open - National		50,000.00	0.00	Pending Impleme ntation	2024-09-10		2024-10-29		2024-11-19		2024-12-24		2025-12-24	