



Lao PDR Public Financial Management Reform Project (P179016)

EAST ASIA AND PACIFIC | Lao People's Democratic Republic | IBRD/IDA | Investment Project Financing (IPF) | FY 2023 | Seq No: 1 | Archived on 29-Jan-2024 | ISR00033

Implementing Agencies: Ministry of Finance of Lao PDR, Ministry of Home Affairs

1. OBJECTIVE**1.1 Development Objective**

Original Development Objective (Approved as part of Approval package on 29-Jun-2023)

The development objective is to improve the legal framework and institutional capacity for public expenditure and revenue management, public procurement and human resources management.

Has the Development Objective been changed since Board Approval of the Project Objective?

No

2. OVERALL RATINGS

Name	Current
Progress towards achievement of PDO	● Moderately Satisfactory
Overall Implementation Progress (IP)	● Moderately Satisfactory
Overall Risk Rating	● Moderate

3. KEY ISSUES & STATUS**3.1 Implementation Status and Key Decisions**

The RETF became effective in January 2024 as the Grant Agreement (GA) was signed in late December 2023.

Implementation will commence as soon as MoF prepares and WB approves activity plans under each component.

4. SYSTEMATIC OPERATIONS RISK-RATING TOOL



Risk Category	Rating at Approval Approval Package - 29 Jun 2023	Proposed Rating
Overall	● Moderate	● Moderate



5. RESULTS

5.1 PDO Indicators

Indicator Name	Baseline		Actual (Previous)		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Date	Value	Month/Year
Strengthened medium-term perspective in expenditure budgeting (Component 1) (Text)	Templates for medium-term budget plans (MTBP) and State Budget Policy Statement prepared	May/2023	progress on this indicator is currently being made under the BETF part of the PFM Program. Discussions on the draft MTBP and SBPS are ongoing and a WB mission is planned in Q1 of 2024	11-Jan-2024	progress on this indicator is currently being made under the BETF part of the PFM Program. Discussions on the draft MTBP and SBPS are ongoing and a WB mission is planned in Q1 of 2024	11-Jan-2024	MTBP piloted in at least two budget entities and SBPS prepared	Aug/2027
Strengthened tax legislation (Component 2) (Text)	selected tax legislation needs revisions	May/2023					At least two pieces of revised draft tax legislation prepared	Dec/2026
Strengthened procurement monitoring and public access	PPMD does not monitor	May/2023					PPMD uses its website to	Aug/2027



to procurement information (Component 3) (Text)	regularly public procurement activities and limited information on procurement is made public						monitor public procurement activities and the website is regularly updated with procurement information, including on procurement opportunities and awards	
Strengthened civil service legislation (Component 4) (Text)	No Instruction on implementation of PM Decree on Civil Service Management Strategy	May/2023					Instruction on implementation of PM Decree on Civil Service Management Strategy prepared	Aug/2027

5.2 Intermediate Results Indicators

Indicator Name	Baseline		Actual (Current)		Closing Period	
	Value	Month/Year	Value	Date	Value	Month/Year



Improved chart of accounts (CoA) (Text)	seven segments of new chart of accounts (COA) adopted	May/2023			detailed coding of all seven segments of the new COA finalized and adopted by MoF	Dec/2026
Strengthened capacity to use revised Chart of accounts (CoA) (Text)	no government staff trained to use revised CoA	May/2023			at least 100 staff trained to use revised CoA, disaggregated by gender	Aug/2027
Strengthened cash management (Text)	dialogue on treasury single account reforms ongoing	Jun/2023			Roadmap for treasury single account prepared	Aug/2027
Strengthened risk management (Text)	risk-based audit (RBA) manual prepared	May/2023			Comprehensive risk management framework developed	Aug/2027
Strengthened taxpayer services (Text)	no training for tax officials to use manual on personal income tax	May/2023			at least 30 tax officials trained on using the manual on personal income tax	Aug/2027
Strengthened awareness of tax officials at central and provincial level on different tax-related topics and legislation (Text)	tax officials unfamiliar with selected tax-related topics, such as land tax, transfer pricing	May/2023			at least 50 tax officials at central and provincial level trained on selected tax-related topics and legislation, disaggregated by gender	Aug/2027
Strengthened capacity on public procurement (Text)	480 government officials in charge of public procurement in	May/2023			at least additional 200 government officials in charge of public procurement trained	Aug/2027



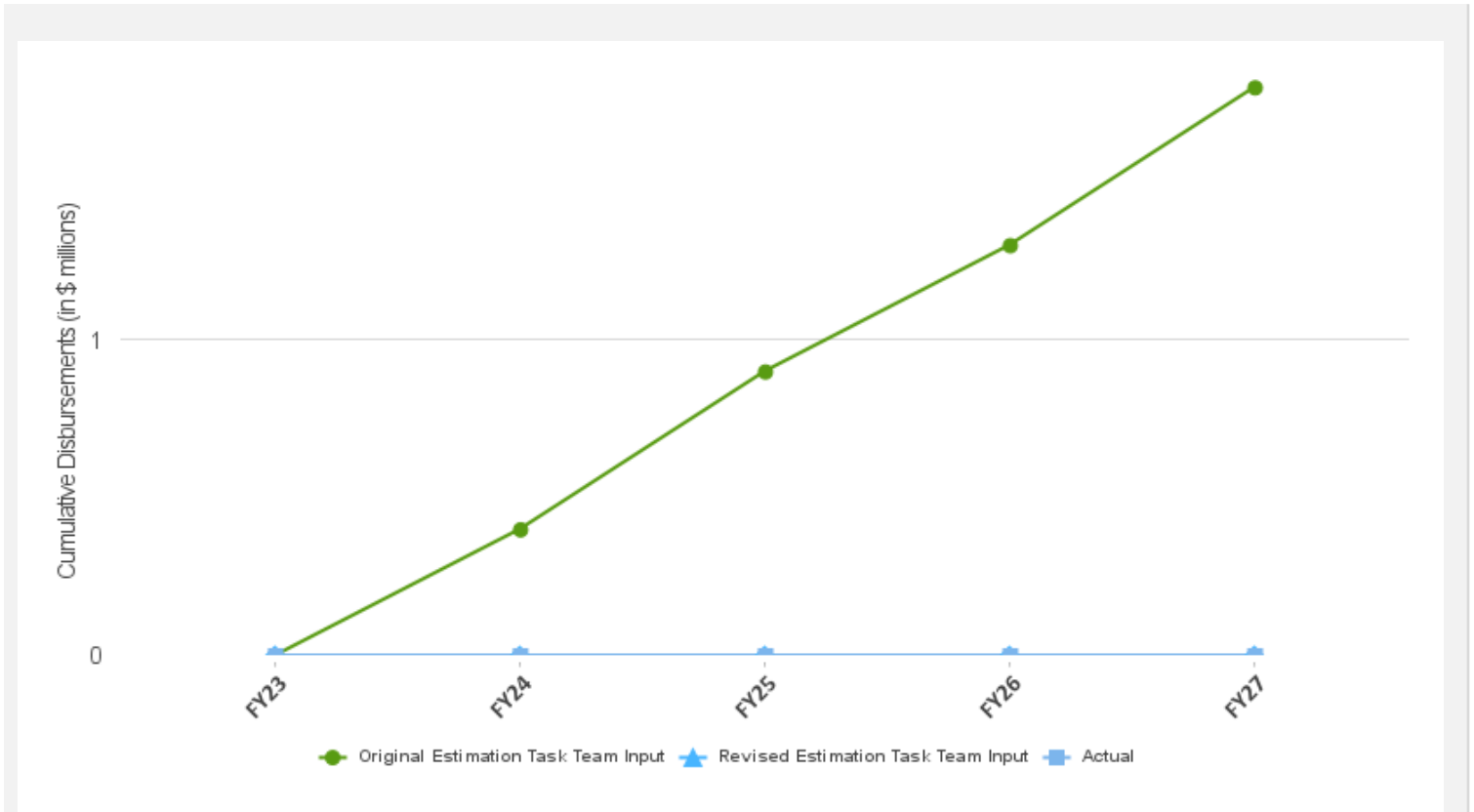
	six Northern provinces trained					
Framework agreements piloted (Text)	Framework agreements not being used	May/2023			Framework agreements used in at least two ministries	Aug/2027
Public procurement complaint mechanism operationalized (Text)	Complaint mechanism for resolving complaints related to public procurement not being used	May/2023			Complaint mechanism used to resolve at least two complaints, if such have been received	Aug/2027
Modernized human resources management (Text)	no conceptual framework and model of HRMIS	May/2023			Conceptual framework and model of HRMIS developed	Aug/2027
Strengthened professionalism of civil servants (Text)	Around 2,500 (of which 978 female) civil servants at central and provincial level aware of the code of ethics	May/2023			at least additional 500 civil servants at central, provincial and district level aware of the code of ethics, disaggregated by gender	Aug/2027
Beneficiary feedback (Text)	Satisfaction with perceived knowledge from trainings, workshops, disaggregated by gender: 4.28/5	Mar/2023			Satisfaction with perceived knowledge from trainings, workshops, disaggregated by gender: 5/5	Aug/2027
Increased awareness of international experiences on selected key PFM topics (Text)	no study tours organized	May/2023			at least 2 study tours on selected key PFM topics	Aug/2027





6. DISBURSEMENTS

6.1 Cumulative Disbursements



6.2 Disbursements (by loan)

Loan/Credit/TF	Status	Original	Revised	Cancelled	Disbursed	Undisbursed	% Disbursed
TF-C1981	Effective	1.80	1.80	0.00	0.00	1.80	0%

6.3 Key Dates (by loan)

Loan/Credit/TF	Status	Approval	Signing	Effectiveness	Orig. Closing	Rev. Closing
TF-C1981	Effective	29-Jun-2023	25-Dec-2023	25-Dec-2023	31-Aug-2027	31-Aug-2027



7. RESTRUCTURING HISTORY

There has been no restructuring to date

8. ASSOCIATED OPERATION(S)

There are no associated operations